

CITY OF INDEPENDENCE

ADOPTED BUDGET

FY 2014—15



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- Independence Urban Renewal Agency

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- City Organization Chart

ADOPTED BUDGET

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PREFACE

Affidavit Of Publication

STATE OF Oregon

ss.

County of Polk

NOTICE OF BUDGET COMMITTEE MEETING FOR THE CITY OF INDEPENDENCE, OREGON

A public meeting of the Budget Committee of the City of Independence, Polk County, State of Oregon, to discuss the budget for the fiscal year July 1, 2014 to June 30, 2015, will be held at the Independence Civic Center, 555 South Main Street, Independence, Oregon. The meeting will take place on April 30, 2014, at 6:00 pm. The purpose of the meeting is to receive the budget message and to receive comment from the public on the budget.

This is a public meeting where deliberation of the Budget Committee will take place. Any person may appear at the meeting and discuss the proposed programs with the Budget Committee. A copy of the budget document may be inspected or obtained on or after May 1, 2014 at Independence Civic Center, Monday through Friday, between the hours of 8:00 am and 5:00 pm.

This notice will also be posted on the City's website at www.ci.independence.or.us.

(Apr. 16, 2014)

I, Nancy Adams, being

first duly sworn, depose and say I am the PUBLISHER

of the Polk County Itemizer-Observer, a newspaper of general circulation as defined by ORS 193.010 and 193.020, printed and published at Dallas in the aforesaid county and state; that the Budget Committee Meeting

_____, a printed copy of which is hereto annexed, was published in the entire issue of said newspaper for _____ successive and consecutive weeks in the following issues: _____

04/16/14

Nancy Adams

Subscribed and sworn to before me this 21st April 2014

Patricia S Letsch

Notary Public for Oregon

(My Commission Expires 1/9/18)

Polk County Itemizer-Observer
147 SE Court St, Dallas, OR 97338



Affidavit Of Publication

STATE OF Oregon

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County of Polk

NOTICE OF BUDGET COMMITTEE MEETING FOR THE URBAN RENEWAL AGENCY OF INDEPENDENCE, OREGON

A public meeting of the Budget Committee of the Independence Urban Renewal Agency, Polk County, State of Oregon, to discuss the budget for the fiscal year July 1, 2014 to June 30, 2015, will be held at the Independence Civic Center, 555 South Main Street, Independence, Oregon. The meeting will take place on April 30, 2014, at 6:00 pm., immediately following the City of Independence Budget Committee meeting. The purpose of the meeting is to receive the budget message and to receive comment from the public on the budget.

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Polk County Itemizer-Observer
147 SE Court St, Dallas, OR 97338



POSTED TO CITY WEBSITE: 04-16-14:

HOMEPAGE:

What's New

Budget Committee Meeting Notices
NOTICE OF BUDGET COMMITTEE MEETING FOR THE CITY OF INDEPENDENCE, OREGON
[read more](#)

Latino Outreach

Latino Outreach / Alcance Latino The City of Independence is a beautiful rural city with a longstanding Latino presence. Latinos represent the largest ethnic minority in Independence comprising 35.3% of the total population. 93% Latinos in Independence are of Mexican descent and many have lived in this area for various generations. 30.09% of the students in the school district speak Spanish as their first language according to central 13J school
[read more](#)

Municipal Court Amnesty Program 2014

Independence Municipal Court is offering a one-time only amnesty program to forgive a portion of overdue fines owed that are 2 years and older when you pay in full between February 1, 2014 and June
[read more](#)

Upcoming Events

Family Story Time
Wed, Apr 16th 10:30am

Chess Club for Kids
Wed, Apr 16th 4:30pm

Parks & Recreation Board
Thu, Apr 17th 6:00pm

The Grove
Sat, Apr 19th 10:00am

[View the City Calendar.](#)
[View the City Meeting Schedule.](#)

Quick Links

- Agendas/Minutes
- Contact Us
- Economic Development
- Forms
- Library
- Jobs
- News
- Police

Explore Historic Independence
[Explore Now](#)

Community Business City Services Resource Center

11:23 AM 4/16/2014

FOLLOW LINK FROM HOMEPAGE TO FINANCE:

http://www.ci.independence.or.us/finance/budget-committee-meeting-notice

City of Independence Home > Budget Committee Meeting Notices

Budget Committee Meeting Notices

View Edit Promote

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Supporting Documents

Finance Menu

- Finance Home

Contact Information

Gloria Butsch
Accounting Manager
503.838.1212
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Gizell Camero
Accountant I/UB Clerk
503.838.1212
camero.gizell@ci.independence.or.us

Amanda Rice
Accountant II/HR Analyst
503.838.1212
rice.amanda@ci.independence.or.us

[Edit Contact Details](#)

11:24 AM 4/16/2014

Affidavit Of Publication

STATE OF Oregon

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County of Polk

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of the Polk County Itemizer–Observer, a newspaper of general circulation
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the aforesaid county and state; that the Budget Hearing Form LB-1

_____, a printed copy of which is hereto annexed,
was published in the entire issue of said newspaper for _____
successive and consecutive weeks in the following issues: _____
05/28/14

Nancy Adams

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30th May 2014

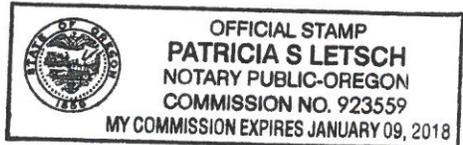
Patricia S Letsch

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Polk County Itemizer–Observer
147 SE Court St, Dallas, OR 97338



FORM LB-1

NOTICE OF BUDGET HEARING

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Contact: David Clyne, City Manager

Telephone: 503-838-1212

FINANCIAL SUMMARY - RESOURCES			
TOTAL OF ALL FUNDS	Actual Amount 2012-13	Adopted Budget This Year 2013-14	Approved Budget Next Year 2014-15
Beginning Fund Balance/Net Working Capital	1,812,279	1,455,862	2,610,277
Fees, Licenses, Permits, Fines, Assessments & Other Service Charges	4,360,831	4,783,972	5,118,562
Federal, State and All Other Grants, Gifts, Allocations and Donations	1,922,570	1,273,558	990,844
Revenue from Bonds and Other Debt	3,895,715	4,471,471	918,752
Interfund Transfers / Internal Service Reimbursements	3,149,469	3,029,870	2,407,106
All Other Resources Except Property Taxes	600,509	257,913	198,021
Property Taxes Estimated to be Received	1,936,374	2,011,063	2,002,101
Total Resources	17,677,747	17,283,709	14,245,663
4093450			
Personnel Services	3,890,328	4,102,668	4,093,450
Materials and Services	2,062,974	2,851,198	2,439,037
Capital Outlay	1,160,149	351,216	906,668
Debt Service	4,656,974	4,523,985	1,495,014
Interfund Transfers	4,322,505	4,082,251	3,114,776
Contingencies	0	1,267,081	1,190,545
Special Payments	0	0	0
Unappropriated Ending Balance and Reserved for Future Expenditure	1,584,817	105,310	1,006,173
Total Requirements	17,677,747	17,283,709	14,245,663

FINANCIAL SUMMARY - REQUIREMENTS BY ORGANIZATIONAL UNIT OR PROGRAM *			
Name of Organizational Unit or Program FTE for that unit or program			
Administration	940,652	934,391	908,320
FTE	5	5	5.6
Court	91,714	103,890	107,836
FTE	0.8	0.8	0.8
Police	2,197,965	2,331,141	2,492,074
FTE	16	16	17
Library	307,577	350,250	386,700
FTE	3.63	3.63	4.20
Museum	60,248	58,000	60,150
FTE	1.3	1.3	1.3
Economic Development	142,656	147,300	149,060
FTE	1	1	1
Community Development	225,202	208,150	229,556
FTE	1	1	1
Parks & Recreation	120,488	104,250	115,527
Pool	24,187	37,650	40,874
Non-Departmental / Non-Program-General Fund	1,187,463	1,475,000	1,175,000
General Fund Equipment/Vehicle Reserve	25,000	50,000	55,000
Building Inspection	121,404	122,103	136,135
FTE	1	1	1
Building Repair/Replacement	60,000	105,000	146,941
Street	858,240	618,737	711,412
FTE	1	1	1
Economic Development Loan	933,718	854,141	417,529
Tourism and Events	127,567	115,458	148,100
Information Services Equipment	50,000	60,714	75,188
Parks Capital Reserve	0	0	68,000
HALO Program	330,017	408,549	0
GO Bond	449,539	862,494	497,701
Special Assessment Loan	73,446	406,664	35,283
MINET Debt	899,901	911,641	918,752
Transportation SDC	967,916	508,799	61,321
Parks SDC	22,519	34,021	21,015
Sewer	4,531,636	1,647,527	2,059,082
FTE	2	2	2
Sewer SDC	31,759	36,334	83,381
Water	2,360,812	4,180,689	2,497,410
FTE	2.5	2.5	2.5
Water SDC	52,427	81,808	83,178
Storm Drain	441,855	497,712	519,969
FTE	1	1	1
Storm SDC	41,839	31,296	45,170
Total Requirements	17,677,747	17,283,709	14,245,663
Total FTE	35	35	38

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *			
PROPERTY TAX LEVIES			
	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved
Permanent Rate Levy (rate limit 4.5897 per \$1,000)	4.5897	4.5897	4.5897
Levy For General Obligation Bonds	370,404	479,042	432,374

STATEMENT OF INDEBTEDNESS		
LONG TERM DEBT	Estimated Debt Outstanding on July 1,	Estimated Debt Authorized, But Not Incurred on July 1
General Obligation Bonds	\$5,045,000	
Other Bonds	\$23,960,000	
Other Borrowings	\$3,932,450	
Total	\$32,637,450	

(May 28, 2014)

FORM LB-1

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Total FTE	35	35	38

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *

Voters approved approved levy to refund \$5.7M of debt in May 2013; the funding closed in July 2013.

PROPERTY TAX LEVIES

	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved
Permanent Rate Levy (rate limit 4.5897 per \$1,000)	4.5897	4.5897	4.5897
Levy For General Obligation Bonds	370,404	479,042	432,374

STATEMENT OF INDEBTEDNESS

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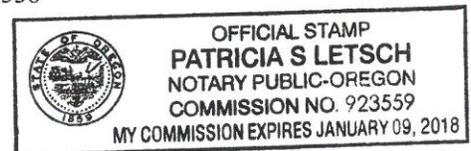
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Polk County Itemizer-Observer
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FINANCIAL SUMMARY - RESOURCES			
TOTAL OF ALL FUNDS	Actual Amount 2012-13	Adopted Budget This Year 2013-14	Approved Budget Next Year 2014-15
Beginning Fund Balance/Net Working Capital	(850,045)	(792,207)	(421,972)
Federal, State and All Other Grants		0	0
Revenue from Bonds and Other Debt		2,305,000	0
Interfund Transfers	801,339	550,000	400,000
All Other Resources Except Division of Tax & Special Levy	5,031	5,025	5,040
Revenue from Division of Tax	410,148	405,390	423,699
Revenue from Special Levy			
Total Resources	366,473	2,473,208	406,767
FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION			
Materials and Services	250	0	0
Capital Outlay	0		
Debt Service	932,822	3,222,400	917,400
Interfund Transfers	178,939	0	
Contingencies	0	13,198	10,000
Unappropriated Ending Fund Balance	(745,538)	(762,390)	(520,633)
Total Requirements	366,473	2,473,208	406,767
FINANCIAL SUMMARY-REQUIREMENTS BY ORGANIZATIONAL UNIT OR PROGRAM *			
Name of Organizational Unit or Program			
URBAN RENEWAL DEBT	1,133,863	3,235,598	1,164,157
URBAN RENEWAL PROJECTS	(767,390)	(762,390)	(757,390)
Total Requirements	366,473	2,473,208	406,767
STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *			
STATEMENT OF INDEBTEDNESS			
LONG TERM DEBT	Estimated Debt Outstanding July 1, 2014	Estimated Debt Authorized, But Not Incurred on July 1	
General Obligation Bonds			
Other Bonds	\$13,410,000		
Other Borrowings			
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STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *

STATEMENT OF INDEBTEDNESS

LONG TERM DEBT	Estimated Debt Outstanding July 1, 2014	Estimated Debt Authorized, But Not Incurred on July 1
General Obligation Bonds		
Other Bonds	\$13,410,000	
Other Borrowings		
Total	\$13,410,000	

BEFORE THE CITY COUNCIL OF THE CITY OF INDEPENDENCE
COUNTY OF POLK, STATE OF OREGON

A Resolution Adopting a Budget,)
Appropriating Funds, Imposing and)
Categorizing Taxes for Fiscal Year 2014-15)

RECEIVED
JUN 30 2014
POLK CO. ASSESSOR

RESOLUTION NO. 14-1386

RESOLUTION ADOPTING THE BUDGET

BE IT RESOLVED that the City Council of the City of Independence hereby adopts the budget for fiscal year 2014-15 in the total sum of \$14,245,663. This budget is now on file at the Independence Civic Center, 555 South Main Street, in Independence, Oregon.

RESOLUTION MAKING APPROPRIATIONS

BE IT RESOLVED that the amounts for the fiscal year beginning July 1, 2014 and for the purposes shown below are hereby appropriated:

General Fund		General Fund Equipment/Vehicle Reserve	
Administration	\$ 908,320	Capital Outlay	\$ 50,000
Court	107,836	Contingency	<u>5,000</u>
Police	2,492,074	Total	\$ 55,000
Library	386,700		
Museum	60,150	Building Inspection Fund	
Economic Development	149,060	Personnel Services	\$103,750
Community Development	229,556	Materials & Services	19,048
Parks & Recreation	115,527	Contingency	<u>13,337</u>
Pool	40,874	Total	\$136,135
Non-Departmental	<u>1,175,000</u>		
Total	\$5,665,098		
		Parks Capital Reserve	
Building Repair/Replacement Reserve		Capital Outlay	\$ 39,900
Capital Outlay	\$ 140,000	Contingency	<u>28,100</u>
Contingency	<u>6,941</u>	Total	\$ 68,000
Total	\$ 146,941		
		Transportation SDC Fund	
Street Fund		Materials & Services	\$ 10,000
Personnel Services	\$ 74,600	Capital Outlay	5,000
Materials & Services	157,825	Transfers	4,138
Capital Outlay	136,680	Contingency	<u>42,183</u>
Transfers	319,410	Total	\$ 61,321
Contingency	<u>22,897</u>		
Total	\$ 711,412		

Resolution #14-1386, Adopting Budget for FY 2014-15



Parks SDC Fund
 Capital Outlay \$ 3,700
 Transfers 16,894
 Contingency 422
 Total \$ 21,015

Tourism and Events Fund
 Materials & Services \$ 144,074
 Contingency 4,026
 Total \$ 148,100

GO Bond Fund
 Debt Service \$ 918,752

Special Assessment Loan Fund
 Debt Service \$ 27,942

Sewer Fund
 Personnel Services \$ 251,200
 Materials & Services 154,320
 Capital Outlay 56,100
 Debt Service 149,451
 Transfers 755,311
 Contingency 42,699
 Total \$ 1,409,081

Water Fund
 Personnel Services \$ 287,300
 Materials & Services 202,620
 Capital Outlay 264,100
 Debt Service 299,968
 Transfer 1,147,882
 Contingency 345,508
 Total \$ 2,247,410

Storm Drain Fund
 Personnel Services \$ 107,800
 Materials & Services 80,302
 Capital Outlay 42,688
 Transfers 270,518
 Contingency 18,661
 Total \$ 519,969

Economic Development Loan Fund
 Materials & Services \$ 416,000
 Contingency 1,529
 Total \$ 417,529

Information Services Equipment Reserve
 Capital Outlay \$ 70,000
 Contingency 5,188
 Total \$ 75,188

MINET Debt Fund
 Debt Service \$ 398,869

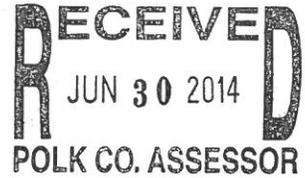
Sewer SDC Fund
 Materials & Services \$ 15,000
 Capital Outlay 42,000
 Transfers 1,823
 Contingency 24,557
 Total \$ 83,381

Water SDC Fund
 Materials & Services \$ 20,000
 Capital Outlay 50,000
 Transfers 1,247
 Contingency 11,930
 Total \$ 83,178

Storm Drain SDC Fund
 Materials & Services \$ 50
 Capital Outlay 5,000
 Transfers 22,553
 Contingency 17,567
 Total \$ 45,170

Total Appropriations \$13,239,490

Unappropriated Ending
 Fund Balances \$ 1,006,173



RESOLUTION IMPOSING THE TAX

BE IT RESOLVED that the following ad valorem property taxes are hereby imposed for tax year 2014-15 upon the assessed value of all taxable property within the city:

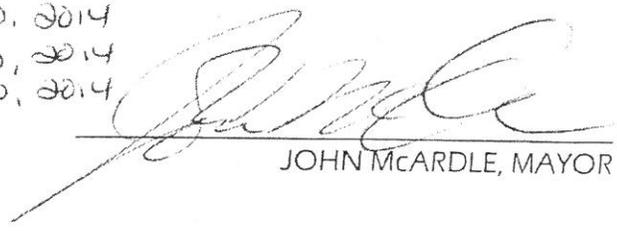
- (1) At the rate of \$4.5897 per \$1,000 of assessed value for permanent rate tax; and
- (2) In the amount of \$432,374 for debt service for general obligation bonds.

RESOLUTION CATEGORIZING THE TAX

BE IT RESOLVED that the taxes imposed are hereby categorized for the purposes of Article XI section 11b as:

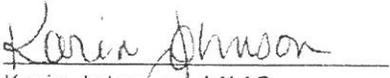
	General Government Limitation	Excluded from Limitation
Permanent Rate Tax	\$4.5897 / \$1,000	
General Obligation Bond Debt Service		\$432,374

ADOPTED by the City Council: June 10, 2014
 SIGNED by the Mayor: June 10, 2014
 EFFECTIVE DATE: June 10, 2014



 JOHN McARDLE, MAYOR

ATTEST:


 Karin Johnson, MMC
 City Recorder

Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property

**FORM LB-50
2014-2015**

To assessor of Polk County

Check here if this is an amended form.

Be sure to read instructions in the Notice of Property Tax Levy Forms and Instruction booklet

The City of Independence has the responsibility and authority to place the following property tax, fee, charge or assessment

District Name

on the tax roll of Polk County. The property tax, fee, charge or assessment is categorized as stated by this form.

County Name

<u>P.O. Box 7</u> <small>Mailing Address of District</small>	<u>Independence</u> <small>City</small>	<u>OR</u> <small>State</small>	<u>97351</u> <small>ZIP code</small>	<u>June 27, 2014</u> <small>Date</small>
<u>David Clyne</u> <small>Contact Person</small>	<u>City Manager</u> <small>Title</small>	<u>503-838-1212</u> <small>Daytime Telephone</small>	<u>clyne.david@ci.independence.or.us</u> <small>Contact Person E-Mail</small>	

CERTIFICATION - You must check one box if your district is subject to Local Budget Law.

- The tax rate or levy amounts certified in Part I are within the tax rate or levy amounts approved by the budget committee.
- The tax rate or levy amounts certified in Part I were changed by the governing body and republished as required in ORS 294.456.

PART I: TOTAL PROPERTY TAX LEVY

		Subject to General Government Limits		
		Rate -or- Dollar Amount		
1.	Rate per \$1,000 or Total dollar amount levied (within permanent rate limit)	1	4.5897	
2.	Local option operating tax	2		
3.	Local option capital project tax	3		
4.	Levy for pension and disability obligations	4		
5a.	Levy for bonded indebtedness from bonds approved by vote prior to October 6, 2001	5a.		
5b.	Levy for bonded indebtedness from bonds approved by vote on or after October 6, 2001	5b.		432,374
5c.	Total levy for bonded indebtedness not subject to Measure 5 or Measure 50 (total of 5a + 5b)	5c.		432,374



Excluded from Measure 5 Limits
Dollar Amount of Bond Levy

PART II: RATE LIMIT CERTIFICATION

6.	Permanent rate limit in dollars and cents per \$1,000	6	4.5897
7.	Election date when you new district received voter approval for your permanent rate limit	7	
8.	Estimated permanent rate limit for newly merged/consolidated district	8	

PART III: SCHEDULE OF LOCAL OPTION TAXES -Enter all local option taxes on this schedule. If there are more than two taxes, attach a sheet showing the information for each.

Purpose (operating, capital project, or mixed)	Date voters approved local option ballot measure	First tax year levied	Final tax year to be levied	Tax amount -or- rate authorized per year by voters

Part IV. SPECIAL ASSESSMENTS, FEES AND CHARGES

Description	Subject to General Government Limitation	Excluded from Measure 5 Limitation
1		
2		

If fees, charges, or assessments will be imposed on specific property within your district, you must attach a complete listing of properties, by assessor's account number, to which fees, charges, or assessments will be imposed. Show the fees, charges, or assessments uniformly imposed on the properties. If these amounts are not uniform, show the amount imposed on each property.

The authority for putting these assessments on the roll is ORS _____ (Must be completed if you have an entry in Part IV)

BEFORE THE CITY OF INDEPENDENCE
URBAN RENEWAL DISTRICT
COUNTY OF POLK, STATE OF OREGON

A Resolution Adopting a Budget,
Appropriating Funds and Making
Declaration of Tax Increment
for the Fiscal Year 2014-15

)
)
)
)

RECEIVED
JUN 30 2014
POLK CO. ASSESSOR

RESOLUTION NO. 2014-01

Resolution Adopting the Budget

BE IT RESOLVED that the Board of Directors of the Independence Urban Renewal District (Independence City Council) hereby adopts the budget for fiscal year 2014-15 in the total sum of \$406,767. This budget is now on file at the Independence Civic Center, 555 S. Main Street, Independence.

Resolution Making Appropriations

BE IT FURTHER RESOLVED that the amounts for the fiscal year beginning July 1, 2014, and for the purposes shown below are hereby appropriated:

Urban Renewal Debt Service Fund	
Debt Service	\$927,400
Total Appropriations, All Funds	<u>\$927,400</u>
Unappropriated Ending Fund Balance	(520,633)

Resolution Declaring Tax Increment

BE IT FURTHER RESOLVED that the Board of Directors of the Independence Urban Renewal District (Independence City Council) hereby resolves to certify to the county assessor for the Independence Urban Renewal Area a request for the maximum amount of revenue that may be raised by dividing the taxes under section 1c, Article IX, of the Oregon Constitution and ORS Chapter 457.

ADOPTED by the Urban Renewal District:
SIGNED by the Chair/Mayor:
EFFECTIVE DATE:

June 10, 2014

June 10, 2014

June 10, 2014



JOHN MCARDLE, MAYOR
Chair of the Independence
Urban Renewal Agency

ATTEST:

Karin Johnson
Karin Johnson MMC
City Recorder

• Submit two (2) copies to county assessor by July 15.

Check here if this is an amended form.

Notification

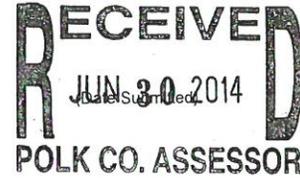
Independence Urban Renewal District authorizes its 2014-2015 ad valorem tax increment amounts
(Agency Name)

by plan area for the tax roll of Polk County.
(County Name)

David Clyne, City Manager
(Contact Person)

503-838-1212
(Telephone Number)

P.O. Box 7, Independence, OR 97351
(Agency's Mailing Address)



Part 1: Option One Plans (Reduced Rate). For definition of Option One plans, see ORS 457.435(2)(a)

Plan Area Name	Increment Value to Use*	100% from Division of Tax*	Special Levy Amount**
	\$ _____ Or	Yes ___	\$ _____
	\$ _____ Or	Yes ___	\$ _____
	\$ _____ Or	Yes ___	\$ _____
	\$ _____ Or	Yes ___	\$ _____

Part 2: Option Three Plans (Standard Rate). For definition of Option Three plans, see ORS 457.435(2)(c)

Plan Area Name	Increment Value to Use***	100% from Division of Tax***	Special Levy Amount****
	\$ _____ Or		
	\$ _____ Or		
	\$ _____ Or		

Part 3: Other Standard Rate Plans. For definition of standard rate plans, see ORS 457.010(4)(b)

Plan Area Name	Increment Value to Use*	100% from Division of Tax*	
	\$ _____ Or	Yes ___	
	\$ _____ Or	Yes ___	
	\$ _____ Or	Yes ___	
	\$ _____ Or	Yes ___	
	\$ _____ Or	Yes ___	

Part 4: Other Reduced Rate Plans. For definition of reduced rate plans, see ORS 457.010(4)(a)

Plan Area Name	Increment Value to Use*	100% from Division of Tax*	
Independence Urban Renewal District	\$ _____ Or	Yes <u> X </u>	
	\$ _____ Or	Yes ___	
	\$ _____ Or	Yes ___	
	\$ _____ Or	Yes ___	
	\$ _____ Or	Yes ___	

Notice to Assessor of Permanent Increase in Frozen Value. Effective 2013-2014, permanently increase frozen value to:

Plan Area Name	New frozen value \$
Plan Area Name	New frozen value \$

- * All Plans except Option Three Enter amount of Increment Value to Use that is less than 100% Or check "Yes" to receive 100% of division of tax. Do NOT enter an amount of Increment Value to Use AND check "Yes"
- ** If an Option One plan enters a Special Levy Amount, you MUST check "Yes" and NOT enter an amount of Increment to Use.
- *** Option Three plans enter EITHER an amount of Increment Value to Use to raise less than the amount of division of tax stated in the 1998 ordinance under ORS 457.435(2)(c) OR the Amount from Division of Tax stated in the ordinance, NOT both.
- **** If an Option Three plan requests both an amount of Increment Value to Use that will raise less than the amount of division of tax stated in the 1998 ordinance and a Special Levy Amount, the Special Levy Amount cannot exceed the amount available when the amount from division of tax stated in the ordinance is subtracted from the plan's Maximum Authority.

ACTION/LEGISLATION

**BEFORE THE CITY COUNCIL OF THE CITY OF INDEPENDENCE
COUNTY OF POLK, STATE OF OREGON**

A Resolution Authorizing)
Interfund Capital Loans)

RESOLUTION #14-1383

WHEREAS, ORS 294.468 provides that the governing body may loan money from one fund to another; and

WHEREAS, the Sewer Fund and Water Fund have sufficient monies; and

WHEREAS, the Storm Drain Fund, Storm SDC Fund and Transportation Fund are underfunded; NOW, THEREFORE,

IT IS HEREBY RESOLVED by the City Council of the City of Independence that the following interfund capital loans be approved for Fiscal Year 2014-15:

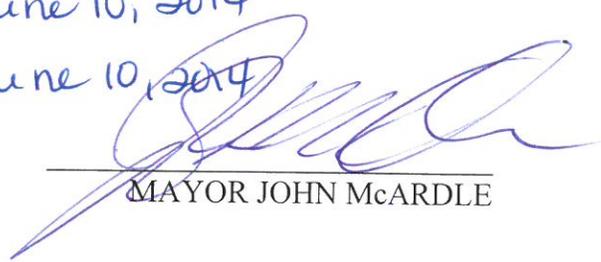
<u>FROM</u>	<u>TO</u>	<u>AMOUNT</u>
Sewer Fund	Storm Drain Fund	\$ 100,000
Sewer Fund	Storm SDC Fund	\$ 25,000
Water Fund	Transportation Fund	\$ 75,000

IT IS HEREBY FURTHER RESOLVED that the loans will be repaid over a ten year period, and payments will begin in Fiscal Year 2017-18, at an interest rate equal to the average state pool interest paid during the year.

ADOPTED by the City Council: *June 10, 2014*

SIGNED by the Mayor: *June 10, 2014*

EFFECTIVE: *June 10, 2014*



MAYOR JOHN McCARDLE

ATTEST:
Karin Johnson

Karin Johnson, MMC, City Recorder

BEFORE THE CITY COUNCIL OF THE CITY OF INDEPENDENCE

COUNTY OF POLK, STATE OF OREGON

A Resolution Establishing A Parks]
Capital Reserve Fund]

RESOLUTION #14-1384

WHEREAS Oregon Revised Statutes Section 294.346 gives authority to the governing body of a municipal corporation to establish by ordinance or resolution one or more reserve funds to accumulate and expend monies for purposes specified in ORS 280.050; **and**

WHEREAS ORS 294.346 further requires the governing body review its municipal reserve funds of not less frequently than every ten years to determine whether each fund so reviewed will be continued or abolished; **and**

WHEREAS the Independence City Council is specifically desirous of complying with ORS 294.346, **NOW, THEREFORE,**

BE IT RESOLVED that the City of Independence City Council hereby sets the purpose and review periods for the following reserve fund:

Section 1. Establishment of Reserve Fund

The Parks Capital Reserve Fund is hereby established. The Reserve Fund shall be created for the exclusive purpose of purchasing or replacing parks department buildings, vehicles and equipment. This fund shall be reviewed at least once every ten years by the City Council or Budget Committee to be continued or abolished.

Section 2. Effective Date

The provisions of this Resolution shall be considered effective on July 1, 2014.

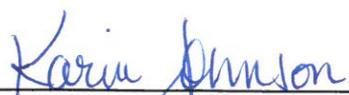
ADOPTED by the City Council: June 10, 2014

SIGNED by the Mayor: June 10, 2014

EFFECTIVE: June 10, 2014


MAYOR JOHN McARDLE

ATTEST:


Karin Johnson, MMC, City Recorder

BEFORE THE CITY COUNCIL OF THE CITY OF INDEPENDENCE
COUNTY OF POLK, STATE OF OREGON

A Resolution Declaring the City)
of Independence's Election)
to Receive State Revenues)

RESOLUTION NO. 14-1385

THE CITY OF INDEPENDENCE RESOLVES AS FOLLOWS:

Section 1. Pursuant to ORS 221.770, The City of Independence hereby elects to receive state revenues for fiscal year 2014-2015.

