



ADOPTED BUDGET

2021-2022



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INDEPENDENCE

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Section 1 – Agenda

INDEPENDENCE

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INDEPENDENCE CITY COUNCIL/URBAN RENEWAL AGENCY

WEDNESDAY, May 19, 2021

6:30 p.m.

A G E N D A

BUDGET COMMITTEE MEETING

- I. CALL TO ORDER: Mayor John McArdle
- II. ROLL CALL/INTRODUCTIONS
- III. ELECTION OF OFFICERS:
 - A. Chair
- IV. REVIEW OF AGENDA & BUDGET CALENDAR
- V. APPROVAL OF MINUTES:
 - A. May 13, 2020 – Joint City/URA
 - B. May 20, 2020 – City
 - B. May 20, 2020 – Urban Renewal Agency
- VI. BUDGET PRESENTATION:
 - A. BUDGET MESSAGE: Tom Pessemier, City Manager
- VII. PRESENTATION of 2022-2026 Capital Improvement Plan
- VIII. PRESENTATION OF 2021-22 BUDGET: Gloria Butsch and Tom Pessemier
- IX. OPEN HEARINGS:
 - A. State Revenue Sharing, 2021-22
 - B. Proposed Budget, 2021-22
 - a. City of Independence
 - b. Independence Urban Renewal Agency
- X. General Questions from Budget Committee
- XI. Check in on adjournment
- XII. Continue to date/time certain: May 26, 2021 at 6:30 p.m., (Zoom meeting)



City of Independence & Urban Renewal Agency
Budget Committee Meeting
May 13, 2020
Minutes

PLEASE NOTE: The Budget Committee meeting was held via videoconference. The Chambers were open for public comment, with chairs placed using Oregon Health Authority social distancing recommendations, and the room was limited to no more than 10 persons.

Present:

Council:

Mayor McArdle
Tom Takacs
Mike Hicks
Marilyn Morton
Kathy Martin-Willis
Jennifer Ranstrom-Smith
Shannon Corr

Citizen Members:

Miranda Garrison
Jessica Madronal
Bill Boisvert
Erin Seiler
Nancy Lodge
Dori Showell

Staff Present: City Manager Pessemier, City Recorder Johnson, Finance Director Butsch, IT Manager Kistler

1. The meeting was called to order at 6:32 pm by Mayor McArdle.
2. Roll Call. Mayor McArdle asked for a voice roll call of the budget committee; all were present as noted above.
3. The Mayor reviewed the evening's agenda, noting that the hearings will be opened next week, to give everyone chance to read the budget.
4. Election of Chair.

Councilor Morton moved to nominate Miranda Garrison as chair; Councilor Takacs seconded. Motion passed by all present.

5. Approval of minutes.

Nancy Lodge moved to approve both sets of minutes, for the City of Independence and the Urban Renewal Agency, of May 22, 2019; Dori Showell seconded. Motion passed by all present.

Finance Director Butsch introduced the management team, who are listening in and available for questions. She noted the budget was laid out in digital format, in sections, and she will refer to page numbers going through the document. She also noted that the budget calendar provides that the committee will meet next week at 6:30 pm; another meeting is scheduled for the 27th, if needed.

Budget Presentation. City Manager Pessemier stated that the budget is presented this evening, and everyone will be given an opportunity to look at document which will be reviewed at the next meeting. He wants the committee to be very comfortable when making the vote on the budget, that they have a clear understanding of where the budget is. There are many unknowns for the upcoming year; the budget was created to be flexible to deal with what may come up.

City Manager Pessemier noted three operational plan changes have been made to date. 1. Closing of facilities yet maintaining functions, to protect public and staff; 2. Moved to teleworking for many employees, as well as doing shift work. We had the tools to be able to continue to get work done at home; 3. Looking at reopening; we will take a measured approach, preserve capacity for others, especially small businesses. We will reopen slowly, watch the curve.

The budget was put together based on needs of the community. Our small businesses have been hard hit. Council passed a resolution to move our Economic Development Loan Fund to help our small businesses. We also recognize that many residents have lost jobs – there is severe unemployment; we are fully aware. When we put together the budget, it was with the realization that we are in a recession; we don't know how long it will last and we are making changes to accommodate.

6. Budget message read by Finance Director Butsch. Some of the message items include: Highlighted the adjustments made in the current year and the coming fiscal year. State revenue is going to be declining, in part - gas tax and state shared revenues; there will be a slight increase in liquor sales and marijuana taxes; they won't replace what we estimate to lose in gas tax. Other items include lodging tax; we counted on it heavily for Economic and Tourism & Events budgets. Lodging tax helps support the downtown manager position. Staffing changes – we have laid off one person in administration; at the beginning of the next fiscal year, we will shuffle personnel, reassign duties. In March and April we were able to outsource utility bill printing and mailing; we will continue this, as it will save us considerably, especially in labor costs. Other savings is in the folding machine (expensive & prone to breakdowns) as well as copier costs. We have applied for FEMA relief, and continue monitoring; we are looking at recouping some personnel costs and increased use of janitors for sanitizing.

Corrections in the document were reviewed.

City Manager Pessemier wanted to be sure the new members understood how to read the document; Finance Director Butsch walked through how to read columns (example, p. 2.54) in the budget.

City Manager Pessemier stated that managing and operating the budget is very important. It was put together with staff's best estimates; we will need to be conservative and have the flexibility to change as needed. We will take a hard look at the budget not only monthly but every quarter. We will start the year out with putting stops on certain things: no building maintenance projects; no capital purchases; stop travel and training. We will likely put in place a hiring freeze, and ensure personnel costs don't escalate; will take an approach that is very cautious. COLA for represented

employees will continue and has been taken out for non-represented staff until the second half of the year. This is hard; we may have future layoffs, whether in this year or the next. We will manage as with respect to conditions.

Finance Director Butsch asked if, during their review, they have questions to email them to her, by the end of day Monday if possible. She will then compile the questions and have answers at the next meeting.

Next meeting will be next Wednesday at 6:30 pm, with subsequent meetings if needed. We traditionally can usually get through the budget at the second meeting, but we do not want to rush everyone. We want all to be able to make an informed decision.

7. Adjournment. Councilor Martin-Willis moved to recess to reconvene next week at 6:30 pm; Councilor Ranstrom-Smith seconded. Motion passed by all present.

Meeting adjourned 7:35 pm.

DRAFT

INDEPENDENCE CITY COUNCIL
BUDGET COMMITTEE MEETING
WEDNESDAY, May 20, 2020

I. CALL TO ORDER. The meeting was declared reconvened at 6:35 pm by Chair Garrison. The meeting was held videoconferencing.

II. ROLL CALL.

Present:

Council:

Mayor McArdle
Tom Takacs
Mike Hicks
Marilyn Morton
Kathy Martin-Willis
Jennifer Ranstrom-Smith
Shannon Corr

Citizen Members:

Miranda Garrison
Jessica Madronal
Bill Boisvert (arr. 7:01 pm)
Erin Seiler
Nancy Lodge
Dori Showell (absent)

Staff Present:

Tom Pessemier
Karin Johnson
Gloria Butsch
Jason Kistler

Amanda Christensen
Kie Cottam
Shawn Irvine
Bob Mason

III. REVIEW OF AGENDA. An updated agenda was sent via email earlier in the day to the committee (Packet Attachment #1) and displayed for the audience.

IV. OPEN FOR PUBLIC QUESTIONS. No questions submitted.

V. REVIEW OF QUESTIONS SUBMITTED / STAFF RESPONSE(S). Questions from the budget committee members were sent via email to the budget officer, who prepared answers and emailed the responses to the committee (Packet Attachment #2).

Additional questions:

1. Madronal said she saw two requests for a street sweeper, in Transportation and in Storm Water. Butsch said that is correct; the cost for the sweeper is shared by the two funds. Pessemier noted that this is forecast for the FYE 2022 budget.

2. Corr noted that the departments explained well where they were with goals, except she would like to see more detail from Admin/Finance regarding ongoing. Butsch explained that ongoing, those are items worked on continuously; for example, for the succession plan, she is cross-training all staff and have identified staff that has capabilities to take on tasks and responsibilities as they move up. Most of what is done is rolled over year to year; she will try to make it more explanatory in the future.
3. Councilor Ranstrom-Smith asked why we no longer qualify for Marine Board grants; Cottam explained that there is a dispute with the Marine Board about what maintenance is needed to be done at the docks with our diver; we had an engineer review it who agreed with the diver.

VI. REVIEW OF CAPITAL IMPROVEMENT PLAN. Pessemier explained what the plan is; that it will be added to in future fiscal years; we use our various master plans as guiding documents in putting this together.

Questions asked and answered about various items in the Plan.

Ranstrom-Smith asked if there are any contingencies for the CIP, in light of the current situation (COVID/recession); Pessemier said that funding sources likely will not go away. He does not foresee large problems at this point, and will continue to monitor. Discussion of informing not only council where the city stands with finances, but also the public through social media.

(Boisvert arrived 7:01 pm)

Corr asked about the city debt; she said it seems excessive in the percentage, asked for perspective. Asked if city has debt policy. Butsch stated the city has a debt policy as part of the finance policies passed several years ago; they need to be reviewed by staff and with council, which is one of items to do in this next fiscal year, along with an investment policy. Regarding debt relative to population; one can find a lot of answers in the CAFR report (audit) in the statistical section. Butsch also reported on bond refinancing/refunding; there will be a net savings of \$377,000.

VII. DEPARTMENT SUMMARIES.

Department heads summarized the information in order of appearance in the budget document.

VIII. REVIEW OF CITY BUDGET / DISCUSSION

No further questions after review of the budget. Martin-Willis asked about obtaining year-to-date information; Butsch noted that we have information on open.gov through our website, which gets little use. We continue to look for a way to provide this information to residents.

IX. HEARINGS:

State Revenue Sharing
Public Comment: None.

Proposed Budget
Public Comment: None.

X. ACTION.

1. Councilor Martin-Willis moved to approve the City of Independence Budget for FY 2020-2021; Councilor Ranstrom-Smith seconded. Motion passed by all present.
2. Councilor Morton moved to approve the levying of the city's full tax rate of \$4.5897 per \$1,000 assessed value; Councilor Hicks seconded. Motion passed by all present.
3. Councilor Lodge moved to approve that the city impose taxes in the amount of \$417,765 for General Obligation Bonds; Councilor Takacs seconded. Motion passed by all present.

XI. RECESS / ADJOURN

The city budget committee meeting was adjourned, immediately convening the Urban Renewal Agency budget committee meeting at 7:46 pm.

URBAN RENEWAL AGENCY
BUDGET COMMITTEE MEETING
WEDNESDAY, May 20, 2020

I. **CALL TO ORDER.** The meeting was called to order at 7:46 pm by Chair Garrison.

II. **ROLL CALL.**

Present:

Council:

Mayor McArdle

Tom Takacs

Mike Hicks

Marilyn Morton

Kathy Martin-Willis

Jennifer Ranstrom-Smith

Shannon Corr

Citizen Members:

Miranda Garrison

Jesica Madronal

Bill Boisvert

Erin Seiler

Nancy Lodge

Dori Showell (absent)

III. **REVIEW OF AGENDA.** (Done at city budget committee meeting.)

IV. **REVIEW OF QUESTIONS SUBMITTED / STAFF RESPONSE(S).** No questions submitted regarding the URA budget.

VI. **REVIEW OF URBAN RENEWAL DISTRICT BUDGET / DISCUSSION.** No further questions.

VII. **HEARING:** Proposed URD Budget, FY 2020-21
Public Comment: None.

VII. **ACTION**

1. Councilor Martin-Willis moved to approve the Independence Urban Renewal District Budget for FY 2020-2021; Councilor Morton seconded. Motion passed by all present.
2. Councilor Lodge moved to approve that the District levy the maximum incremental tax revenue as provided under State law; Councilor Martin-Willis seconded. Motion passed by all present.

VIII. **RECESS / ADJOURN**

Councilor Morton moved to adjourn; Councilor Martin-Willis seconded. Motion passed by all present.

Meeting adjourned 7:47 pm.

INDEPENDENCE CITY COUNCIL
BUDGET COMMITTEE MEETING

WEDNESDAY, May 26, 2021
6:30 P.M.

- I. CALL TO ORDER
- II. ROLL CALL
- III. REVIEW OF AGENDA
- IV. APPROVAL OF MINUTES
 May 19, 2021 – Joint City/URA
- V. OPEN FOR PUBLIC QUESTIONS
- VI. REVIEW OF QUESTIONS SUBMITTED / STAFF RESPONSE(S)
- VII. REVIEW OF CAPITAL IMPROVEMENT PLAN
- VIII. DEPARTMENT SUMMARIES
- IX. REVIEW OF CITY BUDGET / DISCUSSION
- X. HEARINGS:
 - State Revenue Sharing
 - Proposed Budget
- XI. ACTION
 - A. Recess, and reconvene at a future meeting; OR
 - B. Approve budget as proposed; OR
 - C. Approve budget with budget committee changes
- XII. RECESS / ADJOURN

(Note: The Independence Urban Renewal District Budget Committee meeting immediately follows)

URBAN RENEWAL AGENCY
BUDGET COMMITTEE MEETING

WEDNESDAY, May 26, 2021

- I. CALL TO ORDER
- II. ROLL CALL
- III. REVIEW OF AGENDA
- IV. REVIEW OF QUESTIONS SUBMITTED / STAFF RESPONSE(S)
- VI. REVIEW OF URBAN RENEWAL DISTRICT BUDGET / DISCUSSION
- VII. HEARING: Proposed URD Budget, FY 2021-22
- VII. ACTION
 - A. Recess, and reconvene at a future meeting; OR
 - B. Approve budget as proposed; OR
 - C. Approve budget with budget committee changes
- VIII. RECESS / ADJOURN



CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and City Council
FROM: Tom Pessemier, City Manager
MEETING DATE: May 26, 2021
SUBJECT: Approving the Budget for the City of Independence, FY 2021-22

Information Only Action Requested

Once the Budget Committee has agreed on the City budget, several motions will be in order:

- "I move to approve the City of Independence Budget for FY 2021-2022."
- "I move to approve the levying of the city's full tax rate of \$4.5897 per \$1,000 assessed value."
- "I move to approve that the city impose taxes in the amount of \$415,452 for General Obligation Bonds."



CITY OF INDEPENDENCE MEMORANDUM

TO: Mayor and City Council
FROM: Tom Pessemier, City Manager
MEETING DATE: May 26, 2021
SUBJECT: Approving the Budget for the Independence Urban Renewal District,
FY 2021-2022

Information Only Action Requested

The City Budget Committee will also function as the Budget Committee for the Independence Urban Renewal District. Once the URD budget has been agreed on, two motions will be in order:

- "I move to approve the Independence Urban Renewal District Budget for FY 2021-2022."
- "I move to approve that the District levy the maximum incremental tax revenue as provided under State law."



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Section 2 – Budget Overview

INDEPENDENCE

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CITY OF INDEPENDENCE

May 19, 2021

Honorable Mayor McArdle,
Members of City Council,
Members of the Budget Committee,
Members of the Independence Community,

City of Independence - Budget Message for FY 2021-22

Introduction

It is my pleasure to present the proposed FY 2021-22 (FY2022) budget for your review and approval. The budget is balanced and represents efforts by staff to keep quality services with limited resources. This budget, is a result of the continued COVID-19 pandemic and continued growth of our community, is in many ways quite different from prior years. However, it maintains the continued lean toward budgetary conservatism.

For FY2021 (current fiscal year) we expected decreases in certain revenues from the state; in many areas turned out to be true, but not to the extent anticipated. We streamlined processes in the finance department. We also predicted a decrease in new construction activity, which we are pleased to note did not occur. Also, for FY2021, the budget included a realignment of staffing, primarily between finance, community development and public works.

Cost of Living Adjustment (COLA) are set in Collective Bargaining Agreements. Those adjustments are in the proposed budget. For FY 2021 COLA's for non-represented employees were eliminated for the first half of the fiscal year, and Council

approved a 2.8% COLA, effective January 1, 2021. The proposed FY2022 budget includes a 1.5% COLA for non-represented employees and an estimated 2% increase for represented employees, pending final negotiations. These adjustments are in line with other municipalities in Oregon of similar size and demographics.

As noted in previous years' budget messages, increases in labor costs is an issue for every community that participates in the PERS. The next increase is in the next biennium which begins July 1, 2021 and is approximately 2.5%. The City began saving funds in a PERS stabilization account a few years ago. Once again, this proposed budget does not dip into those reserves and the increase is built into the budget. If we continue to save at the current rate the City will be able to cover a large portion of future increases.

Increasing costs, which exceed revenue streams, continue to limit the resources available to provide services to the community. In many ways the budget is very similar to last year's budget, however in order to balance, budget cuts were made throughout the General Fund which reduced a number of line items. A request to add an additional half-time IT position was considered but is not proposed due to financial constraints.

The FY2022 budget is in support of the vision and mission as defined by the community. The development of the budget for 2021-22, ties into the community visioning process that was completed in Spring 2020. In February, the Council set goals that support and prioritized those visions. This proposed budget is in support of those goals and priorities listed below.

COVID-19 Recovery

Staff has created and developed a separate fund for grants administration. This fund will account for the receipt and expenditure of the many grants we received in FY2021 and in the future; especially grants associated with the economic recovery from the effects of the pandemic on our community and businesses. Staffing resources are a concern to create and implement programs to assist businesses and residents during the recovery.

Independence Housing Strategy

In 2020-21, we received a pass-thru grant in support of housing rehabilitation. We will continue our intergovernmental partnerships relating to the supply of affordable housing. This proposed budget also supports leveraging grant funds from the American Recovery Act to assist in developing a housing strategy.

Southern Arterial

The completion of the Transportation Plan is anticipated by the end of FY2021. The proposed budget supports the completion of a System Development Charge (SDC) Rate Study. The rate study will help to guide us in developing a multi-modal transportation access strategy to accommodate the growing population, improving connectivity, traffic flow and reducing congestion.

Local Medical Facility & Health Services

Staff will continue to leverage grant opportunities to assist in promoting establishment of a comprehensive medical facility to serve the Independence and Monmouth communities. Conversations with health providers and Pacific Source are currently underway with the desire to partner on solutions for the community.

Communications & Outreach

The city has hired a consultant who will finish their work early in FY2022 which will provide the necessary information to sharpen and improve existing communications channels and techniques. The proposed FY2022 budget includes the addition of a full-time communications position to implement the recommended changes and prepare written and video content for city communication platforms. The position is funded in the Administration Department of the General Fund and in the new Grants Fund. The position will be responsible for facilitating a cost effective and efficient communications program and update the City's website. Please see the Grants Fund section below for more details.

Independence Support Network

Though not quantified in dollars, the proposed budget allows for staff time to assist in this Council priority, which is to create a platform or clearinghouse for community members to find and provide aid for one another.

Expanding Sports Fields

The proposed Capital Improvement Plan and budget contains an item to study the development and operations of this sports fields. We hope to issue an RFP to implement those recommendations during the fiscal year. There is also current staffing

that will continue the effort to engage the community in support for the sports fields and we hope to host a few tournaments this summer as a springboard to future activities in this area.

Budget Summary

The General Fund is the largest and most active fund. The total amounts are summarized below.

	FY 2020-21 Adopted	FY 2021-22 Proposed	Difference
Beginning Fund Balance	1,850,736	2,001,513	150,777
Overhead Allocation	2,498,191	2,644,840	146,649
Total Other Sources	4,702,720	4,701,857	(863)
Total Uses	9,051,647	9,348,210	296,563
Sources minus Uses	0	0	0

The General Fund is in balance and financial planning continues to make sure revenues continue to match expenses.

Grants Fund

The City had to pivot our financial reporting on Grant funding toward the end of the year to ensure that one-time revenues did not impact the overall budget. It is important that the budget is sustainable and the grant funding from the CARES Act was impacting the ability to see the base budget, especially in the General Fund. With the announcement of the American Rescue Plan, it became apparent that the situation would span multiple years and necessitated separate tracking so the base budget could be accurately evaluated, and there could be transparency with grant funds. The City allocation of approximately \$2 million in funds from the American Rescue Plan will come half before the beginning of the fiscal year and half towards the end of FY2022. The budget shows expenses for the monies received before the fiscal year in the amount of approximately \$1 million. Expenditures for the other half will be in next year’s proposed budget. Expenditures for FY2022 have been evenly split between Economic Development / Resident assistance programs and infrastructure projects. We anticipate most of the

other half will go towards infrastructure projects in FY2023. Until we have the guidelines from the Treasury Department and the State and County have determined how they will utilize their funds it is difficult to predict how the monies will be expended. The City executed numerous programs during FY2021 to assist local businesses and residents and expects to complete numerous programs in FY2022 as well. This creates a significant resource issue for city staff that we were able to manage through last year when normal activities were curtailed due to COVID and staff resources could be shifted to apply, create, and implement programs to help businesses and residents who were significantly impacted by COVID-19. We will not be able to manage through the required staffing resources this year as staff is fully involved in normal activities and to best serve the city also needs to apply create and implement programs like last year. In addition, there will also be significant infrastructure projects that need to be implemented from State matching programs and federal infrastructure programs. This presents a difficult challenge as decisions will have to be made on priorities even with additional resources. To help mitigate with the staff resource issues we are proposing to use one-time monies to bring on temporary positions that will be paid for from the Grant Fund. The City was fortunate enough during the CARES Act to receive additional monies for staffing that we have saved for this purpose. The City is actively looking at ways to leverage American Rescue Funds as matching monies for projects at the State and Federal level and this takes a significant amount of effort. The effort is worth it if we can expand the opportunities for businesses and develop critical infrastructure projects. The proposed budget has the following allocations for additional staffing needs.

General Fund Additions (permanent)	FTE	Grant Fund Additions (temporary)	FTE
Finance/Court Staff	0.5	Finance/Court Staff	0.5
Communications Specialist	0.5	Communications Specialist	0.5
		Grants Coordinator (Contract or 1 FTE)	

Some of the proposed additional staff positions are permanent and are built into the General Fund. Cuts in the Finance Department last year have caused workflow issues and additional communications support has been identified as a need by Council and the City Manager. The temporary positions will help with the staffing issues we anticipate, but there will still be

significantly higher than normal demands on existing staff that will likely require prioritization. If we find that the workload is not as expected, we will not fill or will remove the temporary positions, as necessary.

Economic Outlook and Assumptions

The City has seen strong growth over the past couple of years, and the resiliency of the market throughout COVID is surprising and welcomed. The hotel was completed and opened in late summer 2019 and transient lodging tax revenue began coming to the City, until it dropped significantly in March 2020 due to COVID-19. However, that has recovered over the past 6 months to expected levels. The budget had anticipated hotel business to start increasing with Spring break and the onset of summer activity, however the pandemic continues to impact all the local businesses, including the hotel. Phase II of Independence Landing (110 apartments and 14 townhomes) construction is nearly finished, and construction is in full swing on Osprey Point. There remains a couple of development projects that are currently under review and / or pulling permits for construction. The new developers of Old City Hall have finished improvements on Monmouth and Second Street and are working on plans for the remainder of the building. Independence Station is moving forward with preliminary planning but revenue from this project is not anticipated in this budget.

The City will complete a Transportation System Plan update soon with City and ODOT grant funding, to inform the City on how to deal with existing and upcoming transportation issues and identify gaps in pedestrian and bicycle systems. This plan will help to inform the City on potential changes to System Development Charges and funds necessary to support the existing streets and sidewalks in the City. A transportation SDC methodology and fee study is included in the FY2022 budget.

Work will continue to assist our businesses in recovery following the pandemic. The City is strategizing on how to best use American Recovery Act funds to continue to assist local business. Residential development and housing starts promise to continue. We conservatively have used 45 new single-family residential units for budget purposes but expect more.

With our steady march towards the inevitable 10,000 plus population point in the coming few years, the City's budget and planning is attempting to both keep pace and lead the way. We should have the results of the 2020 census sometime in December 2021.

Accompanying the budget is the five-year capital improvement plan. Of the \$5.22 million for FY 2021-22 approximately \$2.5 million is included for the F Street Bridge and Main Street. Another \$1 million is for continued water projects including a new water well in the Polk Well field (at the north end of the City).

Future Budgetary Challenges

The recession caused by the pandemic has impacted the City and the community in slightly different ways than anticipated. City staff have been busier than ever; fueled by continued building and developments, as well as administration of Federal and State economic assistance.

Increases in labor costs related to the Public Employee Retirement System (PERS) with the expected increase in FY 2021-22. The City is currently setting aside monies and plans to continue to set aside monies in preparation for that and future increases. Health Insurance is also a factor in increased labor costs that all sectors of the economy are facing.

Tax revenues will increase as development projects finish but there is a lag of a year or longer before the additional revenue is realized by the City or the Urban Renewal Agency.

While utilities largely are self-sustaining with small annual rate-increases, Storm Water and Transportation remain areas of fiscal concern for future fiscal years. Masterplans underway or in the next fiscal year will guide the City in creating long-term financial plans to ensure these funds have sufficient operating and capital revenue.

Summary

Many people share in the responsibility of ensuring the City's ability to provide high levels of service, undertake significant capital investments in infrastructure, and achieve a strong financial position. Through the collective efforts of the City Council, residents and staff, Independence has become a model community in the State of Oregon for its efforts in technology and innovation and for our strategic expansion.

The pandemic has hit the national, state and local economy hard in some areas and not at all in other areas. Flexibility will be key in working through the financial issues created by COVID-19. This budget respects the previous work and provides flexibility during these challenging times.

Staff has performed professionally, creatively and collaboratively in preparing this budget, and we thank them for their hard work. But the work is not done. We want to thank the City Council and the budget committee for their time and hard work ahead in reviewing this budget; to ensure the priorities set forth in fiscal year 2021-22 reflect the objectives and priorities of the community.

Sincerely,

Tom Pessemier, City Manager
Gloria Butsch, Finance Director

Prepared and Submitted on this 19th day of May 2021 by: Tom Pessemier, City Manager and Gloria Butsch, Finance Director.

BUDGET NARRATIVE FY 2022

Department:
Administration

Department Mission:

To provide administrative services to support and give overall direction to all City services and departments.

Status of Last Year's Goals:

- **Increase public awareness and use of community assets.**
 - On-going - Staff continues to improve capital improvement plan presentations and communications regarding public assets that will continue in the upcoming year.
- **Create and implement processes to improve access and participation in City boards, commissions, activities and services.**
 - In-Process - City website and online tools to volunteer are being prepared.
- **Develop strategies to maintain and enhance the quality of life and livability for residents, visitors and employees.**
 - Complete and ongoing - Vision 2040 identified many of the strategies. Implementing them will be an ongoing task.
- **Assist in the further maturation of the Downtown business district with staff resources and smart growth assistance.**
 - On-going - COVID-19 slowed this down but some of the technical assistance programs have been very successful. Additional technical assistance efforts are planned especially in financial planning for small businesses.
- **Assist in the furthering Latino engagement within the Community.**
 - On-going - Community Engagement coordinator has increased outreach and programs for Latino Community especially during COVID-19
- **Review, oversee implementation of the 2040 Vision Plan.**
 - Vision 2040 completed Implementation. Goals-setting and prioritization is on-going.

Other Budget Details:

- Overall goal continues to be the achievement of an ending fund balance of 16% in all operating funds.
- There is a continued need to decrease the strain of the general fund on the utility funds.
- Develop plans to investigate funding options for transportation and stormwater management needs.
- Prepare and implement SDC methodology and rate studies for the completed Transportation System Plan and Sanitary Master Plan.
- Manage American Recovery and Infrastructure Acts monies and grant opportunities.
- Implement Council Priorities as much as possible given COVID-19 and current resources.

BUDGET NARRATIVE FY 2022

Department:

Finance

Department Mission:

The mission of the Finance Department is to provide excellent financial administrative services to support City services and financial transparency to our citizens.

Status of Last Year's Goals:

- **Produce a Popular Annual Financial Report.**
 - In-progress. We had a fellow provided by GFOA and ELGL partnership to format and submit the report. However, due to the extended amount of time to complete the audit, she was out of time to complete. Finance staff is completing the formatting to enable submission to the GFOA this year.
- **Develop and implement a succession plan**
 - Ongoing – the Accountant II / AR & AP was promoted to Accounting Manager and has been assigned more advanced tasks.
- **Prepare and submit budget to GFOA for Distinguished Budget Award**
 - In-progress. Staff has been working on the formatting. The GFOA has implemented changes to the criteria to be “priority based”. The completion of the Council priorities will assist staff in completing this project.

This Year's Goals:

- **Produce and submit a Popular Annual Financial Report.**
- **Continue implementation of succession plan**
- **Continue development of “Distinguished Budget” for submission to GFOA for Distinguished Budget Award**

Summary:

This next fiscal year, we plan on adding a full-time position for finance to take over the Accountant II / AR & AP tasks from the Accounting Manager, in continuum of implementation of our succession plan, in addition to allow the finance department to achieve all of its other operating goals. For FY2022, this position will be budgeted in the administration department as well as in the new Grants Fund. In addition to taking over accounts payable and assisting with accounts receivable, this position will also be responsible for assisting with the administration of grants.

BUDGET NARRATIVE FY 2022

Department:

Economic Development

Department Mission:

Strengthen existing businesses, help recruit new businesses, and establish Independence as a destination for entrepreneurship and tourism.

Status of Last Year's Goals:

- **Work with regional and statewide partners to implement a mid-valley ag innovation program.**
 - Northwest Agricultural Innovation Hub was created, leveraging an almost \$500k federal grant. Partners include SEDCOR, Technology Association of Oregon, Oregon Entrepreneurship Network, Marion County, and the City as well as a national organization called AgLaunch. The new initiative is forming a local farmer network as well as a variety of entrepreneurship programs and is now permanently funding the Rural Innovation Catalyst position. SEDCOR will be receiving the grant monies and operating the program moving forward.
- **Support IndyCommons and IndyIdeaHub in development of a shared-use commercial kitchen facility downtown.**
 - The City secured a \$100k USDA grant to acquire kitchen equipment and hire a short-term contracted manager to help start up the facility. Rural Opportunity Initiative funding was also leveraged to help program the space. The kitchen opened in April 2021, although COVID has made much of the planned programming a challenge.
- **Leverage new Great Oaks Food Trail to increase business to business sales for local agricultural producers and food product companies.**
 - This initiative has been significantly hampered by COVID. The Food Trail will finally launch in May 2021, and we hope to implement some programming after that time.
- **Sustain Latino outreach methods developed for COVID-19 and census, to ensure continued communication with that segment of the community.**
 - The weekly Latino community zoom meetings have continued to grow and were recently made monthly in order to ensure sustainability. Our Engagement Manager has also continued to leverage his network to promote COVID response information as well as City projects like the Transportation System Plan.