ADOPTED by the City Council: *June 10, 2014*
SIGNED by the Mayor: *June 10, 2014*
EFFECTIVE: *June 10, 2014*



MAYOR

ATTEST:



Karin Johnson, MMC
City Recorder

CERTIFICATION

I, KARIN JOHNSON, certify that a public hearing before the Budget Committee was held on April 30, 2014 and a public hearing before the City Council was held on June 10, 2014, giving citizens an opportunity to comment on use of State Revenue Sharing.

Karin Johnson, MMC
City Recorder

**BEFORE THE CITY COUNCIL OF THE CITY OF INDEPENDENCE
COUNTY OF POLK, STATE OF OREGON**

A Resolution Adopting a Budget,)
 Appropriating Funds, Imposing and)
 Categorizing Taxes for Fiscal Year 2014-15)

RESOLUTION NO. 14-1386

RESOLUTION ADOPTING THE BUDGET

BE IT RESOLVED that the City Council of the City of Independence hereby adopts the budget for fiscal year 2014-15 in the total sum of \$14,245,663. This budget is now on file at the Independence Civic Center, 555 South Main Street, in Independence, Oregon.

RESOLUTION MAKING APPROPRIATIONS

BE IT RESOLVED that the amounts for the fiscal year beginning July 1, 2014 and for the purposes shown below are hereby appropriated:

General Fund		General Fund Equipment/Vehicle Reserve	
Administration	\$ 908,320	Capital Outlay	\$ 50,000
Court	107,836	Contingency	<u>5,000</u>
Police	2,492,074	Total	\$ 55,000
Library	386,700		
Museum	60,150	Building Inspection Fund	
Economic Development	149,060	Personnel Services	\$103,750
Community Development	229,556	Materials & Services	19,048
Parks & Recreation	115,527	Contingency	<u>13,337</u>
Pool	40,874	Total	\$136,135
Non-Departmental	<u>1,175,000</u>		
Total	\$5,665,098		
		Building Repair/Replacement Reserve	
		Capital Outlay	\$ 140,000
		Contingency	<u>6,941</u>
		Total	\$ 146,941
		Parks Capital Reserve	
		Capital Outlay	\$ 39,900
		Contingency	<u>28,100</u>
		Total	\$ 68,000
		Street Fund	
Personnel Services	\$ 74,600	Transportation SDC Fund	
Materials & Services	157,825	Materials & Services	\$ 10,000
Capital Outlay	136,680	Capital Outlay	5,000
Transfers	319,410	Transfers	4,138
Contingency	<u>22,897</u>	Contingency	<u>42,183</u>
Total	\$ 711,412	Total	\$ 61,321

Parks SDC Fund	
Capital Outlay	\$ 3,700
Transfers	16,894
Contingency	<u>422</u>
Total	\$ 21,015

Economic Development Loan Fund	
Materials & Services	\$ 416,000
Contingency	<u>1,529</u>
Total	\$ 417,529

Tourism and Events Fund	
Materials & Services	\$ 144,074
Contingency	<u>4,026</u>
Total	\$ 148,100

Information Services Equipment Reserve	
Capital Outlay	\$ 70,000
Contingency	<u>5,188</u>
Total	\$ 75,188

GO Bond Fund	
Debt Service	\$ 918,752

MINET Debt Fund	
Debt Service	\$ 398,869

Special Assessment Loan Fund	
Debt Service	\$ 27,942

Sewer SDC Fund	
Materials & Services	\$ 15,000
Capital Outlay	42,000
Transfers	1,823
Contingency	<u>24,557</u>
Total	\$ 83,381

Sewer Fund	
Personnel Services	\$ 251,200
Materials & Services	154,320
Capital Outlay	56,100
Debt Service	149,451
Transfers	755,311
Contingency	<u>42,699</u>
Total	\$ 1,409,081

Water SDC Fund	
Materials & Services	\$ 20,000
Capital Outlay	50,000
Transfers	1,247
Contingency	<u>11,930</u>
Total	\$ 83,178

Water Fund	
Personnel Services	\$ 287,300
Materials & Services	202,620
Capital Outlay	264,100
Debt Service	299,968
Transfer	1,147,882
Contingency	<u>345,508</u>
Total	\$ 2,247,410

Storm Drain SDC Fund	
Materials & Services	\$ 50
Capital Outlay	5,000
Transfers	22,553
Contingency	<u>17,567</u>
Total	\$ 45,170

Storm Drain Fund	
Personnel Services	\$ 107,800
Materials & Services	80,302
Capital Outlay	42,688
Transfers	270,518
Contingency	<u>18,661</u>
Total	\$ 519,969

Total Appropriations	<u>\$13,239,490</u>
----------------------	---------------------

Unappropriated Ending Fund Balances	\$ 1,006,173
-------------------------------------	--------------

RESOLUTION IMPOSING THE TAX

BE IT RESOLVED that the following ad valorem property taxes are hereby imposed for tax year 2014-15 upon the assessed value of all taxable property within the city:

- (1) At the rate of \$4.5897 per \$1,000 of assessed value for permanent rate tax; and
- (2) In the amount of \$432,374 for debt service for general obligation bonds.

RESOLUTION CATEGORIZING THE TAX

BE IT RESOLVED that the taxes imposed are hereby categorized for the purposes of Article XI section 11b as:

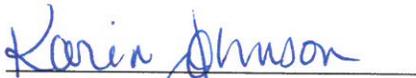
	General Government Limitation	Excluded from Limitation
Permanent Rate Tax	\$4.5897 / \$1,000	
General Obligation Bond Debt Service.....		\$432,374

ADOPTED by the City Council: June 10, 2014
 SIGNED by the Mayor: June 10, 2014
 EFFECTIVE DATE: June 10, 2014



 JOHN McARDLE, MAYOR

ATTEST:



 Karin Johnson, MMC
 City Recorder

BEFORE THE CITY OF INDEPENDENCE
URBAN RENEWAL DISTRICT
COUNTY OF POLK, STATE OF OREGON

A Resolution Adopting a Budget,)
Appropriating Funds and Making)
Declaration of Tax Increment)
for the Fiscal Year 2014-15)

RESOLUTION NO. 2014-01

Resolution Adopting the Budget

BE IT RESOLVED that the Board of Directors of the Independence Urban Renewal District (Independence City Council) hereby adopts the budget for fiscal year 2014-15 in the total sum of \$406,767. This budget is now on file at the Independence Civic Center, 555 S. Main Street, Independence.

Resolution Making Appropriations

BE IT FURTHER RESOLVED that the amounts for the fiscal year beginning July 1, 2014, and for the purposes shown below are hereby appropriated:

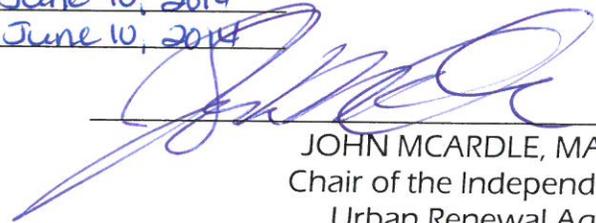
Urban Renewal Debt Service Fund	
Debt Service	<u>\$927,400</u>
Total Appropriations, All Funds	<u>\$927,400</u>
Unappropriated Ending Fund Balance	(520,633)

Resolution Declaring Tax Increment

BE IT FURTHER RESOLVED that the Board of Directors of the Independence Urban Renewal District (Independence City Council) hereby resolves to certify to the county assessor for the Independence Urban Renewal Area a request for the maximum amount of revenue that may be raised by dividing the taxes under section 1c, Article IX, of the Oregon Constitution and ORS Chapter 457.

ADOPTED by the Urban Renewal District:
SIGNED by the Chair/Mayor:
EFFECTIVE DATE:

June 10, 2014
June 10, 2014
June 10, 2014



JOHN MCARDLE, MAYOR
Chair of the Independence
Urban Renewal Agency

ATTEST:


Karin Johnson, MMC
City Recorder

BUDGET COMMITTEE



City of Independence, Oregon

2014 BUDGET COMMITTEE

INDEPENDENCE CITY COUNCIL

Mayor John McArdle

Diana Lindskog, Position #1

Marilyn Morton, Position #2

Forrest Peck, Position #3

Tom Takacs, Position #4

Jerry Hoffman, Position #5

Nancy Lodge, Position #6

RESIDENT REPRESENTATIVES

Miranda Garrison, Position #1

Bob Archer, Position #2

Steve Taray, Position #3

Kathy Martin-Willis, Position #4

Gary Van Horn, Position #5

Jason Kistler, Position #6

(vacant), Position #7

CITY STAFF

David Clyne, City Manager

Gloria Butsch, Finance Director/Budget Officer

Michael Danko, Community Development Director

Shawn Irvine, Economic Development Director

Karin Johnson, City Recorder

Robert Mason, Chief of Police

Robin Puccetti, Community Services Director



City of Independence - Budget Message for FY 2014-15

Dear Budget Committee:

The 2014-15 Budget for the City of Independence attempts to meet all Oregon Revised Statutes, Oregon Administrative Rules and is developed in accordance with the best business practices recommended by GAAP (Generally Accepted Accounting Procedures), GASB (Government Accounting Standards Board), the GFOA (Government Finance Officers Association) and Oregon Department of Revenue.

This budget document outlines the resources needed during the 2014-15 fiscal year to continue with our authorized construction plans, operational commitments and future growth.

OVERVIEW

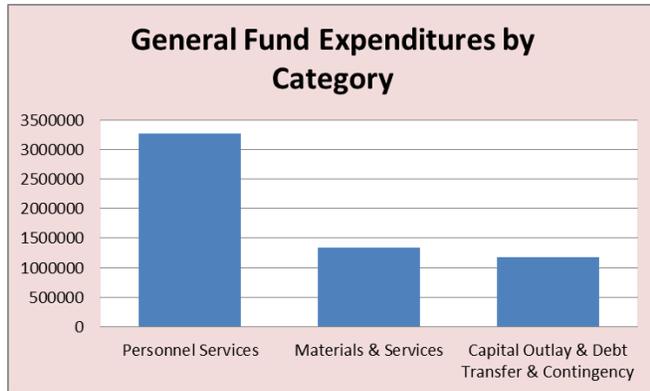
With this budget, we continue the climb back to fiscal health. We owe the citizens of Independence a debt of gratitude for the trust they provided with their vote in support of the bond measure. You will note in the individual fund worksheets that the funds that have carried the debt in previous years appear much healthier. Actually this is the first budget in several years that is looking healthy.

We were able to secure the needed general obligation bonds at a cost below that which the voters approved. Thus the levy for GO Bonded debt is 1.20/1000 of assessed value or \$.17 less than promised.

In October 2013 the Council held a goal-setting retreat. Staff took those goals and developed a strategic plan designed with strategies for meeting those goals. This budget is designed around that strategic plan. The budget of each fund and department was developed around the successful implementation and eventual completion of the goals.

With caution we are beginning to add back a full time position in public works which will replace a current part-time position. We are adding back a School Resource Officer in partnership with the school district and the City of Monmouth. We are also adding an additional part-time position for the library.

This budget provides for a 2.5% COLA increase for the non-represented employees, except for those whom have been red-lined and salaries frozen by the compensation study that was performed by the Local Government Personnel Institute this past winter. This will be the first COLA for this group since July 2009. This increase is comparable to other cities in our region, though most of those same cities provided increases in the prior years also. Over the past five years, cities in our region have provided an average .5%/year increase more than Independence or some 3% average increases over the same period.



The contracted employees will receive the COLA increases provided by their contracts: Police Association will have a 3% COLA increase; Public Works and the Office Association will have a 1% increase.

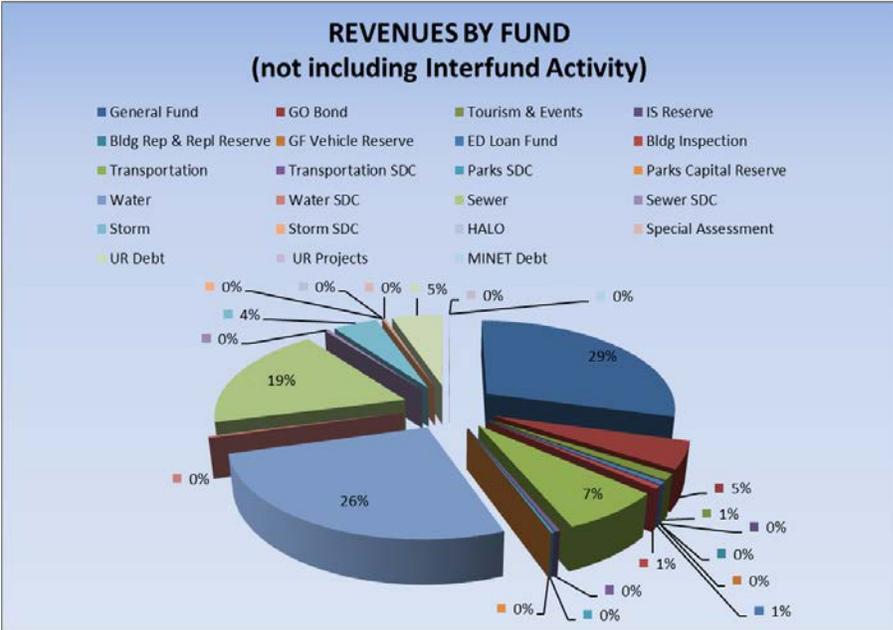
This budget continues the process of building reserves back up. We began the 2013/14 budget with a small but exciting overall surplus for the first time in a number of years. The Chart below shows the changes in Ending Fund Balances projected for the current fiscal year and the coming one.

FUND BALANCE COMPARISON	FYE 14 est. EFB	Budget 14/15 Proposed EFB
GRAND TOTAL	2,069,051	1,986,085
SURPLUS/(DEFICIT)	1,261,864	(202,221)

The ending balance falls short of a prudent operating cushion. Ideally, there should be at least an overall balance of 20% of operations available as unreserved fund balance in the budget. That would be an amount in excess of \$2,000,000. Not budgeted in the ending fund balance are the potential receipts from the following sources:

- Pay off of the City debt for Independence Station (approx. \$600,000)
- Development fees from Riverside Apartments (approx. \$100,000/unit)
- Closure of the sale on the Terrace Property (\$300,000)
- Sales proceeds from City Hall (Total purchase price of \$385,000)
- Development fees from any excess of 10 residential starts
- Development fees from redevelopment of the Cooper Building
- Development fees from Valley Concrete site

As you can see, we fully expect that the actual ending fund balances should exceed our expectations in the budget.



This will be the second year in quite a long time where the City is not constructing a major capital project. The Independence sports fields are waiting on a successful capital campaign to complete the vision at that location. The parks master plan is on hold until money starts coming in from the upper terrace development and Independence Station.

The rate plan is succeeding in the water and sewer funds and we can now begin work on some much needed major repair projects. The budget also begins to set funds aside for future capital replacement and improvements projects. This is designed to decrease the amount that we will need to borrow.

The Transportation and Storm Drain funds are barely functioning with continued support from other funds. In order to keep these funds in the black we will need new revenue sources.

There has been some positive movement in the building department. The upper terrace property has sold and the developer is nearly ready to begin construction. There have been several new home building permits and other permits issued. However, staff will be reviewing the function of the Building Inspection fund and will likely recommend moving it back into the General fund in a coming budget year. Staff feels that this fund is not sustainable due to a volatile economy and would be better served as a department of the general fund.

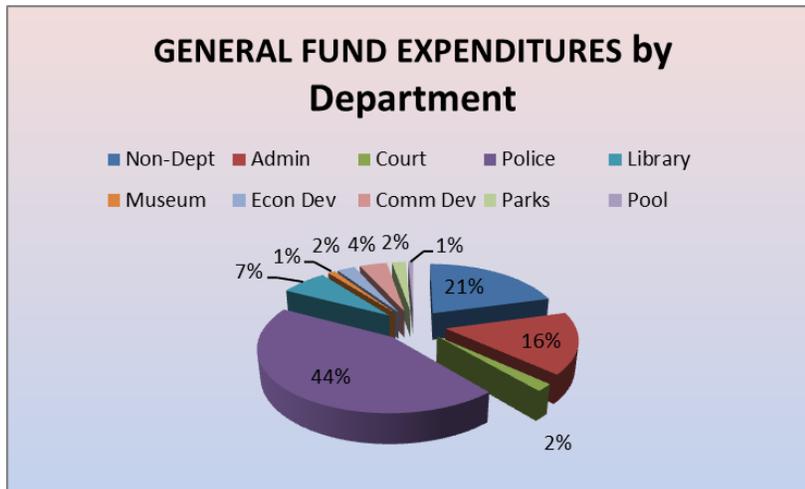
We have chosen to continue our conservative approach towards the sale of assets. As such and as previously mentioned, there are no expected revenues for sales of either the old City Hall or the 12-acre property situated adjacent to the sports fields, even though both are under sales contracts at this time. Nor are we budgeting for pay-off of the Independence Station debt, though that has likely changed since the time of this writing. Certainly, the City budget will experience a much needed capital injection should any of these facility sales close.

We continue to prioritize the development of a significant lodging facility as one of our highest goals for economic development. Also very high in private development priorities for the coming year is the planning for the Willamette River frontage. The City is seeking grant support to fine tune its vision for these properties as well as developing a more refined corridor study for the Southern bypass road. There is reason to believe

with residential development pressures picking up in this area that we will continue to see more proposals for the South Area Planning portion of the City.

The Event Center use continues to grow and we are always looking for ways to help the community enjoy the facility.

On balance, we believe that our investments in economic and community development have been something that helps set Independence apart from many Oregon communities.

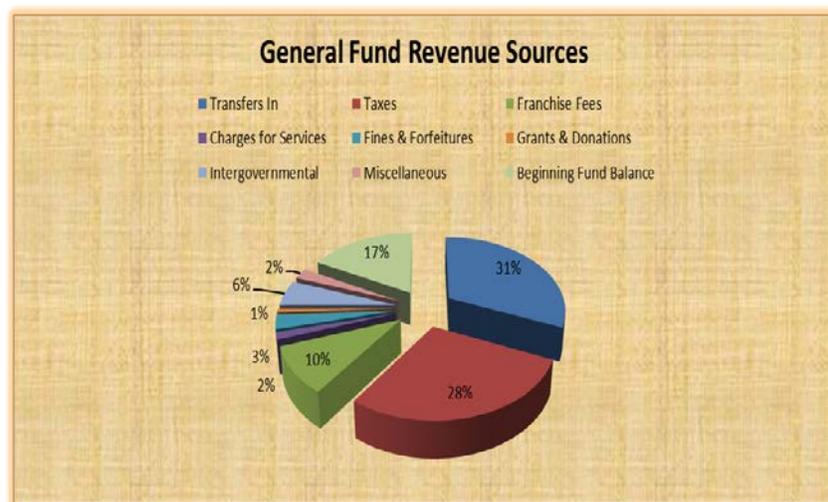


General Fund: As proposed, the General Fund has budgeted expenditures of \$5,665,097 a 1.5% decrease over FYE 2014. This amount includes a budgeted \$600,000 contingency or 10.6% of the total and a like amount in resources (revenues and beginning fund balance). The Fund is the repository for interfund transfers in support of total budget overhead as well as

the source of loans to the Urban Renewal Fund to help meet the full amount of the debt service payments on behalf of the ICC.

The major categories of expenditures in the General Fund (not including planned contingency, and debt service) are Personnel Services (57.7%), Materials and Services (21.5%), and Capital Outlay, Debt Service, and Contingency (20.8%). From a Departmental perspective (see above chart for break-down), the General Fund is primarily Police services (44%), Non-Departmental Debt Service, Transfers and Contingency (20.7%), Administration and Finance (16%), and all of the remaining services (19.3%). City-wide overhead is expensed in the General Fund and billed out to other operating funds.

Major revenue sources for the General Fund are made up of transfers-in from other funds at 31.4%, taxes at 28.3% and franchise fees at 9.9%. The remaining 30.4% consists of charges for services, fines/forfeitures, grants, intergovernmental revenue, miscellaneous revenues and estimated



beginning fund balance. This graphic shows the split in greater detail.

While there are few major acquisitions, the Police Department does have in the budget the purchase of a new vehicle. This shows up in the General Fund Equipment/Vehicle Reserve Fund.

The Information Services Reserve Fund has the budgeted installment payments for the newly converted financial software and improvements to the audio system in the council chambers.

We have budgeted for a new Parks Capital Reserve Fund for the parks department share of public works capital needs. Primarily for this year is the purchase of a replacement vehicle.

Work will continue to take front and center this year with work budgeted and scheduled to finalize the Wastewater Facilities Plan, the Water Master Plan and the Parks Master Plan.

Governmental Funds: The City maintains a number of additional funds that are typically referred to as special revenue funds; these are funds that are largely dependent upon a special revenue source to provide a particular service. These funds are typically subsidized and not funded by broad rate structures, but rather by fees and intergovernmental revenues or transfers.

The Building Inspection Fund houses the building inspection services. This year will be the third year in a row that the General Fund and utility operating funds will subsidize this activity. As stated earlier, it is not clear that this will continue to make sense as the most prudent way to deliver these services beyond the end of the fiscal year. The Building Inspector is called upon to assist the enterprise activities as well as provide meaningful help with Code Enforcement. We are expecting these services to be continuing.

The Transportation Fund is barely operational with the current revenues. The City's share of State and Federal gas tax funds are well below what is required to truly maintain, rehabilitate and reconstruct the system.

The Transportation System Development Charge (SDC) Fund was largely tapped, per the approved Transportation Improvements Plan (TIP), in FYE 2013 for the construction of capital improvements on the Sports Complex/Boat Ramp projects as previously discussed. There are also funds set aside for road improvements consistent with the TIP should the upper terrace development start and SDC payments are realized.

Like the Transportation SDC Fund, the Park SDC Fund is largely tapped. The major initiative, assuming unbudgeted, but expected collections of SDC payments from Riverside Apartments, will be the continuation of the work that began this year on the Parks Master Plan update. Remaining funds are dedicated to repaying interfund loans and a small contingency.

Included in this grouping generally is the HALO Fund. Beginning July 1st the HALO program fiscal agent will be Job Growers. The HALO Program offers a place for young adults to connect with friendly Career Advisors for one-on-one guidance to achieve their goals. This past year saw the construction of a number of sidewalk improvement

projects in partnership with the Public Works Department. The change in the HALO fiscal agent from the city to Job Growers is viewed as a win-win for HALO and the city. The city will be relieved of the financial burden while continuing to enjoy the wonderful community partnership with the program; the program will obtain more compatible support from the agency that also provides their funding.

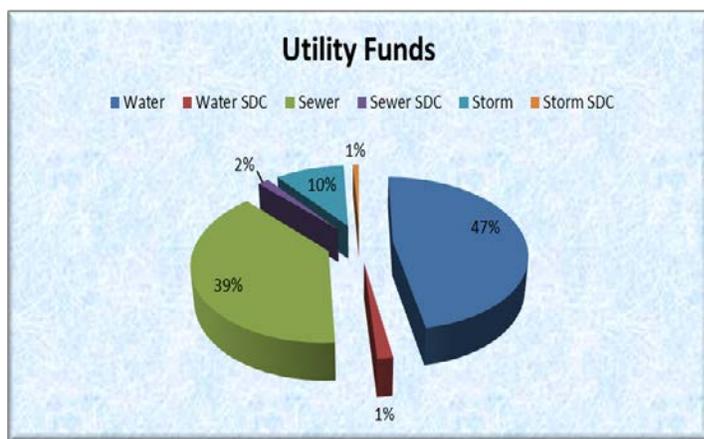
Finally, there is the Special Assessment Fund. This is a pass through fund that assesses benefiting properties for the Hoffman Road project and pays down the Special Public Works Fund loan that was made for the work. The bulk of the City's share of the assessment was paid off through bond sale proceeds.

Other Special Revenue Funds: Other Special Revenue Funds include several capital reserve funds; General Fund Equipment/Vehicle Replacement Fund, Information Services Fund, Parks Capital Reserve Fund, and the Building Repair/Replacement Fund. These are funded by interfund transfers from the operating funds and are building reserves for present and future needs in these areas.

The largest of these is the Economic Development Fund. This fund has been historically used to provide business development/expansion loans, but has also had funds set aside for the Façade Grant Program, after the Urban Renewal Project Fund could no longer pick this up. Last year, a small, but significant pool of funds were earmarked here as well for strategic investment opportunities that might arise. Funding for all of these programs remain in the FYE 2015 budget.

The Tourism and Event Fund is in its third year and is the home for the Western Days celebration, the Hops & Heritage Festival, and the Summer Series. This also provides some opportunity for the Tourism and Event Commission to do some strategic planning including assistance for the creation and marketing of a City brand.

Business-like Funds: The City has three enterprise activities; Water, Sewer and Storm Drain. These enterprise activities are grouped into six different funds; an operating and SDC Fund for each utility.



The Water Fund will have planned expenditures of \$2,580,857; the Sewer Fund will have planned expenditures of \$2,142,463; and the Storm Drain Fund will have planned expenditures of \$565,138. Inclusive of their respective SDC Funds, the percentage of funds expended on enterprise activities breaks out as

Water (48.8%), Sewer (40.5%) and Storm Drain (10.7%). Both the Water and Sewer operating funds are scheduled to receive continued rate increases in FYE 2015 as part of the third year of the five-year rate study completed in 2012. The increases are scheduled for January. These increases are in keeping with the updated rate analysis presented by Economic & Financial Analysis this past December.

For the third year in a row, there are no structural changes to the budgets for these funds except for the added reserve for future capital expenditure. Plans for the year include an increase in routine maintenance projects for each of the utilities with no major facilities' expansion. As mentioned previously, work should complete on both the Water Master Plan and the Wastewater Facilities Plan this coming year.

While not receiving much in the way of capital funding, work will proceed on planning for storm drainage improvements. Following completion, funding options will be considered.

Urban Renewal: As with last year, there are no projects scheduled nor do we expect any for the foreseeable future until the current debt carried by the District is paid down to the point that current revenues exceed annual debt service requirements. That does not appear likely in the near future.

SUMMARY

The budget for this coming year remains very conservative, with little change from the current year budget. The bond measure provided adequate relief to the City to sustain services, but it will take continued growth in the economy to expand those services. It will also take careful consideration and due diligence over the coming years to get ahead of the deferred maintenance curve.

This year's budget gives us an optimistic outlook toward regaining fiscal health and providing some reserves towards the future.

Prepared and Submitted on this 30th day of April, 2014 by:

Gloria Butsch, Budget Officer



CITY OF IDEPENDENCE

FY 2014/15

Below is the organization chart for FYE 2015. The chart is unchanged from the current fiscal year.



ADOPTED BUDGET

ADOPTED BUDGET
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OVERVIEW



BUDGET NARRATIVE
FYE 2015

Department:

Administration and Finance

Authorized Positions:

Position	FYE 2014	FYE 2015
City Manager	1.0	1.0
City Recorder	1.0	1.0
Finance Director	1.0	1.0
Accounting Support	2.0	2.0
Court Clerk	0.8	0.8

Department Mission:

To provide administrative services to support all City services and departments.

Status of Last Year's Goals:

- Begin phased update of financial management information software. **Achieved**
- Implement and maintain new web site. **On-going**
- Complete Codification, Personnel Manual updates, Financial Policies Manual and Administrative Policies Manual. **Codification and Personnel Manual Complete. Others On-going.**
- Maintain current level and hours of service. **Achieved**
- Complete financial analysis of overall condition and prepare options for Council consideration. **On-going.**

This Year's Goals:

- Develop Business License Ordinance
- Explore new revenue streams
- Continue work to insure MINET's financial stability and profitability
- Develop a process to engage youth in government
- Increase public awareness and use of community assets
- Continue developing opportunities for interns
- Create and implement process to improve access and participation in City boards, commissions, activities and services
- Develop strategies to maintain and enhance the quality of life and livability for residents, visitors and employees.
- Complete other efforts as detailed in City's Strategic Plan.

Other Budget Issues:

- Overall financial condition has improved with the successful refinancing of most of the City's debts with the new GO Bond and the implementation of our rate study outcomes. However, concerns still exist in financing of transportation and storm drainage work. MINET has not yet reached a sustainable level of services, though making good progress.

**BUDGET NARRATIVE
FYE 2015**

Department:

Finance

Authorized Positions:

Position	FYE 2013	FYE 2014
Finance Director	1.0	1.0
Acct I/HR Analyst	1.0	1.0
Acct II/UB Clerk	1.0	1.0
AP Clerk	0.0	0.5
Municipal Court Clerk	0.8	0.8

Department Mission:

In our Finance Department, our mission is to provide financial administrative services to support City services.

Status of Last Year's Goals:

- **Maintain current levels of service:** Goal met.
- **Maintain current hours of service:** Goal met.
- **Continue to Improve Staff Efficiencies and Internal Controls:** On-going
- **Continue to meet audit deadlines:** Goal met
- **Continued Staff Development:** On-going
- **Bring payroll processing back in-house:** Goal met
- **Develop plan for meeting compliance reporting deadlines:** On-going
- **Convert Financial Software:** Goal met
- **Regular Financial Reports to Council:** Goal met

This Year's Goals:

- **Maintain current levels and hours of service.**
- **Continue to improve staff efficiencies and internal controls.**
- **Continue to meet audit deadlines.**
- **Continue to develop plan for meeting compliance reporting deadlines.**
- **Continued staff development.**
- **Improve financial reports for regular review by City Council.**
- **Implement online bill pay.**
- **Complete other efforts as detailed in City's Strategic Plan.**

Summary:

For FY 2014/15 the budgeted expenditure in the Information Services Reserve Fund is reflective of successfully negotiating with Caselle to spread payments for the new financial software over three years. The conversion is complete and we should see the implementation of the Municipal Court module within the next couple of months. The benefits of the new financial software are reduced costs and improved staff efficiencies.

The finance department continues to run very lean in personnel. In January our Accountant II/HR Analyst was transferred to the Economic and Community Development department who will now utilize half of her time. To make up for the loss to our department we now have a college student working part-time for payroll and assist with the front desk. With the people we have we can only improve the efficiency of the department by improving the processes and how we process. With the assistance of new financial software the City Council and other decision makers will receive regular financial reports in timely manner.

The budget for the finance department otherwise remains virtually unchanged from the prior three years, except for standard increase in various costs, such as postage for which we have no control.

BUDGET NARRATIVE FYE 2015

Department:

Police Department

Authorized Positions:

Position	FYE 2014	FYE 2015
Police Chief	1.0	1.0
Lieutenant	0.0	1.0
Sergeants	3.0	2.0
Police Officers	8.0	9.0
Com Serv Ofc.	1.0	1.0
Records	2.0	2.0
Part-time	1.0 FTE	1.2 FTE (3 people)

Department Mission:

To enhance community livability by protecting the safety, health and welfare of all people while providing professional, efficient, and fair law enforcement that is strengthened through problem solving partnerships with the community.

Status of Last Year's Goals:

- Continue raising funds to establish a Drug Detection Canine Program for our Department. **Withdrawn** - The police department no longer believes this is a goal that needs to be pursued at this time. Efforts have been moved towards other projects that we feel are more pressing.
- Find a way to reconnect with the Schools. **Achieved** - While we have reconnected with our schools to a point to consider this goal achieved, the larger goal of regaining one of our previous two School Resource Officer Positions has stemmed from this goal and will be placed on this year's goal list.
- Put a renewed emphasis on Community Policing. **Achieved** - Since January of 2014 the Police Department has been re-inserting ourselves into the programs and community education efforts we had stopped participating in. We now have an active member in many community groups and City commissions.
- Start the Process to become an accredited department through Oregon. **Tentative** - Starting April of 2014 we are assigning Lt. Igou to work on this project nearly full time with a time-line for completion of 18 months.

This Year's Goals:

- Finalize plans to get an SRO back into the Schools.
- Continue to increase our efforts towards Community Policing and Community Involvement.
- Complete a substantial step toward the Process to become an accredited department through the Oregon Accreditation Alliance.
- Continue to purchase one new replacement patrol car per year until the fleet is once again current.
- Complete other efforts as detailed in City's Strategic Plan.

Other Budget Issues:

Our Police Department, which once had a total staffing of 18 FTE (14 sworn and 4 non-sworn) has reduced our positions over the last five years to our current staffing of 15 (a 17% reduction of our staff). Thankfully, our agency has continued to enjoy a stable workforce and we have avoided any prolonged illness or injury. It should be noted that any resignations or prolonged injury would cause significant scheduling difficulties.

As the City places more emphasis on tourism and encourages large community events a methodology must be developed to address the costs of additional police services required by these events.

The Polk County Sheriff's Office suffered even more cuts this year. They now provide patrol coverage for only 10 hours a day, down from what was 24 hour patrol coverage. The State Police also continues to have less of a patrol presence in Polk County. The Salem office of State Police, which serves Polk County, has started sharing this county with the McMinnville office of the State Police, neither of which is fielding 24 hour patrols in Marion, Polk, or Yamhill County. The cutbacks in these departments have reduced the backup coverage we once enjoyed from those agencies. The cuts to those agencies combined with our cuts have significantly increased the possibility of officer injury.

As a related topic, residents will not always receive immediate police response. We will need to continue to maintain good community relations while providing less service.

Our Department is in discussions with Central School District in an attempt to share the costs that would be needed to replace one of our School Resource Officers. If this is accomplished, the commitment will be for three years. We, however, will have to hire, train, and equip the officer. This process will take time, and I would expect it to be well into the 2014/15 school year before it is accomplished, if funding is approved.

BUDGET NARRATIVE FYE 2015

Dept: Community Services - Library

Authorized Positions:

Position	FYE 2014	FYE 2015	Director splits time with Museum and other CS tasks, but is budgeted %100 in library at this time.
Community Services Director	1.0	1.0	
Librarian I	1.0	1.0	
Library Assistants	1.45	1.45	
Aides	.1	.6	
Grant Staff (summer)	.08	.08	

Dept. Mission:

The Independence Public Library provides open access to information, materials, services and technology to enrich, educate and empower every resident of the City of Independence.

Status of Last Year's Goals:

- Maintain current hours of service - Met
- Maintain current level of service - Met
- Complete South wall remodel/repairs – Plans for completion are set.

This Year's Goals:

- Maintain current hours of service
- Maintain current level of service
- Complete South wall remodel/repairs
- Actively work towards meeting goals outlined in the Library Development Plan finalized in February 2013.
- Complete other efforts as detailed in City's Strategic Plan.

Other Budget Issues:

- **Maintenance.** As the facility ages, the need for maintenance increases. Areas of the interior are in need of re-painting. Exterior brick resealing has been included in the facility maintenance budget request.
- **Staffing.** At this time the ratio of circulation to staff is significantly higher than at other libraries of similar size and service level within the state. It is difficult to schedule adequate release time for staff to attend training, to work on projects and to use their vacation time. This proposal includes an additional half-time Aide position. Even with the addition of this position, the circulation/staff ratio will continue to be higher than for most other libraries in the State serving similar populations.
- **Collection.** The cost of library materials continues to increase. Staff continues to look for the best possible purchase opportunities and have looked to outside funding whenever possible, including use of funds from the library's MICEF endowment to help stabilize the children's collection. This budget includes a modest increase in funding for collections but it still represents a smaller percentage of the total budget than is optimal.

**BUDGET NARRATIVE
FYE 2015**

Dept: Community Services: Museum

Authorized Positions:

Position	FYE 2014	FYE 2015
Museum coordinator	.75	.75
Aides	.3	.3

Dept. Mission:

The mission of the Heritage Museum is to preserve and display the history and culture of the river town of Independence and Polk County through collections of artifacts, documents, and photographs and to make them available to the public by means of tours, programming and access to files and to work with other historical groups and community organizations.

Status of Last Year's Goals:

- Complete structural analysis of building – NOT MET
- Work with the Heritage Society to support their continuing efforts to enhance Museum programs and exhibits - CONTINUING
- Update policies to incorporate digital materials and digital materials delivery - MET
- Retrieve and organize museum artifacts currently in offsite storage due to 2012 flooding – MET
- NOTE: A great deal of FEMA mitigation work was done in the basement, which has eliminated the moisture issues in the basement of the building.

This Year's Goals:

- Install and open new Medical Exhibit (major donation currently being processed).
- Begin work towards funding and installation of ADA lift and restroom improvements.
- Increase visibility of the museum within the community.
- Continue work with the Heritage Society to enhance Museum programs.
- Complete other efforts as detailed in City's Strategic Plan.

Other Budget Issues:

- **Maintenance.** The building that houses the museum was built in 1888 with an addition in 1916. Maintenance is an ongoing challenge. Over the past few years a number of improvements have been completed which is helping to keep maintenance costs down.

BUDGET NARRATIVE

FYE 2015

Dept: Economic Development

Authorized Positions:

Department Manager (1 FTE)

Dept. Mission:

Strengthen existing businesses, help recruit new businesses, and establish Independence as a destination for entrepreneurship and tourism.

Status of Last Year's Goals:

- 1) Recruit a hotel to Independence:** Staff continues to network and reach out to the development community regarding the potential for a hotel in Independence. An opportunity arose in late 2013 with the pending availability of the Valley Concrete site which would be an ideal location for a hotel. Staff secured a grant from the State for conceptual redevelopment planning for the site which included reviewing the site with developers. While no deal has been struck, this site represents the best potential for bringing a hotel to town and staff is actively promoting the opportunity.
- 2) Work with Central School District and Chemeketa Community College to investigate workforce development partnerships.** Staff explored a variety of possible workforce development partnerships with CSD and Chemeketa. The District is actively working to strengthen their relationship with Chemeketa, offering the High School's classrooms for evening adult courses taught by Chemeketa. SEDCOR has been working with local manufacturers to identify the skills they require for entry level employees. Once those skills have been identified, they can be incorporated into the school's shop and metals classes to ensure a stable, well-trained workforce for local manufacturers.
- 3) Promote Independence as a vibrant small town ideal for entrepreneurship:** Staff developed several brochures and marketing materials relating to Independence being a "community of entrepreneurs." These materials have been distributed in a variety of situations – conferences, individual meetings, coffee shops, etc. – and have become part of the standard Independence promotional packet of information. The theme of entrepreneurship has also been woven into much of the City's outward facing communications – the Mayor's State of the City Address, press releases, Facebook, etc.
- 4) Finish development of the Economic Development section of the website and ensure local industrial sites are listed in the State's online site selector database expandinoregon.com:** The website is as finished as any website ever is. It will require continual updating with new information and staff is exploring the possibility of starting a companion blog for the site. The State spent most of the last year reworking their online site selector database and it was closed to new sites during that time. Now that it is up and running again, staff will ensure that available sites are identified in the database.

This Year's Goals:

- **Continue efforts to promote the community and recruit a hotel to Independence.**
- **Partner with MINET to promote a “Test Drive Independence” campaign, soliciting businesses and researchers who are developing broadband-dependent technologies and need somewhere to field test their products.**
- **Complete Travel Oregon’s Rural Tourism Studio and work to create a sustainable regional tourism group for Polk County**
- **Complete other efforts as detailed in City’s Strategic Plan.**

BUDGET NARRATIVE

FY 2014-15

Department: **Community Development and Public Works**

Authorized Positions:

Position	FYE 2013	FYE 2014
Community Development and Public Works Director	1.0	1.0
Building Official	0.8	0.8
Public Works Supervisor	1.0	1.0
Public Works Department	6.3	7.0

Department Mission:

In Community Development, our mission is to provide Engineering, Land Use and Public Facility Planning (current and long-range) and Building Services to support the needs of our resident and development communities. The Building Department currently operates at 8/10th of an FTE.

In Public Works, our mission is to supply and maintain adequate Sewer, Storm Drain, Transportation, Water and Park infrastructure capacity that meets the needs of the community, and the requirements of Federal and State regulatory agencies. This requires the coordinated efforts of public works crews, surveyors and engineers for the maintenance, design and construction of various infrastructure projects.

Status of Last Year's Goals:

- **Complete the Sewer Facilities Plan update.** Goal met.
- **Complete misc. storm drainage improvements.** Goal met.
- **Improve Sewer and Water Systems.** On-going
- **Begin a phased opening of the North Riverside Boat Launch and Ballfields Facility.** Boat Launch open.
- **Complete Parks and Open Space Master Plan with intern and grant-funded consultants.** Consultant selection has begun.

This Year's Goals:

- **Maintain current hours of service.**
- **Maintain current levels and hours of service, and regulatory compliance for sewer and water.**
- **Continue to support new commercial, industrial and residential development.**
- **Complete the Water Master Plan update.**
- **Complete the DEQ permit renewal process for city NPDES Permit.**
- **Complete the grant-funded Recycled Water Use Plan for sewer system.**
- **Complete the Parks and Open Space Master Plan.**
- **Complete various infrastructure capital improvements in sewer, water, storm drain and parks.**
- **Complete TGM-Valley Concrete site planning project and seek hotel development.**
- **Support the redevelopment/restart of Independence Station construction and downtown.**
- **Support the development of city/county bicycle routes. Also, increase and support Willamette River uses, connections and tourism opportunities.**
- **Complete other efforts as detailed in City's Strategic Plan.**



FYE 2015 Independence Budget

Fund/Department	Actual		Budget 13/14	Proposed	Budget 14/15	
	11/12	12/13			Approved	Adopted
General Fund Total	5,224,566	4,911,339	5,750,022	5,665,097	5,665,097	5,665,097
G.O. Bond	361,498	370,404	790,690	398,869	398,869	398,869
Tourism and Events	0	119,774	115,458	148,100	148,100	148,100
Information Services	0	32,787	60,714	75,188	75,188	75,188
Building Repair/Replacement	0	13,059	105,000	146,941	146,941	146,941
Equipment/Vehicle Reserve	0	0	50,000	55,000	55,000	55,000
Economic Development Loans	53,315	564,988	854,141	417,529	417,529	417,529
Building Inspection	116,061	115,696	122,103	136,135	136,135	136,135
Transportation	225,086	791,846	618,738	711,412	711,412	711,412
Transportation SDC	717,543	965,799	475,293	61,321	61,321	61,321
Parks SDC	0	16,254	34,021	21,015	21,015	21,015
Parks Capital Reserve	0	0	0	68,000		
Water	2,027,245	2,139,309	4,180,689	2,497,410	2,497,410	2,497,410
Water SDC	269,467	134	81,808	83,177	83,177	83,177
Sewer	1,159,709	4,235,438	1,647,527	2,059,082	2,059,082	2,059,082
Sewer SDC	725,506	14,370	36,334	83,381	83,381	83,381
Storm	272,509	405,543	498,212	519,969	519,969	519,969
Storm SDC	10,256	36,933	31,296	45,169	45,169	45,169
HALO	405,151	362,341	350,000	0	0	0
Special Assessment	62,583	61,495	390,260	27,942	27,942	27,942
Urban Renewal Debt	1,099,303	1,112,011	3,235,598	927,400	927,400	927,400
Urban Renewal Projects	89,290	0	0	0	0	0
MINET Debt	765,064	899,901	911,641	918,752	918,752	918,752
GRAND TOTAL	13,584,152	17,169,421	20,339,544	15,066,890	14,998,891	14,998,889

FYE 2015 Independence Budget

FUND BALANCE COMPARISON	FYE 13 EFB	FYE 14 est. EFB	Budget 14/15	
			Proposed EFB	Adopted EFB
General Fund Total	133,814	300,000	600,000	600,000
G.O. Bond	68,711	71,804	98,832	98,832
Tourism and Events	7,793	0	4,026	4,026
Information Services	17,213	0	5,188	5,188
Building Repair/Replacement	46,941	0	6,941	6,941
Equipment/Vehicle Reserve	25,000	0	5,000	5,000
Economic Development Loans	782,473	0	1,529	1,529
Building Inspection	5,708	0	13,337	13,337
Transportation	66,394	0	22,897	22,897
Transportation SDC	2,117	33,506	42,183	42,183
Parks SDC	6,265	2,387	422	422
Parks Capital Reserve	0	0	28,100	28,100
Water	221,503	0	895,508	895,508
Water SDC	52,293	53,098	11,930	11,930
Sewer	296,198	0	692,699	692,699
Sewer SDC	17,389	(1)	24,557	24,557
Storm	36,312	35,464	18,660	18,660
Storm SDC	4,906	(19,068)	17,567	17,567
HALO	(32,324)	0	0	0
Special Assessment	11,951	14,242	7,341	7,341
Urban Renewal Debt	21,852	0	246,757	246,757
Urban Renewal Projects	(767,390)	(762,390)	(757,390)	(757,390)
MINET Debt	0	0	0	0
GRAND TOTAL	1,025,119	(270,958)	1,986,085	1,986,085
SURPLUS/(DEFICIT)	NA	(1,296,078)	2,257,043	2,257,043

GENERAL FUND



FYE 2015 Independence Budget

General Fund Combined 100	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	892,804	6,988	133,814	437,034	133,814	327%	973,138	973,138	973,138
Overhead Allocation	NA	NA	1,833,739	1,833,739	1,833,739		1,488,464	1,488,463	1,488,463
SOURCES									
Non Departmental	3,652,933	4,632,432	3,347,524	3,194,294	3,614,049	95%	2,800,096	2,800,096	2,800,096
Administration	297,539	151,916	113,075	281,613	113,075	249%	26,700	26,700	26,700
Court	180,294	174,993	179,000	163,400	179,000	91%	174,000	174,000	174,000
Police	86,312	209,403	60,020	45,362	60,020	76%	119,400	119,400	119,400
Comm. Svc. - Library	56,432	67,587	70,700	74,250	70,700	105%	70,400	70,400	70,400
Comm. Svc. - Museum	0	78	0	12,428	0	0%	1,000	1,000	1,000
Economic Development	0	10,000	0	10,000	0	0%	0	0	0
Community Development	4,100	1,515	10,000	5,000	10,000	50%	5,000	5,000	5,000
Parks	61,140	43,240	2,150	10,400	10,350	484%	6,900	6,900	6,900
Pool	0	0	0	0	0	100%	0	0	0
TOTAL SOURCES	4,338,750	5,291,164	3,782,469	3,796,747	4,057,194	100%	3,203,496	3,203,496	3,203,496
USES									
Non Departmental	1,121,263	800,650	1,475,000	713,000	1,573,725	48%	1,175,000	1,175,000	1,175,000
Administration	1,005,506	940,652	934,391	1,047,147	1,049,391	112%	908,320	908,320	908,320
Court	85,822	91,714	103,890	97,788	103,890	94%	107,836	107,836	107,836
Police	2,082,871	2,197,965	2,331,141	2,333,265	2,331,141	100%	2,492,074	2,492,074	2,492,074
Comm. Svc. - Library	310,088	307,577	350,250	339,022	350,250	97%	386,700	386,700	386,700
Comm. Svc. - Museum	41,773	60,248	58,000	57,090	58,000	98%	60,150	60,150	60,150
Economic Development	169,879	142,656	147,300	138,060	167,300	94%	149,060	149,060	149,060
Community Development	191,666	225,202	208,150	212,955	214,150	102%	229,556	229,556	229,556
Parks	167,231	120,488	104,250	118,458	129,250	114%	115,527	115,527	115,527
Pool	48,467	24,187	37,650	37,597	47,650	100%	40,874	40,874	40,874
TOTAL USES	5,224,566	4,911,339	5,750,022	5,094,382	6,024,747	89%	5,665,097	5,665,097	5,665,097
Prior Period Adjustment		50,221							
Ending Balance	6,988	437,034	0	973,138	0		0	0	0

FYE 2015 Independence Budget

General Fund Combined 100	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Net Operational Gain Made (Subsidy Needed)									
Non Departmental	2,531,670	3,831,782	1,872,524	2,481,294	2,040,324	47%	1,625,096	1,625,096	1,625,096
Administration	(707,967)	(788,736)	(821,316)	(765,534)	(936,316)	137%	(881,620)	(881,620)	(881,620)
Court	94,472	83,279	75,110	65,612	75,110	-3%	66,164	66,164	66,164
Police	(1,996,559)	(1,988,562)	(2,271,121)	(2,287,903)	(2,271,121)	-25%	(2,372,674)	(2,372,674)	(2,372,674)
Comm. Svc. - Library	(253,656)	(239,990)	(279,550)	(264,772)	(279,550)	8%	(316,300)	(316,300)	(316,300)
Comm. Svc. - Museum	(41,773)	(60,170)	(58,000)	(44,662)	(58,000)	-98%	(59,150)	(59,150)	(59,150)
Economic Development	(169,879)	(132,656)	(147,300)	(128,060)	(167,300)	-94%	(149,060)	(149,060)	(149,060)
Community Development	(187,566)	(223,687)	(198,150)	(207,955)	(204,150)	-52%	(224,556)	(224,556)	(224,556)
Parks	(106,091)	(77,248)	(102,100)	(108,058)	(118,900)	370%	(108,627)	(108,627)	(108,627)
Pool	(48,467)	(24,187)	(37,650)	(37,597)	(47,650)	0%	(40,874)	(40,874)	(40,874)

FYE 2015 Independence Budget

Non Departmental GF 040	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Budget	% TD	Proposed	Approved	Adopted
SOURCES									
400110 Real Property Tax	1,412,055	1,469,847	1,472,059	1,472,059	1,472,059		1,508,105	1,508,105	1,508,105
400115 Real Property Tax- Prior	86,283	107,722	92,000	91,000	92,000		95,000	95,000	95,000
400125 Lodging Tax	2,077	1,379	2,000	1,257	2,000		2,000	2,000	2,000
TAXES	1,500,415	1,578,948	1,566,059	1,564,316	1,566,059	99.9%	1,605,105	1,605,105	1,605,105
400500 Lic. And Permit	1,485	1,265	1,500	700	1,500		1,500	1,500	1,500
400510 Bus. Lic.	2,540	2,815	2,500	2,250	2,500		2,800	2,800	2,800
400530 Dog Lic.	16,651	13,740	13,000	13,000	13,000		13,000	13,000	13,000
CHARGES FOR SERVICE	20,676	17,820	17,000	15,950	17,000	93.8%	17,300	17,300	17,300
400300 Intergovernmental	10,000	0	0	0	0		0	0	0
400305 State Liquor	106,618	115,307	121,344	121,344	121,344		122,336	122,336	122,336
400310 State Cigs	11,651	12,216	11,275	11,275	11,275		10,731	10,731	10,731
400315 State Rev. Sharing	71,110	75,292	85,790	85,790	85,790		87,935	87,935	87,935
400330 Payment in Lieu	17,934	9,948	19,000	20,614	19,000		21,500	21,500	21,500
INTERGOVERNMENTAL REVENUES	217,313	212,763	237,409	239,023	237,409	100.7%	242,502	242,502	242,502
421200 ODOT Grant	0	0	0	0	0		0	0	0
422000 Marine Board Grant	0	0	0	0	0		0	0	0
GRANTS	0	0	0	0	0		0	0	0
400650 Franchise Fees - Television	19,353	41,390	33,000	41,000	33,000		41,000	41,000	41,000
400605 Elec. Franchise Fee	254,793	352,020	341,850	341,850	341,850		348,700	348,700	348,700
400610 Nat. Gas	74,420	64,624	84,000	250,567	199,000		78,000	78,000	78,000
400615 Tele Franchise Fee	58,881	37,042	31,000	27,000	31,000		31,000	31,000	31,000
400620 Solid Waste Fran.	61,003	47,554	60,000	60,000	60,000		60,000	60,000	60,000
FRANCHISE FEES	468,450	542,630	549,850	720,417	664,850	131.0%	558,700	558,700	558,700
400200 Interest	476	2,170	1,000	1,000	1,000		0	0	0
400210 Interest on Receivables	213	719	200	200	200		250	250	250
400299 Interest Clearing	6,472	2,197	5,000	5,000	5,000		5,000	5,000	5,000
400758 Miscellaneous	0	0	0	0	0		0	0	0
400812 FEMA Reimbursement	0	151,524	0	151,524	0		0	0	0
450905 Credit Line Proceeds/Bond Proceeds	0	0	500,000	0	651,525		0	0	0
450900 Interfund Capital Loans Repayment	100,000	181,451	180,558	180,558	180,558		79,665	79,665	79,665
MISCELLANEOUS REVENUES	107,161	338,061	686,758	338,282	838,283	49.3%	84,915	84,915	84,915
470000 Xfer In	0	0	0	0	0		0	0	0
470010 Xfer In - Overhead/Allocations	1,085,447	1,677,836	0	0	0		0	0	0
470015 Xfer In Indirect HALO	23,310	20,913	20,745	25,840	20,745		0	0	0
470020 Xfer in Franchise Fees	228,490	242,370	263,733	280,522	263,733		285,565	285,565	285,565
470030 SDC Admin Fees	1,671	1,091	5,970	9,944	5,970		6,008	6,008	6,008
TRANSFERS IN	1,338,918	1,942,210	290,448	316,306	290,448	108.9%	291,574	291,574	291,574
TOTAL SOURCES	3,652,933	4,632,432	3,347,524	3,194,294	3,614,049	95.4%	2,800,096	2,800,096	2,800,096
470010 Xfer In - Overhead/Allocations	NA	NA	1,833,739	1,677,836	1,833,739		1,488,464	1,488,463	1,488,463

FYE 2015 Independence Budget

USES									
Tranfers, Debt Service and Contingency									
970000 Transfer to Building Inspection	0	0	40,000	40,000	40,000		10,000	10,000	10,000
970000 Transfer To Storm SDC	0	0	0	0	0		0	0	0
970000 Transfer To Parks SDC	0	0	0	0	0		0	0	0
970000 Transfer to Transportation	0	0	0	13,000	13,000		0	0	0
970000 Transfer to Urban Renewal Debt Service	622,400	622,400	550,000	550,000	550,000		400,000	400,000	400,000
970000 Transfer out	36,800	0	0	0	10,725		0	0	0
970000 Transfer to TEC	0	25,000	25,000	50,000	25,000		50,000	50,000	50,000
970000 Transfer to IS Equip. Fund	0	25,000	25,000	25,000	25,000		25,000	25,000	25,000
970000 Transfer to Building Repair/Replacement Fund	0	10,000	10,000	10,000	10,000		10,000	10,000	10,000
970000 Transfer to GF Equipment/Vehicle Fund		25,000	25,000	25,000	25,000		50,000	50,000	50,000
970000 Transfer to Parks Capital Reserve	0	0	-	0	0		30,000	30,000	30,000
Credit Line Payment	0	0	500,000	0	500,000		0	0	0
870000 Disaster Recovery	69,623	86,350	0	0	0		0	0	0
890900 Interfund Capital Loans	392,440	6,900	0	0	75,000		0	0	0
990000 Contingency	0		300,000	0	300,000		600,000	600,000	600,000
Total Transfers Out and Contingency	1,121,263	800,650	1,475,000	713,000	1,573,725	48.3%	1,175,000	1,175,000	1,175,000
TOTAL USES	1,121,263	800,650	1,475,000	713,000	1,573,725	48.3%	1,175,000	1,175,000	1,175,000
Net Operational Gain Made (Subsidy Needed)	2,531,670	3,831,782	1,872,524	2,481,294	2,040,324	132.5%	1,625,096	1,625,096	1,625,096

FYE 2015 Independence Budget

Administration 111		Actual		FY 13/14				Budget 14/15		
		11/12	12/13	Budget	Est YE	Final Budget	% TD	Proposed	Approved	Adopted
SOURCES										
400730	Lien Search	4,575	5,600	4,500	15,000	4,500		6,200	6,200	6,200
400770	Rent - Parking lot	360	0	360	0	360		0	0	0
400771	Rent - Parks Use	1,752	2,195	1,000	0	1,000		0	0	0
400772	Rent - Stage Rental	100	0	0	0	0		0	0	0
400772	Rent - City Buildings	0	715	715	1,400	715		1,500	1,500	1,500
400773	Rent - Water Tower	14,283	22,218	16,500	19,000	16,500		19,000	19,000	19,000
400777	Rent-City Vehical	0	0	0	0	0		0	0	0
400800	Misc. Rev. (MERIT GRANT/HPC Grant)	98,393	102,689	90,000	90,000	90,000		0	0	0
400801	Cash Over/Under	192	2,606	0	50	0		0	0	0
400880	Sale of Surplus Property	150,550	0	0	5,654	0		0	0	0
410806	Ampitheater Gifts	18,102	0	0	0	0		0	0	0
400810	Reimbursment Rev.	9,190	15,867	0	3,422	0		0	0	0
450905	Bond Proceeds	0	0	0	147,087	0				
451000	Returned Revenues	42	26	0	0	0		0	0	0
TOTAL SOURCES		297,539	151,916	113,075	281,613	113,075	249.0%	26,700	26,700	26,700
USES										
Personnel Services										
601010	Salary	301,278	309,542	320,000	325,000	325,000	101.6%	343,600	343,600	343,600
604000	Benefits and taxes	247,934	200,573	205,000	215,000	215,000	104.9%	225,000	225,000	225,000
Total Personnel Srvcs		549,212	510,115	525,000	540,000	540,000	102.9%	568,600	568,600	568,600
Materials and Service										
610005	Advertising	6,553	1,653	10,000	3,500	10,000		5,000	5,000	5,000
610009	Bank Fees	12,848	20,279	15,500	19,000	15,500		15,000	15,000	15,000
610075	Dues and Memberships	13,048	12,480	13,000	9,000	13,000		13,000	13,000	13,000
610081	Emp. Recognition	123	710	500	500	500		700	700	700
610105	Insurance Property	1,038	5,999	6,300	6,630	6,300		7,360	7,360	7,360
610115	Insurance General and Bonds	257	1,617	150	2,200	150		2,440	2,440	2,440
610125	Insurance Auto	0	0	0	2,100	0		2,330	2,330	2,330
610195	Interest	0	0	0	0	0		0	0	0
610215	Lic. And Permits	324	0	0	0	0		0	0	0
610245	Misc.	14,819	4,250	10,000	2,500	10,000		7,000	7,000	7,000
610255	Newsletter	3,865	3,226	4,000	3,600	4,000		4,000	4,000	4,000
610270	Nusiance Abatement	0	1,525	1,000	1,000	1,000		1,500	1,500	1,500
610515	Prop. Taxes	8,404	4,394	4,700	4,555	4,700		4,700	4,700	4,700
610575	Rent	6,373	7,244	4,800	5,300	4,800		6,200	6,200	6,200
610750	Training/Travel	6,398	7,918	8,000	8,000	8,000		8,500	8,500	8,500
610999	Admin Grants M&S	90,000	93,691	93,691	93,691	93,691		0	0	0
OPERATIONS		164,050	164,986	171,641	161,576	171,641	94.1%	77,730	77,730	77,730
617000	Contract and Professional Services	30,125	14,081	25,000	140,321	125,000		25,000	25,000	25,000