This Year's Goals:

- **Create a technical assistance program to strengthen local businesses and help them succeed as the economy reopens after COVID.**
- **Develop and promote new content and partnerships to position Independence as the hub for people visiting Polk County.**
- **Explore development of a broad digital skilling initiative to ensure residents can access remote and tech-enabled employment opportunities.**

BUDGET NARRATIVE FY 2022

Department:

Library

Department Mission:

The Independence Public Library provides open access to information, materials, and technology to enrich, educate, and empower every resident of the City of Independence.

Status of Last Year's Goals:

- **Enhance programs for all ages.**
 - The COVID-19 pandemic gave us an opportunity to create, implement, and maintain online live and asynchronous virtual programming for patrons of all ages, including Spanish and English story times, Teen cooking and DIY programs, and adult mystery book club.
 - The library began our first round of Story Walk programming at Riverview Park to maintain Early Childhood Literacy while the library was shut down.
- **Increase security for the library.**
 - Security at the library has been maintained at current levels, but there has been no increase during this fiscal year. While this has not been prioritized during the library's limited operation during COVID-19, this will need to be addressed in the coming fiscal year.
- **Increase collections materials to reach tech patrons.**
 - We are on track to spend the allotted collections budget for end of current fiscal year.

This Year's Goals:

- **Increase security for the library.**
- **Increase collection size of adult Spanish-language materials.**
- **Enhance the level of our current virtual programming offerings.**
- **Purchase relevant, current Spanish language materials, including adult fiction and nonfiction books and DVDs to increase appeal of our Spanish collection.**
- **Purchase video camera, peripherals, and editing software to enhance the professionalism of our recorded story times and other virtual programming.**
- **Addition of cameras externally and internally for improved security.**
- **Restriping of the parking lot**
- **Roof needs to be resurfaced/repared to ensure against leaks per Public Works direction.**
- **Replace two laptop computers to enhance programming.**

BUDGET NARRATIVE FY 2022

Department:

Information Technology (IT)

Department Mission:

To provide all IS/IT services in support of all City departments. Seek ways to use existing and new technology to increase staff efficiencies and transparency.

Status of Last Year's Goals:

- **Continue developing innovative ways to increase transparency to the public.**
 - Ongoing – All City advisory boards, committees, commissions, special meetings, and Council meetings are live streamed and available online to view after the meeting.
- **Continue developing innovative ways to increase staff efficiency through use of technology.**
 - Ongoing – Due to the pandemic we increased our capacity to work remotely and securely.
- **Continue to perform annual IT asset audits and security audits.**
 - Ongoing – Additional security enhancements have been made to our systems to protect against emerging threats. This includes upgrades to our SIEM systems and AI driven automated response systems. Additional security was added to our DNS infrastructure. Finally, we implemented a sandboxing solution for improved email security.
 - Completed CJIS audit with commendations from the Oregon State Police Auditor.
- **Continue IT asset replacement schedule.**
 - Ongoing – The replacement schedule was put on hold due to the pandemic and IT supply chain issues.
- **Continue to develop policy updates that apply to emerging technologies.**
 - Completed – Completed refresh of Cyber Security Response Plan.
- **Improve Osprey Nest camera and sound.**
 - Ongoing – The camera was cleaned and prepared for another season of Osprey live streaming. Due to conflicting information from the camera vendor, we were unable to add audio to the Osprey live stream. We will attempt to add audio again next season.
- **Continue to keep training up to date.**
 - Ongoing – Due to the pandemic, all formal training was on hold or not available.
- **Setup IT infrastructure at new Museum location.**
 - Completed – New infrastructure has been procured and will be deployed in April, 2021.
- **Increase the City's Internet connectivity resilience.**
 - Ongoing – Due to the extra load placed upon the IT department during the pandemic the implementation phase of this project has been put on hold. Additionally, assets for this project had to be temporarily deployed at new locations as a result of the pandemic.
 - In response to the ice storm, we are building a completely self contained communications trailer. This trailer can be deployed in the field to add cellular, internet, and radio capacity at events or in the event of communications and power grid failure.
 - Public WiFi capacity and coverage was greatly increased downtown, RiverView Park, the Civic Center, Inspiration Gardens, and the Library.
- **Complete migration of Public Works and Museum phones to Mitel.**
 - On hold due to pandemic.
- **Complete installation and integration of new Police interview video system.**
 - Completed.

This Year's Goals:

- Continue developing innovative ways to increase transparency to the public.
- Continue developing innovative ways to increase staff efficiency through use of technology.
- Continue to perform annual IT asset audits and security audits.
- Continue IT asset replacement schedule.
- Continue to develop policy updates that apply to emerging technologies.
- Complete deferred systems maintenance from pandemic.
- Complete Internet connectivity resiliency project.
- Add audio to Osprey live stream.
- Add additional security cameras to Library and Museum.
- Bring new patrol vehicles online.

Other Budget Details:

- **The IT Operations Budget will remain largely uncharged from last year, with the exception of:**
 - An increase in software licensing due to additional licenses required for extra staff and migrating the Library staff from the CCRLS email systems to the City's. New security software makes up a small increase. The remaining increase is due to various small annual price increases.

BUDGET NARRATIVE FY 2022

Department:

Museum

Department Mission:

The mission of the Heritage Museum is to preserve and display the history and culture of the river town of Independence and Polk County through collections of artifacts, documents, and photographs and to make them available to the public by means of tours, programs and access to files and to work with other historical groups and community organizations.

Status of Last Year's Goals:

Last year's goals and their completion were impacted by COVID and the timeline for construction at the new facility (281 2nd St). We have spent the last year doing behind-the-scenes collection management tasks (cataloging, organizing, researching, photographing, etc.) that would have taken us years to complete during normal Museum operations. We pivoted to address collection issues that made sense to fix under COVID restrictions because we finally had the time to tackle them directly. The work we've accomplished the past year will make it easier to function as a resource to the community and will have benefits to the Museum for years to come.

- **Complete construction and move to new Museum facility at 281 2nd St.**
 - This has just begun with anticipated completion set for mid-July 2021.
- **Complete inventory of Museum artifacts and data updates in PastPerfect. During this process we will identify redundant items and those in poor condition for de-accessioning and removal, utilizing our new Collections Policy.**
 - We have made huge strides towards this goal in the last year. The collection currently consists of 13,993 artifacts. There have been 5,785 total record updates in database since last March, with 2,682 previously uncatalogued artifacts added to the collection during processing.
- **Augment exhibits to increase informational content and public appeal.**
 - We are continuing to do this in preparation for opening the Museum at our new location in 2021.
- **Develop new exhibits to match the new space available.**
 - We are continuing to do this in preparation for opening the Museum at our new location in 2021.
- **Increase collection accessibility through better documentation, organization, and expansion of online content.**
 - In 2021 we transferred our website to a new hosting service which included updating aspects of the site. We continue to look for ways to increase collection accessibility through adding artifact images and relevant information to our website. In 2021-2022 we will look for grants to help us achieve this and make more of our collection available to view online.
- **Continue to enhance outreach programs for all ages in cooperation with the Heritage Society.**
 - COVID significantly impacted our ability to make progress towards this goal. We will prioritize this as we continue to prepare for the move to our new location.
- **Solve ADA access challenges by moving to the new building.**
 - The new Museum location is ADA compliant.

- **Identify grant and fundraising opportunities in collaboration with the Heritage Society to expand our programming and exhibit offerings, as well as to further improve our new location.**
 - In response to COVID-related needs most grants that the Museum would qualify for were rolled into COVID relief. As a result of this our grant funding was less than previous years. We anticipate that as COVID restrictions are removed more heritage and museum-related grants will be made available in 2022.

- **Integration into Downtown Business climate through participation in downtown events, cross-promotion, and strategic events.**
 - The Heritage Museum participated in Independence Downtown Association's "Gnome on the Roam" during the holiday season and once the Museum opens in the new site we will continue to participate in downtown events.
- **Develop the Museum's next strategic plan with the Museum Board and the Heritage Society Board.**
 - This goal was placed on hold in response to COVID but will be addressed in the next fiscal year.

This Year's Goals:

This year's goals are the same as last year's goals due to COVID, the new timeline for construction at our new site, and the fact that they continue to be significant needs for the Museum.

- **Complete construction and move to new Museum facility at 281 2nd St.**
- **Open Museum to public in August 2021 and begin operations to display the history and culture of Independence**
- **Complete inventory of Museum artifacts and data updates in PastPerfect. During this process we will identify redundant items and those in poor condition for de-accessioning and removal, utilizing our new Collections Policy.**
- **Increase collection accessibility through better documentation, organization, and expansion of online content.**
- **Continue to enhance outreach programs for all ages in cooperation with the Heritage Society.**
- **Identify grant and fundraising opportunities in collaboration with the Heritage Society to expand our programming and exhibit offerings, as well as to further improve our new location.**
- **Integration into Downtown Business climate through participation in downtown events, cross-promotion, and strategic events.**
- **Develop the Museum's next strategic plan with the Museum Board and the Heritage Society Board.**
- **Identify opportunities for partnerships with relevant organizations to expand Museum's reach and impact.**

Other Budget Issues:

Just as last fiscal year, moving the Museum to the new location is included in the Capital Projects fund. Architectural Design, Permitting, Construction and moving costs are all identified in that Fund. The Museum continues to seek opportunities to leverage those monies through Grant Applications and Fundraising. The sale of the old museum will be used toward the the purchase and renovation of for the new museum.

BUDGET NARRATIVE FY 2022

Department:

Police Department

Department Mission:

The mission of the Independence Police Department is to serve with a level of professionalism which promotes a safe community and builds quality relationships.

Status of Last Year's Goals:

- **Expand summer park patrol program to include the hiring of two cadets to provide safety and security patrols in our ever-expanding park system, as well as provide security for events.**
 - Not accomplished due to the Pandemic, continuing into this year.
- **Upfit our new emergency rescue vehicle either through grant funding or asset forfeiture funds.**
 - Partially accomplished, grant secured but work is not fully completed.

This Year's Goals:

- **Train new instructors in key disciplines. Many of our certified instructors have been promoted or have left the department; Our goal is to train new instructors in key disciplines to relieve some of the training duties from supervisors.**
- **Create an employee wellness program with access to services.**

Other Budget Details:

Personnel:

In addition to step increases and cost of living increases this line includes some funding for two part-time summer cadet employees to patrol downtown, parks, events, and be ambassadors for Independence. All other staffing levels in this budget remain the same.

610075 Dues, Publications and other agreements

This line item is reduced while 617050 is increased this year. This reduction is caused by moving some of the line items from within this account into 617050 to reflect more accurately what the line item is intended to pay for. 617050 has been renamed Contract Services – Software, RMS and includes all computer software agreements in addition to our Records Management Software agreement. The line item 610075, Dues and Publications and other agreements now includes costs for several programs we subscribe to, as well as the Civic Ready access for all city departments and our annual Lexipol membership fee.

610575 Equipment Rent – Copy Machine Lease

Copy machines leases are managed by the City. The police departments charge for the copy machine in our office has increased. The leases are currently being reviewed and savings will hopefully be realized.

911 Dispatch Services:

Decreased costs in this line are because of the increase in 911 tax collected. Our share of the cost of the 911 center increased, but we offset that cost by 911 taxes we expect to receive, which shows this line as a reduction.

Grant and Non-grant Funding:

These expenditures include both grant funds received, and grant funds requested. The grants are on the federal fiscal year, which sometimes causes us to expend funds in one budget year and receive them in another, which is the case this year. We do not yet know if our grant for the coming year is funded, but it is budgeted as though received. The CERT grant requested was for our County CERT team in the amount of \$15,000. This line also includes CERT non-grant funds, which is monies the team earns through working events and donations, as well as cash carryover from the previous year. The \$5k includes their carryover funds and \$3k we have budgeted they will earn in this budget year.

BUDGET NARRATIVE FY 2022

Department:

Community Development

Department Mission:

In Community Development, our mission is to provide Land Use and Public Facility Planning (current and long-range) and Building Services to support the needs of our residential and development communities.

Status of Last Year's Goals:

- **Continue to improve Development Code to make it more user friendly and updated to meet communities growing needs and expectations.**
 - Accomplished and ongoing - Code changes are going subject by subject based on priority. This will be a multi-year project.
- **Continue to maintain current hours and levels of service.**
 - Significant changes to hours were required due to COVID-19. Services were maintained at current levels as much as possible.
- **Assist development projects to get moving quickly during the recovery from COVID-19.**
 - Accomplished and ongoing.
- **Improve Customer Service for development projects.**
 - Delivery time in Community Development is Excellent.
- **Manage and complete Transportation Management Plan.**
 - Will be finished in summer 2021.

This Year's Goals:

- **Continue to improve Development Code to make it more user friendly and updated to meet communities growing needs and expectations.**
- **Increase hours and levels of service as restrictions from COVID-19 allow.**
- **Assist development projects to move quickly during the recovery from COVID-19.**
- **Implement American Rescue Plan Infrastructure projects as quickly and efficiently as possible.**

Summary:

Revenue is projected to be similar to last year but some large private development projects may exceed the amount budgeted. American Rescue Plan projects and other grant projects may increase revenue as well.

Anticipated development projects include:

- Lot 7 Development
- Subdivision and housing starts around 50 new units
- Expect land-use application on Independence Station

BUDGET NARRATIVE FY 2022

Department:

Public Works

Department Mission:

Public Works' mission is to supply and maintain quality drinking water, sanitary sewer, transportation, storm and park systems and infrastructure capacity that meets the needs of the community, and the requirements of Federal and State regulatory agencies. Provide quality engineering services to assist with capital projects and private development.

Status of Last Year's Goals:

- **Maintain or increase level of service through innovation and training.**
 - Ongoing - Staff has regular training and provides input into improving projects.
- **Update Sewer Master Plan.**
 - In-progress. Will be finished in summer of 2021
- **Continue to improve water system and meet or exceed State of Oregon and Federal Regulations.**
 - Completed and Ongoing - Water system exceeds all regulations and expansion of system is underway to accommodate growth.
- **Continue to improve parks and connectivity using updated Park and Open Space Master Plan.**
 - Completed and Ongoing - Riverview trail completed, and South River Trail grant will provide the necessary information to fully develop the project.
- **Continue to improve sewer system and meet or exceed State of Oregon and Federal Regulations.**
 - Ongoing - Recycled Water Use Facility was completed and pump stations upgraded. Improvements at treatment plant will be coming in next few years.
- **Continue to support new commercial, industrial and residential development.**
 - Ongoing in all areas - Masterplans will show where investment is necessary.
- **Conclude pilot testing of the water treatment system for the Willamette Wellfield; this is a joint project with the City of Monmouth.**
 - Ongoing - Continuing to work with Monmouth
- **Recycled Water Use Plan (RWUP).**
 - Completed
- **Continue preparation and seek out opportunities for the Southern Arterial roadway.**
 - In-Process - Feasibility study was completed; and plans will be updated during the Transportation System Plan
- **F Street Bridge replacement.**
 - In-Process - City received \$2 million grant with project bidding underway and construction expected in 2021-22

Other Budget Details:

- Current water projects are focused on expanding the city's water resources, insuring capacity for growth.
- The wastewater department is in the middle of a major upgrade ensuring operational and growth service for decades to come.
- Several park projects are nearing completion - the Inspiration Garden path and Indy Landing park. Several other park projects are beginning construction such as Sunset Meadows, or are in design like Riverview lower park.
- We continue to outpace the state's average growth rate; several subdivisions are in multiple phases of development. Development growth is expected to continue at current or higher rates over the next few years due to the State's housing crisis.
- Update Water Master Plan. **In CIP for 2023**
- Update Storm Water Master Plan. **In CIP for 2023**

City of Independence *
Fiscal Year 2021-22

FINANCIAL SUMMARY - RESOURCES			
TOTAL OF ALL FUNDS	Actual 2019-20	Projected This Year 2021	Proposed Budget Next Year 2021-22
Beginning Fund Balance/Net Working Capital	8,097,414	9,437,002	10,239,411
Fees, Licenses, Permits, Fines, Assessments & Other Service Charges	8,225,720	7,769,170	8,097,735
Federal, State and All Other Grants, Gifts, Allocations and Donations	2,571,681	4,422,450	4,664,881
Revenue from Bonds and Other Debt	3,618,390	4,500,000	1,500,000
Interfund Transfers / Internal Service Reimbursements	5,776,619	4,890,842	4,516,177
All Other Resources Except Property Taxes	6,460,168	775,315	1,192,845
Property Taxes Estimated to be Received	2,560,751	2,785,000	2,890,500
Total Resources	37,310,743	34,579,779	33,101,549
Personnel Services	6,117,890	6,421,000	7,065,500
Materials and Services	3,342,496	4,932,675	5,153,240
Capital Outlay	5,140,819	4,041,200	3,942,000
Debt Service	7,252,556	1,753,897	1,720,550
Interfund Transfers	6,019,980	7,043,417	4,663,207
Contingencies	0	0	9,858,212
Special Payments	0	0	0
Unappropriated Ending Balance and Reserved for Future Expenditure	9,437,002	10,387,589	698,840
Total Requirements	37,310,743	34,579,779	33,101,549

*Does not include Urban Renewal Agency funds

FINANCIAL SUMMARY - REQUIREMENTS BY ORGANIZATIONAL UNIT OR PROGRAM *			
Name of Organizational Unit or Program FTE for that unit or program	Actual 2019-20	Projected This Year 2021	Proposed Budget Next Year 2021-22
Administration	1,353,008	1,401,415	1,313,500
FTE	7.2	6.7	7.7
Court	65,648	71,415	83,150
FTE	0.8	0.5	0.5
Information Technology	203,084	194,795	231,800
FTE	1.0	1.0	1.0
Police	3,177,618	3,342,005	3,523,390
FTE	19.5	19.8	19.8
Library	503,757	577,620	559,750
FTE	4.7	5.2	5.2
Museum	117,053	144,020	149,530
FTE	1.5	1.5	1.5
Building Inspection	255,634	263,775	276,470
FTE	2.5	2.0	2.0
Economic Development	432,617	322,790	330,350
FTE	2.2	2.0	2.0
Community Development	167,883	164,475	180,750
FTE	1.3	1.0	1.0
Parks & Recreation	175,056	228,065	256,100
FTE	0.7	0.8	0.8
Pool	37,927	54,200	58,400
Non-Departmental / Non-Program-General Fund	4,212,816	3,473,974	2,385,020
General Fund Equipment/Vehicle Reserve	70,858	72,070	72,170
Building Repair/Replacement	852,120	537,444	656,444
Transportation	1,385,578	1,751,109	1,974,534
FTE	1.1	1.5	1.5
Economic Development Loan	626,466	750,238	661,003
Grants Fund	0	2,850,535	2,800,436
FTE	0	0	2.0
Tourism and Events	240,563	190,905	280,615
FTE	1.0	1.0	1.0

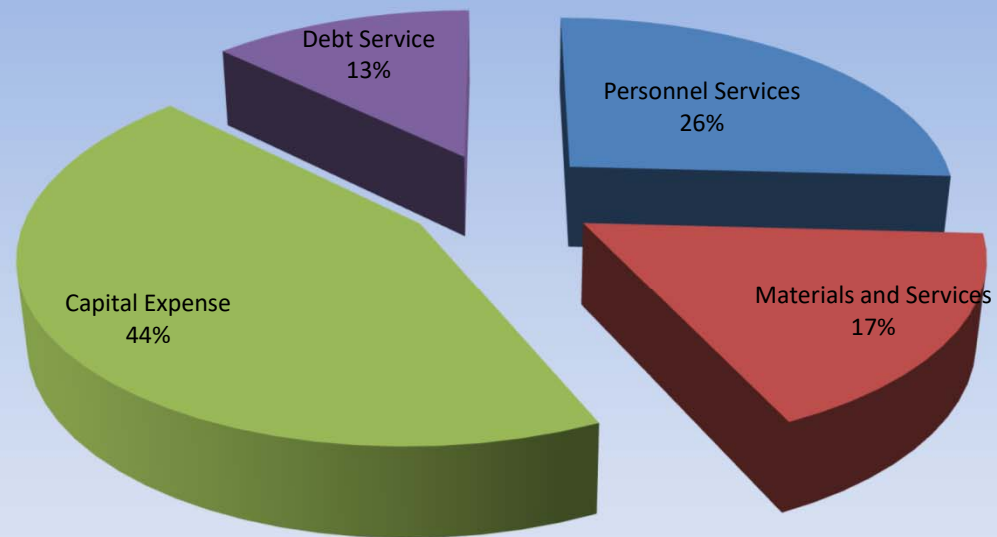
Name of Organizational Unit or Program FTE for that unit or program	Actual 2019-20	Projected This Year 2021	Proposed Budget Next Year 2021-22
Information Services Equipment	219,174	170,896	160,896
Parks Capital Reserve	246,137	391,075	553,075
GO Bond	557,621	597,211	631,342
Special Assessment Loan	44,613	45,071	46,279
MINET Debt	6,112,152	778,470	797,435
Capital Projects	0	466,000	2,061,500
Transportation SDC	430,976	636,347	326,580
Parks SDC	681,885	694,146	221,166
Sewer	6,669,459	7,446,211	5,464,033
FTE	3.7	3.9	3.9
Sewer SDC	2,136,707	1,466,371	1,253,676
Water	3,861,857	3,847,060	4,293,860
FTE	4.0	4.2	4.2
Water SDC	1,430,588	494,268	257,946
Storm Drain	777,652	834,623	899,458
FTE	1.5	1.5	1.5
Storm SDC	264,236	321,179	340,893
Total Requirements	37,310,743	34,579,779	33,101,549
Total FTE	52.70	52.60	55.60

*Does not include Urban Renewal Agency funds

FYE 2022 Independence Budget

Fund/Department Uses	Actual		Budget 20/21	Budget 21/22		
	18/19	19/20		Proposed	Approved	Adopted
<i>Non-Departmental</i>	952,683	951,923	2,167,452	2,385,020	2,385,020	2,385,020
<i>Administration</i>	1,201,593	1,353,008	1,209,950	1,313,500	1,313,500	1,313,500
<i>Court</i>	98,021	65,648	74,150	83,150	83,150	83,150
<i>Information Technology</i>	183,261	203,084	231,730	231,800	231,800	231,800
<i>Police Department</i>	2,924,802	3,177,618	3,480,865	3,523,390	3,523,390	3,523,390
<i>Community Service - Library</i>	512,155	503,757	544,450	559,750	559,750	559,750
<i>Community Service - Museum</i>	106,055	117,053	141,050	149,530	149,530	149,530
<i>Bulding Inspection GF</i>	184,493	255,634	273,870	276,470	276,470	276,470
<i>Economic Development</i>	441,971	432,617	448,500	330,350	330,350	330,350
<i>Community Development</i>	201,420	167,883	177,540	180,750	180,750	180,750
<i>Parks</i>	230,154	175,056	247,200	256,100	256,100	256,100
<i>Pool</i>	42,307	37,927	54,890	58,400	58,400	58,400
General Fund Total	7,078,915	7,441,208	9,051,647	9,348,210	9,348,210	9,348,210
G.O. Bond	396,669	399,910	397,869	395,670	395,670	395,670
Grants	0	0	0	2,800,436	2,800,436	2,800,436
Tourism and Events	270,373	290,198	175,181	280,615	280,615	280,615
Information Services	121,537	138,298	124,465	160,896	160,896	160,896
Building Repair/Replacement	48,873	533,176	371,231	656,444	656,444	656,444
Equipment/Vehicle Reserve	51,077	48,913	72,040	72,170	72,170	72,170
Economic Development Loans	234,597	46,318	633,267	661,003	661,003	661,003
Transportation	571,790	718,519	1,542,772	1,974,534	1,974,534	1,974,534
Transportation SDC	575,656	14,294	541,370	326,580	326,580	326,580
Capital Projects	0	0	1,873,000	2,061,500	2,061,500	2,061,500
Parks SDC	856,664	174,059	528,816	221,166	221,166	221,166
Parks Capital Reserve	124,784	161,187	300,208	553,075	553,075	553,075
Water	2,382,015	2,959,552	3,590,729	4,293,860	4,293,860	4,293,860
Water SDC	145,246	1,114,790	352,529	257,946	257,946	257,946
Sewer	3,201,890	6,124,968	8,418,506	5,464,033	5,464,033	5,464,033
Sewer SDC	65,864	946,001	2,265,395	1,253,676	1,253,675	1,253,676
Storm	535,186	612,139	788,187	899,458	899,458	899,458
Storm SDC	27,875	10,117	253,328	340,893	340,892	340,892
Special Assessment	27,941	27,942	44,831	46,279	46,279	46,279
Urban Renewal Debt	846,794	852,481	1,026,639	1,180,051	1,180,051	1,180,051
Urban Renewal Projects	391,135	713,799	259,885	1,918,348	1,918,348	1,918,348
MINET Debt	813,726	6,112,152	808,623	797,435	797,435	797,435
GRAND TOTAL	18,768,607	29,440,021	33,420,517	35,964,276	35,964,276	35,964,276

EXPENSES BY CATEGORY	Personnel Services	Materials and Services	Capital Outlay	Debt Service	TOTAL
General Fund Total	5,396,500	1,566,690	0	73,140	7,036,330
G.O. Bond	0	0	0	395,670	395,670
Tourism and Events	102,000	163,500	0	0	265,500
Information Services	0	120,000	35,000	0	155,000
Building Repair/Replacement	0	36,000	30,000	0	66,000
Equipment/Vehicle Reserve	0	0	50,000	0	0
Economic Development Loans	0	250,000	0	0	250,000
Transportation	113,000	255,300	694,000	0	1,062,300
Transportation SDC	0	75,000	0	0	75,000
Grants Fund	299,000	1,347,100	0	0	1,646,100
Capital Projects	0	100,000	1,650,000	0	1,750,000
Parks SDC	0	40,000	0	0	40,000
Parks Capital Reserve	0	20,000	269,000	0	289,000
Water	520,000	406,200	619,000	281,210	1,826,410
Water SDC	0	140,000	0	0	140,000
Sewer	458,000	268,850	391,000	145,150	1,263,000
Sewer SDC	0	100,000	0	0	100,000
Storm	177,000	114,600	204,000	0	495,600
Storm SDC	0	150,000	0	0	150,000
Special Assessment	0	0	0	27,945	27,945
Urban Renewal Debt	0	0	0	335,810	335,810
Urban Renewal Projects	0	500	0	0	500
MINET Debt	0	0	0	797,435	797,435
GRAND TOTAL	7,065,500	5,153,740	3,942,000	2,056,360	18,167,600



EXPENSES BY CATEGORY

FUND BALANCE COMPARISON	FYE 20 EFB	FYE 21 est. EFB	Budget 21/22	
			Proposed EFB	Adopted EFB
General Fund Total	3,260,893	2,001,513	1,450,000	1,850,736
Grants	0	1,567,555	1,154,336	1,567,555
G.O. Bond	157,711	199,342	235,672	199,342
Tourism and Events	(49,635)	52,315	11,940	52,315
Information Services	80,876	53,696	5,896	53,696
Building Repair/Replacement	318,944	95,444	275,444	95,444
Equipment/Vehicle Reserve	21,945	22,070	22,170	22,070
Economic Development Loans	580,148	503,373	386,003	503,373
Transportation	667,059	764,534	584,260	764,534
Transportation SDC	416,682	137,360	189,414	137,360
Capital Projects	0	166,000	311,500	166,000
Parks SDC	507,826	49,841	33,388	49,841
Parks Capital Reserve	84,950	269,075	264,075	394,075
Water	902,305	1,268,310	996,716	1,268,311
Water SDC	315,798	88,016	66,239	88,016
Sewer	544,491	1,488,413	2,700,331	2,700,331
Sewer SDC	1,190,706	979,916	1,145,439	979,915
Storm	165,513	240,458	58,464	240,458
Storm SDC	254,119	275,053	184,261	275,053
Special Assessment	16,671	17,129	18,334	17,129
Urban Renewal Debt	78,157	170,921	74,791	170,921
Urban Renewal Projects	485,853	1,722,448	1,642,248	1,722,448
MINET Debt	0	0	0	0
GRAND TOTAL	10,001,012	12,132,780	11,810,922	13,318,922



INDEPENDENCE

Oregon's Story Begins Here

Section 3 – Budget Detail

INDEPENDENCE

Oregon's Story Begins Here



General Fund Combined	Actual		FY 20/21				Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	% TD	Proposed	Approved	Adopted
100									
Beginning Bal	1,320,469	1,805,103	1,850,736	3,260,893	3,260,893	176%	2,001,513	2,001,513	2,001,513
Overhead Allocation	NA	NA	2,498,191	0	0	0%	2,644,840	2,644,840	2,644,840
SOURCES									
Non Departmental	6,552,206	7,541,441	3,900,960	4,501,975	6,498,282	115%	4,152,297	4,152,297	4,152,297
Administration	35,548	387,991	25,260	18,507	30,720	73%	25,860	25,860	25,860
Court	168,822	195,468	159,100	59,131	114,300	37%	158,600	158,600	158,600
Information Technology	1,300	562	0	0	0		0	0	0
Police	170,592	145,770	222,900	12,612	137,510	6%	140,500	140,500	140,500
Comm. Svc. - Library	104,412	100,760	72,000	16,997	38,500	24%	71,100	71,100	71,100
Comm. Svc. - Museum	700	100	9,000	0	0	0%	0	0	0
Building Inspection	468,877	330,366	197,500	69,228	145,000	35%	145,000	145,000	145,000
Economic Development	32,392	184,283	110,000	28,954	4,775	26%	0	0	0
Community Development	27,551	9,476	6,000	3,522	8,000	59%	8,000	8,000	8,000
Parks	1,149	781	0	570	570	#DIV/0!	500	500	500
Pool	0	0	0	0	0	0%	0	0	0
TOTAL SOURCES	7,563,549	8,896,998	4,702,720	4,711,496	6,977,657	100%	4,701,857	4,701,857	4,701,857
USES									
Non Departmental	952,683	951,923	2,167,452	534,596	1,472,461	25%	2,385,020	2,385,020	2,385,020
Administration	1,201,593	1,353,008	1,209,950	797,472	1,401,415	66%	1,313,500	1,313,500	1,313,500
Court	98,021	65,648	74,150	36,610	71,415	49%	83,150	83,150	83,150
Information Technology	183,261	203,084	231,730	93,367	194,795	40%	231,800	231,800	231,800
Building Inspection	184,493	255,634	273,870	126,967	263,775	46%	276,470	276,470	276,470
Police	2,924,802	3,177,618	3,480,865	1,635,332	3,342,005	47%	3,523,390	3,523,390	3,523,390
Comm. Svc. - Library	512,155	503,757	544,450	249,199	577,620	46%	559,750	559,750	559,750
Comm. Svc. - Museum	106,055	117,053	141,050	63,852	144,020	45%	149,530	149,530	149,530
Economic Development	441,971	432,617	448,500	352,183	322,790	79%	330,350	330,350	330,350
Community Development	201,420	167,883	177,540	80,657	164,475	45%	180,750	180,750	180,750
Parks	230,154	175,056	247,200	80,316	228,065	32%	256,100	256,100	256,100