FYE 2015 Independence Budget

617050	Contract Srvc	9,229	8,621	2,500	2,500	2,500		3,250	3,250	3,250
617052	Janitorial	4,941	2,236	3,200	3,200	3,200		6,890	6,890	6,890
617053	Contract Srvc IS	120	5,719	6,300	2,000	6,300		6,000	6,000	6,000
617400	Professional Services - Other Detail	31,363	55,832	35,000	40,000	35,000		42,000	42,000	42,000
617405	Professional Services-Acct.	76,038	40,483	33,500	33,500	33,500		38,000	38,000	38,000
617435	Professional Services-Eng.	1,520	3,725	2,500	0	2,500		0	0	0
617455	Professional Services - Legal	56,560	58,655	40,000	40,000	40,000		50,000	50,000	50,000
	CONTRACT SERVICES	209,896	189,352	148,000	261,521	248,000	176.7%	171,140	171,140	171,140
610600	Repairs and Maint.	56	10	250	200	250		250	250	250
610605	Repairs Building	4,472	5,472	4,200	4,200	4,200		4,500	4,500	4,500
610625	Repairs Equip	3,190	1,982	1,500	1,600	1,500		1,800	1,800	1,800
	REPAIRS	7,718	7,464	5,950	6,000	5,950	100.8%	6,550	6,550	6,550
610915	Utilities Elect.	23,829	13,912	16,000	18,000	16,000		18,500	18,500	18,500
610920	Utilities Garbage	597	318	600	350	600		400	400	400
610925	Gas	645	2,666	2,500	1,500	2,500		2,000	2,000	2,000
610965	Tele & Corp. IT	11,376	13,590	20,000	14,000	20,000		15,000	15,000	15,000
610985	Water	6,662	4,290	4,500	5,000	4,500		5,000	5,000	5,000
	UTILITIES	43,109	34,776	43,600	38,850	43,600	89.1%	40,900	40,900	40,900
610285	Office Supplies	17,298	11,210	20,000	18,000	20,000		19,000	19,000	19,000
610000	General Supplies and Materials	0	857	1,200	800	1,200		900	900	900
610325	Postage	2,730	3,729	3,500	900	3,500		3,500	3,500	3,500
	SUPPLIES	20,028	15,796	24,700	19,700	24,700	79.8%	23,400	23,400	23,400
610235	Mayor Council	7,075	10,681	7,500	8,000	7,500		8,500	8,500	8,500
610236	CM	3,847	7,482	7,000	10,000	7,000		10,000	10,000	10,000
	MISCELLANEOUS EXPENSES	10,922	18,163	14,500	18,000	14,500	124.1%	18,500	18,500	18,500
	Total Materials and Srvc	455,723	430,537	408,391	505,647	508,391	123.8%	338,220	338,220	338,220
	Capital Outlay									
730000	Equipment	387	0	500	500	500		500	500	500
730100	Computers	184	0	500	1,000	500		1,000	1,000	1,000
	Total Capital Outlay	571	0	1,000	1,500	1,000	150.0%	1,500	1,500	1,500
	TOTAL USES	1,005,506	940,652	934,391	1,047,147	1,049,391	112.1%	908,320	908,320	908,320
	Net Operational Gain Made (Subsidy Needed)	(707,967)	(788,736)	(821,316)	(765,534)	(936,316)	93%	(881,620)	(881,620)	(881,620)

FYE 2015 Independence Budget

Court 116		Actual		FY 13/14				Budget 11/15		
		11/12	12/13	Budget	Est YE	Final Budget	% TD	Proposed	Approved	Adopted
SOURCES										
400400	Fines Fees and Forfit	4,931	8,918	5,000	5,400	5,000		5,500	5,500	5,500
400405	Traffic Fines	129,761	137,152	140,000	135,000	140,000	96.4%	140,000	140,000	140,000
400406	Traffic Fines Surcharge	18,715	1,840	7,000	1,000	7,000		1,500	1,500	1,500
400410	Parking Fines	4,465	2,740	2,000	2,000	2,000	100.0%	2,000	2,000	2,000
400415	Misc. & Court Billing Fees	22,422	24,343	25,000	20,000	25,000	80.0%	25,000	25,000	25,000
TOTAL SOURCES		180,294	174,993	179,000	163,400	179,000	91.3%	174,000	174,000	174,000
USES										
Personnel Service										
601010	Salary	41,602	41,602	43,000	45,100	43,000		48,500	48,500	48,500
604000	Benefits and taxes	24,575	25,096	29,000	26,900	29,000		32,000	32,000	32,000
Total Personnel Srvc		66,177	66,698	72,000	72,000	72,000	100.0%	80,500	80,500	80,500
Materials and Services										
610075	Dues and Memberships	0	100	100	100	100		100	100	100
610105	Insurance Property	259	270	280	280	280		311	311	311
610115	Insurance General	8	20	25	158	25		175	175	175
610245	Misc.	338	0	400	200	400		200	200	200
610750	Training/Travel	423	1,188	1,200	1,200	1,200		1,300	1,300	1,300
MISCELLANEOUS EXPENSES		1,028	1,478	2,005	1,938	2,005	96.7%	2,086	2,086	2,086
610050	Contract Srvc	0	0	0	0	0				
610053	Contract Srvc IS	0	0	0	0	0				
617052	Janitorial	0	250	300	300	300		300	300	300
617054	Contract Services - Judge	8,664	9,000	10,500	10,500	10,500		10,500	10,500	10,500
617400	Professional Services - Other Detail	1,450	1,371	2,500	2,800	2,500		2,900	2,900	2,900
617407	Professional Services - Legal	7,750	10,400	9,500	9,500	9,500		9,500	9,500	9,500
CONTRACT SERVICES		17,864	21,021	22,800	23,100	22,800	101.3%	23,200	23,200	23,200
610600	Repairs and Maint.	0	0	0	0	0		0	0	0
610625	Repairs Equip	0	0	200	200	200		200	200	200
REPAIRS		0	0	200	200	200	100.0%	200	200	200
610915	Utilities Elect.	0	0	4,000	0	4,000		0	0	0
610920	Utilities Garbage	0	0	50	0	50		0	0	0
610925	Gas	0	0	85	0	85		0	0	0
610965	Tele & Corp. IT	0	700	900	0	900		0	0	0
610985	Water	0	0	0	0	0		0	0	0
UTILITIES		0	700	5,035	0	5,035	0.0%	0	0	0
610285	Office Supplies	753	1,293	1,250	300	1,250		1,250	1,250	1,250
610325	Postage	0	524	600	250	600		600	600	600
SUPPLIES		753	1,817	1,850	550	1,850	29.7%	1,850	1,850	1,850

FYE 2015 Independence Budget

	Total Materials and Svcs	19,645	25,016	31,890	25,788	31,890	80.9%	27,336	27,336	27,336
	Capital Outlay									
620015	Computers	0	0	0	0	0		0	0	0
620025	Equipment	0	0	0	0	0		0	0	0
	Total Capital Outlay	0	0	0	0	0		0	0	0
	TOTAL USES	85,822	91,714	103,890	97,788	103,890	94.1%	107,836	107,836	107,836
	Net Operational Gain Made (Subsidy Needed)	94,472	83,279	75,110	65,612	75,110	-2.8%	66,164	66,164	66,164

FYE 2015 Independence Budget

Police Department 212		Actual		FY 13/14				Budget 14/15		
		11/12	12/13	Budget	Est YE	Final Budget	% TD	Proposed	Approved	Adopted
SOURCES										
412301	Bullet Proof Grant	0	1,647	3,000	1,500	3,000		2,000	2,000	2,000
412305	Cert Grant	19,100	19,610	5,000	9,850	5,000		6,000	6,000	6,000
412306	Cert Program	3,005	3,571	4,350	2,067	4,350		3,950	3,950	3,950
412321	DUII Grant	5,800	7,640	13,000	7,000	13,000		7,500	7,500	7,500
412330	Overtime Grants	1,674	0	0	0	0		0	0	0
413310	Bike Helmet Grant	12	7	150	315	150		500	500	500
413360	Ped Safety	2,592	4,199	4,400	2,000	4,400		2,500	2,500	2,500
413371	Seat Belt	8,560	5,280	6,500	5,000	6,500		5,000	5,000	5,000
421200	ODOT Grant	0	49,136	0	0	0		0	0	0
	GRANTS	40,743	91,090	36,400	27,732	36,400	76%	27,450	27,450	27,450
400270	SRO	0	0	0	0	0		70,000	70,000	70,000
415435	National Night Out	57	0	0	0	0		0	0	0
414315	DA Liquor Cntrl	3,062	1,670	3,000	0	3,000		0	0	0
	INTERGOVERNMENTAL	3,119	1,670	3,000	0	3,000	0%	70,000	70,000	70,000
400535	Pound Fees	861	1,010	750	750	750		0	0	0
400540	Impound/Forfeiture	1,836	1,810	2,400	3,000	2,400		2,500	2,500	2,500
400545	UIV Impound	0	485	650	200	650		650	650	650
400760	Nuis. Abatement	580	2,383	1,400	500	1,400		1,400	1,400	1,400
400775	Evidence Service	0	1,200	0	2,400	0		2,400	2,400	2,400
415405	Police Clean Up	1,204	1,611	1,200	0	1,200		1,000	1,000	1,000
400758	Misc. Police Rev.	11,546	11,406	11,700	9,000	11,700		12,000	12,000	12,000
400558	Police Service Fee	1,025	213	600	0	600		0	0	0
400815	Return to Work Program	0	73,708	0	0	0		0	0	0
400320	911 Tax	25,398	20,987	0	0	0		0	0	0
400759	Gym Membership	0	1,830	1,920	1,780	1,920		2,000	2,000	2,000
	MISCELLANEOUS	42,450	116,643	20,620	17,630	20,620	85%	21,950	21,950	21,950
TOTAL SOURCES		86,312	209,403	60,020	45,362	60,020	76%	119,400	119,400	119,400
USES										
	Personnel Services									
601100	Salary	1,110,283	1,134,550	1,200,000	1,215,000	1,200,000		1,270,700	1,270,700	1,270,700
	Special Pay	0	0	0	0	0		0	0	0
604100	Benefits and taxes	528,484	631,281	680,000	665,000	680,000		726,500	726,500	726,500
	Total Personnel Svcs	1,638,767	1,765,831	1,880,000	1,880,000	1,880,000	100%	1,997,200	1,997,200	1,997,200
	Materials and Services									
415401	Cert Non	4,435	8,457	7,355	3,921	7,355		3,950	3,950	3,950
415405	Clean-Up Day	0	1,021	0	1,000	0		1,000	1,000	1,000
610005	Advertising	0	0	750	500	750		750	750	750

FYE 2015 Independence Budget

618015	Ammunition	4,967	4,994	5,500	5,625	5,500		6,371	6,371	6,371
610065	Donations	3,025	3,300	3,300	3,300	3,300		3,900	3,900	3,900
610075	Dues and Memberships	1,860	1,226	2,400	2,000	2,400		3,628	3,628	3,628
610100	Insur. Use Other Detailed accts	28,232	27,955	30,000	0	30,000		0	0	0
610105	Insurance Property	0	0	0	5,045	0		5,600	5,600	5,600
610115	Insurance General	0	0	0	26,834	0		29,800	29,800	29,800
610125	Insurance Auto	0	0	0	8,225	0		9,130	9,130	9,130
610215	Lic. And Permits	83	276	400	400	400		1,200	1,200	1,200
610245	Misc.	2,766	1,482	2,500	2,500	2,500		3,500	3,500	3,500
450020	Programs	6,591	8,582	14,300	14,000	14,300		23,950	23,950	23,950
610575	Equipment Rent	16,640	16,060	18,367	18,000	18,367		5,915	5,915	5,915
618017	Special Investigations	5,230	87	10,000	0	10,000		8,000	8,000	8,000
610750	Training/Travel	10,284	7,916	12,000	12,000	12,000		14,400	14,400	14,400
618800	Uniforms	16,192	12,578	13,000	13,000	13,000		18,000	18,000	18,000
618010	Gym expenses	0	0	3,950	2,000	3,950		2,000	2,000	2,000
610088	Forfeiture	0	0	2,000	16,100	2,000		10,000	10,000	10,000
	MISCELLANEOUS EXPENSES	100,305	93,934	125,822	134,450	125,822	107%	151,094	151,094	151,094
617050	Contract Svc	9,851	14,764	9,241	9,241	9,241		16,300	16,300	16,300
617052	Contr. Srvcs Janitorial	0	0	4,064	4,064	4,064		14,100	14,100	14,100
617053	Contract Srvcs IS	0	0	2,000	2,000	2,000		11,240	11,240	11,240
617052	Contract Srvcs - Radio Maint	4,165	3,273	13,750	13,750	13,750		15,200	15,200	15,200
610057	911	92,462	96,168	78,000	78,000	78,000		78,050	78,050	78,050
617400	Professional Services - Other Detail	3,671	900	6,000	6,000	6,000		8,650	8,650	8,650
617407	Professional Services - Igl	0	1,497	0	0	0		2,500	2,500	2,500
610465	Professional Serv. Other	0	0	0	0	0		0	0	0
	CONTRACT SERVICES	110,149	116,602	113,055	113,055	113,055	100%	146,040	146,040	146,040
618000	Operating Supplies	96	42	0	0	0		17,761	17,761	17,761
618083	Police Equipment	0	0	0	0	0		0	0	0
618085	Film	43	0	0	0	0		0	0	0
618087	Fuel	27,941	24,200	32,400	32,000	32,400		34,000	34,000	34,000
610285	Office Supplies	35,454	18,819	33,800	33,000	33,800		11,340	11,340	11,340
610325	Postage	2,240	2,344	3,600	3,600	3,600		2,500	2,500	2,500
	OPERATING SUPPLIES	65,774	45,405	69,800	68,600	69,800	98%	65,601	65,601	65,601
610600	Repairs other	943	941	1,000	500	1,000		0	0	0
610605	Repairs Building	1,415	3,064	3,780	3,700	3,700		5,580	5,580	5,580
610625	Repairs Equip	7,725	5,793	6,325	6,300	6,325		6,000	6,000	6,000
610685	Repairs Vehicals	15,451	17,402	26,650	26,650	26,650		18,500	18,500	18,500
	REPAIRS	25,534	27,200	37,755	37,150	37,755	98%	30,080	30,080	30,080
610915	Utilities Elect.	34,143	27,824	33,000	33,000	33,000		35,000	35,000	35,000
610920	Utilities Garbage	614	633	750	660	750		700	700	700
610925	Gas	6,528	5,332	6,500	6,500	6,500		6,500	6,500	6,500
610965	Tele	35,979	37,637	36,050	36,000	36,050		38,000	38,000	38,000
610985	Water	2,968	7,486	7,900	7,900	7,900		7,900	7,900	7,900

FYE 2015 Independence Budget

	UTILITIES	80,232	78,912	84,200	84,060	84,200	100%	88,100	88,100	88,100
412305	Cert Exp	12,837	9,000	0	2,600	0		6,000	6,000	6,000
412355	CERT Equip. Grant Expenses	0	4,645	5,000	9,850	5,000		0	0	0
413310	Bike Helmet	4,790	0	150	500	150		0	0	0
413315	DA Liquor Control	0	0	10,959	3,000	10,959		7,959	7,959	7,959
413360	PED Safety Grant	0	0	4,400	0	4,400		0	0	0
441999	Grants Mat. & Srvc	0	0	0	0	0		0	0	0
	GRANT EXPENSES	17,627	13,645	20,509	15,950	20,509	78%	13,959	13,959	13,959
	Total Materials and Srvc	399,621	375,698	451,141	453,265	451,141	100%	494,874	494,874	494,874
	Capital Outlay									
720000	Buildings	297	0	0	0	0		0	0	0
730000	Equipment	28,186	56,436	0	0	0		0	0	0
731000	Computers	0	0	0	0	0		0	0	0
740000	Vehicles	16,000	0	0	0	0		0	0	0
	Total Capital Outlay	44,483	56,436	0	0	0	#DIV/0!	0	0	0
	TOTAL USES	2,082,871	2,197,965	2,331,141	2,333,265	2,331,141	100%	2,492,074	2,492,074	2,492,074
	Net Operational Gain Made (Subsidy Needed)	(1,996,559)	(1,988,562)	(2,271,121)	(2,287,903)	(2,271,121)	101%	(2,372,674)	(2,372,674)	(2,372,674)



FYE 2015 Independence Budget

Community Services - Library 513		Actual		FY 13/14			Budget 14/15			
		11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
SOURCES										
400700	Charges for service	719	0	0	0	0		0	0	0
400709	Registration Fees (CCRLS)	36,166	48,715	52,000	52,000	52,000		45,000	45,000	45,000
400770	Misc. Library Revenue	17,828	17,365	17,000	18,000	17,000		19,000	19,000	19,000
	CHARGES AND MISCELLANEOUS REVENUE	54,713	66,080	69,000	70,000	69,000		64,000	64,000	64,000
400771	Library Ready-to-read Grant	1,019	1,157	1,200	0	1,200		1,300	1,300	1,300
415428	Designated Library Donations	200	350	200	4,150	200		5,000	5,000	5,000
415429	Undesignated Donations	0	0	100	100	100		100	100	100
415430	Monmouth Independence Together Grants	500	0	200	0	200		0	0	0
	DONATIONS AND GRANTS	1,719	1,507	1,700	4,250	1,700		6,400	6,400	6,400
	TOTAL SOURCES	56,432	67,587	70,700	74,250	70,700	105%	70,400	70,400	70,400
USES										
	Personnel Services									
601200	Salary	161,478	159,157	170,000	165,400	170,000		190,500	190,500	190,500
604100	Benefits and taxes	75,734	82,514	92,000	83,172	92,000		98,500	98,500	98,500
	Total Personnel Services	237,212	241,671	262,000	248,572	262,000	95%	289,000	289,000	289,000
	Materials and Services									
610005	Advertising	0	0	300	200	300		300	300	300
610009	Bank Fees	0	368	400	450	400		500	500	500
618030	AV Materials	3,293	3,377	4,500	4,500	4,500		5,000	5,000	5,000
618032	Books	17,441	12,323	20,000	20,000	20,000		22,000	22,000	22,000
618035	CD's	482	404	0	0	0		0	0	0
618037	Periodicals	1,956	1,437	2,000	2,000	2,000		2,200	2,200	2,200
610057	Security	0	0	0	0	0		0	0	0
610075	Donations	0	191	200	250	200		500	500	500
610075	Dues and Memberships	330	310	500	500	500		500	500	500
610105	Insurance Property	2,075	3,751	3,800	2,800	3,800		2,900	2,900	2,900
610115	Insurance General	60	0	0	650	0		700	700	700
610215	Lic. And Permits	513	407	1,000	1,000	1,000		1,000	1,000	1,000
610285	MARC Records Charge	0	0	0	0	0		0	0	0
610245	Misc.	1,401	537	2,000	1,000	2,000		2,000	2,000	2,000
450020	Programs	1,246	253	1,000	1,000	1,000		1,000	1,000	1,000
610575	Rent	532	802	700	700	700		700	700	700

FYE 2015 Independence Budget

Community Services - Library 513		Actual		FY 13/14				Budget 14/15		
		11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
610750	Training/Travel	184	580	1,000	700	1,000		1,000	1,000	1,000
610999	Grants Mat. & Srvc	0	0	100	4,000	100		4,600	4,600	4,600
	MISCELLANEOUS EXPENSES	29,513	24,740	37,500	39,750	37,500	106%	44,900	44,900	44,900
617050	Contract Srvc	2,714	1,549	2,000	3,000	2,000		2,500	2,500	2,500
617053	Contract Srvc IS	0	0	0	0	0		0	0	0
617052	Contract Srvc. Janitorial	9,805	7,854	9,000	8,500	9,000		8,000	8,000	8,000
617054	Contract Services - Security	0	0	1,500	1,200	1,500		1,300	1,300	1,300
617400	Professional Services - Other Detail	138	180	400	200	400		400	400	400
	CONTRACT SERVICES	12,657	9,583	12,900	12,900	12,900	100%	12,200	12,200	12,200
610000	General Supplies & Materials	219	0	0	0	0		0	0	0
618083	Lib. Equip	1,468	1,128	1,000	1,000	1,000		2,000	2,000	2,000
610285	Office Supplies	7,304	8,509	9,000	9,000	9,000		10,000	10,000	10,000
610290	Overdue Exp	213	110	200	220	200		200	200	200
610325	Postage	84	139	150	150	150		150	150	150
	SUPPLIES	9,288	9,886	10,350	10,370	10,350	100%	12,350	12,350	12,350
610605	Repairs Building	5,952	4,964	10,000	10,000	10,000		10,000	10,000	10,000
610625	Repairs Equip	362	1,494	500	500	500		500	500	500
	REPAIRS	6,314	6,458	10,500	10,500	10,500	100%	10,500	10,500	10,500
610915	Utilities Elect.	8,001	6,696	8,200	8,000	8,200		8,200	8,200	8,200
610920	Utilities Garbage	1,086	1,185	1,200	1,230	1,200		1,250	1,250	1,250
610925	Gas	870	1,221	1,400	1,000	1,400		1,400	1,400	1,400
610965	Tele	2,690	3,250	3,200	3,200	3,200		3,400	3,400	3,400
610985	Water	2,457	2,887	3,000	3,500	3,000		3,500	3,500	3,500
	UTILITIES	15,104	15,239	17,000	16,930	17,000	100%	17,750	17,750	17,750
	Total Materials and Services	72,876	65,906	88,250	90,450	88,250	102%	97,700	97,700	97,700
	Capital Outlay									
620025	Equipment	0	0	0	0	0		0	0	0
	Total Capital Outlay	0	0	0	0	0		0	0	0
	TOTAL USES	310,088	307,577	350,250	339,022	350,250	97%	386,700	386,700	386,700
	Net Operational Gain Made (Subsidy Needed)	(253,656)	(239,990)	(279,550)	(264,772)	(279,550)	95%	(316,300)	(316,300)	(316,300)



FYE 2015 Independence Budget

Community Services - Museum 514		Actual 11/12	12/13	Budget	FY 13/14			Budget 14/15		
					Est YE	Final Bud	% TD	Proposed	Approved	Adopted
SOURCES										
440100	Museum Imp. Grant	0	0	0	0	0		0	0	0
440101	Museum Grants	0	0	0	11,928	0		500	500	500
440150	Museum Donations	0	78	0	500	0		500	500	500
TOTAL SOURCES		0	78	0	12,428	0		1,000	1,000	1,000
USES										
Personnel Service										
601500	Salary	24,598	29,232	29,000	30,300	29,000		31,000	31,000	31,000
604000	Benefits and taxes	5,854	7,620	8,500	6,940	8,500		8,600	8,600	8,600
Total Personnel Svcs		30,452	36,852	37,500	37,240	37,500	99.3%	39,600	39,600	39,600
Materials and Services										
610050	Security	0	0	0	0	0		0	0	0
610075	Dues and Memberships	100	334	400	400	400		400	400	400
610105	Insurance Property	1,068	2,951	3,800	1,850	3,800		2,000	2,000	2,000
610115	Insurance General	0	0	0	100	0		100	100	100
610245	Misc.	1,033	953	400	2,000	400		500	500	500
MISCELLANEOUS EXPENSES		2,201	4,238	4,600	4,350	4,600	94.6%	3,000	3,000	3,000
617050	Contract Services	1,585	1,527	2,000	2,000	2,000		2,000	2,000	2,000
617052	Contract Services - Janitorial	125	0	400	0	400		0	0	0
610057	Contract Services - Security	0	0	1,300	1,300	1,300		1,300	1,300	1,300
450020	Programs	823	9,526	1,000	1,500	1,000		2,000	2,000	2,000
CONTRACT SERVICES		2,533	11,053	4,700	4,800	4,700	102.1%	5,300	5,300	5,300
610285	Office Supplies	289	498	800	600	800		800	800	800
610305	Events	0	0	500	400	500		500	500	500
441999	Grants Materials & Services	0	0	0	1,600	0		1,000	1,000	1,000
610325	Postage	0	93	200	200	200		250	250	250
610750	Training/Travel	354	377	500	200	500		500	500	500
SUPPLIES		643	968	2,000	3,000	2,000	150.0%	3,050	3,050	3,050
610600	Repairs and Maintenance	7	300	0	0	0		0	0	0
610605	Repairs Building	1,755	2,676	4,500	4,000	4,500		4,500	4,500	4,500
610625	Repairs Equip	443	96	200	200	200		200	200	200
REPAIRS		2,205	3,072	4,700	4,200	4,700	89.4%	4,700	4,700	4,700
610915	Utilities Elect.	629	1,480	1,500	1,000	1,500		1,500	1,500	1,500

FYE 2015 Independence Budget

610920	Utilities Garbage	0	0	0	0	0		0	0	0
610925	Gas	1,953	1,510	1,700	1,200	1,700		1,700	1,700	1,700
610965	Tele	1,157	1,075	1,300	1,300	1,300		1,300	1,300	1,300
610985	Water	0	0	0	0	0		0	0	0
	UTILITIES	3,739	4,065	4,500	3,500	4,500	77.8%	4,500	4,500	4,500
	Total Materials and Srvcs	11,321	23,396	20,500	19,850	20,500	96.8%	20,550	20,550	20,550
	Capital Outlay									
720000	Buildings	0	0	0	0	0		0	0	0
	Total Capital Outlay	0	0	0	0	0		0	0	0
	TOTAL USES	41,773	60,248	58,000	57,090	58,000	98.4%	60,150	60,150	60,150
	Net Operational Gain Made (Subsidy Needed)	(41,773)	(60,170)	(58,000)	(44,662)	(58,000)	77.0%	(59,150)	(59,150)	(59,150)

FYE 2015 Independence Budget

Parks 515		Actual		FY 13/14				Budget 14/15		
		11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
SOURCES										
415465	Western Days	48,392	0	0	0	0		0	0	0
410807	Designated Park Donations	10,598	37,999	0	4,000	5,500		2,000	2,000	2,000
410809	Parks - Undesgnated	0	1,566		1,500	0		0	0	
422000	Marine Board Grant	2,150	3,675	2,150	4,900	4,850		4,900	4,900	4,900
415424	Master Gardener Grant	0	0	0	0	0		0	0	
	TOTAL SOURCES	61,140	43,240	2,150	10,400	10,350	484%	6,900	6,900	6,900
USES										
	Personnel Service									
601011	Salary	0	0	0	0	0		0	0	0
604000	Benefits and taxes	0	0	0	0	0		0	0	0
	Total Personnel Svcs	0	0	0	0	0		0	0	0
	Materials and Services									
415465	Western Days	46,747	0	0	0	0		0	0	0
441999	Parks Grants Materials/Services	0	38,740	0	7,600	7,600		2,000	2,000	2,000
450010	Parks Events	1,816	58	0	0			0	0	0
610105	Insurance Property	53	1,365	1,500	2,773	2,500		3,078	3,078	3,078
610115	Insurance General	0	0	0	82	0		91	91	91
610125	Ins. Auto	1,013	0	0	683	0		758	758	758
610245	Misc.	15,579	1,038	1,500	1,500	1,500		1,500	1,500	1,500
450020	Programs	21	0	0	0	0		0	0	0
	MISCELLANEOUS	65,229	41,201	3,000	12,638	11,600	421%	7,427	7,427	7,427
617050	Contract Srvc	37,694	32,522	44,000	44,000	44,000		44,000	44,000	44,000
617051	Contract Srvc Amp	4,250	0	0	0	0		0	0	0
617435	Prof. Srvc Eng.	1,410	0	0	0	0		0	0	0
	CONTRACT SERVICES	43,354	32,522	44,000	44,000	44,000	100%	44,000	44,000	44,000
610600	Facilities Maintenance	54	2,576	0	0	0		0	0	0
610605	Repairs Building	841	257	2,000	2,700	2,000		3,000	3,000	3,000
610625	Repairs Equip	2,002	3,926	7,000	6,000	7,000		7,000	7,000	7,000
610685	Repairs Vehicles	656	852	3,000	3,000	3,000		3,000	3,000	3,000
610695	Boat Ramp Repair	5,333	2,150	2,150	4,900	4,900		4,900	4,900	4,900
	REPAIRS	8,886	9,761	14,150	16,600	16,900	117%	17,900	17,900	17,900
610915	Utilities Elect.	15,884	13,537	15,000	14,600	15,000		15,000	15,000	15,000
610920	Utilities Garbage	1,612	3,196	4,400	5,200	4,400		5,300	5,300	5,300

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610965	Utilities - Telephone/Fax/Paging	671	1,069	1,000	1,200	1,000		1,200	1,200	1,200
610985	Water	8,463	9,806	10,500	13,520	13,950		14,000	14,000	14,000
	UTILITIES	26,630	27,608	30,900	34,520	34,350	112%	35,500	35,500	35,500
618083	Equip/ General Parks	1,873	7,108	7,700	7,700	7,700		7,700	7,700	7,700
610285	Office Supplies	337	75	500	500	500		500	500	500
610325	Postage	0	0	0	0	0		0	0	0
	SUPPLIES	2,210	7,183	8,200	8,200	8,200	100%	8,200	8,200	8,200
420110	Amphitheater	10,122	0	0	0	0		0	0	0
441999	Grants & Designated Expenditures	5,526	0	0	0	0		0	0	0
450010	Parks Events	3,645	0	0	0	0		0	0	0
618000	Operational Costs	1,629	2,213	4,000	2,500	14,200		2,500	2,500	2,500
	SPECIAL OPERATING COSTS	20,922	2,213	4,000	2,500	14,200	63%	2,500	2,500	2,500
	Total Materials and Srvc	167,231	120,488	104,250	118,458	129,250	114%	115,527	115,527	115,527
	Capital Outlay									
620115	Capital Exp. - Parks	0	0	0	0	0		0	0	0
	Total Capital Outlay	0	0	0	0	0		0	0	0
	TOTAL USES	167,231	120,488	104,250	118,458	129,250	114%	115,527	115,527	115,527
	Net Operational Gain Made (Subsidy Needed)	(106,091)	(77,248)	(102,100)	(108,058)	(118,900)	106%	(108,627)	(108,627)	(108,627)