General Fund Combined 100	Actual		FY 20/21				Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	% TD	Proposed	Approved	Adopted
Pool	42,307	37,927	54,890	37,084	54,200	68%	58,400	58,400	58,400
TOTAL USES	7,078,915	7,441,208	9,051,647	4,087,635	8,237,036	45%	9,348,210	9,348,210	9,348,210
Ending Balance	1,805,103	3,260,893	0	3,884,753	2,001,513		0	0	0
Net Operational Gain Made (Subsidy Needed)									
Non Departmental Administration	5,599,523	6,589,518	1,733,508	3,967,379	5,025,821	229%	1,767,277	1,767,277	1,767,277
Court	(1,166,045)	(965,017)	(1,184,690)	(778,965)	(1,370,695)	66%	(1,287,640)	(1,287,640)	(1,287,640)
Information Technology	70,801	129,820	84,950	22,521	42,885	27%	75,450	75,450	75,450
Building Inspection	(181,961)	(202,522)	(231,730)	(93,367)	(194,795)	40%	(231,800)	(231,800)	(231,800)
Police	284,384	74,732	(76,370)	(57,739)	(118,775)	76%	(131,470)	(131,470)	(131,470)
Comm. Svc. - Library	(2,754,210)	(3,031,848)	(3,257,965)	(1,622,720)	(3,204,495)	50%	(3,382,890)	(3,382,890)	(3,382,890)
Comm. Svc. - Museum	(407,743)	(402,997)	(472,450)	(232,202)	(539,120)	49%	(488,650)	(488,650)	(488,650)
Economic Development	(105,355)	(116,953)	(132,050)	(63,852)	(144,020)	48%	(149,530)	(149,530)	(149,530)
Community Development	(409,579)	(248,334)	(338,500)	(323,229)	(318,015)	95%	(330,350)	(330,350)	(330,350)
Parks	(173,869)	(158,407)	(171,540)	(77,135)	(156,475)	45%	(172,750)	(172,750)	(172,750)
Pool	(229,005)	(174,275)	(247,200)	(79,746)	(227,495)	32%	(255,600)	(255,600)	(255,600)
	(42,307)	(37,927)	(54,890)	(37,084)	(54,200)	68%	(58,400)	(58,400)	(58,400)

FYE 2022 Independence Budget

Non Departmental GF 900	Actual		Adopted Budget	FY 20/21 6 Mo		Budget to Est YE Variance	Budget 21/22		
	18/19	19/20		Actual	Est YE		Proposed	Approved	Adopted
SOURCES									
400110 Real Property Tax	1,950,381	2,067,974	2,172,600	2,078,223	2,296,000	123,400	2,400,000	2,400,000	2,400,000
400115 Real Property Tax- Prior	100,465	59,334	57,000	48,264	51,000	(6,000)	60,000	60,000	60,000
400130 Marijuana Tax	71,523	70,447	70,000	52,849	75,000	5,000	50,000	50,000	50,000
<i>TAXES</i>	<i>2,122,369</i>	<i>2,197,755</i>	<i>2,299,600</i>	<i>2,179,336</i>	<i>2,422,000</i>	<i>122,400</i>	<i>2,510,000</i>	<i>2,510,000</i>	<i>2,510,000</i>
400500 Lic. And Permit	3,422	1,975	2,000	0	0	(2,000)	2,000	2,000	2,000
400510 Bus. Lic.	2,185	395	4,000	2,210	2,500	(1,500)	4,000	4,000	4,000
400530 Dog Lic.	12,082	9,693	12,000	5,829	6,000	(6,000)	10,000	10,000	10,000
<i>CHARGES FOR SERVICE</i>	<i>17,689</i>	<i>12,063</i>	<i>18,000</i>	<i>8,039</i>	<i>8,500</i>	<i>(9,500)</i>	<i>16,000</i>	<i>16,000</i>	<i>16,000</i>
400305 State Liquor	155,961	182,982	197,900	107,480	186,500	(11,400)	180,000	180,000	180,000
400310 State Cigs	10,758	10,286	11,300	5,440	9,000	(2,300)	7,400	7,400	7,400
400315 State Rev. Sharing	98,779	132,054	110,000	56,673	100,000	(10,000)	95,000	95,000	95,000
400330 Payment in Lieu	17,586	13,229	15,000	0	15,000	0	15,000	15,000	15,000
400812 CARES Act-Disaster Recovery	0	611,356	0	280,142	0	0	0	0	0
<i>INTERGOVERNMENTAL REVENUES</i>	<i>283,084</i>	<i>949,907</i>	<i>334,200</i>	<i>449,735</i>	<i>310,500</i>	<i>(23,700)</i>	<i>297,400</i>	<i>297,400</i>	<i>297,400</i>
400650 Franchise Fees - Television	38,969	29,427	20,000	16,954	22,000	2,000	20,000	20,000	20,000
400605 Elec. Franchise Fee	420,929	380,200	430,000	193,850	390,000	(40,000)	420,000	420,000	420,000
400610 Nat.Gas	74,938	79,315	75,000	0	80,545	5,545	82,000	82,000	82,000
400615 Tele Franchise Fee	37,056	35,054	35,000	24,303	32,400	(2,600)	30,000	30,000	30,000
400600 Data Franchise Fee	120,802	184,701	145,000	85,314	171,000	26,000	180,000	180,000	180,000
400620 Solid Waste Fran.	85,046	108,571	105,000	51,276	103,000	(2,000)	105,000	105,000	105,000
<i>FRANCHISE FEES</i>	<i>777,740</i>	<i>817,268</i>	<i>810,000</i>	<i>371,697</i>	<i>798,945</i>	<i>(11,055)</i>	<i>837,000</i>	<i>837,000</i>	<i>837,000</i>
400210 Interest on Receivables	946	959	500	99	300	(200)	500	500	500
400299 Interest	21,958	32,076	15,000	12,464	20,000	5,000	20,000	20,000	20,000
400758 Miscellaneous	1,562	9,502	1,000	6,286	6,300	5,300	21,000	21,000	21,000
450900 Interfund Capital Loans Repayment	9,656	9,609	9,565	0	9,565	0	9,515	9,515	9,515
<i>MISCELLANEOUS REVENUES</i>	<i>34,122</i>	<i>52,146</i>	<i>26,065</i>	<i>18,849</i>	<i>36,165</i>	<i>10,100</i>	<i>51,015</i>	<i>51,015</i>	<i>51,015</i>
470000 Transfers In	0	0	0	0	0	0	0	0	0
470010 Xfer In - Overhead/Allocations	2,930,768	3,094,855	0	1,249,095	2,498,190	2,498,190	0	0	0
470020 Xfer in Franchise Fees	353,344	366,389	380,195	197,896	387,495	7,300	406,385	406,385	406,385
470030 SDC Admin Fees	33,090	51,058	32,900	27,328	36,487	3,587	34,497	34,497	34,497
<i>TRANSFERS IN</i>	<i>3,317,202</i>	<i>3,512,302</i>	<i>413,095</i>	<i>1,474,319</i>	<i>2,922,172</i>	<i>2,509,077</i>	<i>440,882</i>	<i>440,882</i>	<i>440,882</i>
TOTAL SOURCES	6,552,206	7,541,441	3,900,960	4,501,975	6,498,282	2,597,322	4,152,297	4,152,297	4,152,297

FYE 2022 Independence Budget

Non Departmental GF 900	Actual		Adopted Budget	FY 20/21 6 Mo		Budget to Est YE Variance	Budget 21/22		
	18/19	19/20		Actual	Est YE		Proposed	Approved	Adopted
470010 Xfer In - Overhead/Allocations	NA	NA	2,498,191	0	0		2,644,840	2,644,840	2,644,840
USES									
90050 Transfers, Debt Service and Contingency									
850020 Chase Bank Loan-Principal (Museum)	0	0	48,791	48,791	48,791	0	61,560	61,560	61,560
851020 Chase Bank Loan-Interest (Museum)	0	4,032	12,700	6,598	12,700	0	11,580	11,580	11,580
870000 Disaster Recovery	0	16,891	25,000	0	0	25,000	0	0	0
970000 Transfer to Grants Fund	0	0	0	0	450,000		0	0	0
970000 Transfer to Urban Renewal Debt Service	423,400	426,250	423,720	211,860	423,720	0	422,630	422,630	422,630
970000 Transfer to T&E	75,000	75,000	75,000	37,500	75,000	0	25,000	25,000	25,000
970000 Transfer to IS Equip. Fund	75,000	50,000	50,000	25,000	50,000	0	50,000	50,000	50,000
970000 Transfer to Transportation-RoW Fee	141,822	153,750	166,250	71,596	166,250	0	164,250	164,250	164,250
970000 Transfer to Building Repair/Replacement Fund	25,000	50,000	50,000	25,000	50,000	0	10,000	10,000	10,000
970000 Transfer to GF Equipment/Vehicle Fund	50,000	50,000	50,000	25,000	50,000	0	50,000	50,000	50,000
970000 Transfer to Parks Capital Reserve	50,000	30,000	30,000	15,000	30,000	0	50,000	50,000	50,000
970000 Transfer to Water Fund for MINET Debt	99,434	96,000	116,000	68,251	116,000	0	90,000	90,000	90,000
890900 Interfund Loan	13,027	0	0	0	0	0	0	0	0
990000 Contingency/Reserve	0	0	1,119,991	0	0	1,119,991	1,450,000	1,450,000	1,450,000
Total Transfers, Debt Service and Contingency	952,683	951,923	2,167,452	534,596	1,472,461	694,991	2,385,020	2,385,020	2,385,020
TOTAL USES	952,683	951,923	2,167,452	534,596	1,472,461	694,991	2,385,020	2,385,020	2,385,020
Net Operational Gain Made (Subsidy Needed)	5,599,523	6,589,518	1,733,508	3,967,379	5,025,821		1,767,277	1,767,277	1,767,277

FYE 2022 Independence Budget

Administration 111		Actual		FY 2021			Budget to	Budget 21/22		
		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
SOURCES										
400730	Lien Search	6,200	6,275	6,000	3,525	6,000	0	6,000	6,000	6,000
400770	Rent - Parking lot	380	360	360	360	360	0	360	360	360
400772	Rent - City Buildings	109	1,562	0	117	120	120	0	0	0
400773	Rent - Water Tower	18,331	20,474	18,900	9,738	19,475	575	19,500	19,500	19,500
400800	Misc. Rev. (MERIT GRANT/HPC Grant)	5,000	165,804	0	0	0	0	0	0	0
400800	Misc. Rev.	2,414	3,770	0	114	115	115	0	0	0
400880	Sale of Surplus Property	0	3,635	0	2,337	2,335	2,335	0	0	0
400810	Reimbursement Rev.	3,114	186,111	0	2,316	2,315	2,315	0	0	0
TOTAL SOURCES		35,548	387,991	25,260	18,507	30,720	5,460	25,860	25,860	25,860
USES										
Personnel Services										
601000	Salary	550,169	510,336	525,000	259,590	525,000	0	590,000	590,000	590,000
604000	Benefits and Taxes	296,167	315,908	317,000	150,701	326,000	(9,000)	355,000	355,000	355,000
Total Personnel Services		846,336	826,244	842,000	410,291	851,000	(9,000)	945,000	945,000	945,000
Materials and Services										
610005	Advertising	2,749	1,456	2,800	951	2,800	0	3,000	3,000	3,000
610009	Bank Fees	31,593	37,271	35,000	19,004	38,000	(3,000)	39,000	39,000	39,000
610065	Donations & IGA Programs Support	0	8,000	8,000	8,000	12,000	(4,000)	12,000	12,000	12,000
610075	Dues and Memberships	16,864	18,686	21,000	19,228	23,000	(2,000)	23,000	23,000	23,000
610081	Emp. Recognition	5,894	5,979	6,500	5,257	6,500	0	7,000	7,000	7,000
610105	Insurance Property	2,429	2,235	2,500	2,662	2,665	(165)	2,800	2,800	2,800
610115	Insurance General and Bonds	5,108	4,365	5,000	3,518	3,520	1,480	4,000	4,000	4,000
610125	Insurance Auto	2,950	2,687	3,100	2,230	2,230	870	3,100	3,100	3,100
610215	Lic. And Permits	868	0	1,000	125	500	500	1,000	1,000	1,000
610245	Misc.	6,522	2,065	0	225,134	235,000	(235,000)	5,000	5,000	5,000
610255	Newsletter	10,185	9,175	13,000	2,979	6,000	7,000	6,000	6,000	6,000
610270	Nuisance Abatement	5,185	9,595	8,000	1,200	2,000	6,000	6,000	6,000	6,000
610515	Prop. Taxes	4,551	4,700	4,850	4,998	5,000	(150)	5,200	5,200	5,200
610575	Rent	22,569	24,206	27,000	10,344	23,000	4,000	25,000	25,000	25,000
610750	Training/Travel	10,827	9,104	20,000	844	6,000	14,000	12,000	12,000	12,000
610999	Admin Grants M&S	5,000	221,699	0	0	0	0	0	0	0
OPERATIONS		133,294	361,223	157,750	306,474	368,215	(210,465)	154,100	154,100	154,100
617000	Contract and Professional Services	550	3,382	3,000	1,932	3,000	0	3,000	3,000	3,000
617050	Contract Srvc	10,996	16,838	8,000	0	22,500	(14,500)	23,500	23,500	23,500
617052	Janitorial	4,367	2,859	0	0	0	0	0	0	0
617400	Professional Services - Other Detail	53,520	17,281	20,000	9,386	20,000	0	20,000	20,000	20,000

FYE 2022 Independence Budget

Administration 111		Actual		FY 20/21			Budget to	Budget 21/22		
		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
617405	Professional Services-Acct.	37,868	41,250	54,000	37,500	58,000	(4,000)	58,000	58,000	58,000
617455	Professional Services - Legal	37,845	19,511	40,000	5,928	15,000	25,000	30,000	30,000	30,000
	<i>CONTRACT SERVICES</i>	<i>145,146</i>	<i>101,121</i>	<i>125,000</i>	<i>54,746</i>	<i>118,500</i>	<i>6,500</i>	<i>134,500</i>	<i>134,500</i>	<i>134,500</i>
610605	Repairs Building	6,151	3,478	7,500	1,144	3,000	4,500	7,500	7,500	7,500
610625	Repairs Equip	1,086	2,067	2,000	1,286	2,000	0	2,000	2,000	2,000
	<i>REPAIRS</i>	<i>7,237</i>	<i>5,545</i>	<i>9,500</i>	<i>2,430</i>	<i>5,000</i>	<i>4,500</i>	<i>9,500</i>	<i>9,500</i>	<i>9,500</i>
610915	Utilities Elect.	19,255	18,297	20,000	9,068	20,000	0	20,000	20,000	20,000
610920	Utilities Garbage	407	418	500	186	300	200	500	500	500
610925	Gas	1,120	872	1,500	148	500	1,000	1,000	1,000	1,000
610965	Tele & Corp. IT	12,751	12,772	15,000	6,886	15,000	0	15,000	15,000	15,000
	<i>UTILITIES</i>	<i>33,533</i>	<i>32,359</i>	<i>37,000</i>	<i>16,288</i>	<i>35,800</i>	<i>1,200</i>	<i>36,500</i>	<i>36,500</i>	<i>36,500</i>
610285	Office Supplies	16,450	10,508	18,000	3,055	10,000	8,000	15,000	15,000	15,000
610000	General Supplies and Materials	26	4,652	500	1,703	2,000	(1,500)	2,500	2,500	2,500
610325	Postage	420	730	700	500	900	(200)	900	900	900
	<i>SUPPLIES</i>	<i>16,896</i>	<i>15,890</i>	<i>19,200</i>	<i>5,258</i>	<i>12,900</i>	<i>6,300</i>	<i>18,400</i>	<i>18,400</i>	<i>18,400</i>
610235	Mayor Council	7,415	5,787	7,500	745	5,000	2,500	7,500	7,500	7,500
610236	CM	11,736	4,839	12,000	1,240	5,000	7,000	8,000	8,000	8,000
	<i>MISCELLANEOUS EXPENSES</i>	<i>19,151</i>	<i>10,626</i>	<i>19,500</i>	<i>1,985</i>	<i>10,000</i>	<i>9,500</i>	<i>15,500</i>	<i>15,500</i>	<i>15,500</i>
	Total Materials and Services	355,257	526,764	367,950	387,181	550,415	(182,465)	368,500	368,500	368,500
	TOTAL USES	1,201,593	1,353,008	1,209,950	797,472	1,401,415	(191,465)	1,313,500	1,313,500	1,313,500
	Net Operational Gain Made (Subsidy Needed)	(1,166,045)	(965,017)	(1,184,690)	(778,965)	(1,370,695)		(1,287,640)	(1,287,640)	(1,287,640)

FYE 2022 Independence Budget

Court 116		Actual		FY 20/21			Budget to	Budget 21/22		
		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
SOURCES										
400400	Fines Fees and Forfeitures	16,671	18,316	15,000	2,604	5,000	(10,000)	15,000	15,000	15,000
400405	Traffic Fines	126,605	150,660	120,000	46,711	90,000	(30,000)	120,000	120,000	120,000
400406	Traffic Fines Surcharge	135	495	600	25	300	(300)	600	600	600
400410	Parking Fines	2,160	1,535	2,500	0	0	(2,500)	2,500	2,500	2,500
400340	Intergovernmental	834	1,140	1,000	880	1,000	0	500	500	500
400415	Misc. & Court Billing Fees	22,417	23,322	20,000	8,911	18,000	(2,000)	20,000	20,000	20,000
TOTAL SOURCES		168,822	195,468	159,100	59,131	114,300	(44,800)	158,600	158,600	158,600
USES										
Personnel Services										
601000	Salary	46,792	28,359	32,000	14,845	32,000	0	34,500	34,500	34,500
604000	Benefits and Taxes	35,236	15,398	20,000	7,851	17,000	3,000	21,000	21,000	21,000
Total Personnel Services		82,028	43,757	52,000	22,696	49,000	3,000	55,500	55,500	55,500
Materials and Services										
610075	Dues and Memberships	38	75	50	0	50	0	50	50	50
610115	Insurance General	245	197	300	161	165	135	300	300	300
610245	Misc.	0	11	100	25	50	50	100	100	100
610750	Training/Travel	350	726	1,000	0	50	950	1,000	1,000	1,000
<i>MISCELLANEOUS EXPENSES</i>		<i>633</i>	<i>1,009</i>	<i>1,450</i>	<i>186</i>	<i>315</i>	<i>1,135</i>	<i>1,450</i>	<i>1,450</i>	<i>1,450</i>
617054	Contract Services - Judge	10,620	9,270	12,000	4,500	10,000	2,000	12,000	12,000	12,000
617400	Professional Services - Other Detail	2,219	3,397	3,500	665	2,000	1,500	3,500	3,500	3,500
617407	Professional Services - Legal	1,410	6,790	3,500	8,017	9,000	(5,500)	9,000	9,000	9,000
<i>CONTRACT SERVICES</i>		<i>14,249</i>	<i>19,457</i>	<i>19,000</i>	<i>13,182</i>	<i>21,000</i>	<i>(2,000)</i>	<i>24,500</i>	<i>24,500</i>	<i>24,500</i>
610625	Repairs Equip	0	0	200	0	0	200	200	200	200
<i>REPAIRS</i>		<i>0</i>	<i>0</i>	<i>200</i>	<i>0</i>	<i>0</i>	<i>200</i>	<i>200</i>	<i>200</i>	<i>200</i>
610285	Office Supplies	571	795	700	162	300	400	700	700	700
610325	Postage	540	630	800	384	800	0	800	800	800
<i>SUPPLIES</i>		<i>1,111</i>	<i>1,425</i>	<i>1,500</i>	<i>546</i>	<i>1,100</i>	<i>400</i>	<i>1,500</i>	<i>1,500</i>	<i>1,500</i>
Total Materials and Services		15,993	21,891	22,150	13,914	22,415	(265)	27,650	27,650	27,650
TOTAL USES		98,021	65,648	74,150	36,610	71,415	2,735	83,150	83,150	83,150
Net Operational Gain Made (Subsidy Needed)		70,801	129,820	84,950	22,521	42,885		75,450	75,450	75,450

FYE 2022 Independence Budget

Information Technology 118		Actual		FY 20/21			Budget to	Budget 21/22		
		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
SOURCES										
400750	IT Services Reimbursement	1,300	562	0	0	0	0	0	0	0
	TOTAL SOURCES	1,300	562	0	0	0	0	0	0	0
USES										
	Personnel Services									
601000	Salary	92,453	100,768	103,000	50,666	105,000	(2,000)	115,000	115,000	115,000
604000	Benefits and Taxes	53,792	61,007	67,500	30,503	65,000	2,500	73,000	73,000	73,000
	Total Personnel Services	146,245	161,775	170,500	81,169	170,000	500	188,000	188,000	188,000
	Materials and Services									
610000	Tools	494	0	500	0	0	500	500	500	500
610075	Dues and Memberships	179	372	300	400	400	(100)	400	400	400
610105	Insurance Property	600	551	630	659	660	(30)	700	700	700
610115	Insurance General	245	876	3,100	2,215	2,215	885	5,100	5,100	5,100
618083	Computer Equipment	15,993	15,966	18,000	797	5,100	12,900	14,000	14,000	14,000
610245	Misc.	43	329	500	0	0	500	500	500	500
610750	Training/Travel	50	1,944	7,000	0	0	7,000	3,000	3,000	3,000
	<i>MISCELLANEOUS EXPENSES</i>	<i>17,604</i>	<i>20,038</i>	<i>30,030</i>	<i>4,071</i>	<i>8,375</i>	<i>21,655</i>	<i>24,200</i>	<i>24,200</i>	<i>24,200</i>
610053	Contract Srvcs IS	26	2,369	5,000	0	0	5,000	2,000	2,000	2,000
617050	Contract Svcs	2,122	3,252	3,500	2,119	4,250	(750)	4,500	4,500	4,500
617052	Janitorial	861	578	500	0	0	500	0	0	0
617400	Professional Services - Other Detail	0	2,872	2,000	0	0	2,000	1,000	1,000	1,000
617407	Professional Services - Legal	0	0	3,500	0	0	3,500	0	0	0
	<i>CONTRACT SERVICES</i>	<i>3,009</i>	<i>9,071</i>	<i>14,500</i>	<i>2,119</i>	<i>4,250</i>	<i>10,250</i>	<i>7,500</i>	<i>7,500</i>	<i>7,500</i>
610605	Repairs and Maint. - Building	756	504	500	437	850	(350)	900	900	900
610625	Repairs Equip	7,568	3,433	7,500	1,569	3,000	4,500	3,000	3,000	3,000
	<i>REPAIRS & REPLACEMENT</i>	<i>8,324</i>	<i>3,937</i>	<i>8,000</i>	<i>2,006</i>	<i>3,850</i>	<i>4,150</i>	<i>3,900</i>	<i>3,900</i>	<i>3,900</i>
610915	Utilities Elect.	4,814	4,574	5,000	2,267	4,600	400	5,000	5,000	5,000
610920	Utilities Garbage	102	105	150	46	90	60	150	150	150
610925	Gas	280	218	400	37	200	200	300	300	300
610965	Tele & Corp. IT	2,410	2,566	2,400	1,523	3,050	(650)	2,000	2,000	2,000
	<i>UTILITIES</i>	<i>7,606</i>	<i>7,463</i>	<i>7,950</i>	<i>3,873</i>	<i>7,940</i>	<i>10</i>	<i>7,450</i>	<i>7,450</i>	<i>7,450</i>
610285	Office Supplies	293	590	500	39	200	300	500	500	500
610325	Postage	180	210	250	90	180	70	250	250	250
	<i>SUPPLIES</i>	<i>473</i>	<i>800</i>	<i>750</i>	<i>129</i>	<i>380</i>	<i>370</i>	<i>750</i>	<i>750</i>	<i>750</i>
	Total Materials and Services	37,016	41,309	61,230	12,198	24,795	36,435	43,800	43,800	43,800
	TOTAL USES	183,261	203,084	231,730	93,367	194,795	36,935	231,800	231,800	231,800
	Net Operational Gain Made (Subsidy Needed)	(181,961)	(202,522)	(231,730)	(93,367)	(194,795)		(231,800)	(231,800)	(231,800)

FYE 2022 Independence Budget

Police Department		Actual		FY 20/21			Budget to	Budget 21/22		
212		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
SOURCES										
412301	Bullet Proof Vest Grant	0	674	3,000	0	0	(3,000)	0	0	0
412305	Cert Homeland Security Grant	0	11,984	43,400	0	0	(43,400)	0	0	0
412306	Cert Program (Non-Grant)	8,000	528	2,000	2,000	2,000	0	1,500	1,500	1,500
412355	Cert Equipment Grant	0	0	22,000	0	0	(22,000)	0	0	0
412311	Drug Enforcement Grant	900	0	0	0	0	0	0	0	0
412321	DUII Grant	5,394	2,862	1,000	0	0	(1,000)	0	0	0
412330	Distracted Driver Grant	0	1,739	2,000	0	0	(2,000)	0	0	0
413310	Bike Helmet Grant	0	0	500	0	0	(500)	0	0	0
413360	Ped Safety	4,388	729	2,000	0	0	(2,000)	0	0	0
413371	Seat Belt	4,940	1,537	1,000	0	0	(1,000)	0	0	0
	<i>GRANTS</i>	<i>23,622</i>	<i>20,053</i>	<i>76,900</i>	<i>2,000</i>	<i>2,000</i>	<i>(74,900)</i>	<i>1,500</i>	<i>1,500</i>	<i>1,500</i>
400280	CERT - Workers Comp	20,820	5,964	5,000	0	0	(5,000)	2,000	2,000	2,000
400270	SRO	61,425	103,426	101,250	0	101,250	0	106,250	106,250	106,250
	<i>INTERGOVERNMENTAL</i>	<i>82,245</i>	<i>109,390</i>	<i>106,250</i>	<i>0</i>	<i>101,250</i>	<i>(5,000)</i>	<i>108,250</i>	<i>108,250</i>	<i>108,250</i>
400535	Pound Fees	845	770	750	140	250	(500)	750	750	750
400540	Forfeiture/Impound	12	9	8,000	2	10	(7,990)	500	500	500
400545	UIV Impound	630	990	500	225	500	0	500	500	500
400760	Nuis. Abatement	37,193	1,285	5,000	150	300	(4,700)	2,500	2,500	2,500
400775	Evidence Service	20	20	0	0	0	0	0	0	0
415405	Police Clean Up	1,913	1	1,500	0	0	(1,500)	1,500	1,500	1,500
400758	Misc. Police Rev.	15,519	10,062	20,000	8,475	30,000	10,000	20,000	20,000	20,000
400558	Police Service Fee	0	0	0	0	0	0	0	0	0
400759	Gym Membership	2,140	3,190	2,000	1,620	3,200	1,200	3,000	3,000	3,000
400815	Return to Work Program	6,453	0	2,000	0	0	(2,000)	2,000	2,000	2,000
	<i>MISCELLANEOUS</i>	<i>64,725</i>	<i>16,327</i>	<i>39,750</i>	<i>10,612</i>	<i>34,260</i>	<i>(5,490)</i>	<i>30,750</i>	<i>30,750</i>	<i>30,750</i>
	TOTAL SOURCES	170,592	145,770	222,900	12,612	137,510	(85,390)	140,500	140,500	140,500
USES										
	Personnel Services									
601000	Salary	1,434,743	1,555,413	1,630,000	843,868	1,651,000	(21,000)	1,700,000	1,700,000	1,700,000
604000	Benefits and Taxes	945,360	1,083,787	1,158,000	551,469	1,130,000	28,000	1,225,000	1,225,000	1,225,000
	Total Personnel Services	2,380,103	2,639,200	2,788,000	1,395,337	2,781,000	7,000	2,925,000	2,925,000	2,925,000
	Materials and Services									
415405	Clean-Up Day	1,013	892	1,500	0	0	1,500	1,500	1,500	1,500

FYE 2022 Independence Budget

Police Department		Actual		FY 20/21			Budget to	Budget 21/22		
212		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
610005	Advertising	0	0	750	610	610	140	750	750	750
618015	Ammunition	9,135	412	6,500	0	6,250	250	6,500	6,500	6,500
610065	Donations	3,450	4,450	5,700	2,250	4,500	1,200	5,700	5,700	5,700
610075	Dues and Memberships	15,901	11,456	27,160	10,040	22,500	4,660	15,820	15,820	15,820
610105	Insurance Property	4,796	4,410	5,050	5,254	5,255	(205)	5,400	5,400	5,400
610115	Insurance General	43,819	43,125	46,000	33,400	33,400	12,600	46,000	46,000	46,000
610125	Insurance Auto	13,817	14,237	14,500	17,938	17,950	(3,450)	19,000	19,000	19,000
610215	Lic. And Permits	4,028	0	1,200	0	1,200	0	1,200	1,200	1,200
610245	Misc.	2,960	1,096	3,500	555	3,000	500	3,500	3,500	3,500
450020	Programs	16,588	18,371	19,500	3,597	19,500	0	19,500	19,500	19,500
610575	Equipment Rent	6,973	8,420	8,160	4,984	10,425	(2,265)	9,000	9,000	9,000
618017	Special Investigations	6,135	8,294	10,250	5,659	7,485	2,765	9,000	9,000	9,000
610750	Training/Travel	9,087	16,819	18,000	2,191	18,000	0	10,000	10,000	10,000
618800	Uniforms	17,852	12,073	18,000	3,860	18,000	0	15,000	15,000	15,000
618010	Gym expenses	1,904	1,752	2,000	400	1,000	1,000	2,000	2,000	2,000
610088	Forfeiture	0	0	0	0	0	0	0	0	0
	<i>MISCELLANEOUS EXPENSES</i>	<i>157,458</i>	<i>145,807</i>	<i>187,770</i>	<i>90,738</i>	<i>169,075</i>	<i>18,695</i>	<i>169,870</i>	<i>169,870</i>	<i>169,870</i>
617050	Contract Svc - RMS, Software	18,721	19,403	26,310	11,977	21,050	5,260	36,750	36,750	36,750
617051	Contract Services - Radio System	0	0	0	0	0	0	14,000	14,000	14,000
617053	Contract Srvcs - AXON	25,389	45,563	43,905	10,421	17,700	26,205	44,420	44,420	44,420
617052	Contract Srvcs - Building	24,805	22,584	13,200	8,418	43,200	(30,000)	9,300	9,300	9,300
610057	911	104,568	114,065	118,390	56,812	117,000	1,390	113,770	113,770	113,770
617400	Professional Services - Other Detail	612	1,329	3,700	212	3,700	0	4,700	4,700	4,700
617407	Professional Services - Legal	1,933	1,216	8,000	1,500	4,000	4,000	4,000	4,000	4,000
616000	Recruitment Expense	5,566	0	9,415	53	3,000	6,415	3,000	3,000	3,000
	<i>CONTRACT SERVICES</i>	<i>181,594</i>	<i>204,160</i>	<i>222,920</i>	<i>89,393</i>	<i>209,650</i>	<i>13,270</i>	<i>229,940</i>	<i>229,940</i>	<i>229,940</i>
618000	Operating Supplies	6,803	11,406	17,960	2,976	17,960	0	15,000	15,000	15,000
618083	Police Equipment	29,788	27,849	32,500	2,440	37,100	(4,600)	32,500	32,500	32,500
618087	Fuel	26,622	24,712	28,000	7,994	19,000	9,000	28,000	28,000	28,000
610285	Office Supplies	7,504	6,234	14,000	2,174	5,000	9,000	7,000	7,000	7,000
610325	Postage	2,326	2,300	4,200	803	2,000	2,200	3,000	3,000	3,000
	<i>OPERATING SUPPLIES</i>	<i>73,043</i>	<i>72,501</i>	<i>96,660</i>	<i>16,387</i>	<i>81,060</i>	<i>15,600</i>	<i>85,500</i>	<i>85,500</i>	<i>85,500</i>
610600	Repairs other	29	0	0	120	120	(120)	0	0	0
610605	Repairs Building	10,431	3,910	5,580	1,010	4,580	1,000	5,000	5,000	5,000
610625	Repairs Equip	1,672	4,846	6,000	2,619	5,000	1,000	5,000	5,000	5,000
610685	Repairs Vehicles	15,454	26,598	18,750	3,294	18,750	0	18,750	18,750	18,750
	<i>REPAIRS</i>	<i>27,586</i>	<i>35,354</i>	<i>30,330</i>	<i>7,043</i>	<i>28,450</i>	<i>1,880</i>	<i>28,750</i>	<i>28,750</i>	<i>28,750</i>

FYE 2022 Independence Budget

Police Department		Actual		FY 20/21			Budget to	Budget 21/22		
212		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
610915	Utilities Elect.	38,510	36,593	42,000	18,135	38,500	3,500	42,000	42,000	42,000
610920	Utilities Garbage	815	903	850	372	850	0	850	850	850
610925	Gas	2,241	1,745	2,500	295	1,000	1,500	2,500	2,500	2,500
610965	Tele	35,511	34,674	39,200	17,524	32,200	7,000	37,200	37,200	37,200
	<i>UTILITIES</i>	<i>77,077</i>	<i>73,915</i>	<i>84,550</i>	<i>36,326</i>	<i>72,550</i>	<i>12,000</i>	<i>82,550</i>	<i>82,550</i>	<i>82,550</i>
415401	Cert Non-Grant	5,546	5,684	5,000	108	220	4,780	1,780	1,780	1,780
412305	Cert Homeland Security Grant	22,395	0	43,400	0	0	43,400	0	0	0
412355	CERT Equip. Grant Expenses	0	997	22,235	0	0	22,235	0	0	0
	<i>GRANT EXPENSES</i>	<i>27,941</i>	<i>6,681</i>	<i>70,635</i>	<i>108</i>	<i>220</i>	<i>70,415</i>	<i>1,780</i>	<i>1,780</i>	<i>1,780</i>
	Total Materials and Services	544,699	538,418	692,865	239,995	561,005	131,860	598,390	598,390	598,390
	TOTAL USES	2,924,802	3,177,618	3,480,865	1,635,332	3,342,005	138,860	3,523,390	3,523,390	3,523,390
	Net Operational Gain Made (Subsidy Needed)	(2,754,210)	(3,031,848)	(3,257,965)	(1,622,720)	(3,204,495)		(3,382,890)	(3,382,890)	(3,382,890)

FYE 2022 Independence Budget

Community Services - Library 513		Actual		FY 20/21			Budget to	Budget 21/22		
		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
SOURCES										
400709	Registration Fees (CCRLS)	73,797	77,363	60,000	15,279	35,000	(25,000)	60,000	60,000	60,000
400770	Misc. Library Revenue	12,417	6,777	11,000	1,718	3,500	(7,500)	11,000	11,000	11,000
	<i>CHARGES AND MISCELLANEOUS REVEN</i>	<i>86,214</i>	<i>84,140</i>	<i>71,000</i>	<i>16,997</i>	<i>38,500</i>	<i>(32,500)</i>	<i>71,000</i>	<i>71,000</i>	<i>71,000</i>
400771	Library Ready-to-read Grant	0	0	0	0	0	0	0	0	0
415428	Designated Library Donations	101	100	1,000	0	0	(1,000)	100	100	100
415429	Undesignated Donations	0	0	0	0	0	0	0	0	0
415430	MI Together / LSTA Grants	18,097	16,520	0	0	0	0	0	0	0
	<i>DONATIONS AND GRANTS</i>	<i>18,198</i>	<i>16,620</i>	<i>1,000</i>	<i>0</i>	<i>0</i>	<i>(1,000)</i>	<i>100</i>	<i>100</i>	<i>100</i>
	TOTAL SOURCES	104,412	100,760	72,000	16,997	38,500	(33,500)	71,100	71,100	71,100
USES										
	Personnel Services									
601000	Salary	249,813	257,639	245,000	141,882	288,000	(43,000)	270,000	270,000	270,000
604000	Benefits and Taxes	135,597	145,019	169,000	75,272	168,000	1,000	166,000	166,000	166,000
	Total Personnel Services	385,410	402,658	414,000	217,154	456,000	(42,000)	436,000	436,000	436,000
	Materials and Services									
610005	Advertising	190	514	1,000	0	1,000	0	1,000	1,000	1,000
610009	Bank Fees	0	0	100	0	50	50	100	100	100
618030	AV Materials	5,829	4,813	7,000	1,306	7,000	0	7,000	7,000	7,000
618032	Books	22,030	19,242	28,000	5,626	28,000	0	30,000	30,000	30,000
618037	Periodicals	1,955	2,187	2,500	300	2,000	500	2,500	2,500	2,500
618038	Electronic Resources	1,806	725	2,500	1,033	2,500	0	2,500	2,500	2,500
610075	Donations	0	0	100	0	0	100	100	100	100
610075	Dues and Memberships	377	319	800	0	680	120	800	800	800
610105	Insurance Property	4,185	4,039	4,500	4,743	4,745	(245)	4,900	4,900	4,900
610115	Insurance General	649	294	800	767	770	30	1,500	1,500	1,500
610215	Lic. And Permits	344	795	1,000	467	1,000	0	1,000	1,000	1,000
610245	Misc.	201	329	500	97	500	0	500	500	500
450020	Programs	797	88	6,000	0	6,000	0	6,000	6,000	6,000
610575	Rent	655	952	3,700	2,601	3,700	0	3,700	3,700	3,700
610750	Training/Travel	1,404	251	3,000	100	300	2,700	3,000	3,000	3,000
610999	Grants Mat. & Srvc	28,224	2,970	2,000	0	0	2,000	0	0	0
	<i>MISCELLANEOUS EXPENSES</i>	<i>68,646</i>	<i>37,518</i>	<i>63,500</i>	<i>17,040</i>	<i>58,245</i>	<i>5,255</i>	<i>64,600</i>	<i>64,600</i>	<i>64,600</i>
617050	Contract Srvc	7,404	4,700	4,500	1,714	4,500	0	4,500	4,500	4,500
617052	Contract Srvc. Janitorial	5,627	3,682	0	0	0	0	0	0	0
617054	Contract Services - Security	1,450	1,599	1,200	0	1,200	0	1,200	1,200	1,200
617400	Professional Services - Other Detail	266	1,161	500	140	500	0	500	500	500

FYE 2022 Independence Budget

Community Services - Library		Actual		FY 20/21			Budget to	Budget 21/22		
513		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
	<i>CONTRACT SERVICES</i>	14,747	11,142	6,200	1,854	6,200	0	6,200	6,200	6,200
610000	General Supplies & Materials	0	0	5,000	757	5,000	0	5,000	5,000	5,000
618083	Lib. Equip	4,942	10,094	15,000	122	15,000	0	15,000	15,000	15,000
610285	Office Supplies	14,028	12,801	8,000	1,704	8,000	0	9,000	9,000	9,000
610290	Overdue Exp	92	36	150	0	150	0	150	150	150
610325	Postage	137	171	200	81	175	25	200	200	200
	<i>SUPPLIES</i>	19,199	23,102	28,350	2,664	28,325	25	29,350	29,350	29,350
610605	Repairs Building	6,396	12,105	15,000	3,161	15,000	0	5,000	5,000	5,000
610625	Repairs Equip	400	387	500	127	250	250	1,000	1,000	1,000
	<i>REPAIRS</i>	6,796	12,492	15,500	3,288	15,250	250	6,000	6,000	6,000
610915	Utilities Elect.	9,508	8,665	10,000	3,481	8,000	2,000	10,000	10,000	10,000
610920	Utilities Garbage	1,347	1,618	1,300	561	1,300	0	1,800	1,800	1,800
610925	Gas	1,844	2,478	1,600	988	2,000	(400)	2,300	2,300	2,300
610965	Tele	4,658	4,084	4,000	2,169	2,300	1,700	3,500	3,500	3,500
	<i>UTILITIES</i>	17,357	16,845	16,900	7,199	13,600	3,300	17,600	17,600	17,600
	Total Materials and Services	126,745	101,099	130,450	32,045	121,620	8,830	123,750	123,750	123,750
	TOTAL USES	512,155	503,757	544,450	249,199	577,620	(33,170)	559,750	559,750	559,750
	Net Operational Gain Made (Subsidy Needed)	(407,743)	(402,997)	(472,450)	(232,202)	(539,120)		(488,650)	(488,650)	(488,650)

FYE 2022 Independence Budget

Community Services - Museum		Actual		FY 20/21			Budget to	Budget 21/22		
514		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
SOURCES										
440101	Museum Grants	700	0	9,000	0	0	(9,000)	0	0	0
440150	Museum Donations	0	100	0	0	0	0	0	0	0
	TOTAL SOURCES	700	100	9,000	0	0	(9,000)	0	0	0
USES										
	Personnel Service									
601000	Salary	57,481	64,266	69,000	35,805	72,000	(3,000)	76,000	76,000	76,000
604000	Benefits and Taxes	23,850	30,467	30,000	16,120	35,000	(5,000)	38,000	38,000	38,000
	Total Personnel Services	81,331	94,733	99,000	51,925	107,000	(8,000)	114,000	114,000	114,000
	Materials and Services									
610005	Advertising/Publicity	1,802	531	2,000	750	2,000	0	1,800	1,800	1,800
610075	Dues and Memberships	253	328	500	0	500	0	500	500	500
610105	Insurance Property	1,975	1,911	2,300	2,662	2,665	(365)	3,000	3,000	3,000
610115	Insurance General	40	208	500	324	325	175	80	80	80
610215	Licenses & Permits	844	1,150	1,200	0	1,200	0	1,200	1,200	1,200
610750	Training/Travel	1,429	110	1,000	15	1,000	0	800	800	800
610245	Misc.	482	36	1,000	0	1,000	0	800	800	800
	<i>MISCELLANEOUS EXPENSES</i>	<i>6,825</i>	<i>4,274</i>	<i>8,500</i>	<i>3,751</i>	<i>8,690</i>	<i>(190)</i>	<i>8,180</i>	<i>8,180</i>	<i>8,180</i>
617050	Contract Services	3,669	5,131	5,500	2,951	6,000	6,000	5,500	5,500	5,500
617400	Professional Services	1,500	1,311	1,000	1,460	1,460	(460)	1,000	1,000	1,000
	<i>CONTRACT SERVICES</i>	<i>1,500</i>	<i>1,311</i>	<i>6,500</i>	<i>1,460</i>	<i>1,460</i>	<i>5,040</i>	<i>6,500</i>	<i>6,500</i>	<i>6,500</i>
450020	Programs	283	642	1,000	0	1,000	0	1,000	1,000	1,000
450030	Exhibit Development & Maint	2,104	2,449	5,000	688	5,000	0	4,000	4,000	4,000
450040	Equipment	2,904	333	5,000	120	5,000	0	4,000	4,000	4,000
610000	Operation Supplies	0	0	500	0	500	0	500	500	500
610285	Office Supplies	1,238	1,552	1,000	18	1,000	0	800	800	800
610305	Events	100	0	500	0	500	0	500	500	500
441999	Grants Materials & Services	0	0	4,000	0	0	4,000	0	0	0
610325	Postage	71	0	150	50	150	0	150	150	150
	<i>SUPPLIES</i>	<i>6,700</i>	<i>4,976</i>	<i>17,150</i>	<i>876</i>	<i>13,150</i>	<i>4,000</i>	<i>10,950</i>	<i>10,950</i>	<i>10,950</i>
610600	Repairs and Maintenance	1,238	138	0	0	0	0	0	0	0
610605	Repairs Building	0	316	4,500	220	2,220	2,280	4,500	4,500	4,500
610625	Repairs Equip	0	138	300	0	0	300	300	300	300
	<i>REPAIRS</i>	<i>1,238</i>	<i>592</i>	<i>4,800</i>	<i>220</i>	<i>2,220</i>	<i>2,580</i>	<i>4,800</i>	<i>4,800</i>	<i>4,800</i>
610915	Utilities Elect.	1,830	1,726	1,900	1,003	2,000	(100)	1,900	1,900	1,900
610920	Garbage	0	261	300	107	300	0	300	300	300
610925	Gas	1,427	2,268	1,500	668	1,500	0	1,500	1,500	1,500

FYE 2022 Independence Budget

Community Services - Museum		Actual		FY 20/21			Budget to	Budget 21/22		
514		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
610965	Tele	1,535	1,781	1,400	891	1,700	(300)	1,400	1,400	1,400
	UTILITIES	4,792	6,036	5,100	2,669	5,500	(400)	5,100	5,100	5,100
	Total Materials and Services	24,724	22,320	42,050	11,927	37,020	5,030	35,530	35,530	35,530
	TOTAL USES	106,055	117,053	141,050	63,852	144,020	(2,970)	149,530	149,530	149,530
	Net Operational Gain Made (Subsidy Needed)	(105,355)	(116,953)	(132,050)	(63,852)	(144,020)		(149,530)	(149,530)	(149,530)

FYE 2022 Independence Budget

Parks 515	Actual		FY 20/21			Budget to	Budget 21/22			
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted	
SOURCES										
400771	Rental Income-Parks	1,149	781	0	520	520	520	500	500	500
410807	Designated Park Donations	0	0	0	0	0	0	0	0	0
410809	Parks - Undesgnated	0	0	0	50	50	50	0	0	0
415424	Grant	0	0	0	0	0	0	0	0	0
	TOTAL SOURCES	1,149	781	0	570	570	570	500	500	500
USES										
	Personnel Services									
601000	Salary	33,617	35,411	44,000	18,295	38,000	6,000	44,000	44,000	44,000
604000	Benefits and Taxes	21,960	25,853	30,000	12,863	29,000	1,000	31,000	31,000	31,000
	Total Personnel Services	55,577	61,264	74,000	31,158	67,000	7,000	75,000	75,000	75,000
	Materials and Services									
610105	Insurance Property	2,072	1,993	2,200	2,342	2,345	(145)	2,500	2,500	2,500
610115	Insurance General	178	257	300	366	370	(70)	800	800	800
610125	Ins. Auto	2,594	2,286	2,400	2,250	2,250	150	2,400	2,400	2,400
610245	Misc.	1,528	61	2,800	8	2,800	0	2,800	2,800	2,800
610750	Training/Travel	0	0	800	79	100	700	800	800	800
	<i>MISCELLANEOUS</i>	<i>6,372</i>	<i>4,597</i>	<i>8,500</i>	<i>5,045</i>	<i>7,865</i>	<i>635</i>	<i>9,300</i>	<i>9,300</i>	<i>9,300</i>
617050	Contract Svc	56,185	54,751	71,900	20,328	67,000	4,900	64,000	64,000	64,000
617435	Prof. Svc Eng.	28,907	350	2,500	0	2,500	0	2,500	2,500	2,500
	<i>CONTRACT SERVICES</i>	<i>85,092</i>	<i>55,101</i>	<i>74,400</i>	<i>20,328</i>	<i>69,500</i>	<i>4,900</i>	<i>66,500</i>	<i>66,500</i>	<i>66,500</i>
610605	Repairs Building	6,524	2,115	3,000	302	2,500	500	7,000	7,000	7,000
610625	Repairs Equip	3,845	2,895	8,000	817	6,500	1,500	8,000	8,000	8,000
610655	Repairs Ballfields	7,902	4,058	12,000	534	12,000	0	15,000	15,000	15,000
610685	Repairs Vehicles	875	1,548	2,500	234	2,500	0	3,500	3,500	3,500
610690	Flood Damage Repairs	14,131	0	0	0	0	0	0	0	0
610695	Boat Ramp Repair	0	0	3,000	0	0	3,000	0	0	0
	<i>REPAIRS</i>	<i>33,277</i>	<i>10,616</i>	<i>28,500</i>	<i>1,887</i>	<i>23,500</i>	<i>5,000</i>	<i>33,500</i>	<i>33,500</i>	<i>33,500</i>
610915	Utilities Elect.	19,992	17,492	18,000	8,429	18,000	0	18,000	18,000	18,000
610920	Utilities Garbage	4,194	3,157	5,000	1,133	3,500	1,500	5,000	5,000	5,000
610965	Utilities - Telephone/Fax/Paging	1,211	1,202	1,300	503	1,200	100	1,300	1,300	1,300
	<i>UTILITIES</i>	<i>25,397</i>	<i>21,851</i>	<i>24,300</i>	<i>10,065</i>	<i>22,700</i>	<i>1,600</i>	<i>24,300</i>	<i>24,300</i>	<i>24,300</i>
618083	Equip/ General Parks	20,231	18,563	22,000	6,482	22,000	0	30,000	30,000	30,000
610285	Office Supplies	0	232	1,000	229	1,000	0	1,000	1,000	1,000
	<i>SUPPLIES</i>	<i>20,231</i>	<i>18,795</i>	<i>23,000</i>	<i>6,711</i>	<i>23,000</i>	<i>0</i>	<i>31,000</i>	<i>31,000</i>	<i>31,000</i>
610800	Uniforms	0	854	1,000	732	1,000	0	1,000	1,000	1,000
618000	Operational Costs	4,208	1,978	13,500	4,390	13,500	0	15,500	15,500	15,500
	<i>SPECIAL OPERATING COSTS</i>	<i>4,208</i>	<i>2,832</i>	<i>14,500</i>	<i>5,122</i>	<i>14,500</i>	<i>0</i>	<i>16,500</i>	<i>16,500</i>	<i>16,500</i>
	Total Materials and Services	174,577	113,792	173,200	49,158	161,065	12,135	181,100	181,100	181,100
	TOTAL USES	230,154	175,056	247,200	80,316	228,065	19,135	256,100	256,100	256,100
	Net Operational Gain Made (Subsidy Needed)	(229,005)	(174,275)	(247,200)	(79,746)	(227,495)		(255,600)	(255,600)	(255,600)

temp/seasonal workers

FYE 2022 Independence Budget

Pool Support 518		Actual		FY 20/21			Budget to	Budget 21/22		
		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
SOURCES										
400800	Misc. Rev.	0	0	0	0	0		0	0	0
TOTAL SOURCES		0	0	0	0	0		0	0	0
USES										
Materials and Services										
610105	Insurance Property	891	849	900	997	1,000	(100)	1,200	1,200	1,200
610115	Insurance General	266	383	390	1,081	1,200	(810)	1,400	1,400	1,400
610215	Lic. And Permits	269	274	600	275	600	0	600	600	600
610245	Misc.	118	0	200	0	200	0	200	200	200
	<i>MISCELLANEOUS EXPENSES</i>	<i>1,544</i>	<i>1,506</i>	<i>2,090</i>	<i>2,353</i>	<i>3,000</i>	<i>(910)</i>	<i>3,400</i>	<i>3,400</i>	<i>3,400</i>
610050	Contract Srvc	20,000	22,500	25,000	19,000	19,000	6,000	25,000	25,000	25,000
	<i>CONTRACT SERVICES</i>	<i>20,000</i>	<i>22,500</i>	<i>25,000</i>	<i>19,000</i>	<i>19,000</i>	<i>6,000</i>	<i>25,000</i>	<i>25,000</i>	<i>25,000</i>
610600	Repairs and Maint.	0	142	1,500	25	2,000	(500)	2,000	2,000	2,000
610605	Repairs Building	1,864	0	1,500	794	8,000	(6,500)	2,000	2,000	2,000
610625	Repairs Equip	3,265	743	6,500	6,517	6,600	(100)	7,000	7,000	7,000
	<i>REPAIRS</i>	<i>5,129</i>	<i>885</i>	<i>9,500</i>	<i>7,336</i>	<i>16,600</i>	<i>(7,100)</i>	<i>11,000</i>	<i>11,000</i>	<i>11,000</i>
610915	Electric	2,160	2,090	2,500	1,197	2,500	0	2,800	2,800	2,800
610925	Gas	6,132	6,224	10,000	3,043	7,000	3,000	10,000	10,000	10,000
610965	Tele & Corp. IT	1,138	145	1,200	493	1,100	100	1,200	1,200	1,200
	<i>UTILITIES</i>	<i>9,430</i>	<i>8,459</i>	<i>13,700</i>	<i>4,733</i>	<i>10,600</i>	<i>3,100</i>	<i>14,000</i>	<i>14,000</i>	<i>14,000</i>
618083	Pool Supplies	6,204	4,577	4,600	3,662	5,000	(400)	5,000	5,000	5,000
	<i>SUPPLIES</i>	<i>6,204</i>	<i>4,577</i>	<i>4,600</i>	<i>3,662</i>	<i>5,000</i>	<i>(400)</i>	<i>5,000</i>	<i>5,000</i>	<i>5,000</i>
Total Materials and Services		42,307	37,927	54,890	37,084	54,200	690	58,400	58,400	58,400
TOTAL USES		42,307	37,927	54,890	37,084	54,200	690	58,400	58,400	58,400
Net Operational Gain Made (Subsidy Needed)		(42,307)	(37,927)	(54,890)	(37,084)	(54,200)		(58,400)	(58,400)	(58,400)

FYE 2022 Independence Budget

Building Inspection Department	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
660									
SOURCES									
401510 Building permits	399,715	155,806	150,000	33,957	85,000	(65,000)	85,000	85,000	85,000
401513 Fire & Safety permits	3,113	28,391	2,500	2,534	3,500	1,000	3,500	3,500	3,500
401514 Mechanical permits	12,517	11,105	5,000	3,090	6,000	1,000	6,000	6,000	6,000
401516 Plan Check Fees	32,279	93,330	25,000	19,888	35,000	10,000	35,000	35,000	35,000
401517 Plumbing Permit Fees	21,249	41,119	15,000	9,399	15,000	0	15,000	15,000	15,000
401518 Sign Permits	304	615	0	360	500	500	500	500	500
401519 Building Code Fines	(300)	0	0	0	0	0	0	0	0
TOTAL SOURCES	468,877	330,366	197,500	69,228	145,000	(52,500)	145,000	145,000	145,000
USES									
Personnel Services									
601000 Salary	93,390	144,030	152,000	71,664	147,000	5,000	152,000	152,000	152,000
604000 Benefits and Taxes	60,052	85,034	96,000	45,036	93,000	3,000	98,000	98,000	98,000
Total Personnel Services	153,442	229,064	248,000	116,700	240,000	8,000	250,000	250,000	250,000
Materials and Services									
610075 Dues and Memberships	48	634	600	145	600	0	600	600	600
610105 Insurance - Property	600	551	575	657	660	(85)	750	750	750
610115 Insurance - General Liability	723	251	300	423	425	(125)	650	650	650
610125 Insurance - Auto	0	357	375	349	350		450	450	450
610215 Licenses and Permits	105	192	300	0	300	0	300	300	300
610750 Training/Travel	1,578	2,991	3,000	890	2,000	1,000	3,000	3,000	3,000
610245 Miscellaneous	4,232	768	2,000	124	1,000	1,000	2,000	2,000	2,000
<i>MISCELLANEOUS</i>	<i>7,286</i>	<i>5,744</i>	<i>7,150</i>	<i>2,588</i>	<i>5,335</i>	<i>1,815</i>	<i>7,750</i>	<i>7,750</i>	<i>7,750</i>
610285 Office Supplies	1,195	3,598	2,000	870	2,000	0	2,000	2,000	2,000
610325 Postage	189	210	200	98	200	0	200	200	200
<i>SUPPLIES</i>	<i>1,384</i>	<i>3,808</i>	<i>2,200</i>	<i>968</i>	<i>2,200</i>	<i>0</i>	<i>2,200</i>	<i>2,200</i>	<i>2,200</i>
610605 Repairs and Maintenance - Building	1,011	663	1,000	437	1,000	0	1,000	1,000	1,000
610625 Repairs and Maintenance - Equipment	836	244	800	62	600	200	800	800	800
610685 Repairs and Maintenance - Vehicles	808	0	800	33	600	200	800	800	800
<i>REPAIRS</i>	<i>2,655</i>	<i>907</i>	<i>2,600</i>	<i>532</i>	<i>2,200</i>	<i>400</i>	<i>2,600</i>	<i>2,600</i>	<i>2,600</i>
610915 Utilities - Electric	4,814	4,574	5,000	2,267	5,000	0	5,000	5,000	5,000
610920 Garbage	102	105	120	46	90	30	120	120	120
610925 Gas	280	218	300	37	150	150	300	300	300
610965 Utilities - Telephone/Fax/Paging	2,499	4,589	3,500	1,658	3,800	(300)	3,500	3,500	3,500
<i>UTILITIES</i>	<i>7,695</i>	<i>9,486</i>	<i>8,920</i>	<i>4,008</i>	<i>9,040</i>	<i>(120)</i>	<i>8,920</i>	<i>8,920</i>	<i>8,920</i>
617052 Contract Services - Janitorial	861	578	0	0	0	0	0	0	0
617050 Contract Services	2,122	3,252	3,000	2,171	4,000	(1,000)	3,000	3,000	3,000

FYE 2022 Independence Budget

Building Inspection Department	Actual		FY 20/21			Budget to	Budget 21/22		
660	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
617400 Professional Services	9,048	2,795	2,000	0	1,000	1,000	2,000	2,000	2,000
CONTRACT SERVICES	12,031	6,625	5,000	2,171	5,000	0	5,000	5,000	5,000
Total Materials and Services	31,051	26,570	25,870	10,267	23,775	2,095	26,470	26,470	26,470
TOTAL USES	184,493	255,634	273,870	126,967	263,775	10,095	276,470	276,470	276,470
Net Operational Gain Made (Subsidy Needed)	284,384	74,732	(76,370)	(57,739)	(118,775)		(131,470)	(131,470)	(131,470)

FYE 2022 Independence Budget

Economic Development 670		Actual		FY 20/21			Budget to	Budget 21/22		
		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
SOURCES										
400300	Intergovernmental	750	5,418	0	4,774	4,775	4,775	0	0	0
400805	Donations & Grants	29,870	178,865	110,000	24,180	0	(110,000)	0	0	0
400805	Misc. Rev.	1,772	0	0	0	0	0	0	0	0
	TOTAL SOURCES	32,392	184,283	110,000	28,954	4,775	(105,225)	0	0	0
USES										
	Personnel Services									
601000	Salary	147,310	156,231	157,000	76,467	155,000	2,000	159,000	159,000	159,000
604000	Benefits and Taxes	82,304	98,339	105,000	43,868	95,000	10,000	100,000	100,000	100,000
	Total Personnel Services	229,614	254,570	262,000	120,335	250,000	12,000	259,000	259,000	259,000
	Materials and Services									
450020	Program Development	1,185	1,671	2,500	1,751	2,500	0	2,500	2,500	2,500
610005	Advertising/Publicity	1,169	587	0	10	10	(10)	500	500	500
610075	Dues and Memberships	3,442	3,470	3,000	1,679	2,500	500	3,000	3,000	3,000
610105	Insurance Property	600	551	650	657	660	(10)	800	800	800
610115	Insurance General Liab	639	445	700	390	390	310	600	600	600
610245	Misc.	5,719	5,508	6,000	7	4,000	2,000	6,000	6,000	6,000
610750	Training/Travel	9,887	4,365	10,000	0	0	10,000	5,000	5,000	5,000
610999	Grants Mat. & Srvc	102,742	49,177	60,000	206,262	0	60,000	0	0	0
	<i>MISCELLANEOUS EXPENSES</i>	<i>125,383</i>	<i>65,774</i>	<i>82,850</i>	<i>210,756</i>	<i>10,060</i>	<i>72,790</i>	<i>18,400</i>	<i>18,400</i>	<i>18,400</i>
610400	Professional Services	15,176	57,988	40,000	5,300	40,000	0	40,000	40,000	40,000
617050	Contract Services	60,260	43,256	50,000	10,505	10,550	39,450	0	0	0
617052	Contract Services - Janitorial	861	578	0	0	0	0	0	0	0
	<i>CONTRACT SERVICES</i>	<i>76,297</i>	<i>101,822</i>	<i>90,000</i>	<i>15,805</i>	<i>50,550</i>	<i>39,450</i>	<i>40,000</i>	<i>40,000</i>	<i>40,000</i>
610605	Repairs Building	1,117	747	1,500	437	1,500	0	1,500	1,500	1,500
610625	Repairs Equip	143	237	200	62	200	0	200	200	200
	<i>REPAIRS</i>	<i>1,260</i>	<i>984</i>	<i>1,700</i>	<i>499</i>	<i>1,700</i>	<i>0</i>	<i>1,700</i>	<i>1,700</i>	<i>1,700</i>
610915	Utilities Elect.	4,814	4,574	5,000	2,267	5,000	0	5,000	5,000	5,000
610920	Garbage	102	104	150	46	100	50	150	150	150
610925	Gas	280	218	500	37	80	420	300	300	300
610965	Tele & Corp. IT	2,950	3,357	4,000	1,999	4,000	0	3,500	3,500	3,500
	<i>UTILITIES</i>	<i>8,146</i>	<i>8,253</i>	<i>9,650</i>	<i>4,349</i>	<i>9,180</i>	<i>470</i>	<i>8,950</i>	<i>8,950</i>	<i>8,950</i>
610285	Office Supplies	1,063	1,004	2,000	349	1,000	1,000	2,000	2,000	2,000
610325	Postage	208	210	300	90	300	0	300	300	300
	<i>SUPPLIES</i>	<i>1,271</i>	<i>1,214</i>	<i>2,300</i>	<i>439</i>	<i>1,300</i>	<i>1,000</i>	<i>2,300</i>	<i>2,300</i>	<i>2,300</i>
	Total Materials and Services	212,357	178,047	186,500	231,848	72,790	113,710	71,350	71,350	71,350