FYE 2015 Independence Budget

Pool Support 518		Actual		FY 13/14				Budget 14/15		
		11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
SOURCES										
400800	Misc. Rev.	0	0	0	0	0		0	0	0
	TOTAL SOURCES	0	0	0	0	0		0	0	0
USES										
	Materials and Services									
610105	Insurance Property	1,038	679	750	679	750		754	754	754
610115	Insurance General	30	0	0	18	0		20	20	20
610215	Lic. And Permits	0	230	400	400	400		400	400	400
610245	Misc.	104	63	500	500	500		500	500	500
	MISCELLANEOUS EXPENSES	1,172	972	1,650	1,597	1,650	97%	1,674	1,674	1,674
610050	Contract Srvc	15,515	4,500	10,000	10,000	20,000		10,000	10,000	10,000
	CONTRACT SERVICES	15,515	4,500	10,000	10,000	20,000	100%	10,000	10,000	10,000
610600	Repairs and Maint.	16	16	1,500	1,500	1,500		1,500	1,500	1,500
610605	Repairs Building	467	4	1,500	1,500	1,500		1,500	1,500	1,500
610625	Repairs Equip	7,972	9,513	6,000	6,000	6,000		6,500	6,500	6,500
	REPAIRS	8,455	9,533	9,000	9,000	9,000	100%	9,500	9,500	9,500
610925	Gas	16,066	5,284	10,000	10,000	10,000		12,000	12,000	12,000
610915	Electric	2,858	0	2,500	2,500	2,500		2,700	2,700	2,700
610965	Tele & Corp. IT	385	243	500	500	500		500	500	500
610985	Water	0	0	0	0	0		0	0	0
	Sewer	0	0	0	0	0		0	0	0
	UTILITIES	19,309	5,527	13,000	13,000	13,000	100%	15,200	15,200	15,200
618083	Pool Supplies	4,016	3,655	4,000	4,000	4,000		4,500	4,500	4,500
610325	Postage	0	0	0	0	0		0	0	0
	SUPPLIES	4,016	3,655	4,000	4,000	4,000	100%	4,500	4,500	4,500
	Total Materials and Srvc	48,467	24,187	37,650	37,597	47,650	100%	40,874	40,874	40,874
	Capital Outlay									
620005	Buildings	0	0	0	0	0		0	0	0
620025	Equipment	0	0	0	0	0		0	0	0
	Total Capital Outlay	0	0	0	0	0		0	0	0
	TOTAL USES	48,467	24,187	37,650	37,597	47,650	100%	40,874	40,874	40,874
Net Operational Gain Made (Subsidy Needed)		(48,467)	(24,187)	(37,650)	(37,597)	(47,650)	100%	(40,874)	(40,874)	(40,874)



FYE 2015 Independence Budget

Economic Development 670		Actual 11/12	12/13	Budget	FY 13/14			Budget 14/15		
					Est YE	Final Bud	% TD	Proposed	Approved	Adopted
SOURCES										
400300	Intergovernmental	0	10,000	0	10,000	0		0	0	0
400800	Misc. Rev.	0	0	0	0	0		0	0	0
TOTAL SOURCES		0	10,000	0	10,000	0	0%	0	0	0
USES										
Personnel Services										
601011	Salary	66,666	68,250	73,100	69,000	73,100		73,100	73,100	73,100
604000	Benefits and taxes	34,023	36,721	42,500	37,500	42,500		41,500	41,500	41,500
Total Personnel Svcs		100,689	104,971	115,600	106,500	115,600	92%	114,600	114,600	114,600
Materials and Services										
610075	Dues and Memberships	2,824	720	1,000	750	1,000		1,000	1,000	1,000
610105	Insurance Property	519	1,237	1,300	1,000	1,300		1,300	1,300	1,300
610115	Insurance General Liab	0	0	0	528	0		600	600	600
610245	Misc.	7,773	1,731	2,000	1,500	2,000		2,000	2,000	2,000
610750	Training/Travel	3,057	1,508	5,000	4,000	5,000		5,000	5,000	5,000
MISCELLANEOUS EXPENSES		14,173	5,196	9,300	7,778	9,300	84%	9,900	9,900	9,900
610400	Professional Services	38,175	19,540	10,000	10,000	10,000		10,000	10,000	10,000
617050	Contract Services	0	0	0	344	20,000		0	0	0
617052	Contract Services - Janitorial	5,598	1,447	1,000	2,544	1,000		2,500	2,500	2,500
CONTRACT SERVICES		43,773	20,987	11,000	12,888	31,000	117%	12,500	12,500	12,500
610605	Repairs Building	0	0	200	0	200		200	200	200
610625	Repairs Equip	0	0	200	0	200		200	200	200
REPAIRS		0	0	400	0	400		400	400	400
610915	Utilities Elect.	5,408	4,637	4,300	4,700	4,300		4,900	4,900	4,900
610920	Garbage	100	106	100	110	100		110	110	110
610925	Gas	763	889	900	530	900		900	900	900
610965	Tele & Corp. IT	4,077	4,469	4,000	4,158	4,000		4,200	4,200	4,200
610985	Water	777	1,126	1,200	1,256	1,200		1,300	1,300	1,300
UTILITIES		11,125	11,227	10,500	10,754	10,500	102%	11,410	11,410	11,410
610285	Office Supplies	0	225	250	140	250		150	150	150
610325	Postage	119	50	250	0	250		100	100	100
SUPPLIES		119	275	500	140	500	28%	250	250	250
Total Materials and Svcs		69,190	37,685	31,700	31,560	51,700	100%	34,460	34,460	34,460

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	Capital Outlay									
620025	Equipment	0	0	0	0	0		0	0	0
	Total Capital Outlay	0	0	0	0	0		0	0	0
	TOTAL USES	169,879	142,656	147,300	138,060	167,300	94%	149,060	149,060	149,060
	Net Operational Gain Made (Subsidy Needed)	(169,879)	(132,656)	(147,300)	(128,060)	(167,300)	87%	(149,060)	(149,060)	(149,060)



FYE 2015 Independence Budget

Community Development 680		Actual 11/12	12/13	FY 13/14				Budget 14/15		
		Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted		
SOURCES										
400580	Development Fees	4,100	1,515	10,000	5,000	10,000		5,000	5,000	5,000
400800	Misc. Rev.	0	0	0	0	0		0	0	0
TOTAL SOURCES		4,100	1,515	10,000	5,000	10,000	50%	5,000	5,000	5,000
USES										
Personnel Service										
601011	Salary	124,994	123,993	125,000	125,000	125,000		125,000	125,000	125,000
604000	Benefits and taxes	33,169	41,413	43,000	45,000	45,000		54,300	54,300	54,300
Total Personnel Svcs		158,163	165,406	168,000	170,000	170,000	101%	179,300	179,300	179,300
Materials and Service										
610075	Dues and Memberships	0	0	100	59	100		100	100	100
610105	Insurance Property	519	1,237	1,400	471	1,400		523	523	523
610115	Insurance General Liability	0	0	0	435	0		483	483	483
610245	Misc.	129	823	700	736	700		1,000	1,000	1,000
610750	Training/Travel	0	692	1,900	2,600	1,900		6,000	6,000	6,000
MISCELLANEOUS EXPENSES		648	2,752	4,100	4,301	4,100	105%	8,106	8,106	8,106
617050	Contract Svcs	0	0	0	723	0		750	750	750
617052	Contract Svcs- Maint & Janitor	198	1,409	1,000	2,293	1,000		2,500	2,500	2,500
610400	Professional Services	19,902	43,792	10,000	23,000	14,000		25,000	25,000	25,000
610435	Professional Svcs Eng.	0	0	8,000	0	8,000		0	0	0
610455	Professional Services - Legal	0	0	1,000	0	1,000		0	0	0
CONTRACT SERVICES		20,100	45,201	20,000	26,016	24,000	130%	28,250	28,250	28,250
610605	Repairs Building	0	0	0	0	0		0	0	0
610625	Repairs Equip	0	170	800	400	800		500	500	500
REPAIRS		0	170	800	400	800		500	500	500
610915	Utilities Elect.	5,408	4,637	5,250	5,436	5,250		5,500	5,500	5,500
610920	Garbage	100	106	100	124	100		150	150	150
610925	Gas	763	889	1,200	780	1,200		950	950	950
610965	Tele & Corp. IT	5,380	4,617	5,200	4,242	5,200		4,800	4,800	4,800
610985	Water	777	1,126	1,200	1,129	1,200		1,300	1,300	1,300
UTILITIES		12,428	11,375	12,950	11,711	12,950	90%	12,700	12,700	12,700
610285	Office Supplies	327	248	2,000	527	2,000		550	550	550
610325	Postage	0	50	300	0	300		150	150	150
SUPPLIES		327	298	2,300	527	2,300	23%	700	700	700

FYE 2015 Independence Budget

	Total Materials and Srvc	33,503	59,796	40,150	42,955	44,150	107%	50,256	50,256	50,256
	Capital Outlay									
620025	Equipment	0	0	0	0	0		0	0	0
	Total Capital Outlay	0	0	0	0	0		0	0	0
	TOTAL USES	191,666	225,202	208,150	212,955	214,150	102%	229,556	229,556	229,556
	Net Operational Gain Made (Subsidy Needed)	(187,566)	(223,687)	(198,150)	(207,955)	(204,150)	-52%	(224,556)	(224,556)	(224,556)

SPECIAL REVENUE FUNDS



FYE 2015 Independence Budget

Building Inspection Fund		Actual		FY 13/14				Budget 14/15		
210		11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal		93,034	33,378	(3,437)	5,708	(3,437)	-166%	28,282	28,282	28,282
SOURCES										
401510 Building permits		14,795	8,550	14,850	25,200	18,350		28,000	28,000	28,000
401511 Demolition permits		100	50	50	0	50		50	50	50
401512 Fence permits		35	0	100	0	100		100	100	100
401514 Mechanical permits		2,233	1,563	670	2,200	670		2,800	2,800	2,800
401515 Mobile Dwelling Placement Fees		0	0	600	0	600		0	0	0
401516 Plan Check Fees		7,849	5,038	6,000	11,900	6,000		13,000	13,000	13,000
401517 Plumbing Permit Fees		4,555	2,983	3,220	3,950	3,220		4,500	4,500	4,500
401518 Sign Permit Fees		312	26	50	15	50		0	0	0
401519 Structural Permit Fees		0	0	0	0	0		0	0	0
450900 Interfund Loans		0	23,000	0	0	0		0	0	0
470010 Transfers In		26,526	46,816	100,000	100,000	100,000		59,403	59,403	59,403
400800 Miscellaneous Revenues		0	0	0	0	0		0	0	0
TOTAL SOURCES		56,405	88,026	125,540	143,265	129,040	114%	107,853	107,853	107,853
USES										
Personnel Services										
601010 Salary		58,608	58,608	58,650	58,650	58,650		58,650	58,650	58,650
603901 Wages - Overtime		0	0	0	0	0		0	0	0
604000 Benefits and taxes		35,514	38,899	43,000	43,000	43,000		45,100	45,100	45,100
Total Personnel Svcs		94,122	97,507	101,650	101,650	101,650	100%	103,750	103,750	103,750
Materials and Service										
610103 Insurance - Workers Comp		0	0	0	0	0		0	0	0
610075 Dues and Memberships		392	125	300	390	300		400	400	400
610105 Insurance - Property		1,556	1,237	1,250	471	1,250		523	523	523
610115 Insurance - General Liability		45	0	0	230	0		255	255	255
610215 Licenses and Permits		0	294	80	0	80		0	0	0
610750 Training/Travel		4,181	1,731	2,000	2,000	2,000		2,000	2,000	2,000
610245 Miscellaneous		6	620	0	500	0		500	500	500
MISCELLANEOUS		6,180	4,007	3,630	3,591	3,630	0%	3,678	3,678	3,678
61000 General Materials & Supplies		0	57	0	0	0		0	0	0
610285 Office Supplies		177	248	200	700	200		700	700	700
610325 Postage		0	10	20	0	20		0	0	0

FYE 2015 Independence Budget

Building Inspection Fund		Actual		FY 13/14				Budget 14/15		
210		11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
	SUPPLIES	177	315	220	700	220	0%	700	700	700
610605	Repairs and Maintenance - Building	143	35	200	0	200		0	0	0
610625	Repairs and Maintenance - Equipment	0	288	200	0	200		0	0	0
	REPAIRS	143	323	400	0	400	0%	0	0	0
610915	Utilities - Electric	5,657	4,637	5,200	5,436	6,200		5,600	5,600	5,600
610920	Garbage	100	106	100	110	100		120	120	120
610925	Gas	514	712	800	780	800		800	800	800
610965	Utilities - Telephone/Fax/Paging	4,949	3,917	5,000	4,425	5,000		5,000	5,000	5,000
610985	Water	777	1,164	1,200	1,129	1,200		1,200	1,200	1,200
	UTILITIES	11,997	10,536	12,300	11,880	13,300	0%	12,720	12,720	12,720
617052	Contract Services - Janitorial	258	602	500	580	500		500	500	500
617053	Contract Services - IS	0	807	350	2,259	2,850		1,400	1,400	1,400
617400	Professional Services	3,184	1,599	0	31	0		50	50	50
	CONTRACT SERVICES	3,442	3,008	850	2,870	3,350	0%	1,950	1,950	1,950
	Total Materials and Services	21,939	18,189	17,400	19,041	20,900	0%	19,048	19,048	19,048
	Transfers, Debt Service and Contingency									
970000	Transfer out	0	0	0	0	0		0	0	0
970010	Transfer out - Overhead/Allocations	0	0	0	0	0		0	0	0
	Transfer to IS Equip. Fund	0	0	0	0	0		0	0	0
	Transfer to Building Repair/Replacement Fund	0	0	0	0	0		0	0	0
990000	Contingency	0	0	3,053	0	3,053		13,337	13,337	13,337
	Total Transfers, Debt and Contingency	0	0	3,053	0	3,053	0%	13,337	13,337	13,337
	TOTAL USES	116,061	115,696	122,103	120,691	125,603	99%	136,135	136,135	136,135
	Ending Balance	33,378	5,708	0	28,282	0		0	0	0



FYE 2015 Independence Budget

Transportation Operating Fund 220	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	(359,420)	142,774	8,888	66,394	8,888	747.0%	22,434	22,434	22,434
SOURCES									
400800 Work By City	0	3,881	0	0	0		0	0	0
401301 Gas Tax	468,473	469,337	492,350	492,350	492,350		491,320	491,320	491,320
401302 State Fund Exchange Program	0	180,535	92,000	70,030	92,000		122,658	122,658	122,658
412300 ODOT Grant	37,665	0	0	0	0		0	0	0
470000 Transfers In	0	0	0	13,000	13,000		0	0	0
450900 Interfund Capital Loans	216,844	60,000	25,000	50,000	100,000		75,000	75,000	75,000
400800 Miscellaneous Revenues	4,298	1,713	500	1,805	500		0	0	0
TOTAL SOURCES	727,280	715,466	609,850	627,185	697,850	102.8%	688,978	688,978	688,978
USES									
Personnel Services									
601010 Salary	42,172	41,759	45,500	44,000	45,500		46,800	46,800	46,800
603901 Wages - Overtime	0	0	0	0	0		0	0	0
604000 Benefits and Taxes	25,822	23,050	24,850	27,000	24,850		27,800	27,800	27,800
Total Personnel Services	67,994	64,809	70,350	71,000	70,350	100.9%	74,600	74,600	74,600
Materials and Service									
610000 General Supplies & Materials	69	0	0	0	0		0	0	0
610325 Postage	0	0	0	0	0		0		
610285 Office Supplies	364	148	300	300	300		300	300	300
SUPPLIES	433	148	300	300	300		300	300	300
610103 Insurance - Workers Compensation	0	0	3,000	0	3,000		0	0	0
610075 Dues and Memberships	0	0	0	0	0		0	0	0
610105 Insurance - Property	0	4,171	4,200	3,349	4,200		3,750	3,750	3,750
610115 Insurance - General Liability	0	0	0	1,336	0		1,485	1,485	1,485
610125 Insurance - Auto Liability	0	0	0	1,027	0		1,140	1,140	1,140
610215 Licenses and Permits	294	189	200	200	200		400	400	400
610750 Training/Travel	163	66	500	500	500		1,000	1,000	1,000
610575 Rent	204	0	350	399	350		0	0	0
610245 Miscellaneous	224	92	500	63	500		0	0	0
MISCELLANEOUS	885	4,518	8,750	6,874	8,750	78.6%	7,775	7,775	7,775
610600 Repairs and Maintenance - Budget	865	33	0	0	0		0	0	0
610605 Repairs and Maintenance - Building	228	260	500	750	500		1,000	1,000	1,000
610625 Repairs and Maintenance - Equipment	2,338	7,481	5,000	5,200	5,000		7,500	7,500	7,500
610665 Repairs and Maintenance - Roads	7,417	9,482	10,000	4,658	10,000		10,000	10,000	10,000

FYE 2015 Independence Budget

Transportation Operating Fund 220	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
610685 Repairs and Maintenance - Vehicles	869	799	500	1,600	500		1,500	1,500	1,500
REPAIRS	11,717	18,055	16,000	12,208	16,000	76.3%	20,000	20,000	20,000
610900 Utilities - Budget	0	177	0	0	0		0	0	0
610915 Utilities - Electric	93,178	81,144	91,000	86,210	91,000		91,000	91,000	91,000
610920 Utilities - Garbage	551	615	700	575	700		650	650	650
610965 Utilities - Telephone/Fax/Paging	1,366	1,480	1,800	2,043	1,800		2,100	2,100	2,100
610985 Utilities - Water	0	54	75	0	75		0	0	0
UTILITIES	95,095	83,470	93,575	88,828	93,575	94.9%	93,750	93,750	93,750
617050 Contract Services - Budget	409	442	0	270	0		0	0	0
617052 Contract Services - Janitorial	212	206	200	225	200		0	0	0
617400 Professional Services	745	560	0	5,500	0		7,000	7,000	7,000
617407 Professional Services - Legal	1,091	213	0	500	0		0	0	0
CONTRACT SERVICES	2,457	1,421	200	6,495	200	3247.5%	7,000	7,000	7,000
618000 Operational Costs	1,578	339	0	0	0		0	0	0
618083 Equipment/Operation Supplies	1,477	2,790	3,000	2,000	3,000		3,000	3,000	3,000
618087 Fuel	8,114	7,073	8,500	7,846	8,500		8,000	8,000	8,000
618230 Traffic Signs	494	779	1,000	850	1,000		2,000	2,000	2,000
618235 Traffic Paint	2,600	4,937	5,000	5,000	5,000		15,000	15,000	15,000
618800 Uniforms	546	354	500	804	500		1,000	1,000	1,000
610245 Miscellaneous	0	0	0	0	0		0	0	0
OPERATIONS	14,809	16,272	18,000	16,500	18,000	91.7%	29,000	29,000	29,000
Total Materials and Services	125,396	125,305	136,825	131,205	136,825	95.9%	157,825	157,825	157,825
Capital Outlay									
620085 Capital Expense - Vehicles	0	0	0	0	0		5,600	5,600	5,600
730000 Capital Expense - Equipment	1,759	0	0	12,174	13,000		2,300	2,300	2,300
751000 Capital Expense - Roads	0	0	5,000	70,030	80,000		122,658	122,658	122,658
850510 Sweeper Lease - Principal	16,901	19,389	20,379	20,379	20,379		5,000	5,000	5,000
851510 Sweeper Lease - Interest	2,536	1,719	729	729	729		1,122	1,122	1,122
Total Capital Outlay	21,196	21,108	26,108	103,312	114,108	395.7%	136,680	136,680	136,680
Transfers, Debt Service and Contingency									
890900 Interfund Capital Loans Repayments	0	114,954	44,236	44,236	44,236		44,019	44,019	44,019
970010 Transfer out - Overhead/Allocations	0	258,458	305,323	305,323	305,323		262,891	262,891	262,891
970030 Transfer out	0	196,712	0	0	0		0	0	0
970000 Transfer to IS Equip. Fund	0	0	2,500	2,500	2,500		2,500	2,500	2,500
970000 Transfer to Building Repair/Replacement Fund	0	0	5,000	5,000	5,000		5,000	5,000	5,000
970000 Transfer to Building Inspection Fund	0	0	9,990	9,990	9,990		0	0	0

FYE 2015 Independence Budget

Transportation Operating Fund 220	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
970040 Assessments	10,500	10,500	0	0	0		5,000	5,000	5,000
890900 Interfund Capital Loans	0	0	0	0	0		0	0	0
990000 Contingency	0	0	18,406	0	18,406		22,897	22,897	22,897
Total Transfers, Debt and Contingency	10,500	580,624	385,455	367,049	385,455	95.2%	342,307	342,307	342,307
TOTAL USES	225,086	791,846	618,738	672,566	706,738	108.7%	711,412	711,412	711,412
Ending Balance	142,774	66,394	0	21,013	0		0	0	0



FYE 2015 Independence Budget

Economic Development Fund 230	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	897,612	882,463	782,473	368,730	782,473	47%	371,855	371,855	371,855
SOURCES									
400200 Investment Income	0	0	0	0	0		0	0	0
450010 Loan Proceeds/Repayment	38,166	51,255	31,467	38,000	31,467		45,674	45,674	45,674
450900 Interfund Loan Proceeds/Repay	0	0	25,125	25,125	25,125		0	0	0
400800 Miscellaneous Revenues	0	0	15,076	0	15,076		0	0	0
TOTAL SOURCES	38,166	51,255	71,668	63,125	71,668	88%	45,674	45,674	45,674
USES									
Materials and Services									
415470 Façade Grant Program	0	0	50,000	0	50,000		60,000	60,000	60,000
490000 Economic Development Loans	25,000	7,538	650,000	20,000	650,000		300,000	300,000	300,000
610080 Investment Opportunities	0	0	50,000	15,000	50,000		50,000	50,000	50,000
610001 Administrative Fees	0	0	1,000	0	1,000		1,000	1,000	1,000
610245 Miscellaneous	8,315	0	5,000	0	5,000		5,000	5,000	5,000
Total Materials and Services	33,315	7,538	756,000	35,000	756,000	5%	416,000	416,000	416,000
Transfers, Debt Service and Contingency									
970000 Transfer out	20,000	0	0	0	0		0	0	0
890900 Interfund Loan	0	557,450	25,000	25,000	25,000		0	0	0
990000 Contingency	0	0	73,141	0	73,141		1,529	1,529	1,529
Total Transfers, Debt and Contingency	20,000	557,450	98,141	25,000	98,141		1,529	1,529	1,529
TOTAL USES	53,315	564,988	854,141	60,000	854,141	7%	417,529	417,529	417,529
Ending Balance	882,463	368,730	0	371,855	0		0	0	0



FYE 2015 Independence Budget

Tourism and Events Fund 235	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	0	0	7,458	7,793	7,458		2,125	2,125	2,125
SOURCES									
415480 Donations / Sponsors	0	0	0	6,500	0		10,000	10,000	10,000
400810 Royalites / Event Center	0	20,416	12,000	10,000	16,000		7,000	7,000	7,000
400771 Rent - Parks Use	0	0	0	0	0		0	0	0
400772 Rent - Stage Rental	0	0	0	0	0		0	0	0
415465 Western Days	0	52,243	46,000	46,000	46,000		46,000	46,000	46,000
415470 Hops & Heritage	0	1,900	0	11,235	11,235		32,975	32,975	32,975
470000 Interfund Loan Proceeds	0	50,000	25,000	25,000	50,000		0	0	0
470000 Transfers In	0	0	25,000	50,000	25,000		50,000	50,000	50,000
400810 Reimbursement Revenue	0	2,668	0	0	0		0	0	0
400800 Miscellaneous Revenues	0	340	0	5	0		0	0	0
TOTAL SOURCES	0	127,567	108,000	148,740	148,235	137.7%	145,975	145,975	145,975
USES									
Materials and Service									
415465 Western Days	0	43,538	53,000	53,000	53,000		45,934	45,934	45,934
415470 Hops & Heritage	0	0	0	13,113	20,000		21,540	21,540	21,540
450010 Parks Events	0	35,213	5,000	24,000	15,235		20,000	20,000	20,000
450020 Programs	0	76	0	0	0		0	0	0
610005 Advertising/Marketing	0	6,908	5,000	5,000	5,000		6,000	6,000	6,000
610255 Publications/Printing	0	0	0	0	0		1,000	1,000	1,000
610075 Dues and Memberships	0	0	0	0	0		0	0	0
610083 Equipment/Operation Supplies	0	18	100	120	100		500	500	500
610245 Miscellaneous	0	94	2,000	0	2,000		0	0	0
610285 Office Supplies	0	0	0	450	0		500	500	500
610325 Postage	0	0	0	0	0		0	0	0
617058 Contract Services - Misc.	0	33,927	25,000	33,600	35,000		33,600	33,600	33,600
617400 Professional Services	0	0	0	0	0		15,000	15,000	15,000
Total Materials and Services	0	119,774	90,100	129,283	130,335	143.5%	144,074	144,074	144,074
Transfers, Debt Service and Contingency									
890900 Interfund Loan / Repayment	0	0	25,125	25,125	25,125		0	0	0
990000 Contingency	0	0	233	0	233		4,026	4,026	4,026
Total Transfers, Debt and Contingency	0	0	25,358	25,125	25,358		4,026	4,026	4,026
TOTAL USES	0	119,774	115,458	154,408	155,693	133.7%	148,100	148,100	148,100
Ending Balance	0	7,793	0	2,125	0		0	0	0



FYE 2015 Independence Budget

HALO Programs Fund 265	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	(36,800)	(34,659)	0	(32,324)	0		(22,614)	(22,614)	(22,614)
SOURCES									
400265 Chemeketa/HALO Reimbursement	407,288	363,776	350,000	350,000	350,000		22,614	22,614	22,614
Adjustment from audit differences	0	0	0	0	0		0	0	0
470000 Transfers in	36,800	0	0	0	0		0	0	0
400800 Miscellaneous Revenues	0	900	0	3,830	0		0	0	0
TOTAL SOURCES	407,288	364,676	350,000	353,830	350,000	101.1%	22,614	22,614	22,614
USES									
Personnel Services									
601010 Salary	222,415	189,308	168,800	181,307	168,800		0	0	0
604000 Benefits and taxes	46,500	50,007	51,000	55,553	51,000		0	0	0
Total Personnel Svcs	268,915	239,315	219,800	236,860	219,800	107.8%	0	0	0
Materials and Services									
481003 HALO Professional Services	4,330	2,317	4,000	2,700	4,000		0	0	0
481005 HALO Maintenance	2,285	1,121	1,300	2,000	1,300		0	0	0
481007 HALO Outreach	0	0	0	530	0		0	0	0
481009 HALO General Supplies	5,877	8,510	6,000	6,500	6,000		0	0	0
481011 HALO Technology	3,657	0	3,000	900	3,000		0	0	0
481013 HALO Communications	1,820	2,040	3,500	3,100	3,500		0	0	0
481015 HALO Training Materials	3,370	2,932	3,700	3,200	3,700		0	0	0
481017 HALO Facilities and Utilities	51,410	46,185	48,955	27,300	48,955		0	0	0
481021 HALO Staff Travel	2,474	2,394	2,500	1,900	2,500		0	0	0
481023 HALO Staff Development	0	98	450	500	450		0	0	0
482002 HALO Assessments	8,851	0	500	120	500		0	0	0
482006 HALO Tuition and Fees	8,115	16,259	8,500	10,770	8,500		0	0	0
482008 HALO Books and Supplies	6,687	4,687	7,250	5,000	7,250		0	0	0
482010 HALO Work Exp. Stipends	577	2,661	3,000	2,000	3,000		0	0	0
482014 HALO Support Services	5,161	380	2,500	8,600	2,500		0	0	0
482016 HALO Transportation	0	6,872	8,000	1,500	8,000		0	0	0
482018 HALO Child Care	8,104	0	300	0	300		0	0	0
482020 HALO Incentives	208	4,117	3,000	2,000	3,000		0	0	0
482022 HALO Field Trips & Activities	0	1,540	3,000	2,800	3,000		0	0	0
610005 Marketing - HALO	0	0	0	0	0		0	0	0
Total Materials and Services	112,926	102,113	109,455	81,420	109,455	74.4%	0	0	0
Transfers, Debt Service and Contingency									
970015 HALO Transfer out - Indirect	23,310	20,913	20,745	25,840	20,745		0	0	0
990000 Contingency	0	0	0	0	0		0	0	0
Total Transfers, Debt and Contingency	23,310	20,913	20,745	25,840	20,745	124.6%	0	0	0
TOTAL USES	405,151	362,341	350,000	344,120	350,000	1	0	0	0
Ending Balance	(34,659)	(32,324)	0	(22,614)	0		0	0	0



FYE 2015 Independence Budget

Transportation SDC Fund 420	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	651,048	(31,389)	(148,501)	2,117	(148,501)	-1.4%	28,561	28,561	28,561
SOURCES									
400590 System Development Charges	35,106	3,231	32,300	51,468	32,300		32,760	32,760	32,760
400591 SDC Installment-Principal	0	0	0	3,184	0		0	0	0
400592 SDC Installment-Interest	0	0	0	80	0		0	0	0
400200 Investment Income	0	0	0	0	0		0	0	0
412200 ODF&W Grants	0	467,405	0	0	0		0	0	0
412100 State Marine Board Facilities Grant	0	81,169	0	0	0		0	0	0
450010 Loan Proceeds/Repayments	0	0	375,000	297,552	375,000		0	0	0
450900 Interfund Loans	0	265,500	250,000	100,000	250,000		0	0	0
470000 Transfers In	0	182,000	0	0	0		0	0	0
400800 Miscellaneous Revenues	0	0	0	0	0		0	0	0
TOTAL SOURCES	35,106	999,305	657,300	452,284	657,300	68.8%	32,760	32,760	32,760
USES									
Materials and Service									
610435 Professional Services	0	0	0	0	0		0	0	0
617400 Professional Services	0	16,659	20,000	3,000	20,000		0	0	0
617435 Professional Services - Engineering	0	10,130	0	1,550	0		10,000	10,000	10,000
710000 Miscellaneous	0	0	0	0	0		0	0	0
Total Materials and Services	0	26,789	20,000	4,550	20,000		10,000	10,000	10,000
Capital Outlay									
620135 Capital Expense - Street System	22,868	1,614	0	0	0		0	0	0
751000 Capital Expense - Street System	678,622	876,351	56,000	55,294	56,000		5,000	5,000	5,000
751010 Gun Club Road	0	0	0	0	0		0	0	0
Total Capital Outlay	701,490	877,965	56,000	55,294	56,000		5,000	5,000	5,000
Transfers, Debt Service and Contingency									
850010 Olsen Loan-Principal	0	0	375,000	355,500	375,000		0	0	0
851100 Olsen Loan-Interest	0	45,883	0	7,763	0		0	0	0
970030 Transfer out - Admin Fees	1,053	162	1,615	2,733	1,615		1,638	1,638	1,638
970040 Assessments	15,000	15,000	0	0	0		2,500	2,500	2,500
990000 Contingency	0	0	22,678	0	22,678		42,183	42,183	42,183
Total Transfers, Debt and Contingency	16,053	61,045	399,293	365,996	399,293		46,321	46,321	46,321
TOTAL USES	717,543	965,799	475,293	425,840	475,293	89.6%	61,321	61,321	61,321
Ending Balance	(31,389)	2,117	33,506	28,561	33,506		0	0	0