FYE 2022 Independence Budget

Economic Development 670	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
TOTAL USES	441,971	432,617	448,500	352,183	322,790	125,710	330,350	330,350	330,350
Net Operational Gain Made (Subsidy Needed)	(409,579)	(248,334)	(338,500)	(323,229)	(318,015)		(330,350)	(330,350)	(330,350)

FYE 2022 Independence Budget

Community Development		Actual		FY 20/21			Budget to	Budget 21/22		
680		18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
SOURCES										
400580	Development Fees	27,551	9,476	6,000	3,522	8,000	2,000	8,000	8,000	8,000
TOTAL SOURCES		27,551	9,476	6,000	3,522	8,000	2,000	8,000	8,000	8,000
USES										
Personnel Services										
601000	Salary	29,162	76,589	87,000	39,822	83,000	4,000	89,000	89,000	89,000
604000	Benefits and taxes	15,715	51,748	58,000	27,386	57,000	1,000	60,000	60,000	60,000
Total Personnel Services		44,877	128,337	145,000	67,208	140,000	5,000	149,000	149,000	149,000
Materials and Services										
610005	Advertising/Publicity	394	1,011	400	681	1,200	(800)	800	800	800
610075	Dues and Memberships	65	0	200	0	200	0	200	200	200
610105	Insurance Property	600	551	600	657	660	(60)	700	700	700
610115	Insurance General Liability	0	594	650	322	325	325	600	600	600
618083	Equipment	0	0	300	0	100	200	300	300	300
610245	Misc.	458	358	250	0	150	100	250	250	250
610750	Training/Travel	389	175	750	704	750	0	750	750	750
<i>MISCELLANEOUS EXPENSES</i>		<i>1,906</i>	<i>2,689</i>	<i>3,150</i>	<i>2,364</i>	<i>3,385</i>	<i>(235)</i>	<i>3,600</i>	<i>3,600</i>	<i>3,600</i>
617050	Contract Svcs	2,122	3,733	2,500	2,171	2,500	0	2,500	2,500	2,500
617052	Contract Svcs- Maint & Janitor	861	578	750	0	0	750	0	0	0
610400	Professional Services	140,597	21,685	15,000	3,787	9,000	6,000	15,000	15,000	15,000
<i>CONTRACT SERVICES</i>		<i>143,580</i>	<i>25,996</i>	<i>18,250</i>	<i>5,958</i>	<i>11,500</i>	<i>6,750</i>	<i>17,500</i>	<i>17,500</i>	<i>17,500</i>
610605	Repairs Building	1,011	747	800	437	600	200	800	800	800
610625	Repairs Equip	143	237	500	62	100	400	500	500	500
<i>REPAIRS</i>		<i>1,154</i>	<i>984</i>	<i>1,300</i>	<i>499</i>	<i>700</i>	<i>600</i>	<i>1,300</i>	<i>1,300</i>	<i>1,300</i>
610915	Utilities Elect.	4,814	4,574	5,000	2,267	5,000	0	5,000	5,000	5,000
610920	Garbage	102	104	90	46	90	0	150	150	150
610925	Gas	280	218	250	37	100	150	200	200	200
610965	Tele & Corp. IT	3,912	3,884	3,500	1,887	3,000	500	3,000	3,000	3,000
<i>UTILITIES</i>		<i>9,108</i>	<i>8,780</i>	<i>8,840</i>	<i>4,237</i>	<i>8,190</i>	<i>650</i>	<i>8,350</i>	<i>8,350</i>	<i>8,350</i>
610285	Office Supplies	615	875	500	301	500	0	500	500	500
610325	Postage	180	222	500	90	200	300	500	500	500
<i>SUPPLIES</i>		<i>795</i>	<i>1,097</i>	<i>1,000</i>	<i>391</i>	<i>700</i>	<i>300</i>	<i>1,000</i>	<i>1,000</i>	<i>1,000</i>
Total Materials and Services		156,543	39,546	32,540	13,449	24,475	8,065	31,750	31,750	31,750
TOTAL USES		201,420	167,883	177,540	80,657	164,475	13,065	180,750	180,750	180,750
Net Operational Gain Made (Subsidy Needed)		(173,869)	(158,407)	(171,540)	(77,135)	(156,475)		(172,750)	(172,750)	(172,750)

FYE 2022 Independence Budget

Transportation Operating Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
220									
Beginning Bal	309,262	576,896	439,522	667,059	667,059	227,537	764,534	764,534	764,534
SOURCES									
401301 Gas Tax	686,131	646,737	683,000	315,570	663,800	(19,200)	773,750	773,750	773,750
401302 State Fund Exchange Program	0	0	250,000	0	250,000	0	268,000	268,000	268,000
400600 Transfer In - Right-of-Way Fee Allocation	141,822	153,750	166,250	71,596	166,250	0	164,250	164,250	164,250
400200 Investment Income	5,552	7,948	4,000	2,218	4,000	0	4,000	4,000	4,000
400800 Miscellaneous Revenues	5,919	247	0	0	0	0	0	0	0
412300 Grants	0	0	0	0	0	0	0	0	0
TOTAL SOURCES	839,424	808,682	1,103,250	389,384	1,084,050	(19,200)	1,210,000	1,210,000	1,210,000
USES									
Personnel Services									
601000 Salary	47,187	50,548	55,000	26,570	55,000	0	58,000	58,000	58,000
604000 Benefits and Taxes	44,579	50,252	53,500	42,953	48,000	5,500	55,000	55,000	55,000
Total Personnel Services	91,766	100,800	108,500	69,523	103,000	5,500	113,000	113,000	113,000
Materials and Services									
610285 Office Supplies	880	406	1,500	292	1,000	500	1,500	1,500	1,500
<i>SUPPLIES</i>	<i>880</i>	<i>406</i>	<i>1,500</i>	<i>292</i>	<i>1,000</i>	<i>500</i>	<i>1,500</i>	<i>1,500</i>	<i>1,500</i>
610105 Insurance - Property	2,505	2,328	2,500	2,734	2,735	(235)	3,000	3,000	3,000
610115 Insurance - General Liability	1,800	1,717	1,900	1,429	1,430	470	3,000	3,000	3,000
610125 Insurance - Auto Liability	3,054	2,721	3,200	2,697	2,700	500	3,000	3,000	3,000
610215 Licenses and Permits	0	13	500	25	500	0	500	500	500
610750 Training/Travel	68	565	2,000	(261)	500	1,500	2,000	2,000	2,000
610575 Rent	901	1,205	1,000	611	1,000	0	1,000	1,000	1,000
413310 Traffic Safety Matching Grants	3,057	0	10,000	0	10,000	0	10,000	10,000	10,000
610245 Miscellaneous	15	33	1,000	283	1,000	0	1,000	1,000	1,000
<i>MISCELLANEOUS</i>	<i>11,400</i>	<i>8,582</i>	<i>22,100</i>	<i>7,518</i>	<i>19,865</i>	<i>2,235</i>	<i>23,500</i>	<i>23,500</i>	<i>23,500</i>
610600 Repairs and Maintenance - Budget	0	1,006	0	0	0	0	0	0	0
610605 Repairs and Maintenance - Building	366	0	1,000	0	1,000	0	1,000	1,000	1,000
610625 Repairs and Maintenance - Equipment	17,703	5,638	15,000	3,225	15,000	0	15,000	15,000	15,000
610665 Repairs and Maintenance - Roads	20,951	7,999	30,000	16,516	30,000	0	30,000	30,000	30,000
610690 Flood Damage Repairs	3,000	0	0	0	0	0	0	0	0
610675 Repairs and Maintenance - Utilities	4	18,122	20,000	107	20,000	0	20,000	20,000	20,000
610685 Repairs and Maintenance - Vehicles	467	703	2,500	532	2,500	0	2,500	2,500	2,500
<i>REPAIRS</i>	<i>42,491</i>	<i>33,468</i>	<i>68,500</i>	<i>20,380</i>	<i>68,500</i>	<i>0</i>	<i>68,500</i>	<i>68,500</i>	<i>68,500</i>
610915 Utilities - Electric	82,243	81,871	85,000	40,687	83,000	2,000	85,000	85,000	85,000
610920 Utilities - Garbage	827	837	1,000	373	900	100	1,000	1,000	1,000
610965 Utilities - Telephone/Fax/Paging	1,997	1,964	2,200	915	2,000	200	2,000	2,000	2,000
<i>UTILITIES</i>	<i>85,067</i>	<i>84,672</i>	<i>88,200</i>	<i>41,975</i>	<i>85,900</i>	<i>2,300</i>	<i>88,000</i>	<i>88,000</i>	<i>88,000</i>

FYE 2022 Independence Budget

Transportation Operating Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
220									
617050 Contract Services - Budget	2,891	4,816	4,400	1,241	3,500	900	8,400	8,400	8,400
617052 Contract Services - Janitorial	319	225	0	0	0	0	0	0	0
617400 Professional Services - Other	0	12,122	0	3,343	3,500	(3,500)	0	0	0
617407 Professional Services - Legal	1,452	2,658	7,500	540	1,000	6,500	5,000	5,000	5,000
617435 Professional Services - Engineering	26,095	3,591	50,000	900	2,500	47,500	8,000	8,000	8,000
<i>CONTRACT SERVICES</i>	<i>30,757</i>	<i>23,412</i>	<i>61,900</i>	<i>6,024</i>	<i>10,500</i>	<i>51,400</i>	<i>21,400</i>	<i>21,400</i>	<i>21,400</i>
618083 Equipment/Operation Supplies	7,072	3,493	5,000	2,204	5,000	0	5,000	5,000	5,000
618087 Fuel	5,802	5,314	7,000	2,069	6,000	1,000	11,500	11,500	11,500
618230 Traffic Signs	3,615	2,592	4,000	3,666	4,500	(500)	6,500	6,500	6,500
618235 Traffic Paint	19,982	21,773	25,000	11,432	25,000	0	28,000	28,000	28,000
618800 Uniforms	849	954	1,400	732	1,400	0	1,400	1,400	1,400
<i>OPERATIONS</i>	<i>37,320</i>	<i>34,126</i>	<i>42,400</i>	<i>20,103</i>	<i>41,900</i>	<i>500</i>	<i>52,400</i>	<i>52,400</i>	<i>52,400</i>
Total Materials and Services	207,915	184,666	284,600	96,292	227,665	56,935	255,300	255,300	255,300
Capital Expense									
720500 Capital Expense - Vehicles	0	6,650	0	0	0	0	9,000	9,000	9,000
730000 Capital Expense - Equipment	6,700	3,072	5,000	0	5,000	0	190,000	190,000	190,000
751000 Capital Expense - Roads	0	0	270,000	36,322	45,000	225,000	495,000	495,000	495,000
Total Capital Expense	6,700	9,722	275,000	36,322	50,000	225,000	694,000	694,000	694,000
Transfers, Debt Service and Contingency									
850510 Capital Equipment Lease - Principal	5,750	4,715	0	0	0	0	0	0	0
851510 Capital Equipment Lease - Interest	417	108	0	0	0	0	0	0	0
890900 Interfund Capital Loans Repayments	30,313	30,166	44,760	0	44,805	(45)	44,590	44,590	44,590
970010 Transfer out - Overhead/Allocations	210,929	369,842	187,102	93,551	187,105	(3)	222,384	222,384	222,384
970000 Transfer out	15,000	15,000	0	0	0	0	0	0	0
970000 Transfer to Capital Projects Fund	0	0	315,500	157,750	315,500	0	0	0	0
970000 Transfer to IS Equip. Fund	0	0	5,000	2,500	5,000	0	7,500	7,500	7,500
970000 Transfer to Building R/R Fund	0	0	50,000	25,000	50,000	0	50,000	50,000	50,000
970040 Assessments	3,000	3,500	3,500	1,750	3,500	0	3,500	3,500	3,500
990000 Contingency	0	0	268,810	0	0	268,810	584,260	584,260	584,260
Total Transfers, Debt and Contingency	265,409	423,331	874,672	280,551	605,910	268,762	912,234	912,234	912,234
TOTAL USES	571,790	718,519	1,542,772	482,688	986,575	556,197	1,974,534	1,974,534	1,974,534
Ending Balance	576,896	667,059	0	573,755	764,534		0	0	0

FYE 2022 Independence Budget

Economic Development Loan Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
230									
Beginning Bal	283,000	188,020	479,632	580,148	580,148	100,516	503,373	503,373	503,373
SOURCES									
450010 Economic Development Loans	32,211	29,474	33,575	15,104	48,625	15,050	22,960	22,960	22,960
450900 Interfund Loan Proceeds/Repay	104,187	103,681	118,060	0	117,965	(95)	132,170	132,170	132,170
400200 Investment Interest	3,219	5,257	2,000	2,028	3,500	1,500	2,500	2,500	2,500
415425 Grants	0	0	0	0	0	0	0	0	0
400800 Miscellaneous Revenues	0	300,034	0	0	0	0	0	0	0
TOTAL SOURCES	139,617	438,446	153,635	17,132	170,090	16,455	157,630	157,630	157,630
USES									
Materials and Services									
415470 Façade Grant Program	0	0	20,000	0	0	20,000	20,000	20,000	20,000
490000 Economic Development Loans	0	20,000	100,000	22,774	22,775	77,225	100,000	100,000	100,000
610245 Miscellaneous	3,750	0	0	2,990	2,990	(2,990)	0	0	0
610080 Investment Opportunities	55,847	26,318	325,000	32,648	0	325,000	130,000	130,000	130,000
Total Materials and Services	59,597	46,318	445,000	58,412	25,765	419,235	250,000	250,000	250,000
Transfers, Debt Service and Contingency									
890900 Interfund Loan	100,000	0	0	0	0	0	0	0	0
970000 Transfer out - T&E Fund	75,000	0	0	0	25,000	(25,000)	25,000	25,000	25,000
970000 Transfer out - Grants Fund	0	0	0	0	196,100		0		
990000 Contingency	0	0	188,267	0	0	188,267	386,003	386,003	386,003
Total Transfers, Debt and Contingency	175,000	0	188,267	0	221,100	(32,833)	411,003	411,003	411,003
TOTAL USES	234,597	46,318	633,267	58,412	246,865	386,402	661,003	661,003	661,003
Ending Balance	188,020	580,148	0	538,868	503,373		0	0	0

FYE 2022 Independence Budget

Tourism and Events Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
235									
Beginning Bal	50,490	75,684	4,381	(49,635)	(49,635)	(54,016)	52,315	52,315	52,315
SOURCES									
415480 Donations / Sponsors (Summer Series)	48,651	24,746	15,000	3,951	5,000	(10,000)	10,000	10,000	10,000
415430 Grants	0	0	0	0	0	0	0	0	0
400125 Lodging Tax	1,915	10,767	75,000	83,583	134,000	59,000	150,000	150,000	150,000
400200 Investment Interest	459	150	300	0	0	(300)	300	300	300
400810 Royalites / Event Center	7,943	4,818	3,000	0	500	(2,500)	2,000	2,000	2,000
400771 Rent - Parks Use	2,185	(175)	2,500	(630)	500	(2,000)	1,000	1,000	1,000
415465 Independence Days	83,502	49,051	0	0	0	0	15,000	15,000	15,000
470000 Transfers In	150,000	75,000	75,000	37,500	100,000	25,000	50,000	50,000	50,000
400810 Reimbursement Revenue	912	522	0	537	540	540	0	0	0
TOTAL SOURCES	295,567	164,879	170,800	124,941	240,540	69,740	228,300	228,300	228,300
USES									
Personnel Services									
601000 Salary	48,593	50,600	57,000	26,565	56,000	1,000	59,000	59,000	59,000
604000 Benefits and Taxes	31,229	35,280	40,000	18,346	40,000	0	43,000	43,000	43,000
Total Personnel Services	79,822	85,880	97,000	44,911	96,000	1,000	102,000	102,000	102,000
Materials and Services									
415465 Independence Days	78,857	78,163	15,000	9,199	12,000	3,000	50,000	50,000	50,000
415470 Hops & Heritage	87	0	0	0	0	0	0	0	0
450010 Parks Events	45,581	68,587	15,000	1,216	4,000	11,000	25,000	25,000	25,000
450020 Programs	1,345	1,681	10,000	1,625	10,000	0	25,000	25,000	25,000
610005 Advertising/Marketing	20,898	11,547	5,000	17,974	5,000	0	15,000	15,000	15,000
610075 Dues and Memberships	1,376	1,409	1,500	393	1,500	0	1,500	1,500	1,500
610083 Equipment/Operation Supplies	904	3,014	5,000	0	5,000	0	5,000	5,000	5,000
610245 Miscellaneous	1,604	374	500	400	500	0	500	500	500
610285 Office Supplies	161	119	500	24	500	0	500	500	500
610605 Repairs and Maint - Building	0	0	0	736	900	(900)	1,000	1,000	1,000
617058 Contract Services - Misc.	26,500	35,000	0	0	0	0	20,000	20,000	20,000
617400 Professional Services	10,019	1,221	10,000	0	0	10,000	20,000	20,000	20,000
Total Materials and Services	187,332	201,115	62,500	31,567	39,400	23,100	163,500	163,500	163,500
Transfers, Debt Service and Contingency									
890900 Interfund Loan / Repayment	3,219	3,203	3,190	0	3,190	0	3,175	3,175	3,175
990000 Contingency	0	0	12,491	0	0	12,491	11,940	11,940	11,940
Total Transfers, Debt and Contingency	3,219	3,203	15,681	0	3,190	12,491	15,115	15,115	15,115
TOTAL USES	270,373	290,198	175,181	76,478	138,590	36,591	280,615	280,615	280,615
Ending Balance	75,684	(49,635)	0	(1,172)	52,315		0	0	0

FYE 2022 Independence Budget

Grants Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
240									
Beginning Bal	0	0	0	0	0	0	1,567,555	1,567,555	1,567,555
SOURCES									
<i>Federal & State - Non-Deptmental</i>									
412300 FEMA - Storm Damage	0	0	0	0	60,000	60,000	0	0	0
412321 American Rescue Plan	0	0	0	0	1,005,000		1,088,781	1,088,781	1,088,781
412310 CDBG - Housing Rehab	0	0	0	172,246	175,000				
412311 CDBG - MERIT	0	0	0	32,093	32,095	32,095	0		
400812 Disaster Recovery - (COVID-19)	0	0	0	0	280,150	280,150	0	0	0
<i>Community & Economic Development</i>									
400805 ROI Grant	0	0	0	0	70,000	70,000	70,000	70,000	70,000
400800 Broadband Grant	0	0	0	0	268,000	268,000	0	0	0
400810 USDA - Commercial Kitchen	0	0	0	0	99,000	99,000	0	0	0
414300 Communtiy Services Grant	0	0	0	0	5,000	5,000	0	0	0
414350 i6 Grant	0	0	0	0	50,000	50,000	40,000	40,000	40,000
415400 Census Grant	0	0	0	0	10,000	10,000	0	0	0
415401 Business Oregon Grant	0	0	0	45,000	45,000	45,000	0	0	0
415425 Trolley Grant	0	0	0	0	0	0	0	0	0
<i>Police Grants</i>									
412305 CERT Homeland Security Grant	0	0	0	0	43,400		15,000	15,000	15,000
412355 CERT Equipment Grant	0	0	0	0	22,000		0	0	0
402301 BPV Grant	0	0	0	662	2,650		2,000	2,000	2,000
412321 DUII Grant (ODOT)	0	0	0	1,600	1,500		1,000	1,000	1,000
412330 Distracted Driver Grant	0	0	0	1,116	2,500		2,000	2,000	2,000
413310 Bike Helmet	0	0	0	0	0		100	100	100
413360 Pedestrian Safety	0	0	0	0	3,000		2,000	2,000	2,000
413371 Seatbelt Grant	0	0	0	2,250	600		1,000	1,000	1,000
413380 Traffic Safety	0	0	0	0	0		0	0	0
<i>Parks & Recreation</i>									
415430 Polk County Cultural Grant	0	0	0	26,008	26,000		0	0	0
<i>Community Services</i>									
413350 Library Ready-to-Read Grant	0	0	0	1,542	1,540		2,000	2,000	2,000
440101 Museum Grants	0	0	0	876	2,000		9,000	9,000	9,000
<i>Miscellaneous</i>									
400200 Investment Income	0	0	0						
470000 Transfers In	0	0	0	0	646,100	646,100	0	0	0
TOTAL SOURCES	0	0	0	283,393	2,850,535	2,850,535	1,232,881	1,232,881	1,232,881
USES									
Personnel Services									
21210-601000 Salary (PD OT)	0	0	0	0	0	0	44,000	44,000	44,000
11110-601000 Salary & Benefits (Grants Administration)	0	0	0	0	0	0	255,000	255,000	255,000
Total Personnel Services	0	0	0	0	0	0	299,000	299,000	299,000
Materials and Services									

FYE 2022 Independence Budget

Grants Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
240									
<i>Federal & State - Non-Departmental</i>									
610999 CDBG - MERIT	0	0	0	32,093	32,095	(32,095)	0	0	0
610998 CDBG - Housing Rehab	0	0	0	116,642	175,000		0	0	0
612300 American Rescue	0	0	0	0	50,000		450,000	450,000	450,000
612302 American Rescue - Infrastructure	0	0	0	0	0		500,000	500,000	500,000
612301 Professional Services - Non-Grant	0	0	0	0	20,000		60,000	60,000	60,000
870000 Disaster Recovery (COVID-19)	0	0	0	193,309	275,000	(275,000)	0	0	0
610690 FEMA - Storm Damage	0	0	0	0	75,000	(75,000)	0	0	0
<i>Community & Economic Development</i>									
600800 Broadband Grant	0	0	0	0	268,000	(268,000)	0	0	0
600810 USDA - Commercial Kitchen	0	0	0	0	100,000	(100,000)	0	0	0
600805 ROI Grant	0	0	0	0	70,000	(70,000)	70,000	70,000	70,000
614300 Community Services Grant	0	0	0	0	5,000	(5,000)	0	0	0
614350 i6 Grant	0	0	0	0	30,000	(30,000)	50,000	50,000	50,000
615400 Census Grant	0	0	0	0	10,000	(10,000)	0	0	0
615401 Business Oregon-Economic Recovery	0	0	0	45,000	45,000	(45,000)	0	0	0
615425 Trolley Grant	0	0	0	0	32,650	(32,650)	196,100	196,100	196,100
<i>Police Grants</i>									
612305 CERT Homeland Security Grant	0	0	0	0	43,000		15,000	15,000	15,000
612355 CERT Equipment Grant	0	0	0	4,281	22,235		0	0	0
612321 DUII Grant (ODOT)	0	0	0	0	0	0	0	0	0
613371 Seatbelt Grant	0	0	0	0	0	0	0	0	0
613380 Traffic Safety Grant	0	0	0	0	0	0	0	0	0
602301 BPV Grant	0	0	0	0	0	0	0	0	0
612330 Distracted Driver Grant	0	0	0	0	0	0	0	0	0
613360 Pedestrian Safety Grant	0	0	0	0	0	0	0	0	0
<i>Parks & Recreation</i>									
615430 Polk County Cultural Grant	0	0	0	26,008	26,000		0	0	0
<i>Community Services</i>									
641999 Museum Grants	0	0	0	0	2,000		4,000	4,000	4,000
613350 Library Ready-to-Read Grant	0	0	0	0	2,000		2,000	2,000	2,000
Total Materials and Services	0	0	0	417,333	1,282,980	(1,282,980)	1,347,100	1,347,100	1,347,100
Transfers, Debt Service and Contingency									
990000 Contingency	0	0	0	0	0	0	1,154,336	1,154,336	1,154,336
Total Transfers, Debt and Contingency	0	0	0	0	0	0	1,154,336	1,154,336	1,154,336
TOTAL USES	0	0	0	417,333	1,282,980	(1,282,980)	2,800,436	2,800,436	2,800,436
Ending Balance	0	0	0	(133,940)	1,567,555		0	0	0

Lobbyist

FYE 2022 Independence Budget

Transportation SDC Fund 420	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
Beginning Bal	504,721	114,856	350,647	416,682	416,682	66,035	137,360	137,360	137,360
SOURCES									
400590 System Development Charges	153,466	238,271	150,000	129,453	170,000	20,000	150,000	150,000	150,000
400591 SDC Installment-Principal	12,698	25,411	20,863	0	27,645	6,782	23,320	23,320	23,320
400592 SDC Installment-Interest	5,332	2,947	15,360	0	20,220	4,860	13,900	13,900	13,900
400200 Investment Interest	7,795	5,522	4,500	905	1,800	(2,700)	2,000	2,000	2,000
450900 Interfund Loans/Repayments	6,500	43,969	0	0	0	0	0	0	0
TOTAL SOURCES	185,791	316,120	190,723	130,358	219,665	28,942	189,220	189,220	189,220
USES									
Materials and Services									
617435 Professional Services - Engineering	0	0	25,000	0	10,000	15,000	75,000	75,000	75,000
Total Materials and Services	0	0	25,000	0	10,000	15,000	75,000	75,000	75,000
Capital Expense									
751000 Capital Expense - Street System	0	0	0	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0	0	0	0
Transfers, Debt Service and Contingency									
890900 Interfund Loan & Repayment	564,270	0	0	0	300,605	(300,605)	0	0	0
970000 Transfer out - Capital Projects	0	0	150,000	75,000	150,000	0	50,000	50,000	50,000
970000 Transfer out - Urban Renewal Projects	0	0	25,000	12,500	25,000	0	0	0	0
970030 Transfer out - Admin Fees	8,386	10,794	8,543	6,473	9,882	(1,339)	8,666	8,666	8,666
970040 Assessments	3,000	3,500	3,500	1,750	3,500	0	3,500	3,500	3,500
990000 Contingency	0	0	329,327	0	0	329,327	189,414	189,414	189,414
Total Transfers, Debt and Contingency	575,656	14,294	516,370	95,723	488,987	27,383	251,580	251,580	251,580
TOTAL USES	575,656	14,294	541,370	95,723	498,987	42,383	326,580	326,580	326,580
Ending Balance	114,856	416,682	0	451,317	137,360		0	0	0

FYE 2022 Independence Budget

Capital Projects Fund	Actual		FY 20/21		Budget to Est YE Variance	Budget 21/22			
	18/19	19/20	Adopted Budget	6 Mo Actual		Est YE	Proposed	Approved	Adopted
435									
Beginning Bal	0	0	0	0	0	0	166,000	166,000	166,000
SOURCES									
415427 Grants	0	0	1,407,500	0	0	(1,407,500)	1,750,000	1,750,000	1,750,000
400200 Investment Interest	0	0	0	316	500	500	500	500	500
470000 Transfers In	0	0	465,500	232,750	465,500	-	145,000	145,000	145,000
TOTAL SOURCES	0	0	1,873,000	233,066	466,000	(1,407,000)	1,895,500	1,895,500	1,895,500
USES									
Materials and Services									
617435 Professional Services - Engineering	0	0	540,000	0	300,000	240,000	100,000	100,000	100,000
Total Materials and Services	0	0	540,000	0	300,000	240,000	100,000	100,000	100,000
Capital Expense									
751000 Capital Expense - Street System	0	0	1,333,000	0	0	1,333,000	1,650,000	1,650,000	1,650,000
Total Capital Expense	0	0	1,333,000	0	0	1,333,000	1,650,000	1,650,000	1,650,000
Transfers, Debt Service and Contingency									
990000 Contingency	0	0	0	0	0	0	311,500	311,500	311,500
Total Transfers, Debt and Contingency	0	0	0	0	0	0	311,500	311,500	311,500
TOTAL USES	0	0	1,873,000	0	300,000	1,573,000	2,061,500	2,061,500	2,061,500
Ending Balance	0	0	0	233,066	166,000		0	0	0

FYE 2022 Independence Budget

Parks SDC Fund 430	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
Beginning Bal	(385,834)	307,001	304,991	507,826	507,826	202,835	49,841	49,841	49,841
SOURCES									
400590 System Development Charges	196,921	343,005	200,000	132,405	165,000	(35,000)	150,000	150,000	150,000
400591 SDC Installment-Principal	0	25,639	10,511	0	10,510	(1)	11,245	11,245	11,245
400592 SCD Installment-Interest	0	47	8,813	0	8,810	(3)	8,080	8,080	8,080
400200 Investment Interest	2,578	6,193	4,500	966	2,000	(2,500)	2,000	2,000	2,000
415427 Grant	1,350,000	0	0	0	0	-	0	0	0
TOTAL SOURCES	1,549,499	374,884	223,824	133,371	186,320	(37,504)	171,325	171,325	171,325
USES									
Materials and Services									
617435 Professional Services - Engineering	1,790	36,785	87,500	3,443	0	87,500	40,000	40,000	40,000
Total Materials and Services	1,790	36,785	87,500	3,443	0	87,500	40,000	40,000	40,000
Capital Expense									
711100 Capital Expense - Parks System	838,528	3,305	47,500	36,116	0	47,500	0	0	0
711200 Capital Expense - Ballfield Development	0	0	0	0	0	0	0	0	0
752600 Master Plan	0	0	0	0	0	0	0	0	0
Total Capital Expense	838,528	3,305	47,500	36,116	0	47,500	0	0	0
Transfers, Debt Service and Contingency									
890900 Interfund Capital Loans & Repayment	6,500	43,969	105,000	0	425,530	(320,530)	14,715	14,715	14,715
970000 Transfer out - Parks Capital Reserve	0	75,000	210,000	105,000	210,000	0	125,000	125,000	125,000
970030 Transfer out - Admin Fees	9,846	15,000	10,526	6,620	8,776	1,751	8,062	8,062	8,062
990000 Contingency	0	0	68,290	0	0	68,290	33,388	33,388	33,388
Total Transfers, Debt and Contingency	16,346	133,969	393,816	111,620	644,306	(250,490)	181,166	181,166	181,166
TOTAL USES	856,664	174,059	528,816	151,179	644,306	(115,490)	221,166	221,166	221,166
Ending Balance	307,001	507,826	0	490,018	49,841		0	0	0

FYE 2022 Independence Budget

Parks Capital Reserve 425	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
Beginning Bal	64,196	65,162	59,408	84,950	84,950	25,542	269,075	269,075	269,075
SOURCES									
470000 Transfers In	115,000	105,000	240,000	120,000	240,000	0	175,000	175,000	175,000
400200 Investment Interest	750	1,393	800	410	800	0	1,000	1,000	1,000
412300 Grant	10,000	74,582	0	0	65,325	65,325	108,000	108,000	108,000
TOTAL SOURCES	125,750	180,975	240,800	120,410	306,125	65,325	284,000	284,000	284,000
USES									
Materials and Services									
617435 Professional Services - Engineering	0	0	0	0	0		20,000	20,000	20,000
Total Materials and Services	0	0	0	0	0	0	20,000	20,000	20,000
Capital Expense									
752000 Capital Expense-Infrastructure	111,917	146,642	200,000	38,292	122,000	78,000	130,000	130,000	130,000
730000 Capital Expense-Equipment	6,700	3,072	5,000	0	0	5,000	130,000	130,000	130,000
740000 Capital Expense-Vehicles	0	6,650	0	0	0	0	9,000	9,000	9,000
Total Capital Expense	118,617	156,364	205,000	38,292	122,000	83,000	269,000	269,000	269,000
Transfers, Debt Service and Contingency									
850510 Equipment Lease - Principal	5,750	4,715	0	0	0	0	0	0	0
851510 Equipment Lease - Interest	417	108	0	0	0	0	0	0	0
990000 Contingency	0	0	95,208	0	0	95,208	264,075	264,075	264,075
Total Transfers, Debt and Contingency	6,167	4,823	95,208	0	0	95,208	264,075	264,075	264,075
TOTAL USES	124,784	161,187	300,208	38,292	122,000	178,208	553,075	553,075	553,075
Ending Balance	65,162	84,950	0	167,068	269,075		0	0	0

FYE 2022 Independence Budget

Information Services Equipment Fund 255	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
Beginning Bal	99,392	111,365	34,165	80,876	80,876	46,711	53,696	53,696	53,696
SOURCES									
400200 Investment Interest	1,010	309	300	12	20	(280)	200	200	200
400800 Misc (Hotel Equip Agreement)	0	0	0	0	0	0	2,000	2,000	2,000
470000 Transfers In	132,500	107,500	90,000	45,000	90,000	0	105,000	105,000	105,000
TOTAL SOURCES	133,510	107,809	90,300	45,012	90,020	(280)	107,200	107,200	107,200
USES									
Materials and Service									
610053 Contract Services- IS	30,626	119,961	100,000	52,415	100,000	0	120,000	120,000	120,000
Total Materials and Services	30,626	119,961	100,000	52,415	100,000	0	120,000	120,000	120,000
Capital Expense									
730000 Capital Expense - Equipment	90,911	18,337	17,500	7,170	17,200	300	35,000	35,000	35,000
Total Capital Expense	90,911	18,337	17,500	7,170	17,200	300	35,000	35,000	35,000
Transfers, Debt Service and Contingency									
990000 Contingency	0	0	6,965	0	0	6,965	5,896	5,896	5,896
Total Transfers, Debt and Contingency	0	0	6,965	0	0	6,965	5,896	5,896	5,896
TOTAL USES	121,537	138,298	124,465	59,585	117,200	7,265	160,896	160,896	160,896
Ending Balance	111,365	80,876	0	66,303	53,696		0	0	0

FYE 2022 Independence Budget

Building Repair/Replacement Fund 215	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
Beginning Bal	82,785	105,231	166,231	318,944	318,944	152,713	95,444	95,444	95,444
SOURCES									
470000 Transfers In	70,000	95,000	205,000	102,500	205,000	0	210,000	210,000	210,000
400200 Investment Interest	1,319	1,889	0	1,482	2,000	2,000	1,000	1,000	1,000
400880 Sale of Surplus Property	0	0	0	0	0		350,000	350,000	350,000
440100 Grants	0	0	0	11,500	11,500		0	0	0
450010 Loan Proceeds	0	650,000	0	0	0	0	0	0	0
TOTAL SOURCES	71,319	746,889	205,000	115,482	218,500	13,500	561,000	561,000	561,000
USES									
Materials and Service									
610605 Repairs Building	0	0	0	0	0		31,000	31,000	31,000
617400 Professional Services	0	31,182	100,000	13,840	32,000	68,000	5,000	5,000	5,000
Total Materials and Services	0	31,182	100,000	13,840	32,000	68,000	36,000	36,000	36,000
Capital Expense									
730000 Capital Expense - Building	48,873	501,994	110,000	4,062	410,000	(300,000)	30,000	30,000	30,000
Total Capital Expense	48,873	501,994	110,000	4,062	410,000	(300,000)	30,000	30,000	30,000
Transfers, Debt Service and Contingency									
355000 Reserve for PW Facility	0	0	115,000	0	0		315,000	315,000	315,000
990000 Contingency	0	0	46,231	0	0	46,231	275,444	275,444	275,444
Total Transfers, Debt and Contingency	0	0	161,231	0	0	161,231	590,444	590,444	590,444
TOTAL USES	48,873	533,176	371,231	17,902	442,000	(70,769)	656,444	656,444	656,444
Ending Balance	105,231	318,944	0	416,524	95,444		0	0	0

FYE 2022 Independence Budget

GF Equipment/Vehicle Reserve Fund 115	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
Beginning Bal	7,029	20,585	21,940	21,945	21,945	5	22,070	22,070	22,070
SOURCES									
470000 Transfers In	50,000	50,000	50,000	25,000	50,000	0	50,000	50,000	50,000
400200 Investment Interest	208	273	100	115	125	25	100	100	100
450010 Loan Proceeds	0	0	0	0	0	0	0	0	0
400800 Miscellaneous Revenues	14,425	0	0	0	0	0	0	0	0
TOTAL SOURCES	64,633	50,273	50,100	25,115	50,125	25	50,100	50,100	50,100
USES									
Capital Expense									
730000 Capital Expense - Equipment	0	0	0	0	0	0	0	0	0
740000 Capital Expense - Vehicles	51,077	48,913	50,000	0	50,000	0	50,000	50,000	50,000
Total Capital Expense	51,077	48,913	50,000	0	50,000	0	50,000	50,000	50,000
Transfers, Debt Service and Contingency									
990000 Contingency	0	0	22,040	0	0	22,040	22,170	22,170	22,170
Total Transfers, Debt and Contingency	0	0	22,040	0	0	22,040	22,170	22,170	22,170
TOTAL USES	51,077	48,913	72,040	0	50,000	22,040	72,170	72,170	72,170
Ending Balance	20,585	21,945	0	47,060	22,070		0	0	0

FYE 2022 Independence Budget

General Obligation Bond Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
310									
Beginning Bal	97,644	120,091	136,765	157,711	157,711	20,946	199,342	199,342	199,342
SOURCES									
400110 Real Property Tax	399,593	420,928	397,870	419,151	425,000	27,130	415,500	415,500	415,500
400115 Real Property Tax- Prior	15,484	12,515	13,000	9,835	13,000	0	15,000	15,000	15,000
400200 Interest	4,039	4,087	2,000	763	1,500	(500)	1,500	1,500	1,500
TOTAL SOURCES	419,116	437,530	412,870	429,749	439,500	26,630	432,000	432,000	432,000
USES									
630030 2013 GO Bond Principal	225,000	235,000	240,000	0	240,000	0	245,000	245,000	245,000
631030 2013 GO Bond Interest	171,669	164,910	157,869	78,934	157,869	0	150,670	150,670	150,670
Total Transfers, Debt and Contingency	396,669	399,910	397,869	78,934	397,869	0	395,670	395,670	395,670
TOTAL USES	396,669	399,910	397,869	78,934	397,869	0	395,670	395,670	395,670
Ending Balance	120,091	157,711	151,766	508,526	199,342		235,672	235,672	235,672

FYE 2022 Independence Budget

Special Assessments Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
330									
Beginning Bal	16,496	15,526	16,429	16,671	16,671	242	17,129	17,129	17,129
SOURCES									
400150 Special Assessments - Principal	9,540	10,375	10,080	0	10,080	0	11,350	11,350	11,350
400151 Special Assessments - Interest	5,324	4,586	4,222	0	4,220	(2)	3,700	3,700	3,700
400200 Investment Interest	107	126	100	69	100	0	100	100	100
470040 Transfers In Assessments	12,000	14,000	14,000	7,000	14,000	0	14,000	14,000	14,000
TOTAL SOURCES	26,971	29,087	28,402	7,069	28,400	(2)	29,150	29,150	29,150
USES									
Transfers, Debt Service and Contingency									
850100 OECDD SPWF Hoffman Principal	20,896	21,941	23,038	23,038	23,038	0	24,190	24,190	24,190
851100 OECDD SPWF Hoffman Interest	7,045	6,001	4,904	4,904	4,904	0	3,755	3,755	3,755
990000 Contingency	0	0	16,889	0	0	16,889	18,334	18,334	18,334
Total Transfers, Debt and Contingency	27,941	27,942	44,831	27,942	27,942	16,889	46,279	46,279	46,279
TOTAL USES	27,941	27,942	44,831	27,942	27,942	16,889	46,279	46,279	46,279
Ending Balance	15,526	16,671	0	(4,202)	17,129		0	0	0

FYE 2022 Independence Budget

MINET Debt Service Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
360									
Beginning Bal	0	0	0	0	0	0	0	0	0
SOURCES									
400300 Intergovernmental Loan	300,132	329,846	250,000	157,711	157,715	(92,285)	100,000	100,000	100,000
450010 Loan Proceeds/Repayment	513,594	5,782,306	558,623	197,050	620,755	62,132	697,435	697,435	697,435
TOTAL SOURCES	813,726	6,112,152	808,623	354,761	778,470	(30,153)	797,435	797,435	797,435
USES									
Transfers, Debt Service and Contingency									
851211 MINET Debt Service Interest	358,726	344,423	328,623	144,761	298,470	30,153	500,000	500,000	500,000
851600 MINET Debt Service Principal	455,000	5,620,000	480,000	210,000	480,000	0	297,435	297,435	297,435
610001 MINET Debt Service Expense	0	147,729	0	0	0	0	0	0	0
Total Transfers, Debt and Contingency	813,726	6,112,152	808,623	354,761	778,470	30,153	797,435	797,435	797,435
TOTAL USES	813,726	6,112,152	808,623	354,761	778,470	30,153	797,435	797,435	797,435
Ending Balance	0	0	0	0	0		0	0	0

FYE 2022 Independence Budget

Sewer Operating Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
510									
Beginning Bal	1,110,328	506,167	1,033,961	544,491	544,491	(489,470)	1,488,413	1,488,413	1,488,413
SOURCES									
400702 Sewer Billing	2,090,321	2,196,924	2,272,550	1,149,400	2,350,500	77,950	2,400,000	2,400,000	2,400,000
400705 Connection Fees	14,600	59,589	10,000	12,456	20,000	10,000	15,000	15,000	15,000
450010 Loan Proceeds	457,915	2,968,390	5,071,000	2,050,889	4,500,000	(571,000)	1,500,000	1,500,000	1,500,000
450900 Interfund Loan Proceeds/Repayment	15,558	15,482	30,195	0	30,195	0	59,620	59,620	59,620
400200 Investment Interest	8,457	575	800	371	700	(100)	1,000	1,000	1,000
400800 Miscellaneous Revenues	10,878	332	0	323	325	325	0	0	0
470000 Transfer from Sewer SDC	0	922,000	0	0	0	0	0	0	0
TOTAL SOURCES	2,597,729	6,163,292	7,384,545	3,213,439	6,901,720	(482,825)	3,975,620	3,975,620	3,975,620
USES									
Personnel Services									
601000 Salary	234,007	252,964	250,000	129,404	260,000	(10,000)	270,000	270,000	270,000
604000 Benefits and Taxes	153,783	177,831	187,000	87,602	180,000	7,000	188,000	188,000	188,000
Total Personnel Services	387,790	430,795	437,000	217,006	440,000	(3,000)	458,000	458,000	458,000
Materials and Services									
610075 Dues and Memberships	427	456	1,000	0	1,000	0	1,000	1,000	1,000
610105 Insurance - Property	2,698	4,059	4,200	4,767	4,770	(570)	5,000	5,000	5,000
610115 Insurance - General Liability	8,447	8,331	8,500	7,846	7,850	650	8,500	8,500	8,500
610125 Insurance - Auto Liability	2,400	2,195	2,400	2,161	2,160	240	2,400	2,400	2,400
610215 Licenses and Permits	4,993	12,144	5,500	1,085	6,000	(500)	6,000	6,000	6,000
610575 Rent	901	1,205	1,200	611	1,200	0	1,200	1,200	1,200
610750 Training/Travel	778	3,644	5,500	79	2,000	3,500	4,000	4,000	4,000
610245 Miscellaneous	2,057	1,757	3,000	68	3,000	0	3,000	3,000	3,000
<i>MISCELLANEOUS</i>	<i>22,701</i>	<i>33,791</i>	<i>31,300</i>	<i>16,617</i>	<i>27,980</i>	<i>3,320</i>	<i>31,100</i>	<i>31,100</i>	<i>31,100</i>
610285 Office Supplies	1,498	2,113	2,500	519	2,000	500	2,000	2,000	2,000
610325 Postage	3,572	3,649	5,000	1,814	4,000	1,000	5,000	5,000	5,000
<i>SUPPLIES</i>	<i>5,070</i>	<i>5,762</i>	<i>7,500</i>	<i>2,333</i>	<i>6,000</i>	<i>1,500</i>	<i>7,000</i>	<i>7,000</i>	<i>7,000</i>
610605 Repairs and Maintenance - Building	957	418	5,000	717	5,000	0	5,000	5,000	5,000
610625 Repairs and Maintenance - Equipment	45,520	13,501	30,000	13,287	34,000	(4,000)	30,000	30,000	30,000
610665 Repairs and Maintenance - Roads	2,769	4,507	5,000	0	5,000	0	5,000	5,000	5,000
610675 Repairs and Maintenance - Utilities	13,851	49,235	40,000	5,538	40,000	0	40,000	40,000	40,000
610685 Repairs and Maintenance - Vehicles	1,391	1,115	3,000	2,620	3,000	0	3,000	3,000	3,000
<i>REPAIRS</i>	<i>64,488</i>	<i>68,776</i>	<i>83,000</i>	<i>22,162</i>	<i>87,000</i>	<i>(4,000)</i>	<i>83,000</i>	<i>83,000</i>	<i>83,000</i>
610915 Utilities - Electric	34,587	32,928	40,000	14,438	35,000	5,000	40,000	40,000	40,000
610920 Utilities - Garbage	827	837	1,000	373	800	200	1,000	1,000	1,000
610965 Utilities - Telephone/Fax/Paging	1,997	1,964	2,400	915	2,000	400	2,400	2,400	2,400
<i>UTILITIES</i>	<i>37,411</i>	<i>35,729</i>	<i>43,400</i>	<i>15,726</i>	<i>37,800</i>	<i>5,600</i>	<i>43,400</i>	<i>43,400</i>	<i>43,400</i>
610010 Agent Fees	495	495	550	0	550	0	550	550	550
617050 Contract Services - Budget	2,891	5,101	4,400	2,519	7,000	(2,600)	8,400	8,400	8,400
617052 Contract Services - Janitorial	320	225	0	0	0	0	0	0	0
617053 Contract Services - IS	0	0	500	0	500	0	500	500	500
617058 Contract Services - Misc.	574	0	2,000	0	2,000	0	2,000	2,000	2,000
617400 Professional Services	18,575	1,803	77,000	5,856	20,000	57,000	10,000	10,000	10,000

temp/seasonal workers

FYE 2022 Independence Budget

Sewer Operating Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
510									
617407 Professional Services - Legal	4,739	3,757	10,000	2,369	6,000	4,000	10,000	10,000	10,000
617435 Professional Services - Engineering.	347,139	475,951	430,000	144,965	430,000	0	10,000	10,000	10,000
<i>CONTRACT SERVICES</i>	<i>374,733</i>	<i>487,332</i>	<i>524,450</i>	<i>155,709</i>	<i>466,050</i>	<i>58,400</i>	<i>41,450</i>	<i>41,450</i>	<i>41,450</i>
618025 Chemicals	20,666	24,630	30,000	10,438	25,000	5,000	30,000	30,000	30,000
618083 Equipment/Operation Supplies	11,988	8,026	8,500	6,369	8,500	0	14,500	14,500	14,500
618087 Fuel	5,741	5,321	7,500	2,034	6,000	1,500	7,000	7,000	7,000
618089 Lab Analysis	10,105	7,011	8,000	2,365	8,000	0	10,000	10,000	10,000
618800 Uniforms	849	1,029	1,400	732	1,400	0	1,400	1,400	1,400
<i>OPERATIONS</i>	<i>49,349</i>	<i>46,017</i>	<i>55,400</i>	<i>11,500</i>	<i>23,900</i>	<i>31,500</i>	<i>62,900</i>	<i>62,900</i>	<i>62,900</i>
Total Materials and Services	553,752	677,407	745,050	234,485	673,730	71,320	268,850	268,850	268,850
Capital Expense									
740000 Capital Expense - Vehicles	0	6,650	0	0	0	0	9,000	9,000	9,000
730000 Capital Expense - Equipment	6,700	3,072	110,000	0	110,000	0	0	0	0
753000 Capital Expense - Sewer System	0	3,417,302	4,891,000	1,435,871	3,185,000	1,706,000	382,000	382,000	382,000
Total Capital Expense	6,700	3,427,024	5,001,000	1,435,871	3,295,000	1,706,000	391,000	391,000	391,000

FYE 2022 Independence Budget

Sewer Operating Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
510									
Transfers, Debt Service and Contingency									
850330 2013 Sewer Refunding Bond	125,000	105,000	80,000	0	80,000	0	80,000	80,000	80,000
850510 Equipment Lease-Principal	5,750	4,715	0	0	0	0	0	0	0
851330 2013 Sewer Refunding Bond-Interest	73,198	70,696	67,550	33,775	67,550	0	65,150	65,150	65,150
851510 Equipment Lease-Interest	417	16	0	0	0	0	0	0	0
890900 Interfund Capital Loans/Repayment	200,000	0	0	0	0	0	0	0	0
970000 Transfer out	70,000	40,000	0	0	0	0	0	0	0
970010 Transfer out - Overhead/Allocations	1,633,094	1,215,527	1,046,204	523,102	1,046,205	(1)	1,111,922	1,111,922	1,111,922
970020 Transfer out - Franchise Fee	146,189	153,788	159,079	80,458	164,535	(5,456)	168,000	168,000	168,000
970000 Transfer to IS Equip. Fund	0	0	15,000	7,500	15,000	0	20,000	20,000	20,000
970000 Transfer to Building Repair/Replacement Fund	0	0	50,000	25,000	50,000	0	75,000	75,000	75,000
355000 Debt Reserve	0	0	125,778	0	125,778	0	125,780	125,780	125,780
990000 Contingency	0	0	691,846	0	0	691,846	2,700,331	2,700,331	2,700,331
Total Transfers, Debt and Contingency	2,253,648	1,589,742	2,235,456	669,835	1,549,068	686,388	4,346,183	4,346,183	4,346,183
TOTAL USES	3,201,890	6,124,968	8,418,506	2,557,197	5,957,798	2,460,708	5,464,033	5,464,033	5,464,033
Ending Balance	506,167	544,491	0	1,200,733	1,488,413		0	0	0

FYE 2022 Independence Budget

Sewer SDC Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
515									
Beginning Bal	1,537,177	1,733,301	2,000,197	1,190,706	1,190,706	(809,491)	979,916	979,916	979,916
SOURCES									
400590 System Development Charges	135,839	271,048	130,000	137,815	145,000	15,000	145,000	145,000	145,000
400591 SDC Installment-Principal	9,014	22,652	18,430	0	16,310	(2,120)	19,720	19,720	19,720
400592 SDC Installment-Interest	6,107	834	13,393	0	18,980	5,587	12,100	12,100	12,100
400200 Investment Interest	21,778	20,060	15,000	3,766	7,000	(8,000)	9,000	9,000	9,000
450900 Interfund Loans/Repayments	89,250	88,812	88,375	0	88,375	0	87,940	87,940	87,940
TOTAL SOURCES	261,988	403,406	265,198	141,581	275,665	10,467	273,760	273,760	273,760
USES									
Materials and Services									
617435 Professional Services - Engineering	0	12,112	185,000	3,666	135,000	50,000	100,000	100,000	100,000
Total Materials and Services	0	12,112	185,000	3,666	135,000	50,000	100,000	100,000	100,000
Capital Outlay									
752000 Capital Expense - Sewer System	0	0	0	0	0	0	0	0	0
752600 Master Plan	0	0	0	0	0	0	0	0	0
Total Capital Outlay	0	0	0	0	0	0	0	0	0
Transfers, Debt Service and Contingency									
890900 Interfund Loans	58,316	0	0	0	343,390	0	0	0	0
970000 Transfer to Sewer Fund	0	922,000	0	0	0	0	0	0	0
970030 Transfer out - Admin. Fee	7,548	11,889	7,422	6,891	8,066	(644)	8,236	8,236	8,236
990000 Contingency	0	0	2,072,974	0	0	2,072,974	1,145,440	1,145,440	1,145,440
Total Transfers, Debt and Contingency	65,864	933,889	2,080,395	6,891	351,456	1,728,940	1,153,676	1,153,676	1,153,676
TOTAL USES	65,864	946,001	2,265,395	10,557	486,456	1,778,940	1,253,676	1,253,676	1,253,676
Ending Balance	1,733,301	1,190,706	0	1,321,730	979,916		0	0	0

FYE 2022 Independence Budget

Water Operating Fund	Actual		FY 20/21		Budget to	Budget 21/22			
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
530									
Beginning Bal	645,367	890,651	595,804	902,305	902,305	306,501	1,268,310	1,268,310	1,268,310
SOURCES									
400701 Water Billing	2,394,932	2,408,540	2,500,000	1,360,144	2,550,000	50,000	2,747,500	2,747,500	2,747,500
400705 Connection Fees	19,146	42,346	10,000	13,228	20,000	10,000	15,000	15,000	15,000
400706 Water/Sewer Write-Off	(28,676)	(95)	0	0	0	0	0	0	0
400750 Public Works Services	9,450	2,246	3,000	3,691	4,000	1,000	3,000	3,000	3,000
400778 Rental Income - Flow Meter	3,533	3,013	1,500	1,343	1,500	0	1,500	1,500	1,500
400710 Fees & Other Charges	55,199	52,168	55,000	17,897	35,000	(20,000)	55,000	55,000	55,000
400800 Miscellaneous	1,962	1,241	0	0	0	0	0	0	0
400810 Refunds/Reimbursements	1,162	0	0	0	0	0	0	0	0
400200 Investment Interest	11,246	12,952	7,000	4,086	7,000	0	7,000	7,000	7,000
450900 Interfund Loans/Repayments	32,281	32,125	151,710	0	61,540	(90,170)	61,245	61,245	61,245
470000 Transfers in - GF for MINET Debt	99,434	96,000	116,000	68,251	115,000	(1,000)	90,000	90,000	90,000
470000 Transfers In - Water SDC	27,630	320,670	150,715	75,357	150,715	0	45,305	45,305	45,305
TOTAL SOURCES	2,627,299	2,971,206	2,994,925	1,543,997	2,944,755	(50,170)	3,025,550	3,025,550	3,025,550
USES									
Personnel Services									
601000 Salary	265,679	288,845	288,000	147,699	295,500	(7,500)	305,000	305,000	305,000
604000 Benefits and Taxes	178,347	209,364	212,000	113,575	209,000	3,000	215,000	215,000	215,000
Total Personnel Services	444,026	498,209	500,000	261,274	504,500	(4,500)	520,000	520,000	520,000
Materials and Services									
610009 Bond Agent Fees	1,000	550	1,100	550	1,100	0	1,500	1,500	1,500
610075 Dues and Memberships	601	456	1,400	0	1,400	0	1,400	1,400	1,400
610105 Insurance - Property	5,383	3,617	4,000	4,248	4,250	(250)	4,400	4,400	4,400
610115 Insurance - General Liability	3,639	2,190	2,400	1,344	1,345	1,055	1,500	1,500	1,500
610125 Insurance - Auto Liability	2,319	2,123	2,400	2,090	2,090	310	2,400	2,400	2,400
610215 Licenses and Permits	2,182	1,325	2,400	1,032	2,100	300	2,400	2,400	2,400
610575 Rent-Equip	1,595	1,205	1,200	611	2,000	(800)	1,200	1,200	1,200
610750 Training/Travel	2,515	1,937	3,500	79	1,000	2,500	3,500	3,500	3,500
610245 Miscellaneous	1,539	(1,856)	2,200	149	2,200	0	2,200	2,200	2,200
MISCELLANEOUS	20,773	11,547	20,600	10,103	17,485	3,115	20,500	20,500	20,500
610285 Office Supplies	1,531	2,171	2,500	410	2,000	500	2,500	2,500	2,500
610325 Postage	5,800	6,086	7,500	2,572	7,000	500	7,000	7,000	7,000
SUPPLIES	7,331	8,257	10,000	2,982	9,000	1,000	9,500	9,500	9,500
610605 Repairs and Maintenance - Building	1,914	1,254	2,500	113	2,000	500	2,500	2,500	2,500
610625 Repairs and Maintenance - Equipment	10,210	18,509	22,000	3,451	20,000	2,000	2,200	2,200	2,200
610675 Repairs and Maintenance - Utilities	52,230	59,483	60,000	7,784	50,000	10,000	50,000	50,000	50,000
610685 Repairs and Maintenance - Vehicles	730	3,335	4,000	600	4,000	0	4,000	4,000	4,000
REPAIRS	65,084	82,581	88,500	11,948	76,000	12,500	58,700	58,700	58,700
610915 Utilities - Electric	82,686	78,414	85,000	42,081	85,000	0	88,000	88,000	88,000
610920 Utilities - Garbage	827	837	1,000	373	800	200	1,000	1,000	1,000
610965 Utilities - Telephone/Fax/Paging	1,997	1,964	2,200	915	2,000	200	2,200	2,200	2,200
UTILITIES	85,510	81,215	88,200	43,369	87,800	400	91,200	91,200	91,200

FYE 2022 Independence Budget

Water Operating Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
530									
617050 Contract Services - Budget	2,891	5,101	4,400	2,919	6,400	(2,000)	8,400	8,400	8,400
617052 Contract Services - Janitorial	320	225	0	0	0	0	0	0	0
617053 Contract Services _ IS	0	0	500	0	500	0	500	500	500
617058 Contract Services - Misc.	278	565	500	50	500	0	500	500	500
617400 Professional Services	6,092	410	10,000	2,706	10,000	0	10,000	10,000	10,000
617407 Professional Services - Legal	3,605	3,339	4,000	2,377	4,000	0	4,000	4,000	4,000
617435 Professional Services - Engineering.	41,679	43,785	125,000	9,972	45,000	80,000	115,000	115,000	115,000
<i>CONTRACT SERVICES</i>	<i>54,865</i>	<i>53,425</i>	<i>144,400</i>	<i>18,024</i>	<i>66,400</i>	<i>78,000</i>	<i>138,400</i>	<i>138,400</i>	<i>138,400</i>
618025 Chemicals	16,737	16,909	16,000	11,691	18,000	(2,000)	18,000	18,000	18,000
618083 Equipment/Operation Supplies	26,459	25,772	22,000	14,904	22,000	0	29,000	29,000	29,000
618087 Fuel	5,801	5,335	7,000	2,034	5,500	1,500	6,500	6,500	6,500
618089 Lab Analysis	11,743	6,924	13,500	4,529	12,000	1,500	13,000	13,000	13,000
618410 Meters	29,648	14,941	20,000	1,455	20,000	0	20,000	20,000	20,000
618800 Uniforms	849	1,014	1,400	732	1,400	0	1,400	1,400	1,400
<i>OPERATIONS</i>	<i>91,237</i>	<i>70,895</i>	<i>79,900</i>	<i>35,345</i>	<i>78,900</i>	<i>1,000</i>	<i>87,900</i>	<i>87,900</i>	<i>87,900</i>
Total Materials and Services	324,800	307,920	431,600	121,771	335,585	96,015	406,200	406,200	406,200
Capital Expense									
740000 Capital Expense - Vehicles	0	6,650	0	0	0	0	9,000	9,000	9,000
730000 Capital Expense - Equipment	6,700	3,599	5,000	0	5,000	0	0	0	0
752000 Capital Expense - Water System	26,226	123,848	692,000	0	12,000	680,000	610,000	610,000	610,000
Total Capital Expense	32,926	134,097	697,000	0	17,000	680,000	619,000	619,000	619,000

tem/seasonal workers

FYE 2022 Independence Budget

Water Operating Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
530									
Transfers, Debt Service and Contingency									
850410 Water Bond 2016A Principal	0	55,000	55,000	0	55,000	0	55,000	55,000	55,000
850420 Water Bond 2016B Principal	55,000	0	0	0	0	0	0	0	0
850440 Chase Bank - Principal	0	69,819	72,140	0	72,140	0	74,235	74,235	74,235
850510 Equipment Lease-Principal	5,750	4,715	0	0	0	0	0	0	0
851410 Water Bond 2016A Interest	36,199	36,199	34,550	17,275	34,550	0	32,900	32,900	32,900
851420 Water Bond 2016B Interest	906	0	0	0	0	0	0	0	0
851440 Chase Bank - Interest	0	22,437	21,170	9,670	21,170	0	19,075	19,075	19,075
851510 Equipment Lease-Interest	417	(270)	0	0	0	0	0	0	0
630400 Loans to MINET	300,132	329,846	250,000	157,711	157,715	92,285	100,000	100,000	100,000
890900 Interfund Loans/Repayments	12,812	12,750	12,790	0	12,690	100	12,625	12,625	12,625
970000 Transfers out	70,000	40,000	0	0	0	0	0	0	0
970010 Transfer out - Overhead/Allocations	931,980	1,280,202	1,102,501	551,250	1,102,500	1	1,138,396	1,138,396	1,138,396
970000 Transfer out - Capital Projects	0	0	0	0	0	0	10,000	10,000	10,000
970020 Transfer out - Franchise Fee	167,067	168,628	175,000	95,210	178,500	(3,500)	192,325	192,325	192,325
970000 Transfer to IS Equip. Fund	0	0	15,000	7,500	15,000	0	20,000	20,000	20,000
970000 Transfer to Building Repair/Replacement Fund	0	0	50,000	25,000	50,000	0	75,000	75,000	75,000
355000 Debt Reserve	0	0	22,388	0	22,400	(12)	22,388	22,388	22,388
990000 Contingency	0	0	151,591	0	0	151,591	996,716	996,716	996,716
Total Transfers, Debt and Contingency	1,580,263	2,019,326	1,962,129	863,616	1,721,665	240,464	2,748,660	2,748,660	2,748,660
TOTAL USES	2,382,015	2,959,552	3,590,729	1,246,661	2,578,750	1,011,979	4,293,860	4,293,860	4,293,860
Ending Balance	890,651	902,305	0	1,199,641	1,268,310		0	0	0