FYE 2015 Independence Budget

Parks SDC Fund 430	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	(78,385)	3,878	18,997	6,265	18,997	33.0%	3,365	3,365	3,365
SOURCES									
400590 System Development Charges	3,390	1,741	17,410	21,227	17,410		17,650	17,650	17,650
400591 SDC Installment-Principal	0	0	0	1,769	0		0	0	0
400200 Investment Income	0	0	0	44	0		0	0	0
410809 Parks Donation	0	10,000	0	0	0		0	0	0
450010 Loan Repayments	0	0	0	0	0		0	0	0
450900 Interfund Loans	78,873	6,900	0	0	0		0	0	0
470000 Transfers In	0	0	0	0	0		0	0	0
450900 Interfund Capital Loans	0	0	0	0	0		0	0	0
400800 Miscellaneous Revenues	0	0	0	0	0		0	0	0
TOTAL SOURCES	82,263	18,641	17,410	23,040	17,410	132.3%	17,650	17,650	17,650
USES									
Materials and Service									
617400 Professional Services	0	0	0	0				0	0
617435 Professional Services - Engineering	0	0	0	0	0		0	0	0
610245 Miscellaneous	0	0	0	0	0		0	0	0
Total Materials and Services	0	0	0	0	0		0	0	0
Capital Outlay									
711100 Capital Expense - Parks System	0	0	0	0	0		0	0	0
711200 Capital Expense - Ballfield Development	0	0	0	3,700	0		3,700	3,700	3,700
752600 Master Plan	0	0	10,000	5,000	10,000		0	0	0
Total Capital Outlay	0	0	10,000	8,700	10,000		3,700	3,700	3,700
Transfers, Debt Service and Contingency									
890900 Interfund Capital Loans Repayment	0	16,169	16,090	16,090	16,090		16,011	16,011	16,011
970030 Transfer out - Admin Fees	0	85	871	1,150	871		883	883	883
990000 Contingency	0	0	7,060	0	7,060		422	422	422
Total Transfers, Debt and Contingency	0	16,254	24,021	17,240	24,021		17,315	17,315	17,315
TOTAL USES	0	16,254	34,021	25,940	34,021		21,015	21,015	21,015
Ending Balance	3,878	6,265	2,387	3,365	2,387		0	0	0



RESERVE FUNDS



FYE 2015 Independence Budget

GF Equipment/Vehicle Reserve Fund 115	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	0	0	25,000	25,000	25,000		5,000	5,000	5,000
SOURCES									
470000 Transfers In	0	25,000	25,000	25,000	25,000		50,000	50,000	50,000
400800 Miscellaneous Revenues	0	0	0	0	0				
TOTAL SOURCES	0	25,000	25,000	25,000	25,000		50,000	50,000	50,000
USES									
Capital Outlay									
740000 Capital Expense - Vehicles	0	0	45,000	45,000	45,000		50,000	50,000	50,000
Total Capital Outlay	0	0	45,000	45,000	45,000		50,000	50,000	50,000
Transfers, Debt Service and Contingency									
990000 Contingency	0	0	5,000	0	5,000		5,000	5,000	5,000
Total Transfers, Debt and Contingency	0	0	5,000	0	5,000		5,000	5,000	5,000
TOTAL USES	0	0	50,000	45,000	50,000		55,000	55,000	55,000
Ending Balance	0	25,000	0	5,000	0	0	0	0	0

FYE 2015 Independence Budget

Parks Capital Reserve 240	Actual		Budget	FY 13/14			Budget 14/15		
	11/12	12/13		Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	0	0	0	0	0		0	0	0
SOURCES									
470000 Transfers In	0	0	0	0	0		68,000	68,000	68,000
400800 Miscellaneous Revenues	0	0	0	0	0		0	0	0
TOTAL SOURCES	0	0	0	0	0		68,000	68,000	68,000
USES									
Capital Outlay									
730000 Capital Expense-Infrastructure	0	0	0	0	0		25,800	25,800	25,800
740000 Capital Expense-Vehicles	0	0	0	0	0		5,600	5,600	5,600
Total Capital Outlay	0	0	0	0	0		31,400	31,400	31,400
Transfers, Debt Service and Contingency									
850510 Equipment Lease - Principal							7,400	7,400	7,400
851510 Equipment Lease - Interest							1,100	1,100	1,100
990000 Contingency	0	0	0	0	0		28,100	28,100	28,100
Total Transfers, Debt and Contingency	0	0	0	0	0		36,600	36,600	36,600
TOTAL USES	0	0	0	0	0		68,000	68,000	68,000
Ending Balance	0	0	0	0	0	0	0	0	0

FYE 2015 Independence Budget

Building Repair/Replacement Fund 215	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	0	0	45,000	46,941	45,000		86,941	86,941	86,941
SOURCES									
470000 Transfers In	0	60,000	60,000	60,000	60,000		60,000	60,000	60,000
400800 Miscellaneous Revenues	0	0	0	0	0		0	0	0
TOTAL SOURCES	0	60,000	60,000	60,000	60,000		60,000	60,000	60,000
USES									
Capital Outlay									
730000 Capital Expense - Building	0	13,059	100,000	20,000	100,000		140,000	140,000	140,000
Total Capital Outlay	0	13,059	100,000	20,000	100,000		140,000	140,000	140,000
Transfers, Debt Service and Contingency									
990000 Contingency	0	0	5,000	0	5,000		6,941	6,941	6,941
Total Transfers, Debt and Contingency	0	0	5,000	0	5,000		6,941	6,941	6,941
TOTAL USES	0	13,059	105,000	20,000	105,000		146,941	146,941	146,941
Ending Balance	0	46,941	0	86,941	0	0	0	0	0

FYE 2015 Independence Budget

Information Services Equipment Fund 255	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	0	0	10,714	17,213	10,714		25,188	25,188	25,188
SOURCES									
470000 Transfers In	0	50,000	50,000	50,000	50,000		50,000	50,000	50,000
400800 Miscellaneous Revenues	0	0	0	0	0		0	0	0
TOTAL SOURCES	0	50,000	50,000	50,000	50,000		50,000	50,000	50,000
USES									
Capital Outlay									
730000 Capital Expense - Equipment	0	10,974	10,000	600	10,000		25,000	25,000	25,000
731000 Capital Expense - Software	0	21,813	45,000	41,425	45,000		45,000	45,000	45,000
Total Capital Outlay	0	32,787	55,000	42,025	55,000		70,000	70,000	70,000
Transfers, Debt Service and Contingency									
990000 Contingency	0	0	5,714	0	5,714		5,188	5,188	5,188
Total Transfers, Debt and Contingency	0	0	5,714	0	5,714		5,188	5,188	5,188
TOTAL USES	0	32,787	60,714	42,025	60,714		75,188	75,188	75,188
Ending Balance	0	17,213	0	25,188	0	0	0	0	0

DEBT FUNDS



FYE 2015 Independence Budget

General Obligation Bond Fund 310	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	71,417	90,734	68,711	79,135	68,711	115%	98,705	98,705	98,705
SOURCES									
400110 Real Property Tax	362,698	344,781	447,004	441,000	447,004		398,996	398,996	398,996
400115 Real Property Tax- Prior	18,117	14,024	0	0	0		0	0	0
450010 Loan Proceeds	0	0	346,779	359,579	346,779		0	0	0
TOTAL SOURCES	380,815	358,805	793,783	800,579	793,783		398,996	398,996	398,996
USES									
610195 Interest Expense	290,000	0	0	0	0		0	0	0
630030 2013 GO Bond							210,000	210,000	210,000
631020 GO Bond Principal	35,046	310,000	335,000	335,000	335,000		0	0	0
631020 GO Bond Interest	17,776	24,606	12,981	12,981	12,981		0	0	0
631030 2013 GO Bond	0	0	95,930	73,449	95,930		188,869	188,869	188,869
850125 Library Principal	18,676	17,896	346,779	348,518	346,779		0	0	0
851025 Library Interest	0	17,902	0	11,061	0		0	0	0
TOTAL USES	361,498	370,404	790,690	781,009	790,690	99%	398,869	398,869	398,869
Ending Balance	90,734	79,135	71,804	98,705	71,804	137%	98,832	98,832	98,832

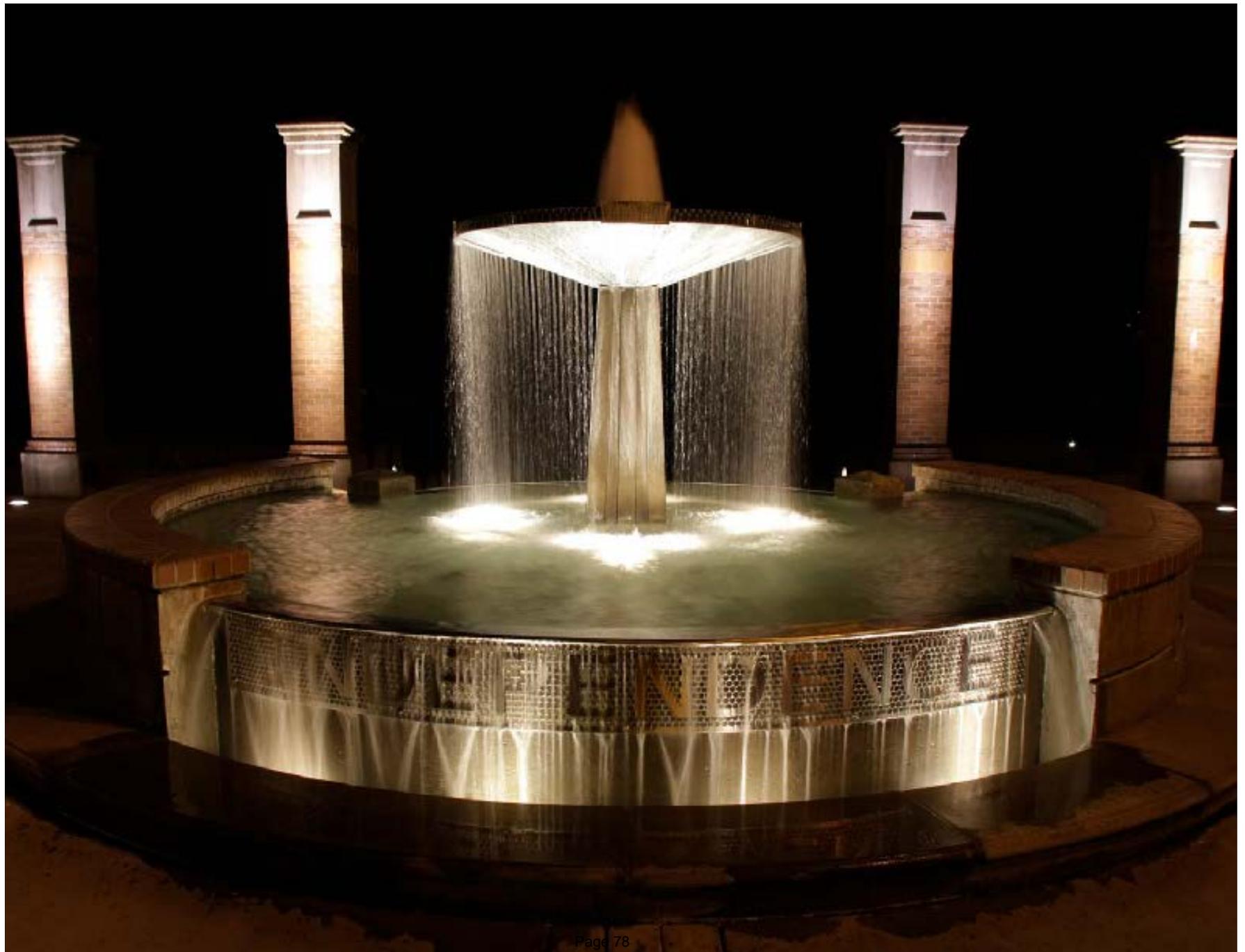
FYE 2015 Independence Budget

Special Assessments Fund 330	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	16,954	14,071	20,039	11,951	20,039	60%	7,271	7,271	7,271
SOURCES									
400150 Special Assessments - Principal	9,083	9,147	9,293	9,253	9,253		9,329	9,329	9,329
400151 special Assessments - Interest	10,119	9,728	9,103	9,103	9,103		8,683	8,683	8,683
470040 Transfers In Assessments	40,500	40,500	0	0	0		10,000	10,000	10,000
450010 Loan Proceeds			366,107	344,190	366,107		0	0	0
400800 Miscellaneous Revenues	0	0	0	0	0		0	0	0
TOTAL SOURCES	59,702	59,375	384,503	362,546	384,463	94%	28,012	28,012	28,012
USES									
Transfers, Debt Service and Contingency									
850100 OECDD SPWF Hoffman Principal	29,989	30,206	378,282	356,580	378,282		15,262	15,262	15,262
851100 OECDD SPWF Hoffman Interest	32,594	31,289	11,978	10,646	11,978		12,680	12,680	12,680
990000 Contingency	0	0	0	0	0		0	0	0
Total Transfers, Debt and Contingency	62,583	61,495	390,260	367,226	390,260		27,942	27,942	27,942
TOTAL USES	62,583	61,495	390,260	367,226	390,260	94%	27,942	27,942	27,942
Ending Balance	14,071	11,951	14,282	7,271	14,242		7,341	7,341	7,341

FYE 2015 Independence Budget

MINET Debt Service Fund 360	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	0	0	0	0	0		0	0	0
SOURCES									
400300 Intergovernmental Loan	0	0	0	0	0		0	0	0
450010 Loan Proceeds/Repayment	765,064	899,901	911,641	911,641	911,641		918,752	918,752	918,752
TOTAL SOURCES	765,064	899,901	911,641	911,641	911,641		918,752	918,752	918,752
USES									
Transfers, Debt Service and Contingency									
851211 MINET Debt Service Interest	637,829	631,277	621,537	621,537	621,537		607,043	607,043	607,043
851600 MINET Debt Service Principal	127,235	268,624	290,104	290,104	290,104		311,709	311,709	311,709
970000 Transfer out	0	0	0	0	0		0	0	0
Total Transfers, Debt and Contingency	765,064	899,901	911,641	911,641	911,641		918,752	918,752	918,752
TOTAL USES	765,064	899,901	911,641	911,641	911,641		918,752	918,752	918,752
Ending Balance	0	0	0	0	0		0	0	0

ENTERPRISE FUNDS



FYE 2015 Independence Budget

Sewer Operating Fund 510	Actual		Budget	FY 13/14			Budget 14/15		
	11/12	12/13		Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	224,161	274,198	253,471	296,198	278,131	116.9%	509,446	509,446	509,446
SOURCES									
400702 Sewer Billing	1,198,680	1,338,325	1,382,556	1,509,916	1,382,556		1,544,964	1,544,964	1,544,964
400705 Connection Fees	1,600	800	1,000	2,000	1,000		2,000	2,000	2,000
Adjustment from audit differences	0	0	0	0	0		0	0	0
470000 Transfers In	0	0	0	0	0		0	0	0
450010 Loan Proceeds		2,900,000			0		0	0	0
450900 Interfund Loan Proceeds/Repayment	0	0	0	0	0		2,672	2,672	2,672
400800 Miscellaneous Revenues	9,466	18,313	10,500	8,000	10,500		0	0	0
TOTAL SOURCES	1,209,746	4,257,438	1,394,056	1,519,916	1,394,056	109.0%	1,549,636	1,549,636	1,549,636
USES									
Personnel Services									
601010 Salary	133,348	146,157	150,000	150,000	150,000		156,700	156,700	156,700
603901 Wages - Overtime	0	0	0	0	0		0	0	0
604000 Benefits and taxes	64,639	83,930	87,000	93,000	87,000		94,500	94,500	94,500
Total Personnel Svcs	197,987	230,087	237,000	243,000	237,000	102.5%	251,200	251,200	251,200
Materials and Service									
610103 Insurance - Workers Compensation	0	0	8,000	0	8,000		0	0	0
610010 Agent Fees	1,802	28,443	2,200	0	2,200		0	0	0
610075 Dues and Memberships	0	229	400	400	400		400	400	400
610083 Equipment/Operation Supplies	0	0	0	0	0		0	0	0
610105 Insurance - Property	7,263	7,625	7,700	3,437	7,700		3,820	3,820	3,820
610115 Insurance - General Liability	210	0	4,000	6,008	4,000		6,670	6,670	6,670
610125 Insurance - Auto Liability	0	0	1,750	1,300	1,750		1,450	1,450	1,450
610215 Licenses and Permits	2,906	3,053	1,000	3,200	1,000		3,200	3,200	3,200
610575 Rent	204	0	500	500	500		500	500	500
610750 Training/Travel	1,063	3,153	1,500	2,500	1,500		3,500	3,500	3,500
610245 Miscellaneous	2,832	150	500	0	500		0	0	0
MISCELLANEOUS	16,280	42,653	27,550	17,345	27,550	63.0%	19,540	19,540	19,540
610285 Office Supplies	450	740	500	500	500		500	500	500
610325 Postage	3,661	3,350	2,400	3,400	2,400		3,400	3,400	3,400
SUPPLIES	4,111	4,090	2,900	3,900	2,900	134.5%	3,900	3,900	3,900
610600 Repairs and Maintenance - Budget	14	193	50	80	50		0	0	0
610605 Repairs and Maintenance - Building	472	2,752	1,500	5,700	1,500		3,000	3,000	3,000
610625 Repairs and Maintenance - Equipment	33,040	32,103	25,000	25,000	25,000		25,000	25,000	25,000

FYE 2015 Independence Budget

Sewer Operating Fund 510	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
610665 Repairs and Maintenance - Roads	387	1,369	2,000	1,000	2,000		2,000	2,000	2,000
610675 Repairs and Maintenance - Utilities	10,510	16,178	18,000	18,000	18,000		18,000	18,000	18,000
610685 Repairs and Maintenance - Vehicles	880	2,326	3,500	3,500	3,500		3,500	3,500	3,500
REPAIRS	45,303	54,921	50,050	53,280	50,050	106.5%	51,500	51,500	51,500
610915 Utilities - Electric	40,386	29,790	33,000	36,632	33,000		37,000	37,000	37,000
610920 Utilities - Garbage	688	615	1,000	727	1,000		750	750	750
610965 Utilities - Telephone/Fax/Paging	1,457	1,514	1,500	2,044	1,500		2,400	2,400	2,400
610985 Utilities - Water	2,391	2,371	2,500	2,365	2,500		2,500	2,500	2,500
UTILITIES	44,922	34,290	38,000	41,768	38,000	109.9%	42,650	42,650	42,650
617050 Contract Services - Budget	126	1,788	500	239	500		0	0	0
617052 Contract Services - Janitorial	228	206	500	225	500		230	230	230
617053 Contract Services - IS	282	0	500	200	500		500	500	500
617058 Contract Services - Misc.	59	1,549	2,000	2,000	2,000		2,000	2,000	2,000
617400 Professional Services	5,407	54,060	2,000	4,000	2,000		4,000	4,000	4,000
617407 Professional Services - Legal	1,283	31,658	0	0	0		2,000	2,000	2,000
617435 Professional Services - Engineering.	485	3,891	3,000	3,000	3,000		3,000	3,000	3,000
CONTRACT SERVICES	7,870	93,152	8,500	9,664	8,500	113.7%	11,730	11,730	11,730
618083 Equipment/Operation Supplies	5,811	11,576	8,500	8,500	8,500		8,500	8,500	8,500
618087 Fuel	8,114	7,484	9,000	5,000	9,000		8,000	8,000	8,000
618089 Lab Analysis	6,835	6,775	7,500	7,500	7,500		7,500	7,500	7,500
618800 Uniforms	601	894	1,000	1,000	1,000		1,000	1,000	1,000
OPERATIONS	21,361	26,729	26,000	22,000	26,000	84.6%	25,000	25,000	25,000
Total Materials and Services	139,847	255,835	153,000	147,957	153,000	96.7%	154,320	154,320	154,320
Capital Outlay									
620085 Capital Expense - Vehicles	0	10,000	0	1,500	15,660		5,600	5,600	5,600
752000 Capital Expense - Sewer System	0	15,565	5,000	0	5,000		42,000	42,000	42,000
Total Capital Outlay	0	25,565	5,000	1,500	20,660	30.0%	47,600	47,600	47,600

FYE 2015 Independence Budget

Sewer Operating Fund 510	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Transfers, Debt Service and Contingency									
850310 USDA RUS Loan Principal	43,635	2,446,187	0	0	0		0	0	0
850320 OR CWSRF Principal	39,201	346,857	0	0	0		0	0	0
851310 USDA RUS Loan Interest	105,926	16,139	0	0	0		0	0	0
851320 OR CWSRF Interest	12,695	5,842	0	0	0		0	0	0
850330 2013 Sewer Refunding Bond	0	150,000	0	0	0		65,000	65,000	65,000
850510 Equipment Lease-Principal							7,400	7,400	7,400
851330 2013 Sewer Refunding Bond-Interest	0	22,979	84,450	84,450	84,450		84,451	84,451	84,451
851510 Equipment Lease-Interest							1,100	1,100	1,100
890900 Interfund Capital Loans Repayment	120,550	0	100,500	100,500	100,500		0	0	0
970000 Transfer out	0	43,567	0	0	0		0	0	0
970010 Transfer out - Overhead/Allocations	413,619	486,244	574,761	574,761	574,761		458,676	458,675	458,676
970020 Transfer out - Franchise Fee	86,249	93,836	96,779	105,694	105,779		108,147	108,147	108,147
970000 Transfer to IS Equip. Fund	0	0	10,000	10,000	10,000		10,000	10,000	10,000
970000 Transfer to Building Repair/Replacement Fund	0	0	20,000	20,000	20,000		20,000	20,000	20,000
970000 Transfer to Parks Capital Reserve	0	0	-	0	0		15,000	15,000	15,000
970000 Transfer to Building Fund	0	0	18,806	18,806	18,806		18,489	18,489	18,489
890900 Interfund Capital Loans - to Storm Drain	0	112,300	0	0	0		100,000	100,000	100,000
890900 Interfund Capital Loans - to Storm SDC	0	0	0	0	0		25,000	25,000	25,000
990000 Contingency	0	0	347,231	0	347,231		42,699	42,699	42,699
990050 Reserve for Future Capital Project	0	0	0	0	0		650,000	650,000	650,000
Total Transfers, Debt and Contingency	821,875	3,723,951	1,252,527	914,211	1,261,527	73.0%	1,605,962	1,605,962	1,605,962
TOTAL USES	1,159,709	4,235,438	1,647,527	1,306,668	1,672,187		2,059,082	2,059,082	2,059,082
Ending Balance	274,198	296,198	0	509,446	0		0	0	0

FYE 2015 Independence Budget

Sewer SDC Fund 515	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	700,001	(18,140)	243	17,389	3,293	7156.0%	46,781	46,781	46,781
SOURCES									
400590 System Development Charges	6,958	3,573	35,730	60,424	55,730		36,230	36,230	36,230
400591 SDC Installment-Principal	207	3,897	216	3,625	216		232	232	232
400592 SDC Installment-Interest	200	429	144	145	144		138	138	138
450900 Interfund Loans/Repayments	0	42,000	0	0	0		0	0	0
400300 Intergovernmental Grants	0	0	0	0	0		0	0	0
400800 Miscellaneous Revenues	0	0	0	0	0		0	0	0
TOTAL SOURCES	7,365	49,899	36,090	64,194	56,090	177.9%	36,600	36,600	36,600
USES									
Materials and Services									
610400 Professional Services	171	180	0	0	0		0	0	0
617400 Professional Services	9,121	0	0	9,890	10,000		5,000	5,000	5,000
617435 Professional Services - Engineering	15,999	13,808	10,000	20,000	20,000		10,000	10,000	10,000
610245 Miscellaneous	0	0	0	0	0		0	0	0
Total Materials and Services	25,291	13,988	10,000	29,890	30,000		15,000	15,000	15,000
Capital Outlay									
752000 Capital Expense - Sewer System	0	0	500	1,710	1,800		40,000	40,000	40,000
752600 Master Plan	0	0	0	0	0		2,000	2,000	2,000
Total Capital Outlay	0	0	500	1,710	1,800		42,000	42,000	42,000
Transfers, Debt Service and Contingency									
890900 Interfund Capital Loans	700,000	0	0	0	0		0	0	0
970030 Transfer out - Admin. Fee	215	382	1,787	3,202	3,537		1,823	1,823	1,823
990000 Contingency	0	0	24,047	0	24,047		24,558	24,557	24,557
Total Transfers, Debt and Contingency	700,215	382	25,834	3,202	27,584		26,381	26,381	26,381
TOTAL USES	725,506	14,370	36,334	34,802	59,384	95.8%	83,381	83,381	83,381
Ending Balance	(18,140)	17,389	(1)	46,781	(1)		0	0	0

FYE 2015 Independence Budget

Water Operating Fund 530	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	370,452	424,764	149,718	221,503	179,272	147.9%	306,973	306,973	306,973
SOURCES									
400701 Water Billing	1,592,663	1,795,941	2,032,527	2,136,762	2,032,527		2,162,937	2,162,937	2,162,937
400705 Connection Fees	1,911	4,690	1,500	2,389	1,500		2,500	2,500	2,500
400706 Water/Sewer Write-Off	(590)	(2,125)	0	(1,700)	0		0	0	0
400750 Public Works Services	0	2,423	0	241	0		0	0	0
400778 Rental Income - Flow Meter	100	0	0	0	0		0	0	0
470000 Transfers In	0	0	0	0	0		0	0	0
400800 Miscellaneous Revenues	35,889	39,305	25,000	24,174	25,000		25,000	25,000	25,000
400880 Sales of Surplus Property	0	0	0	386	0		0	0	0
400810 Refunds/Reimbursements	0	0	0	1,619	0		0	0	0
450010 Loan Proceeds	451,584	95,814	1,971,944	2,067,398	1,971,944		0	0	0
TOTAL SOURCES	2,081,557	1,936,048	4,030,971	4,231,269	4,030,971	105.0%	2,190,437	2,190,437	2,190,437
USES									
Personnel Services									
601010 Salary	181,128	167,036	171,000	171,000	171,000		179,300	179,300	179,300
603901 Wages - Overtime	0	0	0	0	0		0	0	0
604000 Benefits and taxes	122,785	99,921	99,500	93,100	99,500		108,000	108,000	108,000
Total Personnel Svcs	303,913	266,957	270,500	264,100	270,500	97.6%	287,300	287,300	287,300
Materials and Services									
610103 Insurance - Workers Compensation	0	0	9,000	0	9,000		0	0	0
610000 General Supplies & Services	0	683	0	0	0		0	0	0
610010 Agent Fees	0	0	0	0	0		0	0	0
610075 Dues and Memberships	706	500	750	760	750		900	900	900
610083 Equipment/Operation Supplies	0	0	0	0	0		0	0	0
610105 Insurance - Property	7,263	7,443	7,500	5,125	7,500		5,690	5,690	5,690
610115 Insurance - General Liability	210	0	0	2,286	0		2,550	2,550	2,550
610125 Insurance - Auto Liability	0	0	0	683	0		760	760	760
610200 Interest - Water Deposits	0	0	0	0	0		0	0	0
610215 Licenses and Permits	1,065	704	1,000	750	1,000		1,000	1,000	1,000
610575 Rent-Equip	204	0	350	500	350		500	500	500
610750 Training/Travel	2,121	2,238	1,500	2,500	1,500		3,500	3,500	3,500
610245 Miscellaneous	452	187	500	550	500		750	750	750
MISCELLANEOUS	12,021	11,755	20,600	13,154	20,600	63.9%	15,650	15,650	15,650

FYE 2015 Independence Budget

Water Operating Fund 530	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
610285 Office Supplies	1,166	1,319	1,000	1,000	1,000		1,000	1,000	1,000
610325 Postage	4,716	7,160	3,500	5,500	3,500		5,700	5,700	5,700
SUPPLIES	5,882	8,479	4,500	6,500	4,500	144.4%	6,700	6,700	6,700
610605 Repairs and Maintenance - Building	5,877	8,596	0	3,000	0		2,500	2,500	2,500
610625 Repairs and Maintenance - Equipment	29,659	13,334	15,000	15,000	15,000		15,000	15,000	15,000
610665 Repairs and Maintenance - Roads	5,229	964	0	750	0		0	0	0
610675 Reparis and Maintenance - Utilities	28,116	28,539	38,500	38,500	38,500		38,500	38,500	38,500
610685 Repairs and Maintenance - Vehicles	1,470	3,790	3,500	3,500	3,500		3,500	3,500	3,500
REPAIRS	70,351	55,223	57,000	60,750	57,000	106.6%	59,500	59,500	59,500
610915 Utilities - Electric	67,181	45,751	55,000	51,203	55,000		53,500	53,500	53,500
610920 Utilities - Garbage	687	614	800	651	800		720	720	720
610965 Utilities - Telephone/Fax/Paging	1,435	1,514	1,500	2,043	1,500		2,300	2,300	2,300
610985 Utilities - Water	682	54	1,000	0	1,000		0	0	0
UTILITIES	69,985	47,933	58,300	53,897	58,300	92.4%	56,520	56,520	56,520
617050 Contract Services - Budget	126	38	100	277	100		0	0	0
617052 Contract Services - Janitorial	377	206	500	225	500		250	250	250
617053 Contract Services _ IS	283	0	500	0	500		500	500	500
617058 Contract Services - Misc.	107	411	500	200	500		500	500	500
617400 Professional Services	12,606	1,840	10,000	10,000	10,000		8,000	8,000	8,000
617407 Professional Services - Legal	1,283	213	0	0	0		0	0	0
617435 Professional Services - Engineering.	4,784	1,211	5,000	5,000	5,000		5,000	5,000	5,000
CONTRACT SERVICES	19,566	3,919	16,600	15,702	16,600	94.6%	14,250	14,250	14,250
618025 Chemicals	12,822	11,593	12,000	12,000	12,000		12,000	12,000	12,000
618083 Equipment/Operation Supplies	15,227	18,561	18,000	18,000	18,000		18,000	18,000	18,000
618087 Fuel	8,114	7,484	9,000	8,000	9,000		8,000	8,000	8,000
618089 Lab Analysis	14,015	5,688	11,000	6,000	11,000		11,000	11,000	11,000
618410 Meters	0	0	0	0	0		0	0	0
618800 Uniforms	601	1,036	500	910	500		1,000	1,000	1,000
OPERATIONS	50,779	44,362	50,500	44,910	50,500	88.9%	50,000	50,000	50,000
Total Materials and Services	228,584	171,671	207,500	194,913	207,500	93.9%	202,620	202,620	202,620
Capital									
620085 Capital Expense - Vehicles	0	10,000	2,500	2,500	2,500		5,600	5,600	5,600
752000 Capital Expense - Water System	490,355	57,404	5,000	5,000	5,000		250,000	250,000	250,000
Total Capital	490,355	67,404	7,500	7,500	7,500	100.0%	255,600	255,600	255,600

FYE 2015 Independence Budget

Water Operating Fund 530	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Transfers, Debt Service and Contingency									
850410 Water Bond '98 Principal	145,000	105,000	480,000	480,000	480,000		0	0	0
850420 Water Bond '04 Principal	65,000	70,000	1,120,000	1,120,000	1,120,000		0	0	0
850430 Water Tower Loan	0	14,265	371,944	371,944	371,944		0	0	0
850510 Equipment Lease-Principal					0		7,400	7,400	7,400
851410 Water Bond '98 Interest	36,315	29,283	0	58,685	58,685		0	0	0
851420 Water Bond '04 Interest	61,421	58,685	0	7,486	36,772		0	0	0
851430 Water Tower Interest	0	14,054	0	0	0		0	0	0
851510 Equipment Lease-Interest							1,100	1,100	1,100
630400 Loans to MINET	0	364,286	0	444,097	444,097		300,000	300,000	300,000
970000 Transfer out	0	0	0	0	0		0	0	0
970010 Transfer out - Overhead/Allocations	573,304	750,699	704,451	704,451	704,451		554,139	554,139	554,139
970020 Transfer out - Franchise Fee	123,353	125,716	142,277	149,573	142,277		151,406	151,406	151,406
970000 Transfer to IS Equip. Fund	0	10,000	10,000	10,000	10,000		10,000	10,000	10,000
970000 Transfer to Building Repair/Replacement Fund	0	20,000	20,000	20,000	20,000		20,000	20,000	20,000
97000 Transfer to Parks Capital Reserve	0	0	0	0	0		15,000	15,000	15,000
970000 Transfer to Building Inspection Fund	0	20,947	23,050	23,050	23,050		22,337	22,337	22,337
890900 Interfund Loans	0	50,342	415,000	290,000	305,000		75,000	75,000	75,000
990000 Contingency	0	0	408,467	0	8,467		345,508	345,508	345,508
990050 Reserve for Future Capital Project	0	0	0	0	0		250,000	250,000	250,000
Total Transfers, Debt and Contingency	1,004,393	1,633,277	3,695,189	3,679,286	3,724,743	99.6%	1,751,890	1,751,890	1,751,890
TOTAL USES	2,027,245	2,139,309	4,180,689	4,145,799	4,210,243	99%	2,497,410	2,497,410	2,497,410
Ending Balance	424,764	221,503	0	306,973	0		0	0	0

FYE 2015 Independence Budget

Water SDC Fund 535	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	263,629	(804)	110,215	52,293	110,215	47.4%	58,141	58,141	58,141
SOURCES									
400590 System Development Charges	4,762	2,445	24,450	42,379	24,450		24,790	24,790	24,790
400591 SDC Installment-Principal	138	241	144	2,566	144		154	154	154
400592 SDC Installment-Interest	134	203	96	150	96		92	92	92
450900 Interfund Loans	0	50,342	0	0	0		0	0	0
470000 Transfers In	0	0	0	0	0		0	0	0
450900 Interfund Loan Repayments	0	0	0	0	0		0	0	0
400800 Miscellaneous Revenues	0	0	0	0	0		0	0	0
TOTAL SOURCES	5,034	53,231	24,690	45,095	24,690	182.6%	25,036	25,036	25,036
USES									
Materials and Services									
610435 Professional Services	0	0	30,000	0	23,800		0	0	0
617435 Professional Services - Engineering	0	0	20,000	15,000	20,000		20,000	20,000	20,000
610245 Miscellaneous	0	0	0	0	0		0	0	0
Total Materials and Services	0	0	50,000	15,000	43,800		20,000	20,000	20,000
Capital Outlay									
752000 Capital Expense - Water System	0	0	7,000	7,000	7,000		50,000	50,000	50,000
752500 Well Site Development	19,320	0	0	0	0		0	0	0
752600 Master Plan	0	0	10,000	15,000	15,000		0	0	0
Total Capital Outlay	19,320	0	17,000	22,000	22,000	129.4%	50,000	50,000	50,000
Transfers, Debt Service and Contingency									
890900 Interfund Capital Loans	250,000	0	0	0	0		0	0	0
970030 Transfer out - Admin. Fee	147	134	1,223	2,247	2,423		1,247	1,247	1,247
990000 Contingency	0	0	13,585	0	13,585		11,930	11,930	11,930
Total Transfers, Debt and Contingency	250,147	134	14,808	2,247	16,008		13,177	13,177	13,177
TOTAL USES	269,467	134	81,808	39,247	81,808	48.0%	83,177	83,177	83,177
Ending Balance	(804)	52,293	53,098	58,141	53,098		0	0	0

FYE 2015 Independence Budget

Storm Drain Operating Fund 540	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	9,706	48	55,588	36,312	55,588	65.3%	46,866	46,866	46,866
SOURCES									
400703 Storm Drain Billing	240,719	326,521	352,538	360,780	352,538		371,603	371,603	371,603
450900 Interfund Loans	20,550	112,450	125,000	125,000	125,000		100,000	100,000	100,000
470000 Transfers in	0	0	0	0	10,725		0	0	0
Adjustment from audit differences	0	0	0	0	0		0	0	0
400800 Miscellaneous Revenues	1,582	2,836	550	5,385	550		1,500	1,500	1,500
450010 Loan Proceeds	0	0	0	0	0		0	0	0
TOTAL SOURCES	262,851	441,807	478,088	491,165	488,813	102.7%	473,103	473,103	473,103
USES									
Personnel Service									
601010 Salary	58,646	62,639	65,250	63,100	65,250		67,300	67,300	67,300
603901 Wages - Overtime	0	0	0	0	0		0	0	0
604000 Benefits and taxes	29,081	37,470	37,500	37,500	37,500		40,500	40,500	40,500
Total Personnel Svcs	87,727	100,109	102,750	100,600	102,750	97.9%	107,800	107,800	107,800
Materials and Services									
610103 Insurance - Workers Compensation	0	0	4,000	0	4,000		0	0	0
610075 Dues and Memberships	0	0	100	0	100		0	0	0
610083 Equipment/Operation Supplies	430	0	0	0	0		0	0	0
610105 Insurance - Property	0	4,992	5,000	659	7,000		732	732	732
610115 Insurance - General Liability	0	0	0	5,297	0		5,880	5,880	5,880
610125 Insurance - Auto	0	0	0	1,027	0		1,140	1,140	1,140
610215 Licenses and Permits	279	344	350	1,000	350		1,000	1,000	1,000
610575 Rent	204	31	350	350	350		350	350	350
610750 Training/Travel	722	77	500	500	500		1,500	1,500	1,500
610245 Miscellaneous	381	181	0	0	0		2,500	2,500	2,500
MISCELLANEOUS	2,016	5,625	10,300	8,833	12,300	85.8%	13,102	13,102	13,102
610285 Office Supplies	410	180	500	250	500		500	500	500
610325 Postage	0	22	0	0	0		1,500	1,500	1,500
SUPPLIES	410	202	500	250	500	50.0%	2,000	2,000	2,000
610605 Repairs and Maintenance - Building	456	506	1,000	1,000	1,000		1,000	1,000	1,000
610625 Repairs and Maintenance - Equipment	10,139	8,207	10,000	10,000	10,000		10,000	10,000	10,000
610665 Repairs and Maintenance - Roads	0	270	270	0	270		2,000	2,000	2,000
610675 Reparis and Maintenance - Utilities	3,134	21,722	15,000	15,000	15,000		17,000	17,000	17,000

FYE 2015 Independence Budget

Storm Drain Operating Fund 540	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
610685 Repairs and Maintenance - Vehicles	942	910	2,000	2,000	2,000		2,000	2,000	2,000
REPAIRS	14,671	31,615	28,270	28,000	28,270	99.0%	32,000	32,000	32,000
610900 Utilities - Budget	0	0	0	0	0		0	0	0
610915 Utilities - Electric	1,051	1,224	1,150	1,332	1,150		1,450	1,450	1,450
610920 Utilities - Garbage	687	620	800	651	800		700	700	700
610965 Utilities - Telephone/Fax/Paging	1,433	1,451	1,500	2,043	1,500		2,200	2,200	2,200
610985 Utilities - Water	37	54	100	357	100		450	450	450
UTILITIES	3,208	3,349	3,550	4,383	3,550	123.5%	4,800	4,800	4,800
617000 Contract & Professional Service	339	4,511	4,000	5,000	4,000		5,000	5,000	5,000
617052 Contract Services - Janitorial	187	206	250	225	250		0	0	0
617058 Contract Services - Misc.	59	373	250	250	250		250	250	250
617400 Professional Services	370	585	475	50	475		0	0	0
617407 Professional Services - Legal	1,283	213	0	0	0		1,000	1,000	1,000
617435 Professional Services - Engineering.	0	613	4,000	5,000	4,000		7,000	7,000	7,000
CONTRACT SERVICES	2,238	6,501	8,975	10,525	8,975	117.3%	13,250	13,250	13,250
618025 Chemicals	505	276	750	750	750		750	750	750
618083 Equipment/Operation Supplies	2,921	5,139	5,000	4,000	5,000		5,000	5,000	5,000
618087 Fuel	7,748	7,068	8,000	5,000	8,000		8,000	8,000	8,000
618089 Lab Analysis	330	0	0	300	0		400	400	400
618800 Uniforms	601	709	1,000	1,000	1,000		1,000	1,000	1,000
OPERATIONS	12,105	13,192	14,750	11,050	14,750	74.9%	15,150	15,150	15,150
Total Materials and Services	34,648	60,484	66,845	63,291	68,845	94.7%	80,302	80,302	80,302
Capital Outlay									
730000 Capital Outlay - Equipment	1,759	0	0	0	15,000		0	0	0
620085 Capital Expense - Vehicles		0	0	1,500	0		5,600	5,600	5,600
620196 Capital Expense - Storm System	0	1,000	2,000	4,000	4,000		25,000	25,000	25,000
Total Capital Outlay	1,759	1,000	2,000	5,500	19,000		30,600	30,600	30,600

FYE 2015 Independence Budget

Storm Drain Operating Fund 540	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Transfers, Debt Service and Contingency									
850510 Sweeper Lease- Pincipal	16,901	19,389	20,379	20,379	20,379		10,966	10,966	10,966
851510 Sweeper Lease- Interest	2,536	1,718	729	729	729		1,122	1,122	1,122
890900 Interfund Loan/Repayment	0	0	0	0	0		2,672	2,672	2,672
970000 Transfer out	0	12,590	0	0	0		0	0	0
970020 Transfer out - Franchise Fees	18,888	22,818	24,678	25,255	26,178		26,012	26,012	26,012
970010 Transfer out - Overhead/Allocations	105,050	182,435	249,203	249,203	249,203		212,758	212,758	212,758
970000 Transfer to IS Equip. Fund	0	0	2,500	2,500	2,500		2,500	2,500	2500
970000 Transfer to Building Repair/Replacement Fund	0	0	5,000	5,000	5,000		5,000	5,000	5000
97000 Transfer to Parks Capital Reserve	0	0	0	0	0		8,000	8,000	8000
970000 Transfer to Building Fund	0	0	\$ 8,154	8,154	8,154		8,576	8,576	8576
970040 Assessments	5,000	5,000	0	0	0		5,000	5,000	5,000
990000 Contingency	0	0	15,974	0	6,199		18,660	18,661	18,661
Total Transfers, Debt and Contingency	148,375	243,950	326,617	311,220	318,342	95.3%	301,267	301,267	301,267
TOTAL USES	272,509	405,543	498,212	480,611	508,937		519,969	519,969	519,969
Ending Balance	48	36,312	35,464	46,866	35,464	132.2%	0	0	0

FYE 2015 Independence Budget

Storm Drain SDC Fund 545	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	(71,014)	23,975	(12,272)	4,906	(12,272)	-40.0%	11,819	11,819	11,819
SOURCES									
400590 System Development Charges	8,521	6,564	9,500	11,407	9,500		8,350	8,350	8,350
400591 SDC Installment-Principal	0	0	0	825	0		0	0	0
400592 SDC Installment-Interest	0	0	0	25	0		0	0	0
400800 Miscellaneous Revenues	0	0	0	0	0		0	0	0
450900 Interfund Capital Loans	96,723	11,300	15,000	15,000	15,000		25,000	25,000	25,000
TOTAL SOURCES	105,244	17,864	24,500	27,257	24,500	111.3%	33,350	33,350	33,350
USES									
Materials and Service									
610435 Professional Services	0	0	0	0	0		0	0	0
617435 Professional Services - Engineering	0	0	5,000	0	4,750		50	50	50
610245 Miscellaneous	0	0	0	0	0		0	0	0
Total Materials and Services	0	0	5,000	0	4,750		50	50	50
Capital Outlay									
752000 Capital Expense - Storm Drain System	0	6,777	5,000	0	5,000		5,000	5,000	5,000
752600 Master Plan	0	0	0	0	0		0	0	0
Total Capital Outlay	0	6,777	5,000	0	5,000		5,000	5,000	5,000
Transfers, Debt Service and Contingency									
890900 Interfund Capital Loans Repayment	0	19,828	19,732	19,732	19,732		19,635	19,635	19,635
970030 Transfer out - Admin Fees	256	328	475	612	725		418	418	418
970040 Assessments	10,000	10,000	0	0	0		2,500	2,500	2,500
990000 Contingency	0	0	1,089	0	1,089		17,567	17,567	17,567
Total Transfers, Debt and Contingency	10,256	30,156	21,296	20,344	21,546		40,119	40,119	40,119
TOTAL USES	10,256	36,933	31,296	20,344	31,296	65.0%	45,169	45,169	45,169
Ending Balance	23,975	4,906	(19,068)	11,819	(19,068)		0	0	0

URBAN RENEWAL DISTRICT



FYE 2015 Independence Budget

Urban Renewal Debt Svc. Fund 341	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	205,414	101,264	(24,817)	21,852	(24,817)	-88%	340,418	340,418	340,418
SOURCES									
400110 Property Taxes - Current	350,097	385,487	387,390	372,931	387,390		403,699	403,699	403,699
400115 Property Taxes - Prior	22,611	24,661	18,000	18,000	18,000		20,000	20,000	20,000
400200 Interest Income	45	51	25	35	25		40	40	40
400800 Miscellaneous Revenues	0	0	2,305,000	2,327,840	2,305,000		0	0	0
470000 Transfers In for Debt Service	622,400	622,400	550,000	550,000	550,000		400,000	400,000	400,000
TOTAL SOURCES	995,153	1,032,599	3,260,415	3,268,806	3,260,415	100%	823,739	823,739	823,739
USES									
Materials and Service									
610215 Licenses and Permits	450	250	0	0	0		0	0	0
610245 Miscellaneous	0	0	0	0	0		0	0	0
Total Materials and Services	450	250	0	0	0		0	0	0
Transfers, Debt Service and Contingency									
630211 2007 Bond UR Principal	200,000	205,000	2,305,000	2,305,000	2,305,000		0	0	0
631200 2010 ICC Principal	0	0	295,000	0	295,000		295,000	295,000	295,000
631211 2010 ICC Interest	622,398	622,399	622,400	622,400	622,400		622,400	622,400	622,400
850211 Cinema Sidewalk	39,802	0	0	0	0		0	0	0
851200 Community Incentive Fund Interest	1,194	0	0	0	0		0	0	0
851211 2007 Bond UR Interest	172,987	105,423	0	22,840	0		0	0	0
970000 Transfer out	62,472	178,939	0	0	0		0	0	0
990000 Contingency	0	0	13,198	0	13,198		10,000	10,000	10,000
Total Transfers, Debt and Contingency	1,098,853	1,111,761	3,235,598	2,950,240	3,235,598		927,400	927,400	927,400
TOTAL USES	1,099,303	1,112,011	3,235,598	2,950,240	3,235,598	91%	927,400	927,400	927,400
Ending Balance	101,264	21,852	0	340,418	0		236,757	236,757	236,757

FYE 2015 Independence Budget

Urban Renewal Projects Fund 441	Actual		FY 13/14				Budget 14/15		
	11/12	12/13	Budget	Est YE	Final Bud	% TD	Proposed	Approved	Adopted
Beginning Bal	(1,879,476)	(951,309)	(767,390)	(767,390)	(767,390)	100%	(762,390)	(762,390)	(762,390)
SOURCES									
400830 Lind Loan Pmt. Principal	3,029	1,158	1,281	1,281	1,281		1,307	1,307	1,307
400831 lind Loan Pmt. Interest	1,956	3,822	3,719	3,719	3,719		3,693	3,693	3,693
400880 Sale of Surplus Property	0	0	0	0	0		0	0	0
415620 Grants - Civic Center Construction	0	0	0	0	0		0	0	0
450900 Interfund Loans	950,000	0	0	0	0		0	0	0
470000 Transfers In	62,472	178,939	0	0	0		0	0	0
400800 Miscellaneous Revenues	0	0	0	0	0		0	0	0
TOTAL SOURCES	1,017,457	183,919	5,000	5,000	5,000	100%	5,000	5,000	5,000
USES									
Materials and Service									
610019 Bond Issue Costs	0	0	0	0	0		0	0	0
610245 Miscellaneous	0	0	0	0	0		0	0	0
610435 Professional Services - Engineering.	2,932	0	0	0	0		0	0	0
617058 Contract Services - Misc.	136	0	0	0	0		0	0	0
Total Materials and Services	3,068	0	0	0	0		0	0	0
Capital Outlay									
700000 Capital Expense - use detail accts.	0	0	0	0	0		0	0	0
711100 Capital Expense - Parks	37,107	0	0	0	0		0	0	0
720000 Capital Expense - Buildings	21,526	0	0	0	0		0	0	0
730000 Capital Expense - Equipment	11,351	0	0	0	0		0	0	0
731000 Capital Expense - Computers	16,238	0	0	0	0		0	0	0
751000 Capital Expense - Roads	0	0	0	0	0		0	0	0
751100 Capital Expense - Sidewalks	0	0	0	0	0		0	0	0
754200 Capital Expense - Storm Drain Lines	0	0	0	0	0		0	0	0
890900 Interfund Loan Repayment	0	0	0	0	0		0	0	0
970000 Transfer to IS Equip. Fund	0	0	0	0	0		0	0	0
970000 Transfer to Building Repair/Replacement F	0	0	0	0	0		0	0	0
990000 Contingency	0	0	0	0	0		0	0	0
Total Capital Outlay	86,222	0	0	0	0		0	0	0
TOTAL USES	89,290	0	0	0	0		0	0	0
Ending Balance	(951,309)	(767,390)	(762,390)	(762,390)	(762,390)		(757,390)	(757,390)	(757,390)

MISCELLANEOUS

FYE 2015 Independence Budget

Department	Total Salary & Incentives	Salary and Incentives Annualized	Benefits	Benefits Annualized	ANNUAL TOTAL
ADMINISTRATION	\$ 31,816.55	\$ 381,798.60	\$ 17,949.50	\$ 220,593.99	\$602,392.60
BUILDING	\$ 4,936.07	\$ 59,232.84	\$ 3,648.66	\$ 43,783.89	\$103,016.73
COM. DEV.	\$ 10,481.94	\$ 125,783.28	\$ 4,443.19	\$ 54,118.27	\$179,901.55
ECON. DEV.	\$ 6,081.10	\$ 72,973.20	\$ 3,280.95	\$ 40,571.44	\$113,544.64
LIBRARY	\$ 15,869.10	\$ 190,429.20	\$ 7,943.32	\$ 97,319.81	\$287,749.01
MUSEUM	\$ 2,500.11	\$ 30,001.32	\$ 702.34	\$ 8,428.03	\$38,429.35
POLICE	\$ 92,457.38	\$ 1,109,488.56	\$ 55,766.99	\$ 687,603.94	\$1,797,092.50
PUBLIC WORKS	\$ 36,736.47	\$ 440,837.64	\$ 22,496.47	\$ 269,957.68	\$710,795.32
NA	\$ 295,836.21	\$ 2,410,544.64	\$ 116,933.76	\$ 1,422,377.06	\$3,871,351.05

* Proposed addition
to personnel

FYE 2015 Independence Budget

Debt Service Schedule

FY 2014 - 2040

FY Ending	2013 GO Refunding Bonds				SPWF Loan - Hoffman Rd					Olsen - Ball Field Property			
	Principal	Interest	Total	Balance	Principal	Interest	Total	Eff. i	Balance	Principal	Interest	Total	Balance
				\$5,255,000					\$276,585				\$62,329
2014	0	(94,434)	(94,434)	5,255,000	(22,987)	(4,955)	(27,942)	1.79%	253,598	0	(3,344)	(3,344)	62,329
2015	(210,000)	(188,869)	(398,869)	5,045,000	(15,262)	(12,680)	(27,942)	5.00%	238,336	(62,329)	0	(62,329)	0
2016	(215,000)	(184,669)	(399,669)	4,830,000	(16,025)	(11,917)	(27,942)	5.00%	222,311				
2017	(215,000)	(180,369)	(395,369)	4,615,000	(16,826)	(11,116)	(27,942)	5.00%	205,485				
2018	(220,000)	(176,069)	(396,069)	4,395,000	(17,667)	(10,274)	(27,941)	5.00%	187,818				
2019	(225,000)	(171,669)	(396,669)	4,170,000	(18,551)	(9,391)	(27,942)	5.00%	169,267				
2020	(235,000)	(164,919)	(399,919)	3,935,000	(19,478)	(8,463)	(27,941)	5.00%	149,789				
2021	(240,000)	(157,869)	(397,869)	3,695,000	(20,452)	(7,489)	(27,941)	5.00%	129,337				
2022	(245,000)	(150,669)	(395,669)	3,450,000	(21,475)	(6,467)	(27,942)	5.00%	107,862				
2023	(250,000)	(143,319)	(393,319)	3,200,000	(22,549)	(5,393)	(27,942)	5.00%	85,313				
2024	(265,000)	(133,319)	(398,319)	2,935,000	(23,676)	(4,266)	(27,942)	5.00%	61,637				
2025	(275,000)	(122,719)	(397,719)	2,660,000	(24,860)	(3,082)	(27,942)	5.00%	36,777				
2026	(290,000)	(111,719)	(401,719)	2,370,000	(26,103)	(1,839)	(27,942)	5.00%	10,674				
2027	(300,000)	(100,119)	(400,119)	2,070,000	(10,674)	(534)	(11,208)	5.00%	0				
2028	(315,000)	(88,119)	(403,119)	1,755,000									
2029	(325,000)	(75,519)	(400,519)	1,430,000									
2030	(335,000)	(61,706)	(396,706)	1,095,000									
2031	(350,000)	(47,469)	(397,469)	745,000									
2032	(365,000)	(32,594)	(397,594)	380,000									
2033	(380,000)	(16,625)	(396,625)	0									
2034													
2035													
2036													
2037													
2038													
2039													
2040													
2041													
2042													
TOTALS	(5,255,000)	(2,402,763)	(7,657,763)	-	(276,585)	(97,866)	(374,451)		-	(62,329)	(3,344)	(65,673)	-

FYE 2015 Independence Budget

Debt Service Sch
FY 2014 - 2040

LOANS 2 & 3

FY Ending	OECD D MINet					2010 MINet Revenue Bond^				
	Principal	Interest	Total	Eff. i	Balance	Principal	Interest	Total	Eff. i	Balance
					\$4,019,274					\$7,865,000
2014	(156,709)	(226,231)	(382,940)	5.63%	3,862,565	(145,000)	(387,688)	(532,688)		7,720,000
2015	(168,451)	(217,808)	(386,259)	5.64%	3,694,114	(155,000)	(380,812)	(535,812)	4.93%	7,565,000
2016	(175,306)	(208,754)	(384,060)	5.65%	3,518,808	(160,000)	(373,462)	(533,462)	4.94%	7,405,000
2017	(156,612)	(199,331)	(355,943)	5.66%	3,362,196	(170,000)	(365,875)	(535,875)	4.94%	7,235,000
2018	(163,036)	(190,952)	(353,988)	5.68%	3,199,160	(175,000)	(357,814)	(532,814)	4.95%	7,060,000
2019	(174,543)	(182,189)	(356,732)	5.69%	3,024,617	(185,000)	(349,515)	(534,515)	4.95%	6,875,000
2020	(181,168)	(172,589)	(353,757)	5.71%	2,843,449	(195,000)	(340,743)	(535,743)	4.96%	6,680,000
2021	(192,882)	(192,625)	(385,507)	6.77%	2,650,567	(200,000)	(331,496)	(531,496)	4.96%	6,480,000
2022	(204,690)	(152,017)	(356,707)	5.74%	2,445,877	(215,000)	(319,808)	(534,808)	4.94%	6,265,000
2023	(216,650)	(140,452)	(357,102)	5.74%	2,229,227	(225,000)	(307,243)	(532,243)	4.90%	6,040,000
2024	(228,721)	(128,211)	(356,932)	5.75%	2,000,506	(240,000)	(294,094)	(534,094)	4.87%	5,800,000
2025	(240,909)	(115,288)	(356,197)	5.76%	1,759,597	(255,000)	(280,068)	(535,068)	4.83%	5,545,000
2026	(253,220)	(101,677)	(354,897)	5.78%	1,506,377	(270,000)	(265,166)	(535,166)	4.78%	5,275,000
2027	(265,662)	(87,370)	(353,032)	5.80%	1,240,715	(285,000)	(249,387)	(534,387)	4.73%	4,990,000
2028	(283,311)	(71,961)	(355,272)	5.80%	957,404	(300,000)	(232,732)	(532,732)	4.66%	4,690,000
2029	(301,113)	(55,529)	(356,642)	5.80%	656,291	(310,000)	(215,200)	(525,200)	4.59%	4,380,000
2030	(319,077)	(38,065)	(357,142)	5.80%	337,214	(325,000)	(202,250)	(527,250)	4.62%	4,055,000
2031	(337,214)	(19,558)	(356,772)	5.80%	0	(340,000)	(188,650)	(528,650)	4.65%	3,715,000
2032						(355,000)	(174,400)	(529,400)	4.69%	3,360,000
2033						(370,000)	(159,500)	(529,500)	4.75%	2,990,000
2034						(385,000)	(141,906)	(526,906)	4.75%	2,605,000
2035						(405,000)	(123,594)	(528,594)	4.74%	2,200,000
2036						(425,000)	(104,375)	(529,375)	4.74%	1,775,000
2037						(445,000)	(84,219)	(529,219)	4.74%	1,330,000
2038						(465,000)	(63,156)	(528,156)	4.75%	865,000
2039						(455,000)	(41,188)	(496,188)	4.76%	410,000
2040						(410,000)	(19,595)	(429,595)	4.78%	0
2041										
2042										
TOTALS	(4,019,274)	(2,500,607)	(6,519,881)		-	(7,865,000)	(6,353,936)	(14,218,936)		-