FYE 2022 Independence Budget

Water SDC Fund 535	Actual		FY 20/21			Budget to Est YE Variance	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE		Proposed	Approved	Adopted
Beginning Bal	385,999	1,185,311	214,939	315,798	315,798	100,859	88,016	88,016	88,016
SOURCES									
400590 System Development Charges	95,394	181,064	80,000	93,407	115,000	35,000	115,000	115,000	115,000
400591 SDC Installment-Principal	5,986	16,109	12,180	0	17,350	5,170	13,030	13,030	13,030
400592 SDC Installment-Interest	4,056	882	8,845	0	12,555	3,710	7,990	7,990	7,990
400200 Investment Interest	7,247	15,503	5,000	667	2,000	(3,000)	2,500	2,500	2,500
450010 Bond Proceeds - Water Rights	800,000	0	0	0	0	0	0	0	0
450900 Interfund Loans/Repayments	31,875	31,719	31,565	0	31,565	0	31,410	31,410	31,410
TOTAL SOURCES	944,558	245,277	137,590	94,074	178,470	40,880	169,930	169,930	169,930
USES									
Materials and Services									
617435 Professional Services - Engineering	72,041	2,966	155,000	16,900	21,000	134,000	140,000	140,000	140,000
Total Materials and Services	72,041	2,966	155,000	16,900	21,000	134,000	140,000	140,000	140,000
Capital Expense									
752000 Capital Expense - Water System	1,490	784,396	0	0	0	0	0	0	0
Total Capital Expense	1,490	784,396	0	0	0	0	0	0	0
Transfers, Debt Service and Contingency									
890900 Interfund Loans	38,813	0	0	0	227,920	(227,920)	0	0	0
970030 Transfer out - Admin. Fee	5,272	6,758	4,609	4,670	6,618	(2,009)	6,402	6,402	6,402
970000 Transfer out - Water Fund	27,630	320,670	150,715	75,357	150,715	0	45,305	45,305	45,305
990000 Contingency	0	0	42,205	0	0	42,205	66,239	66,239	66,239
Total Transfers, Debt and Contingency	71,715	327,428	197,529	80,027	385,253	(187,724)	117,946	117,946	117,946
TOTAL USES	145,246	1,114,790	352,529	96,927	406,253	(53,724)	257,946	257,946	257,946
Ending Balance	1,185,311	315,798	0	312,945	88,016		0	0	0

FYE 2022 Independence Budget

Storm Drain Operating Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
540									
Beginning Bal	101,901	147,433	95,887	165,513	165,513	69,626	240,458	240,458	240,458
SOURCES									
400703 Storm Drain Billing	583,002	628,361	658,800	317,547	635,100	(23,700)	658,000	658,000	658,000
400706 Write Off	(3,418)	12	0	4	10	10	0	0	0
400200 Investment Interest	1,134	1,666	500	540	1,000	500	1,000	1,000	1,000
400800 Miscellaneous	0	180	0	0	0	0	0	0	0
470000 Transfer from Storm SDC	0	0	33,000	16,500	33,000	0	0	0	0
TOTAL SOURCES	580,718	630,219	692,300	334,591	669,110	(23,190)	659,000	659,000	659,000
USES									
Personnel Services									
601000 Salary	84,872	94,600	96,000	48,715	97,500	(1,500)	105,000	105,000	105,000
604000 Benefits and Taxes	61,704	66,004	70,000	34,288	69,000	1,000	72,000	72,000	72,000
Total Personnel Services	146,576	160,604	166,000	83,003	166,500	(500)	177,000	177,000	177,000
Materials and Services									
610105 Insurance - Property	449	433	500	510	510	(10)	600	600	600
610115 Insurance - General Liability	7,999	9,285	9,500	7,273	7,275	2,225	7,900	7,900	7,900
610125 Insurance - Auto	2,319	2,123	2,300	2,090	2,090	210	2,500	2,500	2,500
610215 Licenses and Permits	145	139	500	25	500	0	500	500	500
610575 Rent	900	1,205	900	611	700	200	900	900	900
610750 Training/Travel	293	125	2,000	279	500	1,500	2,000	2,000	2,000
610245 Miscellaneous	1,076	33	1,000	8	1,000	0	1,000	1,000	1,000
<i>MISCELLANEOUS</i>	<i>13,181</i>	<i>13,343</i>	<i>16,700</i>	<i>10,796</i>	<i>12,575</i>	<i>4,125</i>	<i>15,400</i>	<i>15,400</i>	<i>15,400</i>
610285 Office Supplies	1,058	346	1,500	292	1,000	500	1,500	1,500	1,500
610325 Postage	1,024	545	1,000	1,764	2,500	(1,500)	2,500	2,500	2,500
<i>SUPPLIES</i>	<i>2,082</i>	<i>891</i>	<i>2,500</i>	<i>2,056</i>	<i>3,500</i>	<i>(1,000)</i>	<i>4,000</i>	<i>4,000</i>	<i>4,000</i>
610605 Repairs and Maintenance - Building	823	245	1,000	0	1,000	0	1,000	1,000	1,000
610625 Repairs and Maintenance - Equipment	18,345	7,565	15,000	3,271	14,000	1,000	15,000	15,000	15,000
610665 Repairs and Maintenance - Roads	1,608	0	2,000	0	1,000	1,000	2,000	2,000	2,000
610675 Repairs and Maintenance - Utilities	28,941	13,271	30,000	7,933	30,000	0	30,000	30,000	30,000
610685 Repairs and Maintenance - Vehicles	1,242	2,156	2,500	380	2,000	500	2,500	2,500	2,500
<i>REPAIRS</i>	<i>50,959</i>	<i>23,237</i>	<i>50,500</i>	<i>11,584</i>	<i>48,000</i>	<i>2,500</i>	<i>50,500</i>	<i>50,500</i>	<i>50,500</i>
610915 Utilities - Electric	1,372	1,338	1,400	567	1,200	200	1,500	1,500	1,500
610920 Utilities - Garbage	827	837	1,000	373	800	200	1,000	1,000	1,000
610965 Utilities - Telephone/Fax/Paging	1,997	1,964	2,200	915	2,000	200	1,800	1,800	1,800
<i>UTILITIES</i>	<i>4,196</i>	<i>4,139</i>	<i>4,600</i>	<i>1,855</i>	<i>4,000</i>	<i>600</i>	<i>4,300</i>	<i>4,300</i>	<i>4,300</i>
617000 Contract & Professional Service	6,638	11,370	14,000	1,028	11,000	3,000	12,500	12,500	12,500
617052 Contract Services - Janitorial	319	225	0	0	0	0	0	0	0
617058 Contract Services - Misc.	278	0	250	25	2,250	(2,000)	4,250	4,250	4,250
617407 Professional Services - Legal	770	1,920	2,000	0	1,000	1,000	2,000	2,000	2,000
617435 Professional Services - Engineering.	7,550	10,137	30,000	375	500	29,500	0	0	0
<i>CONTRACT SERVICES</i>	<i>15,555</i>	<i>23,652</i>	<i>46,250</i>	<i>1,428</i>	<i>14,750</i>	<i>31,500</i>	<i>18,750</i>	<i>18,750</i>	<i>18,750</i>
618025 Chemicals	0	0	1,500	0	1,500	0	2,000	2,000	2,000
618083 Equipment/Operation Supplies	5,847	2,772	5,500	2,323	5,500	0	10,500	10,500	10,500

temp/seasonal workers

FYE 2022 Independence Budget

Storm Drain Operating Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
540									
618087 Fuel	5,760	5,380	7,000	2,071	4,500	2,500	6,500	6,500	6,500
618089 Lab Analysis	0	0	250	0	250	0	1,250	1,250	1,250
618800 Uniforms	849	967	1,400	732	1,400	0	1,400	1,400	1,400
OPERATIONS	12,456	9,119	15,650	5,126	13,150	2,500	21,650	21,650	21,650
Total Materials and Services	98,429	74,381	136,200	32,845	95,975	40,225	114,600	114,600	114,600
Capital Expense									
730000 Capital Outlay - Equipment	6,700	3,072	5,000	0	5,000	0	100,000	100,000	100,000
740000 Capital Expense - Vehicles	0	6,650	0	0	0	0	9,000	9,000	9,000
752000 Capital Expense - Storm System	35,310	46,945	150,000	0	75,000	75,000	95,000	95,000	95,000
Total Capital Expense	42,010	56,667	155,000	0	80,000	75,000	204,000	204,000	204,000

FYE 2022 Independence Budget

Storm Drain Operating Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
540									
Transfers, Debt Service and Contingency									
850510 Capital Equipment Lease- Pincipal	5,750	4,715	0	0	0	0	0	0	0
851510 Capital Equipment Lease- Interest	417	18	0	0	0	0	0	0	0
890900 Interfund Loan/Repayment	31,651	31,498	31,345	0	31,345	0	31,195	31,195	31,195
970000 Transfer out	12,500	7,500	0	0	0	0	0	0	0
970020 Transfer out - Franchise Fees	40,088	43,972	46,116	22,228	44,460	1,656	46,060	46,060	46,060
970010 Transfer out - Overhead/Allocations	154,765	229,284	162,383	81,192	162,385	(2)	172,139	172,139	172,139
970000 Transfer out - Capital Projects Fund	0	0	0	0	0	0	85,000	85,000	85,000
970000 Transfer to IS Equip. Fund	0	0	5,000	2,500	5,000	0	7,500	7,500	7,500
970000 Transfer to Building Repair/Replacement Fund	0	0	5,000	2,500	5,000	0	0	0	0
970040 Assessments	3,000	3,500	3,500	1,750	3,500	0	3,500	3,500	3,500
990000 Contingency	0	0	77,643	0	0	77,643	58,464	58,464	58,464
Total Transfers, Debt and Contingency	248,171	320,487	330,987	110,170	251,690	79,297	403,858	403,858	403,858
TOTAL USES	535,186	612,139	788,187	226,018	594,165	194,022	899,458	899,458	899,458
Ending Balance	147,433	165,513	0	274,086	240,458		0	0	0

FYE 2022 Independence Budget

Storm Drain SDC Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
545									
Beginning Bal	112,777	129,031	216,328	254,119	254,119	37,791	275,053	275,053	275,053
SOURCES									
400590 System Development Charges	40,786	128,755	36,000	53,487	60,000	24,000	60,000	60,000	60,000
400591 SDC Installment-Principal	1,162	3,671	0	0	2,930	2,930	2,625	2,625	2,625
400592 SDC Installment-Interest	377	7	0	0	2,230	2,230	1,715	1,715	1,715
400200 Investment Interest	1,804	2,772	1,000	964	1,900	900	1,500	1,500	1,500
TOTAL SOURCES	44,129	135,205	37,000	54,451	67,060	30,060	65,840	65,840	65,840
USES									
Materials and Services									
617435 Professional Services - Engineering	0	0	0	0	0	0	150,000	150,000	150,000
Total Materials and Services	0	0	0	0	0	0	150,000	150,000	150,000
Capital Expense									
752000 Capital Expense - Storm Drain System	0	0	0	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0	0	0	0
Transfers, Debt Service and Contingency									
890900 Interfund Capital Loans & Repayment	22,837	0	0	0	6,480	(6,480)	0	0	0
970000 Transfer out - Storm Drain Fund	0	0	33,000	16,500	33,000	0	0	0	0
970030 Transfer out - Admin Fees	2,038	6,617	1,800	2,674	3,147	(1,347)	3,131	3,131	3,131
970040 Assessments	3,000	3,500	3,500	1,750	3,500	0	3,500	3,500	3,500
990000 Contingency	0	0	215,028	0	0	215,028	184,261	184,261	184,261
Total Transfers, Debt and Contingency	27,875	10,117	253,328	20,924	46,127	207,202	190,893	190,892	190,892
TOTAL USES	27,875	10,117	253,328	20,924	46,127	207,202	340,893	340,892	340,892
Ending Balance	129,031	254,119	0	287,646	275,053		0	0	0

FYE 2022 Independence Budget

Urban Renewal Debt Svc. Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
341									
Beginning Bal	47,570	52,373	89,219	78,157	78,157	(11,062)	170,921	170,921	170,921
SOURCES									
400110 Property Taxes - Current	404,502	434,691	496,700	473,154	500,000	3,300	556,000	556,000	556,000
400115 Property Taxes - Prior	18,737	12,604	15,000	10,138	15,000	0	29,000	29,000	29,000
400200 Interest Income	4,958	4,720	2,000	767	1,500	(500)	1,500	1,500	1,500
470000 Transfers In for Debt Service	423,400	426,250	423,720	211,860	423,720	0	422,630	422,630	422,630
TOTAL SOURCES	851,597	878,265	937,420	695,919	940,220	2,800	1,009,130	1,009,130	1,009,130
USES									
Materials and Services									
610019 Bond Costs	0	0	0	0	0	0	0	0	0
Total Materials and Services	0	0	0	0	0	0	0	0	0
Transfers, Debt Service and Contingency									
631200 2010 ICC Principal	335,000	350,000	0	0	0	0	0	0	0
630000 2016A ICC Refunding - Principal	30,000	35,000	35,000	0	35,000	0	35,000	35,000	35,000
630210 2017A ICC Refunding - Principal	0	0	360,000	0	360,000	0	370,000	370,000	370,000
IFA Loan - Indy Landing - Principal	0	0	0	0	0	0	0	0	0
631211 2010 ICC Interest	27,395	13,985	0	0	0	0	0	0	0
631212 2016A ICC Refunding - Interest	304,149	303,246	302,206	151,103	302,206	0	300,810	300,810	300,810
631000 2017A ICC Refunding - Interest	150,250	150,250	150,250	75,125	150,250	0	139,450	139,450	139,450
IFA Loan - Indy Landing - Interest	0	0	0	0	0	0	260,000	260,000	260,000
990000 Contingency	0	0	179,183	0	0	179,183	74,791	74,791	74,791
Total Transfers, Debt and Contingency	846,794	852,481	1,026,639	226,228	847,456	179,183	1,180,051	1,180,051	1,180,051
TOTAL USES	846,794	852,481	1,026,639	226,228	847,456	179,183	1,180,051	1,180,051	1,180,051
Ending Balance	52,373	78,157	0	547,848	170,921		0	0	0

FYE 2022 Independence Budget

Urban Renewal Projects Fund	Actual		FY 20/21			Budget to	Budget 21/22		
	18/19	19/20	Adopted Budget	6 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
441									
Beginning Bal	(1,686,448)	(511,770)	(1,084,235)	485,853	485,853	1,570,088	1,722,448	1,722,448	1,722,448
SOURCES									
400110 Property Taxes - Current	134,801	144,897	165,500	157,718	176,000	10,500	185,000	185,000	185,000
400115 Property Taxes - Prior	5,924	3,602	6,000	3,379	4,000	(2,000)	9,700	9,700	9,700
400200 Interest	0	0	0	923	1,100	1,100	1,200	1,200	1,200
400880 Sale of Surplus Property	180,077	0	180,000	0	0	(180,000)	0	0	0
412350 Rent	0	3,675	3,000	600	1,200	(1,800)	0	0	0
415620 Grants	20,900	0	0	0	0	0	0	0	0
450900 Interfund Loans	997,263	0	0	0	1,289,130	1,289,130	0	0	0
450010 Loan Proceeds	226,848	0	0	0	0	0	0	0	0
470000 Transfer In	0	0	25,000	12,500	25,000	0	0	0	0
TOTAL SOURCES	1,565,813	152,174	379,500	175,120	1,496,430	1,116,930	195,900	195,900	195,900
USES									
Materials and Services									
610245 Miscellaneous	0	500,104	0	439	450	(450)	500	500	500
617058 Contract Services	0	800	0	0	0	0	0	0	0
617407 Professional Services - Legal	9,549	0	2,000	0	1,500	500	0	0	0
610435 Professional Services - Engineering.	67,836	0	500	0	500	0	0	0	0
Total Materials and Services	77,385	500,904	2,500	439	2,450	50	500	500	500
Capital Expense									
700000 Capital Expense - Real Property	11,859	9,082	0	825	0	0	0	0	0
751000 Capital Expense - Infrastructure	97,079	0	25,000	0	25,000	0	0	0	0
Total Capital Expense	108,938	9,082	25,000	825	25,000	0	0	0	0
Transfers, Debt and Contingency									
890900 Interfund Loan Repayment	204,812	203,813	232,385	0	232,385	0	275,600	275,600	275,600
990000 Contingency	0	0	0	0	0	0	1,642,248	1,642,248	1,642,248
Total Transfers, Debt and Contingency	204,812	203,813	232,385	0	232,385	0	1,917,848	1,917,848	1,917,848
TOTAL USES	391,135	713,799	259,885	1,264	259,835	50	1,918,348	1,918,348	1,918,348
Restatement		1,559,248							
Ending Balance	(511,770)	485,853	(964,620)	659,709	1,722,448		0	0	0



INDEPENDENCE

Oregon's Story Begins Here

Section 4 – Finance Reports / Information

INDEPENDENCE

Oregon's Story Begins Here



Summary of Debt Service and Payment Source

	<u>Fund</u>	<u>Actual FY 2019</u>	<u>Actual FY 2020</u>	<u>Projected FY 2021</u>	<u>Proposed FY 2022</u>	<u>Payment Source</u>	<u>Balance as of 6/30/2021</u>
General Obligation Bond	GO Bond Fund	396,669	399,910	397,869	395,670	Bond Levy Property Taxes	\$3,695,000
FFC Obligation - Museum	General Fund	0	4,032	61,491	73,140	General Revenues	\$601,209
FFC ICC Bonds	Urban Renewal Debt Fund	846,794	852,481	847,456	845,260	Urban Renewal Increment Property Taxes & General Revenues	\$11,585,000
IFA Loan - Independence Landing	Urban Renewal Debt Fund	0	0	0	260,000	Urban Renewal Increment Property Taxes	\$2,726,175
SPWF Loan - Hoffman Rd	Special Assessment Loan Fund	27,941	27,942	27,942	27,945	Special Assessments and Transportation & Storm Drain Fees	\$75,033
MINET Bonds	MINET Debt Fund	813,726	6,112,152	778,470	797,435	MINET and Water User Charges	\$9,405,000
Sewer Revenue Bonds	Sewer Fund	198,198	175,696	147,550	145,150	Sewer User Charges	\$2,025,000
FFC Water Bonds	Water Fund	92,105	91,199	89,550	87,900	Water User Charges & Systems Development Charges	\$1,075,000
2019 Loan - Water Rights	Water Fund	0	92,256	93,310	93,310	Water System Development Charges	\$657,754
Capital Equipment Loans	Public Works Operating Funds	30,835	23,555	0	0	General Revenues & Utility User Charges	\$0
		<u>2,406,268</u>	<u>7,779,223</u>	<u>2,443,638</u>	<u>2,725,810</u>		<u>\$31,845,171</u>

MINET Refunding: Paid off refunded bonds

**Debt Service
Schedule
FY 2022 - 2040**

FY Ending	2013 GO Refunding Bonds				SPWF Loan - Hoffman Rd				
	Principal	Interest	Total	Balance	Principal	Interest	Total	Eff. i	Balance
				\$3,695,000					\$75,033
2022	(245,000)	(150,669)	(395,669)	3,450,000	(24,190)	(3,752)	(27,942)	5.00%	50,843
2023	(250,000)	(143,319)	(393,319)	3,200,000	(25,400)	(2,542)	(27,942)	5.00%	25,443
2024	(265,000)	(133,319)	(398,319)	2,935,000	(25,443)	(1,272)	(26,715)	5.00%	0
2025	(275,000)	(122,719)	(397,719)	2,660,000					
2026	(290,000)	(111,719)	(401,719)	2,370,000					
2027	(300,000)	(100,119)	(400,119)	2,070,000					
2028	(315,000)	(88,119)	(403,119)	1,755,000					
2029	(325,000)	(75,519)	(400,519)	1,430,000					
2030	(335,000)	(61,706)	(396,706)	1,095,000					
2031	(350,000)	(47,469)	(397,469)	745,000					
2032	(365,000)	(32,594)	(397,594)	380,000					
2033	(380,000)	(16,625)	(396,625)	0					
2034									
2035									
2036									
2037									
2038									
2039									
2040									
2041									
2042									
TOTALS	(3,695,000)	(1,083,896)	(4,778,896)	-	(75,033)	(7,566)	(82,599)		-

**Debt Service
Schedule
FY 2022 - 2040**

FY Ending	2015 Refunding MINET				
	Principal	Interest	Total	Eff. i	Balance
					\$2,870,000
2022	(220,000)	(100,225)	(320,225)	3.49%	2,650,000
2023	(225,000)	(93,992)	(318,992)	3.55%	2,425,000
2024	(235,000)	(87,087)	(322,087)	3.59%	2,190,000
2025	(240,000)	(79,485)	(319,485)	3.63%	1,950,000
2026	(250,000)	(71,150)	(321,150)	3.65%	1,700,000
2027	(255,000)	(62,185)	(317,185)	3.66%	1,445,000
2028	(265,000)	(52,692)	(317,692)	3.65%	1,180,000
2029	(275,000)	(42,221)	(317,221)	3.58%	905,000
2030	(290,000)	(30,780)	(320,780)	3.40%	615,000
2031	(300,000)	(18,830)	(318,830)	3.06%	315,000
2032	(315,000)	(6,379)	(321,379)	2.03%	
2033					
2034					
2035					
2036					
2037					
2038					
2039					
2040					
2041					
2042					
TOTALS	(2,870,000)	(645,026)	(3,515,026)		-

**Debt Service
Schedule**

FY 2022 - 2040

FY Ending	2017C FFC MINET Refunding					2020 MINET FFC Refunding				
	Principal	Interest	Total	Eff. i	Balance	Principal	Interest	Total	Eff. i	Balance
					\$1,755,000					\$4,780,000
2022	(280,000)	(54,160)	(334,160)	3.09%	1,475,000	0	(143,050)	(143,050)	2.99%	4,780,000
2023	(285,000)	(46,320)	(331,320)	3.14%	1,190,000	0	(143,050)	(143,050)	2.99%	4,780,000
2024	(295,000)	(38,055)	(333,055)	3.20%	895,000	0	(143,050)	(143,050)	2.99%	4,780,000
2025	(305,000)	(29,058)	(334,058)	3.25%	590,000	0	(143,050)	(143,050)	2.99%	4,780,000
2026	(315,000)	(19,450)	(334,450)	3.30%	275,000	0	(143,050)	(143,050)	2.99%	4,780,000
2027	(275,000)	(9,213)	(284,213)	3.35%	0	(35,000)	(143,050)	(178,050)	2.99%	4,745,000
2028						(315,000)	(142,350)	(457,350)	3.00%	4,430,000
2029						(315,000)	(132,900)	(447,900)	3.00%	4,115,000
2030						(330,000)	(123,450)	(453,450)	3.00%	3,785,000
2031						(340,000)	(113,550)	(453,550)	3.00%	3,445,000
2032						(355,000)	(103,350)	(458,350)	3.00%	3,090,000
2033						(365,000)	(92,700)	(457,700)	3.00%	2,725,000
2034						(375,000)	(81,750)	(456,750)	3.00%	2,350,000
2035						(385,000)	(70,500)	(455,500)	3.00%	1,965,000
2036						(395,000)	(58,950)	(453,950)	3.00%	1,570,000
2037						(410,000)	(47,100)	(457,100)	3.00%	1,160,000
2038						(420,000)	(34,800)	(454,800)	3.00%	740,000
2039						(395,000)	(22,200)	(417,200)	3.00%	345,000
2040						(345,000)	(10,350)	(355,350)	3.00%	0
2041										
2042										
TOTALS	(1,755,000)	(196,256)	(1,951,256)		-	(4,780,000)	(1,892,250)	(6,672,250)		-

**Debt Service
Schedule**
FY 2022 - 2040

FY Ending	2017A FFC ICC Refunding					2020 Chase Bank (Museum)				
	Principal	Interest	Total	Eff. i	Balance	Principal	Interest	Total	Eff. i	Balance
					\$3,675,000					\$601,209
2022	(370,000)	(139,450)	(509,450)	3.79%	3,305,000	(61,558)	(11,580)	(73,138)	-1.93%	539,651
2023	(385,000)	(128,350)	(513,350)	3.88%	2,920,000	(62,808)	(10,317)	(73,125)	-1.91%	476,843
2024	(400,000)	(116,800)	(516,800)	4.00%	2,520,000	(64,083)	(9,029)	(73,112)	-1.89%	412,760
2025	(415,000)	(100,800)	(515,800)	4.00%	2,105,000	(65,384)	(7,715)	(73,099)	-1.87%	347,376
2026	(430,000)	(84,200)	(514,200)	4.00%	1,675,000	(66,711)	(6,375)	(73,086)	-1.84%	280,665
2027	(450,000)	(67,000)	(517,000)	4.00%	1,225,000	(68,066)	(5,007)	(73,073)	-1.78%	212,599
2028	(465,000)	(49,000)	(514,000)	4.00%	760,000	(69,447)	(3,611)	(73,058)	-1.70%	143,152
2029	(485,000)	(30,400)	(515,400)	4.00%	275,000	(70,857)	(2,187)	(73,044)	-1.53%	72,295
2030	(275,000)	(11,000)	(286,000)	4.00%	0	(72,295)	(734)	(73,029)	-1.02%	0
2031										
2032										
2033										
2034										
2035										
2036										
2037										
2038										
2039										
2040										
2041										
2042										
TOTALS	(3,675,000)	(727,000)	(4,402,000)		-	(601,209)	(56,555)	(657,764)		-

**Debt Service
Schedule**
FY 2022 - 2040

FY Ending	2016A ICC Refunding					Total Government Loans				
	Principal	Interest	Total	Eff. i	Balance	Principal	Interest	Total	Eff. i	Total
					\$7,910,000					\$25,361,242
2022	(35,000)	(300,806)	(335,806)	3.80%	7,875,000	(1,235,748)	(903,692)	(2,139,440)	3.56%	24,125,494
2023	(35,000)	(299,406)	(334,406)	3.80%	7,840,000	(1,268,208)	(867,296)	(2,135,504)	3.59%	22,857,286
2024	(40,000)	(298,006)	(338,006)	3.80%	7,800,000	(1,324,526)	(826,618)	(2,151,144)	3.62%	21,532,760
2025	(40,000)	(296,406)	(336,406)	3.80%	7,760,000	(1,340,384)	(779,233)	(2,119,617)	3.62%	20,192,376
2026	(40,000)	(294,806)	(334,806)	3.80%	7,720,000	(1,391,711)	(730,750)	(2,122,461)	3.62%	18,800,665
2027	(40,000)	(293,206)	(333,206)	3.80%	7,680,000	(1,423,066)	(679,780)	(2,102,846)	3.62%	17,377,599
2028	(45,000)	(291,606)	(336,606)	3.80%	7,635,000	(1,474,447)	(627,378)	(2,101,825)	3.61%	15,903,152
2029	(45,000)	(289,806)	(334,806)	3.80%	7,590,000	(1,515,857)	(573,033)	(2,088,890)	3.60%	14,387,295
2030	(265,000)	(288,006)	(553,006)	3.79%	7,325,000	(1,567,295)	(515,676)	(2,082,971)	3.58%	12,820,000
2031	(615,000)	(277,406)	(892,406)	3.79%	6,710,000	(1,605,000)	(457,255)	(2,062,255)	3.57%	11,215,000
2032	(635,000)	(252,806)	(887,806)	3.77%	6,075,000	(1,670,000)	(395,129)	(2,065,129)	3.52%	9,545,000
2033	(660,000)	(227,406)	(887,406)	3.74%	5,415,000	(1,405,000)	(336,731)	(1,741,731)	3.53%	8,140,000
2034	(685,000)	(201,006)	(886,006)	3.71%	4,730,000	(1,060,000)	(282,756)	(1,342,756)	3.47%	7,080,000
2035	(715,000)	(173,606)	(888,606)	3.67%	4,015,000	(1,100,000)	(244,106)	(1,344,106)	3.45%	5,980,000
2036	(745,000)	(145,006)	(890,006)	3.61%	3,270,000	(1,140,000)	(203,956)	(1,343,956)	3.41%	4,840,000
2037	(775,000)	(115,206)	(890,206)	3.52%	2,495,000	(1,185,000)	(162,306)	(1,347,306)	3.35%	3,655,000
2038	(805,000)	(84,206)	(889,206)	3.37%	1,690,000	(1,225,000)	(119,006)	(1,344,006)	3.26%	2,430,000
2039	(830,000)	(57,038)	(887,038)	3.38%	860,000	(1,225,000)	(79,238)	(1,304,238)	3.26%	1,205,000
2040	(860,000)	(29,025)	(889,025)	3.38%	0	(1,205,000)	(39,375)	(1,244,375)	3.27%	0
2041										
2042										
TOTALS	(7,910,000)	(4,214,765)	(12,124,765)			(25,361,242)	(8,823,314)	(34,184,556)		-