FYE 2015 Independence Budget

Debt Service Sch
FY 2014 - 2040

FY Ending	2010 Civic Center Bond					Capital Lease (Government)			
	Principal	Interest	Total	Eff. i	Balance	Principal	Interest	Total	Balance
					\$13,410,000				\$3,566
2014	0	(622,400)	(622,400)	4.64%	13,410,000	(3,566)	(22)	(3,588)	0
2015	(295,000)	(622,400)	(917,400)	4.64%	13,115,000				
2016	(305,000)	(613,550)	(918,550)	4.68%	12,810,000				
2017	(315,000)	(604,400)	(919,400)	4.72%	12,495,000				
2018	(325,000)	(593,375)	(918,375)	4.75%	12,170,000				
2019	(335,000)	(582,000)	(917,000)	4.78%	11,835,000				
2020	(350,000)	(568,600)	(918,600)	4.80%	11,485,000				
2021	(365,000)	(554,600)	(919,600)	4.83%	11,120,000				
2022	(375,000)	(540,000)	(915,000)	4.86%	10,745,000				
2023	(390,000)	(525,000)	(915,000)	4.89%	10,355,000				
2024	(410,000)	(509,400)	(919,400)	4.92%	9,945,000				
2025	(425,000)	(493,000)	(918,000)	4.96%	9,520,000				
2026	(440,000)	(476,000)	(916,000)	5.00%	9,080,000				
2027	(465,000)	(454,000)	(919,000)	5.00%	8,615,000				
2028	(485,000)	(430,750)	(915,750)	5.00%	8,130,000				
2029	(510,000)	(406,500)	(916,500)	5.00%	7,620,000				
2030	(535,000)	(381,000)	(916,000)	5.00%	7,085,000				
2031	(565,000)	(354,250)	(919,250)	5.00%	6,520,000				
2032	(590,000)	(326,000)	(916,000)	5.00%	5,930,000				
2033	(620,000)	(296,500)	(916,500)	5.00%	5,310,000				
2034	(650,000)	(265,500)	(915,500)	5.00%	4,660,000				
2035	(685,000)	(233,000)	(918,000)	5.00%	3,975,000				
2036	(720,000)	(198,750)	(918,750)	5.00%	3,255,000				
2037	(755,000)	(162,750)	(917,750)	5.00%	2,500,000				
2038	(795,000)	(125,000)	(920,000)	5.00%	1,705,000				
2039	(830,000)	(85,250)	(915,250)	5.00%	875,000				
2040	(875,000)	(43,750)	(918,750)	5.00%	0				
2041									
2042									
TOTALS	(13,410,000)	(11,067,725)	(24,477,725)		-	(3,566)	(22)	(3,588)	-

FYE 2015 Independence Budget

Debt Service Sch
FY 2014 - 2040

FY Ending	Total Government Loans				
	Principal	Interest	Total	Eff. i	Total
					\$30,891,754
2014	(328,262)	(1,339,074)	(1,667,336)	4.33%	30,563,492
2015	(906,042)	(1,422,569)	(2,328,611)	4.65%	29,657,450
2016	(871,331)	(1,392,352)	(2,263,683)	4.69%	28,786,119
2017	(873,438)	(1,361,091)	(2,234,529)	4.73%	27,912,681
2018	(900,703)	(1,328,484)	(2,229,187)	4.76%	27,011,978
2019	(938,094)	(1,294,764)	(2,232,858)	4.79%	26,073,884
2020	(980,646)	(1,255,314)	(2,235,960)	4.81%	25,093,238
2021	(1,018,334)	(1,244,079)	(2,262,413)	4.96%	24,074,904
2022	(1,061,165)	(1,168,961)	(2,230,126)	4.86%	23,013,739
2023	(1,104,199)	(1,121,407)	(2,225,606)	4.87%	21,909,540
2024	(1,167,397)	(1,069,290)	(2,236,687)	4.88%	20,742,143
2025	(1,220,769)	(1,014,157)	(2,234,926)	4.89%	19,521,374
2026	(1,279,323)	(956,401)	(2,235,724)	4.90%	18,242,051
2027	(1,326,336)	(891,410)	(2,217,746)	4.89%	16,915,715
2028	(1,383,311)	(823,562)	(2,206,873)	4.87%	15,532,404
2029	(1,446,113)	(752,748)	(2,198,861)	4.85%	14,086,291
2030	(1,514,077)	(683,021)	(2,197,098)	4.85%	12,572,214
2031	(1,592,214)	(609,927)	(2,202,141)	4.85%	10,980,000
2032	(1,310,000)	(532,994)	(1,842,994)	4.85%	9,670,000
2033	(1,370,000)	(472,625)	(1,842,625)	4.89%	8,300,000
2034	(1,035,000)	(407,406)	(1,442,406)	4.91%	7,265,000
2035	(1,090,000)	(356,594)	(1,446,594)	4.91%	6,175,000
2036	(1,145,000)	(303,125)	(1,448,125)	4.91%	5,030,000
2037	(1,200,000)	(246,969)	(1,446,969)	4.91%	3,830,000
2038	(1,260,000)	(188,156)	(1,448,156)	4.91%	2,570,000
2039	(1,285,000)	(126,438)	(1,411,438)	4.92%	1,285,000
2040	(1,285,000)	(63,345)	(1,348,345)	4.93%	0
2041					
2042					
TOTALS	(30,891,754)	(22,426,263)	(53,318,017)		-

FYE 2015 Independence Budget

Debt Service Sch
FY 2014 - 2040

FY Ending	2013 Sewer Refunding Bond					Capital Lease (Business)			
	Principal	Interest	Total	Eff. i	Balance	Principal	Interest	Total	Balance
					\$2,750,000				\$3,566
2014	0	(84,450)	(84,450)	3.00%	2,750,000	(3,566)	(22)	(3,588)	0
2015	(65,000)	(84,450)	(149,450)	3.00%	2,685,000				
2016	(115,000)	(82,500)	(197,500)	3.07%	2,570,000				
2017	(115,000)	(79,050)	(194,050)	3.08%	2,455,000				
2018	(120,000)	(75,600)	(195,600)	3.08%	2,335,000				
2019	(125,000)	(36,600)	(161,600)	1.57%	2,210,000				
2020	(105,000)	(70,700)	(175,700)	3.20%	2,105,000				
2021	(80,000)	(67,550)	(147,550)	3.21%	2,025,000				
2022	(80,000)	(65,150)	(145,150)	3.22%	1,945,000				
2023	(85,000)	(62,750)	(147,750)	3.23%	1,860,000				
2024	(85,000)	(60,200)	(145,200)	3.24%	1,775,000				
2025	(90,000)	(57,650)	(147,650)	3.25%	1,685,000				
2026	(90,000)	(54,950)	(144,950)	3.26%	1,595,000				
2027	(95,000)	(52,250)	(147,250)	3.28%	1,500,000				
2028	(95,000)	(49,400)	(144,400)	3.29%	1,405,000				
2029	(100,000)	(46,550)	(146,550)	3.31%	1,305,000				
2030	(100,000)	(43,550)	(143,550)	3.34%	1,205,000				
2031	(105,000)	(40,550)	(145,550)	3.37%	1,100,000				
2032	(110,000)	(37,400)	(147,400)	3.40%	990,000				
2033	(110,000)	(34,100)	(144,100)	3.44%	880,000				
2034	(115,000)	(30,800)	(145,800)	3.50%	765,000				
2035	(120,000)	(26,775)	(146,775)	3.50%	645,000				
2036	(120,000)	(22,757)	(142,757)	3.53%	525,000				
2037	(125,000)	(18,375)	(143,375)	3.50%	400,000				
2038	(130,000)	(14,000)	(144,000)	3.50%	270,000				
2039	(135,000)	(9,450)	(144,450)	3.50%	135,000				
2040	(135,000)	(4,725)	(139,725)	3.50%	0				
2041									
2042									
TOTALS	(2,750,000)	(1,312,282)	(4,062,282)		-	(3,566)	(22)	(3,588)	-

FYE 2015 Independence Budget

Debt Service Sch
FY 2014 - 2040

FY Ending	Total Business Loans					TOTAL ALL DEBT			
	Principal	Interest	Total	Eff. i	Balance	Principal	Interest	Total	Balance
					\$2,753,566				\$33,645,320
2014	(3,566)	(84,472)	(88,038)	3.07%	2,750,000	(331,828)	(1,423,546)	(1,755,374)	33,313,492
2015	(65,000)	(84,450)	(149,450)	3.07%	2,685,000	(971,042)	(1,507,019)	(2,478,061)	32,342,450
2016	(115,000)	(82,500)	(197,500)	3.07%	2,570,000	(986,331)	(1,474,852)	(2,461,183)	31,356,119
2017	(115,000)	(79,050)	(194,050)	3.08%	2,455,000	(988,438)	(1,440,141)	(2,428,579)	30,367,681
2018	(120,000)	(75,600)	(195,600)	3.08%	2,335,000	(1,020,703)	(1,404,084)	(2,424,787)	29,346,978
2019	(125,000)	(36,600)	(161,600)	1.57%	2,210,000	(1,063,094)	(1,331,364)	(2,394,458)	28,283,884
2020	(105,000)	(70,700)	(175,700)	3.20%	2,105,000	(1,085,646)	(1,326,014)	(2,411,660)	27,198,238
2021	(80,000)	(67,550)	(147,550)	3.21%	2,025,000	(1,098,334)	(1,311,629)	(2,409,963)	26,099,904
2022	(80,000)	(65,150)	(145,150)	3.22%	1,945,000	(1,141,165)	(1,234,111)	(2,375,276)	24,958,739
2023	(85,000)	(62,750)	(147,750)	3.23%	1,860,000	(1,189,199)	(1,184,157)	(2,373,356)	23,769,540
2024	(85,000)	(60,200)	(145,200)	3.24%	1,775,000	(1,252,397)	(1,129,490)	(2,381,887)	22,517,143
2025	(90,000)	(57,650)	(147,650)	3.25%	1,685,000	(1,310,769)	(1,071,807)	(2,382,576)	21,206,374
2026	(90,000)	(54,950)	(144,950)	3.26%	1,595,000	(1,369,323)	(1,011,351)	(2,380,674)	19,837,051
2027	(95,000)	(52,250)	(147,250)	3.28%	1,500,000	(1,421,336)	(943,660)	(2,364,996)	18,415,715
2028	(95,000)	(49,400)	(144,400)	3.29%	1,405,000	(1,478,311)	(872,962)	(2,351,273)	16,937,404
2029	(100,000)	(46,550)	(146,550)	3.31%	1,305,000	(1,546,113)	(799,298)	(2,345,411)	15,391,291
2030	(100,000)	(43,550)	(143,550)	3.34%	1,205,000	(1,614,077)	(726,571)	(2,340,648)	13,777,214
2031	(105,000)	(40,550)	(145,550)	3.37%	1,100,000	(1,697,214)	(650,477)	(2,347,691)	12,080,000
2032	(110,000)	(37,400)	(147,400)	3.40%	990,000	(1,420,000)	(570,394)	(1,990,394)	10,660,000
2033	(110,000)	(34,100)	(144,100)	3.44%	880,000	(1,480,000)	(506,725)	(1,986,725)	9,180,000
2034	(115,000)	(30,800)	(145,800)	3.50%	765,000	(1,150,000)	(438,206)	(1,588,206)	8,030,000
2035	(120,000)	(26,775)	(146,775)	3.50%	645,000	(1,210,000)	(383,369)	(1,593,369)	6,820,000
2036	(120,000)	(22,757)	(142,757)	3.53%	525,000	(1,265,000)	(325,882)	(1,590,882)	5,555,000
2037	(125,000)	(18,375)	(143,375)	3.50%	400,000	(1,325,000)	(265,344)	(1,590,344)	4,230,000
2038	(130,000)	(14,000)	(144,000)	3.50%	270,000	(1,390,000)	(202,156)	(1,592,156)	2,840,000
2039	(135,000)	(9,450)	(144,450)	3.50%	135,000	(1,420,000)	(135,888)	(1,555,888)	1,420,000
2040	(135,000)	(4,725)	(139,725)	3.50%	0	(1,420,000)	(68,070)	(1,488,070)	0
2041						0	0	0	0
2042						0	0	0	0
TOTALS	(2,753,566)	(1,312,304)	(4,065,870)		-	(33,645,320)	(23,738,567)	(57,383,887)	-

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Fund	Item	Transfer Out	Fund	Item	Transfer In
GENERAL	Transfer to Urban Renewal Debt Service	\$400,000	URBAN RENEWAL DEBT	Transfer In from GF	\$400,000
GENERAL	Transfer to TEC	\$50,000	TOURISM AND EVENT FUND	Transfer In from GF	\$50,000
GENERAL	Transfer to IS Equip. Fund	\$25,000	INTERNAL SERVICES EQUIPMENT FUND	Transfer in	\$50,000
GENERAL	Transfer to Building Repair/Replacement Fund	\$10,000	BUILDING REPAIR/REPLACEMENT FUND	Transfer in	\$60,000
GENERAL	Transfer to GF Equipment/Vehicle Fund	\$50,000	GF EQUIPMENT/VEHICLE FUND	Transfer in	\$50,000
GENERAL	Transfer to Parks Capital Reserve Fund	\$30,000	PARKS CAPITAL RESERVE FUND	Transfer in	\$68,000
GENERAL	Transfer to Building Inspection Fund	\$10,000	BUILDING INSPECTION FUND	Transfer in	\$59,403
TRANSPORTATION FUND	Transfer out - Overhead/Allocations	\$262,891	GENERAL FUND	Transfer in Overhead Allocations	\$1,488,464
TRANSPORTATION FUND	Transfer to IS Equip. Fund	\$2,500	INTERNAL SERVICES EQUIPMENT FUND	Transfer in	included above
TRANSPORTATION FUND	Transfer to Building Repair/Replacement Fund	\$5,000	BUILDING REPAIR/REPLACEMENT FUND	Transfer in	included above
TRANSPORTATION SDC FUND	Transfer to GF Admin Fees	\$1,638	GENERAL FUND	Transfer in Admin Fees	\$6,008
TRANSPORTATION SDC FUND	Transfer to Special Assessment	\$2,500	SPECIAL ASSESSMENT FUND	Transfer in Assessments	\$10,000
PARKS SDC FUND	Transfer to GF Admin Fees	\$883	GENERAL FUND	Transfer in Admin Fees	included above
WATER FUND	Transfer out - Overhead/Allocations	\$554,139	GENERAL FUND	Transfer in Overhead Allocations	included above
WATER FUND	Transfer out - Franchise Fee	\$151,406	GENERAL FUND	Transfer in Franchise Fees	\$285,565
WATER FUND	Transfer to IS Equip. Fund	\$10,000	INTERNAL SERVICES EQUIPMENT FUND	Transfer in	included above
WATER FUND	Transfer to Building Repair/Replacement Fund	\$20,000	BUILDING REPAIR/REPLACEMENT FUND	Transfer in	included above
WATER FUND	Transfer to Parks Capital Reserve Fund	\$15,000	PARKS CAPITAL RESERVE FUND	Transfer in	included above
WATER FUND	Transfer to Building Inspection Fund	\$22,337	BUILDING INSPECTION FUND	Transfer in	included above

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Fund	Item	Transfer Out	Fund	Item	Transfer In
WATER SDC FUND	Transfer to GF Admin Fees	\$1,247	GENERAL FUND	Transfer in Admin Fees	included above
SEWER FUND	Transfer out - Overhead/Allocations	\$458,675	GENERAL FUND	Transfer in Overhead Allocations	included above
SEWER FUND	Transfer out - Franchise Fee	\$108,147	GENERAL FUND	Transfer in Franchise Fees	included above
SEWER FUND	Transfer to IS Equip. Fund	\$10,000	INFORMATION SERVICES EQUIPMENT FUND	Transfer in	included above
SEWER FUND	Transfer to Building Repair/Replacement Fund	\$20,000	BUILDING REPAIR/REPLACEMENT FUND	Transfer in	included above
SEWER FUND	Transfer to Building Inspection Fund	\$18,489	BUILDING INSPECTION FUND	Transfer in	included above
SEWER FUND	Transfer to Parks Capital Reserve Fund	\$15,000	PARKS CAPITAL RESERVE FUND	Transfer in	included above
SEWER SDC FUND	Transfer to GF Admin Fees	\$1,823	GENERAL FUND	Transfer in Admin Fees	included above
STORM FUND	Transfer out - Overhead/Allocations	\$212,758	GENERAL FUND	Transfer in Overhead Allocations	included above
STORM FUND	Transfer to IS Equip. Fund	\$2,500	INTERNAL SERVICES EQUIPMENT FUND	Transfer in	included above
STORM FUND	Transfer to Building Repair/Replacement Fund	\$5,000	BUILDING REPAIR/REPLACEMENT FUND	Transfer in	included above
STORM FUND	Transfer to Building Inspection Fund	\$8,576	BUILDING REPAIR/REPLACEMENT FUND	Transfer in	included above
STORM FUND	Transfer to Parks Capital Reserve Fund	\$8,000	PARKS CAPITAL RESERVE FUND	Transfer in	included above
STORM FUND	Transfer out - Franchise Fee	\$26,012	GENERAL FUND	Transfer in Franchise Fees	included above
STORM FUND	Transfer to Special Assessment	\$5,000	SPECIAL ASSESSMENTS FUND	Transfer in Assessments	included above
STORM SDC FUND	Transfer to GF Admin Fees	\$418	GENERAL FUND	Transfer in Admin Fees	included above
STORM SDC FUND	Transfer to Special Assessment	\$2,500	SPECIAL ASSESSMENTS FUND	Transfer in Assessments	included above
GRAND TOTALS		2,527,440			2,527,440

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Interfund Capital Loans			
	From	To	Amount
2010/11	General Fund	Sewer Fund	300,000
2011/12	General Fund	Transportation Fund	216,844
	General Fund	Parks SDC Fund	78,873
	General Fund	Storm SDC	96,723
	Sewer Fund	Storm Drain Fund	20,550
	Water SDC Fund	Urban Renewal Projects Fund	250,000
	Sewer SDC Fund	Urban Renewal Projects Fund	700,000
2012/13	Economic Development Loan Fund	Storm Drain Fund	112,450
	Sewer Fund	Storm SDC Fund	11,300
	Water Fund	Water SDC Fund	50,342
	General Fund	Parks SDC Fund	6,900
	Transportation Fund	Transportation SDC Fund	70,500
	Economic Development Loan Fund	Building Inspection Fund	23,000
	Economic Development Loan Fund	Sewer SDC Fund	42,000
	Economic Development Loan Fund	Transportation Fund	60,000
	Economic Development Loan Fund	Water Fund	100,000
	Economic Development Loan Fund	Transportations SCD Fund	195,000
	Economic Development Loan Fund	Tourism & Events Fund	25,000
2013/14	Water Fund	Storm Drain Fund	125,000
	Water Fund	Storm SDC Fund	15,000
	Water Fund	Transportation	50,000
	Water Fund	Transportation SDC	100,000
	Economic Development Loan Fund	Tourism & Events Fund	25,000
2014/15	Water Fund	Transportation	75,000
	Sewer Fund	Storm Drain Fund	100,000
	Sewer Fund	Storm SDC Fund	25,000

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Interfund Loans - Amortization Schedule

Due To General Fund		Principal	Term		Principal	Interest	Balance
From							
2010/11	Sewer	300,000.00	3 yrs	2011/12	100,000.00	1,500.00	200,000.00
				2012/13	100,000.00	1,000.00	100,000.00
				2013/14	100,000.00	500.00	-
2011/12	Street	216,844.00	5 yrs	2012/13	43,368.80	1,084.22	173,475.20
				2013/14	43,368.80	867.38	130,106.40
				2014/15	43,368.80	650.53	86,737.60
				2015/16	43,368.80	433.69	43,368.80
				2016/17	43,368.80	216.84	-
2011/12	Parks SDC	78,873.00	5yrs	2012/13	15,774.60	394.37	63,098.40
				2013/14	15,774.60	315.49	47,323.80
				2014/15	15,774.60	236.62	31,549.20
				2015/16	15,774.60	157.75	15,774.60
				2016/17	15,774.60	78.87	-
2011/12	Storm SDC	96,723.00	5 yrs	2012/13	19,344.60	483.62	77,378.40
				2013/14	19,344.60	386.89	58,033.80
				2014/15	19,344.60	290.17	38,689.20
				2015/16	19,344.60	193.45	19,344.60
				2016/17	19,344.60	96.72	-
2012/13	Parks SDC	6,900.00	10 yrs	2015/16	862.50	34.50	6,037.50
				2016/17	862.50	30.19	5,175.00
				2017/18	862.50	25.88	4,312.50
				2018/19	862.50	21.56	3,450.00
				2019/20	862.50	17.25	2,587.50
				2020/21	862.50	12.94	1,725.00
				2021/22	862.50	8.63	862.50
				2022/23	862.50	4.31	-

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		Principal	Term	Principal	Interest	Balance	
Due to Water	2012/13 Water SDC	50,342.00	10 yrs	2015/16	6,292.75	251.71	44,049.25
				2016/17	6,292.75	220.25	37,756.50
				2017/18	6,292.75	188.78	31,463.75
				2018/19	6,292.75	157.32	25,171.00
				2019/20	6,292.75	125.86	18,878.25
				2020/21	6,292.75	94.39	12,585.50
				2021/22	6,292.75	62.93	6,292.75
				2022/23	6,292.75	31.46	-
2013/14 Transportation	50,000.00	10 yrs	2016/17	6,250.00	250.00	43,750.00	
			2017/18	6,250.00	218.75	37,500.00	
			2018/19	6,250.00	187.50	31,250.00	
			2019/20	6,250.00	156.25	25,000.00	
			2020/21	6,250.00	125.00	18,750.00	
			2021/22	6,250.00	93.75	12,500.00	
			2022/23	6,250.00	62.50	6,250.00	
			2023/24	6,250.00	31.25	-	
2013/14 Transportation SDC	100,000.00	10 yrs	2016/17	12,500.00	500.00	87,500.00	
			2017/18	12,500.00	437.50	75,000.00	
			2018/19	12,500.00	375.00	62,500.00	
			2019/20	12,500.00	312.50	50,000.00	
			2020/21	12,500.00	250.00	37,500.00	
			2021/22	12,500.00	187.50	25,000.00	
			2022/23	12,500.00	125.00	12,500.00	
			2023/24	12,500.00	62.50	-	
2013/14 Storm Drain	125,000.00	10 yrs	2016/17	15,625.00	625.00	109,375.00	
			2017/18	15,625.00	546.88	93,750.00	
			2018/19	15,625.00	468.75	78,125.00	
			2019/20	15,625.00	390.63	62,500.00	
			2020/21	15,625.00	312.50	46,875.00	
			2021/22	15,625.00	234.38	31,250.00	
			2022/23	15,625.00	156.25	15,625.00	
			2023/24	15,625.00	78.13	-	
2013/14 Storm Drain SDC	15,000.00	10 yrs	2016/17	1,875.00	75.00	13,125.00	
			2017/18	1,875.00	65.63	11,250.00	
			2018/19	1,875.00	56.25	9,375.00	
			2019/20	1,875.00	46.88	7,500.00	
			2020/21	1,875.00	37.50	5,625.00	
			2021/22	1,875.00	28.13	3,750.00	
			2022/23	1,875.00	18.75	1,875.00	
			2023/24	1,875.00	9.38	-	

FYE 2015 Independence Budget

		Principal	Term		Principal	Interest	Balance
2014/15	Transportation	75,000.00	10 yrs	2017/18	9,375.00	375.00	65,625.00
				2018/19	9,375.00	328.13	56,250.00
				2019/20	9,375.00	281.25	46,875.00
				2020/21	9,375.00	234.38	37,500.00
				2021/22	9,375.00	187.50	28,125.00
				2022/23	9,375.00	140.63	18,750.00
				2023/24	9,375.00	93.75	9,375.00
				2024/25	9,375.00	46.88	-

Due to Sewer

2011/12	Storm Drain	20,550.00	10 yrs	2014/15	2,568.75	102.75	17,981.25
				2015/16	2,568.75	89.91	15,412.50
				2016/17	2,568.75	77.06	12,843.75
				2017/18	2,568.75	64.22	10,275.00
				2018/19	2,568.75	51.38	7,706.25
				2019/20	2,568.75	38.53	5,137.50
				2020/21	2,568.75	25.69	2,568.75
				2021/22	2,568.75	12.84	-

2012/13	Storm Drain SDC	11,300.00	10 yrs	2015/16	1,412.50	56.50	9,887.50
				2016/17	1,412.50	49.44	8,475.00
				2017/18	1,412.50	42.38	7,062.50
				2018/19	1,412.50	35.31	5,650.00
				2019/20	1,412.50	28.25	4,237.50
				2020/21	1,412.50	21.19	2,825.00
				2021/22	1,412.50	14.13	1,412.50
				2022/23	1,412.50	7.06	-

2014/15	Storm Drain	100,000.00	10 yrs	2016/17	12,500.00	500.00	87,500.00
				2017/18	12,500.00	437.50	75,000.00
				2018/19	12,500.00	375.00	62,500.00
				2019/20	12,500.00	312.50	50,000.00
				2020/21	12,500.00	250.00	37,500.00
				2021/22	12,500.00	187.50	25,000.00
				2022/23	12,500.00	125.00	12,500.00
				2023/24	12,500.00	62.50	-

2014/15	Storm Drain SDC	25,000.00	10 yrs	2016/17	3,125.00	125.00	21,875.00
				2017/18	3,125.00	109.38	18,750.00
				2018/19	3,125.00	93.75	15,625.00
				2019/20	3,125.00	78.13	12,500.00
				2020/21	3,125.00	62.50	9,375.00
				2021/22	3,125.00	46.88	6,250.00
				2022/23	3,125.00	31.25	3,125.00
				2023/24	3,125.00	15.63	-

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		Principal	Term		Principal	Interest	Balance
Due to Economic Development	2012/13 Storm Drain	112,450.00	10 yrs	2015/16	14,056.25	562.25	98,393.75
				2016/17	14,056.25	491.97	84,337.50
				2017/18	14,056.25	421.69	70,281.25
				2018/19	14,056.25	351.41	56,225.00
				2019/20	14,056.25	281.13	42,168.75
				2020/21	14,056.25	210.84	28,112.50
				2021/22	14,056.25	140.56	14,056.25
				2022/23	14,056.25	70.28	-
2012/13 Bldg Inspection	23,000.00	10 yrs	2015/16	2,875.00	115.00	20,125.00	
			2016/17	2,875.00	100.63	17,250.00	
			2017/18	2,875.00	86.25	14,375.00	
			2018/19	2,875.00	71.88	11,500.00	
			2019/20	2,875.00	57.50	8,625.00	
			2020/21	2,875.00	43.13	5,750.00	
			2021/22	2,875.00	28.75	2,875.00	
			2022/23	2,875.00	14.38	-	
2012/13 Sewer SDC	42,000.00	10 yrs	2015/16	5,250.00	210.00	36,750.00	
			2016/17	5,250.00	183.75	31,500.00	
			2017/18	5,250.00	157.50	26,250.00	
			2018/19	5,250.00	131.25	21,000.00	
			2019/20	5,250.00	105.00	15,750.00	
			2020/21	5,250.00	78.75	10,500.00	
			2021/22	5,250.00	52.50	5,250.00	
			2022/23	5,250.00	26.25	-	
2012/13 Transportation	60,000.00	10 yrs	2015/16	7,500.00	300.00	52,500.00	
			2016/17	7,500.00	262.50	45,000.00	
			2017/18	7,500.00	225.00	37,500.00	
			2018/19	7,500.00	187.50	30,000.00	
			2019/20	7,500.00	150.00	22,500.00	
			2020/21	7,500.00	112.50	15,000.00	
			2021/22	7,500.00	75.00	7,500.00	
			2022/23	7,500.00	37.50	-	
2012/13 Water	100,000.00	10 yrs	2015/16	12,500.00	500.00	87,500.00	
			2016/17	12,500.00	437.50	75,000.00	
			2017/18	12,500.00	375.00	62,500.00	
			2018/19	12,500.00	312.50	50,000.00	
			2019/20	12,500.00	250.00	37,500.00	
			2020/21	12,500.00	187.50	25,000.00	
			2021/22	12,500.00	125.00	12,500.00	
			2022/23	12,500.00	62.50	-	

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		Principal	Term		Principal	Interest	Balance		
	2012/13	Transportation SDC	195,000.00	10 yrs	2015/16	24,375.00	975.00	170,625.00	
					2016/17	24,375.00	853.13	146,250.00	
					2017/18	24,375.00	731.25	121,875.00	
					2018/19	24,375.00	609.38	97,500.00	
					2019/20	24,375.00	487.50	73,125.00	
					2020/21	24,375.00	365.63	48,750.00	
					2021/22	24,375.00	243.75	24,375.00	
					2022/23	24,375.00	121.88	-	
	2012/13	Tourism and Events	25,000.00	1 yr	2013/14	25,000.00	125.00	-	
	2013/14	Tourism and Events	25,000.00	10 yrs	2016/17	3,125.00	125.00	21,875.00	
							3,125.00	109.38	18,750.00
							3,125.00	93.75	15,625.00
							3,125.00	78.13	12,500.00
							3,125.00	62.50	9,375.00
							3,125.00	46.88	6,250.00
							3,125.00	31.25	3,125.00
							3,125.00	15.63	-
Due to Transportation	2012/13	Transportation SDC	70,500.00	10 yrs	2015/16	8,812.50	352.50	61,687.50	
					2016/17	8,812.50	308.44	52,875.00	
					2017/18	8,812.50	264.38	44,062.50	
					2018/19	8,812.50	220.31	35,250.00	
					2019/20	8,812.50	176.25	26,437.50	
					2020/21	8,812.50	132.19	17,625.00	
					2021/22	8,812.50	88.13	8,812.50	
					2022/23	8,812.50	44.06	-	
Due to Sewer SDC	2011/12	UR Projects	700,000.00	10 yrs	2014/15	87,500.00	3,500.00	612,500.00	
					2015/16	87,500.00	3,062.50	525,000.00	
					2016/17	87,500.00	2,625.00	437,500.00	
					2017/18	87,500.00	2,187.50	350,000.00	
					2018/19	87,500.00	1,750.00	262,500.00	
					2019/20	87,500.00	1,312.50	175,000.00	
					2020/21	87,500.00	875.00	87,500.00	
					2021/22	87,500.00	437.50	-	
Due to Water SDC	2011/12	UR Projects	250,000.00	10 yrs	2014/15	31,250.00	1,250.00	218,750.00	
					2015/16	31,250.00	1,093.75	187,500.00	
					2016/17	31,250.00	937.50	156,250.00	
					2017/18	31,250.00	781.25	125,000.00	
					2018/19	31,250.00	625.00	93,750.00	
					2019/20	31,250.00	468.75	62,500.00	
					2020/21	31,250.00	312.50	31,250.00	
					2021/22	31,250.00	156.25	-	