**Debt Service
Schedule**
FY 2022 - 2040

FY Ending	2013 Sewer Refunding Bond					2016A Water Bonds				
	Principal	Interest	Total	Eff. i	Balance	Principal	Interest	Total	Eff. i	Balance
					\$2,025,000					\$1,075,000
2022	(80,000)	(65,150)	(145,150)	3.22%	1,945,000	(55,000)	(32,900)	(87,900)	3%	1,020,000
2023	(85,000)	(62,750)	(147,750)	3.23%	1,860,000	(60,000)	(31,250)	(91,250)	3%	960,000
2024	(85,000)	(60,200)	(145,200)	3.24%	1,775,000	(60,000)	(29,450)	(89,450)	3%	900,000
2025	(90,000)	(57,650)	(147,650)	3.25%	1,685,000	(65,000)	(27,650)	(92,650)	3%	835,000
2026	(90,000)	(54,950)	(144,950)	3.26%	1,595,000	(65,000)	(25,050)	(90,050)	3%	770,000
2027	(95,000)	(52,250)	(147,250)	3.28%	1,500,000	(65,000)	(23,100)	(88,100)	3%	705,000
2028	(95,000)	(49,400)	(144,400)	3.29%	1,405,000	(70,000)	(21,150)	(91,150)	3%	635,000
2029	(100,000)	(46,550)	(146,550)	3.31%	1,305,000	(70,000)	(19,050)	(89,050)	3%	565,000
2030	(100,000)	(43,550)	(143,550)	3.34%	1,205,000	(75,000)	(16,950)	(91,950)	3%	490,000
2031	(105,000)	(40,550)	(145,550)	3.37%	1,100,000	(75,000)	(14,700)	(89,700)	3%	415,000
2032	(110,000)	(37,400)	(147,400)	3.40%	990,000	(80,000)	(12,450)	(92,450)	3%	335,000
2033	(110,000)	(34,100)	(144,100)	3.44%	880,000	(80,000)	(10,050)	(90,050)	3%	255,000
2034	(115,000)	(30,800)	(145,800)	3.50%	765,000	(85,000)	(7,650)	(92,650)	3%	170,000
2035	(120,000)	(26,775)	(146,775)	3.50%	645,000	(85,000)	(5,100)	(90,100)	3%	85,000
2036	(120,000)	(22,757)	(142,757)	3.53%	525,000	(85,000)	(2,550)	(87,550)	3%	0
2037	(125,000)	(18,375)	(143,375)	3.50%	400,000					
2038	(130,000)	(14,000)	(144,000)	3.50%	270,000					
2039	(135,000)	(9,450)	(144,450)	3.50%	135,000					
2040	(135,000)	(4,725)	(139,725)	3.50%	0					
2041										
2042										
TOTALS	(2,025,000)	(731,382)	(2,756,382)		-	(1,075,000)	(279,050)	(1,354,050)		-

**Debt Service
Schedule**

FY 2022 - 2040

FY Ending	Chase Bank (Water Rights)					Total Business Loans				
	Principal	Interest	Total	Eff. i	Balance	Principal	Interest	Total	Eff. i	Balance
					\$657,754					\$3,757,754
2022	(74,232)	(19,075)	(93,307)	2.9%	583,522	(209,232)	(117,125)	(326,357)	3.12%	3,548,522
2023	(76,384)	(16,922)	(93,306)	2.9%	507,138	(221,384)	(110,922)	(332,306)	3.13%	3,327,138
2024	(78,599)	(14,707)	(93,306)	2.9%	428,539	(223,599)	(104,357)	(327,956)	3.14%	3,103,539
2025	(80,879)	(12,428)	(93,307)	2.9%	347,660	(235,879)	(97,728)	(333,607)	3.15%	2,867,660
2026	(83,224)	(10,082)	(93,306)	2.9%	264,436	(238,224)	(90,082)	(328,306)	3.14%	2,629,436
2027	(85,638)	(7,669)	(93,307)	2.9%	178,798	(245,638)	(83,019)	(328,657)	3.16%	2,383,798
2028	(88,121)	(5,185)	(93,306)	2.9%	90,677	(253,121)	(75,735)	(328,856)	3.18%	2,130,677
2029	(90,677)	(2,630)	(93,307)	2.9%	0	(260,677)	(68,230)	(328,907)	3.20%	1,870,000
2030						(175,000)	(60,500)	(235,500)	3.24%	1,695,000
2031						(180,000)	(55,250)	(235,250)	3.26%	1,515,000
2032						(190,000)	(49,850)	(239,850)	3.29%	1,325,000
2033						(190,000)	(44,150)	(234,150)	3.33%	1,135,000
2034						(200,000)	(38,450)	(238,450)	3.39%	935,000
2035						(205,000)	(31,875)	(236,875)	3.41%	730,000
2036						(205,000)	(25,307)	(230,307)	3.47%	525,000
2037						(125,000)	(18,375)	(143,375)	3.50%	400,000
2038						(130,000)	(14,000)	(144,000)	3.50%	270,000
2039						(135,000)	(9,450)	(144,450)	3.50%	135,000
2040						(135,000)	(4,725)	(139,725)	3.50%	0
2041										
2042										
TOTALS	(657,754)	(88,698)	(746,452)			(3,757,754)	(1,099,130)	(4,856,884)		-

**Debt Service
Schedule**
FY 2022 - 2040

FY Ending	TOTAL ALL DEBT			
	Principal	Interest	Total	Balance
				\$29,118,996
2022	(1,444,980)	(1,020,817)	(2,465,797)	27,674,016
2023	(1,489,592)	(978,218)	(2,467,810)	26,184,424
2024	(1,548,125)	(930,975)	(2,479,100)	24,636,299
2025	(1,576,263)	(876,961)	(2,453,224)	23,060,036
2026	(1,629,935)	(820,832)	(2,450,767)	21,430,101
2027	(1,668,704)	(762,799)	(2,431,503)	19,761,397
2028	(1,727,568)	(703,113)	(2,430,681)	18,033,829
2029	(1,776,534)	(641,263)	(2,417,797)	16,257,295
2030	(1,742,295)	(576,176)	(2,318,471)	14,515,000
2031	(1,785,000)	(512,505)	(2,297,505)	12,730,000
2032	(1,860,000)	(444,979)	(2,304,979)	10,870,000
2033	(1,595,000)	(380,881)	(1,975,881)	9,275,000
2034	(1,260,000)	(321,206)	(1,581,206)	8,015,000
2035	(1,305,000)	(275,981)	(1,580,981)	6,710,000
2036	(1,345,000)	(229,263)	(1,574,263)	5,365,000
2037	(1,310,000)	(180,681)	(1,490,681)	4,055,000
2038	(1,355,000)	(133,006)	(1,488,006)	2,700,000
2039	(1,360,000)	(88,688)	(1,448,688)	1,340,000
2040	(1,340,000)	(44,100)	(1,384,100)	0
2041	0	0	0	0
2042	0	0	0	0
TOTALS	(29,118,996)	(9,922,444)	(39,041,440)	-

Urban Renewal Due to GF

Nominal Annual Rate: 0.03

CASH FLOW DATA

Event	Date	Amount	Number	Period	End Date
1 Loan	6/30/2011	2,491,940.71	1		
2 Loan	6/30/2011	369,906.62	1		
3 Loan	6/30/2012	256,050.00	1		
4 Loan	6/30/2013	311,200.00	1		
5 Loan	6/30/2014	238,800.00	1		
6 Loan	6/30/2015	(58,700.00)	1		
7 Loan	6/30/2016	147,248.13	1		
8 Loan	6/30/2017	15,071.87	1		
9 Payment	6/30/2023	490,313.01	12	Annual	6/30/2034
10 Payment	6/30/2035	-	1		

AMORTIZATION SCHEDULE - U.S. Rule (no compounding)

	Date	Loan	Payment	Interest Accrued	Interest Paid	Principal Paid	----- Interest	Balance Due Principal	----- Total
Loan	6/30/2011	2,491,940.71		-	-	-	-	2,491,940.71	2,491,940.71
Loan	6/30/2011	369,906.62		-	-	-	-	2,861,847.33	2,861,847.33
2011 Totals		2,861,847.33	-	-	-	-			
Loan	6/30/2012	256,050.00		85,855.42	-	-	85,855.42	3,117,897.33	3,203,752.75
2012 Totals		256,050.00	-	85,855.42	-	-			
Loan	6/30/2013	311,200.00		93,536.92	-	-	179,392.34	3,429,097.33	3,608,489.67
2013 Totals		311,200.00	-	93,536.92	-	-			
Loan	6/30/2014	238,800.00		102,872.92	-	-	282,265.26	3,667,897.33	3,950,162.59
2014 Totals		238,800.00	-	102,872.92	-	-			
Loan	6/30/2015	(58,700.00)		110,036.92	-	-	392,302.18	3,609,197.33	4,001,499.51
2015 Totals		(58,700.00)	-	110,036.92	-	-			
Loan	6/30/2016	147,248.13		108,275.92	-	-	500,578.10	3,756,445.46	4,257,023.56
2016 Totals		147,248.13	-	108,275.92	-	-			
Loan	6/30/2017	15,071.87		112,693.36	-	-	613,271.46	3,771,517.33	4,384,788.79
2017 Totals		15,071.87	-	112,693.36	-	-			

Urban Renewal Due to GF

	Date	Loan	Payment	Accrued	Paid	Paid	Interest	Principal	Total
2023 Totals	1 6/30/2023	-	490,313.01	678,873.12	490,313.01	-	801,831.57	3,771,517.33	4,573,348.90
2024 Totals	2 6/30/2024	-	490,313.01	113,145.52	490,313.01	-	424,664.08	3,771,517.33	4,196,181.41
2025 Totals	3 6/30/2025	-	490,313.01	113,145.52	490,313.01	-	47,496.59	3,771,517.33	3,819,013.92
2026 Totals	4 6/30/2026	-	490,313.01	113,145.52	160,642.11	329,670.90	-	3,441,846.43	3,441,846.43
2027 Totals	5 6/30/2027	-	490,313.01	103,255.39	103,255.39	387,057.62	-	3,054,788.81	3,054,788.81
2028 Totals	6 6/30/2028	-	490,313.01	91,643.66	91,643.66	398,669.35	-	2,656,119.46	2,656,119.46
2029 Totals	7 6/30/2029	-	490,313.01	79,683.58	79,683.58	410,629.43	-	2,245,490.03	2,245,490.03
2030 Totals	8 6/30/2030	-	490,313.01	67,364.70	67,364.70	422,948.31	-	1,822,541.72	1,822,541.72
2031 Totals	9 6/30/2031	-	490,313.01	54,676.25	54,676.25	435,636.76	-	1,386,904.96	1,386,904.96
2032 Totals	10 6/30/2032	-	490,313.01	41,607.15	41,607.15	448,705.86	-	938,199.10	938,199.10
2033 Totals	11 6/30/2033	-	490,313.01	28,145.97	28,145.97	462,167.04	-	476,032.06	476,032.06
2034 Totals	12 6/30/2034	-	490,313.01	14,280.96	14,280.96	476,032.05	-	-	-
Grand Totals		3,771,517.33	5,883,756.12	2,112,238.79	2,112,238.79	3,771,517.33			

Fund	Item	Transfer Out	Fund	Item	Transfer In
GENERAL	Transfer to Urban Renewal Debt Service	\$422,630	URBAN RENEWAL DEBT	Transfer In from GF	\$422,630
GENERAL	Transfer to Tourism & Events	\$25,000	TOURISM AND EVENT FUND	Transfers In	\$50,000
GENERAL	Transfer to IS Equip. Fund	\$50,000	INFORMATION SERVICES EQUIPMENT FUND	Transfer In	\$105,000
GENERAL	Transfer to Building Repair/Replacement Fund	\$10,000	BUILDING REPAIR/REPLACEMENT FUND	Transfer In	\$210,000
GENERAL	Transfer to GF Equipment/Vehicle Fund	\$50,000	GF EQUIPMENT/VEHICLE FUND	Transfer In	\$50,000
GENERAL	Transfer to Parks Capital Reserve Fund	\$50,000	PARKS CAPITAL RESERVE FUND	Transfer In	\$175,000
GENERAL	Transfer to Transportation-Right of Way Allocation	\$164,250	TRANSPORTATION FUND	Transfer In	\$164,250
GENERAL	Transfer to Water Fund - Data Franchise Allocation	\$90,000	WATER FUND	Transfer In from GF	\$90,000
ECONOMIC DEVELOPMENT LOAN FUND	Transfer to Tourism & Events	\$25,000	TOURISM AND EVENT FUND	Transfer In	included above
TRANSPORTATION FUND	Transfer out - Overhead/Allocations	\$222,384	GENERAL FUND	Transfer in Overhead Allocations	\$2,644,840
TRANSPORTATION FUND	Transfer to IS Equip. Fund	\$7,500	INFORMATION SERVICES EQUIPMENT FUND	Transfer In	included above
TRANSPORTATION FUND	Transfer to Special Assessment	\$3,500	SPECIAL ASSESSMENT FUND	Transfer In	included below
TRANSPORTATION FUND	Transfer to Building Repair/Replacement Fund	\$50,000	BUILDING REPAIR/REPLACEMENT FUND	Transfer In	included above
TRANSPORTATION FUND	Transfer to Capital Projects	\$0	CAPITAL PROJECTS FUND	Transfer In	\$145,000.00
TRANSPORTATION SDC FUND	Transfer to GF Admin Fees	\$8,666	GENERAL FUND	Transfer in Admin Fees	\$34,497
TRANSPORTATION SDC FUND	Transfer to Special Assessment	\$3,500	SPECIAL ASSESSMENT FUND	Transfer in Assessments	\$14,000
TRANSPORTATION SDC FUND	Transfer to Capital Projects	\$50,000	CAPITAL PROJECTS FUND	Transfer In	included above
TRANSPORTATION SDC FUND	Transfer to Urban Renewal Projects Fund	\$0	URBAN RENEWAL PROJECTS FUND	Transfer In	\$0
PARKS SDC FUND	Transfer to GF Admin Fees	\$8,062	GENERAL FUND	Transfer in Admin Fees	included above
PARKS SDC FUND	Transfer to Parks Capital Reserve Fund	\$125,000	PARKS CAPITAL RESERVE FUND	Transfer in	included above

Fund	Item	Transfer Out	Fund	Item	Transfer In
WATER FUND	Transfer out - Overhead/Allocations	\$1,138,396	GENERAL FUND	Transfer in Overhead Allocations	included above
WATER FUND	Transfer out - Franchise Fee	\$192,325	GENERAL FUND	Transfer in Franchise Fees	\$406,385
WATER FUND	Transfer to IS Equip. Fund	\$20,000	INFORMATION SERVICES EQUIPMENT FUND	Transfer in	included above
WATER FUND	Transfer to Building Repair/Replacement Fund	\$75,000	BUILDING REPAIR/REPLACEMENT FUND	Transfer in	included above
WATER FUND	Transfer to Capital Projects	\$10,000	CAPITAL PROJECTS FUND	Transfer in	included above
WATER SDC FUND	Transfer to GF Admin Fees	\$6,402	GENERAL FUND	Transfer in Admin Fees	included above
WATER SDC FUND	Transfer to Water Fund	\$45,305	WATER FUND	Transfer In	\$45,305
SEWER FUND	Transfer out - Overhead/Allocations	\$1,111,922	GENERAL FUND	Transfer in Overhead Allocations	included above
SEWER FUND	Transfer out - Franchise Fee	\$168,000	GENERAL FUND	Transfer in Franchise Fees	included above
SEWER FUND	Transfer to IS Equip. Fund	\$20,000	INFORMATION SERVICES EQUIPMENT FUND	Transfer in	included above
SEWER FUND	Transfer to Building Repair/Replacement Fund	\$75,000	BUILDING REPAIR/REPLACEMENT FUND	Transfer in	included above
SEWER SDC FUND	Transfer to GF Admin Fees	\$8,236	GENERAL FUND	Transfer in Admin Fees	included above
STORM FUND	Transfer out - Overhead/Allocations	\$172,139	GENERAL FUND	Transfer in Overhead Allocations	included above
STORM FUND	Transfer to IS Equip. Fund	\$7,500	INFORMATION SERVICES EQUIPMENT FUND	Transfer in	included above
STORM FUND	Transfer to Capital Projects	\$85,000	CAPITAL PROJECTS FUND	Transfer in	included above
STORM FUND	Transfer to Special Assessment	\$3,500	SPECIAL ASSESSMENTS FUND	Transfer in	included above
STORM FUND	Transfer out - Franchise Fee	\$46,060	GENERAL FUND	Transfer in Franchise Fees	included above
STORM SDC FUND	Transfer to Storm	\$0	STORM DRAIN FUND	Transfer in	\$0
STORM SDC FUND	Transfer to GF Admin Fees	\$3,131	GENERAL FUND	Transfer in Admin Fees	included above
STORM SDC FUND	Transfer to Special Assessment	\$3,500	SPECIAL ASSESSMENTS FUND	Transfer in Assessments	included above
GRAND TOTALS		4,556,907			4,556,907

Fund	Item	Loans / Payments Out	Fund	Item	Loans / Payments In
TRANSPORTATION FUND	Loans Payments	\$44,590	GENERAL FUND	Loan Payment Receipts	\$9,515
TOURISM & EVENTS FUND	Loans Payments	\$3,175	WATER FUND	Loan Payment Receipts	\$61,245
STORM DRAIN FUND	Loans Payments	\$31,195	SEWER FUND	Loan Payment Receipts	\$59,620
PARKS SDC FUND	Loans Payments	\$14,715	ECONOMIC DEVELOPMENT LOAN FUND	Loan Payment Receipts	\$132,170
URBAN RENEWAL PROJECTS FUND	Loans Payments	\$275,600	SEWER SDC FUND	Loan Payment Receipts	\$87,940
WATER FUND	Loans Payments	\$12,625	WATER SDC FUND	Loan Payment Receipts	\$31,410
GRAND TOTALS		381,900			381,900

INTERFUND CAPITAL LOANS OUTSTANDING			
	From	To	Amount
2011/12	Sewer Fund	Storm Drain Fund	2,569
	Sewer SDC Fund	Urban Renewal Projects Fund	87,500
	Water SDC Fund	Urban Renewal Projects Fund	31,250
2012/13	Economic Development Loan Fund	Transportation Fund	15,000
	Economic Development Loan Fund	Water Fund	25,000
2013/14	Water Fund	Storm Drain Fund	46,875
	Water Fund	Transportation Fund	18,750
	General Fund	Transportation Fund	18,750
	General Fund	Tourism & Events Fund	9,375
2014/15	Economic Development Loan Fund	Urban Renewal Projects Fund	187,500
2015/16	Water Fund	Transportation Fund	46,875
	Sewer Fund	Storm Drain Fund	50,000
	Economic Development Loan Fund	Urban Renewal Projects Fund	56,250
2016/17	Water Fund	Transportation Fund	85,714
2017/18	Sewer Fund	Urban Renewal Projects Fund	85,714
	Economic Development Loan Fund	Urban Renewal Projects Fund	85,714
	Water Fund	Parks SDC Fund	85,714
2018/19	Sewer Fund	Urban Renewal Projects Fund	200,000
	Water SDC Fund	Urban Renewal Projects Fund	38,813
	Sewer SDC Fund	Urban Renewal Projects Fund	58,316
	Storm SDC Fund	Urban Renewal Projects Fund	22,837
	Transportation SDC Fund	Urban Renewal Projects Fund	564,270
	General Fund	Urban Renewal Projects Fund	13,027
	Economic Development Loan Fund	Urban Renewal Projects Fund	100,000
2020/21	Transportation SDC Fund	Urban Renewal Projects Fund	300,601
	Parks SDC Fund	Urban Renewal Projects Fund	410,740
	Sewer SDC Fund	Urban Renewal Projects Fund	343,390
	Water SDC Fund	Urban Renewal Projects Fund	227,919
	Storm SDC Fund	Urban Renewal Projects Fund	6,480

INTERFUND LOANS - AMORTIZATION SCHEDULE

		Principal	Term		Principal	Interest	Balance	
Due to General Fund	2013/14	Transportation	50,000.00	10 yrs	2016/17	6,250.00	250.00	43,750.00
					2017/18	6,250.00	218.75	37,500.00
					2018/19	6,250.00	187.50	31,250.00
					2019/20	6,250.00	156.25	25,000.00
					2020/21	6,250.00	125.00	18,750.00
					2021/22	6,250.00	93.75	12,500.00
					2022/23	6,250.00	62.50	6,250.00
					2023/24	6,250.00	31.25	-
	2013/14	Tourism & Events	25,000.00	10 yrs	2016/17	3,125.00	125.00	21,875.00
					2017/18	3,125.00	109.38	18,750.00
					2018/19	3,125.00	93.75	15,625.00
					2019/20	3,125.00	78.13	12,500.00
					2020/21	3,125.00	62.50	9,375.00
					2021/22	3,125.00	46.88	6,250.00
					2022/23	3,125.00	31.25	3,125.00
					2023/24	3,125.00	15.63	-
	2018/19	UR Projects	13,027.00	10 yrs	2022/23	2,171.17	65.14	10,855.83
					2023/24	2,171.17	54.28	8,684.67
					2024/25	2,171.17	43.42	6,513.50
					2025/26	2,171.17	32.57	4,342.33
					2026/27	2,171.17	21.71	2,171.17
					2027-28	2,171.17	10.86	-
Due to Water	2013/14	Transportation	50,000.00	10 yrs	2016/17	6,250.00	250.00	43,750.00
					2017/18	6,250.00	218.75	37,500.00
					2018/19	6,250.00	187.50	31,250.00
					2019/20	6,250.00	156.25	25,000.00
					2020/21	6,250.00	125.00	18,750.00
					2021/22	6,250.00	93.75	12,500.00
					2022/23	6,250.00	62.50	6,250.00
					2023/24	6,250.00	31.25	-

		Principal	Term		Principal	Interest	Balance
2013/14	Storm Drain	125,000.00	10 yrs	2016/17	15,625.00	625.00	109,375.00
				2017/18	15,625.00	546.88	93,750.00
				2018/19	15,625.00	468.75	78,125.00
				2019/20	15,625.00	390.63	62,500.00
				2020/21	15,625.00	312.50	46,875.00
				2021/22	15,625.00	234.38	31,250.00
				2022/23	15,625.00	156.25	15,625.00
				2023/24	15,625.00	78.13	-
2015/16	Transportation	75,000.00	10 yrs	2018/19	9,375.00	375.00	65,625.00
				2019/20	9,375.00	328.13	56,250.00
				2020/21	9,375.00	281.25	46,875.00
				2021/22	9,375.00	234.38	37,500.00
				2022/23	9,375.00	187.50	28,125.00
				2023/24	9,375.00	140.63	18,750.00
				2024/25	9,375.00	93.75	9,375.00
				2025/26	9,375.00	46.88	-
2016/17	Transportation	100,000.00	10 yrs	2020/21	14,285.71	500.00	85,714.29
				2021/22	14,285.71	428.57	71,428.57
				2022/23	14,285.71	357.14	57,142.86
				2023/24	14,285.71	285.71	42,857.14
				2024/25	14,285.71	214.29	28,571.43
				2025/26	14,285.71	142.86	14,285.71
				2026/27	14,285.71	71.43	-
2017/18	Parks SDC	100,000.00	10 yrs	2020/21	14,285.71	500.00	85,714.29
				2021/22	14,285.71	428.57	71,428.57
				2022/23	14,285.71	357.14	57,142.86
				2023/24	14,285.71	285.71	42,857.14
				2024/25	14,285.71	214.29	28,571.43
				2025/26	14,285.71	142.86	14,285.71
				2026/27	14,285.71	71.43	0

		Principal	Term		Principal	Interest	Balance
Due to Sewer	2011/12 Storm Drain	20,550.00	10 yrs	2014/15	2,568.75	102.75	17,981.25
				2015/16	2,568.75	89.91	15,412.50
				2016/17	2,568.75	77.06	12,843.75
				2017/18	2,568.75	64.22	10,275.00
				2018/19	2,568.75	51.38	7,706.25
				2019/20	2,568.75	38.53	5,137.50
				2020/21	2,568.75	25.69	2,568.75
				2021/22	2,568.75	12.84	-
2015/16 Storm Drain	100,000.00	10 yrs	2017/18	12,500.00	500.00	87,500.00	
			2018/19	12,500.00	437.50	75,000.00	
			2019/20	12,500.00	375.00	62,500.00	
			2020/21	12,500.00	312.50	50,000.00	
			2021/22	12,500.00	250.00	37,500.00	
			2022/23	12,500.00	187.50	25,000.00	
			2023/24	12,500.00	125.00	12,500.00	
			2024/25	12,500.00	62.50	-	
2017/18 UR Projects	100,000.00	10 yrs	2020/21	14,285.71	500.00	85,714.29	
			2021/22	14,285.71	428.57	71,428.57	
			2022/23	14,285.71	357.14	57,142.86	
			2023/24	14,285.71	285.71	42,857.14	
			2024/25	14,285.71	214.29	28,571.43	
			2025/26	14,285.71	142.86	14,285.71	
			2026/27	14,285.71	71.43	0	
2018/19 UR Projects	200,000.00	10 yrs	2021/22	28,571.43	1,000.00	171,428.57	
			2022/23	28,571.43	857.14	142,857.14	
			2023/24	28,571.43	714.29	114,285.71	
			2024/25	28,571.43	571.43	85,714.29	
			2025/26	28,571.43	428.57	57,142.86	
			2026/27	28,571.43	285.71	28,571.43	
			2027/28	28,571.43	142.86	0	

		Principal	Term		Principal	Interest	Balance	
Due to Economic Development	2012/13	Transportation	60,000.00	10 yrs	2015/16	7,500.00	300.00	52,500.00
					2016/17	7,500.00	262.50	45,000.00
					2017/18	7,500.00	225.00	37,500.00
					2018/19	7,500.00	187.50	30,000.00
					2019/20	7,500.00	150.00	22,500.00
					2020/21	7,500.00	112.50	15,000.00
					2021/22	7,500.00	75.00	7,500.00
					2022/23	7,500.00	37.50	-
					2012/13	Water	100,000.00	10 yrs
2016/17	12,500.00	437.50	75,000.00					
2017/18	12,500.00	375.00	62,500.00					
2018/19	12,500.00	312.50	50,000.00					
2019/20	12,500.00	250.00	37,500.00					
2020/21	12,500.00	187.50	25,000.00					
2021/22	12,500.00	125.00	12,500.00					
2022/23	12,500.00	62.50	-					
2014/15	UR Projects	500,000.00	10 yrs	2016/17				
				2017/18	62,500.00	2,187.50	375,000.00	
				2018/19	62,500.00	1,875.00	312,500.00	
				2019/20	62,500.00	1,562.50	250,000.00	
				2020/21	62,500.00	1,250.00	187,500.00	
				2021/22	62,500.00	937.50	125,000.00	
				2022/23	62,500.00	625.00	62,500.00	
				2023/24	62,500.00	312.50	-	
				2015/16	UR Projects	150,000.00	10 yrs	2016/17
2017/18	18,750.00	656.25	112,500.00					
2018/19	18,750.00	562.50	93,750.00					
2019/20	18,750.00	468.75	75,000.00					
2020/21	18,750.00	375.00	56,250.00					
2021/22	18,750.00	281.25	37,500.00					
2022/23	18,750.00	187.50	18,750.00					
2023/24	18,750.00	93.75	-					

		Principal	Term		Principal	Interest	Balance
2017/18	UR Projects	100,000.00	10 yrs	2020/21	14,285.71	500.00	85,714.29
				2021/22	14,285.71	428.57	71,428.57
				2022/23	14,285.71	357.14	57,142.86
				2023/24	14,285.71	285.71	42,857.14
				2024/25	14,285.71	214.29	28,571.43
				2025/26	14,285.71	142.86	14,285.71
				2026/27	14,285.71	71.43	0

2018/19	UR Projects	100,000.00	10 yrs	2021/22	14,285.71	500.00	85,714.29
				2022/23	14,285.71	428.57	71,428.57
				2023/24	14,285.71	357.14	57,142.86
				2024/25	14,285.71	285.71	42,857.14
				2025/26	14,285.71	214.29	28,571.43
				2026/27	14,285.71	142.86	14,285.71
				2027/28	14,285.71	71.43	0

Due to Sewer SDC

2011/12	UR Projects	700,000.00	10 yrs	2014/15	87,500.00	3,500.00	612,500.00
				2015/16	87,500.00	3,062.50	525,000.00
				2016/17	87,500.00	2,625.00	437,500.00
				2017/18	87,500.00	2,187.50	350,000.00
				2018/19	87,500.00	1,750.00	262,500.00
				2019/20	87,500.00	1,312.50	175,000.00
				2020/21	87,500.00	875.00	87,500.00
2021/22	87,500.00	437.50	-				

2018/19	UR Projects	58,316.00	10 yrs	2022/23	9,719.33	291.58	48,596.67
				2023/24	9,719.33	242.98	38,877.33
				2024/25	9,719.33	194.39	29,158.00
				2025/26	9,719.33	145.79	19,438.67
				2026/27	9,719.33	97.19	9,719.33
				2027-28	9,719.33	48.60	-

2020/21	UR Projects	343,390.00	10 yrs	2024/25	57,231.67	1,716.95	286,158.33
				2025/26	57,231.67	1,430.79	228,926.67
				2026/27	57,231.67	1,144.63	171,695.00
				2027/28	57,231.67	858.48	114,463.33
				2028/29	57,231.67	572.32	57,231.67
				2029/30	57,231.67	286.16	-

		Principal	Term		Principal	Interest	Balance		
Due to Water SDC	2011/12	UR Projects	250,000.00	10 yrs	2014/15	31,250.00	1,250.00	218,750.00	
					2015/16	31,250.00	1,093.75	187,500.00	
					2016/17	31,250.00	937.50	156,250.00	
					2017/18	31,250.00	781.25	125,000.00	
					2018/19	31,250.00	625.00	93,750.00	
					2019/20	31,250.00	468.75	62,500.00	
					2020/21	31,250.00	312.50	31,250.00	
					2021/22	31,250.00	156.25	-	
	2018/19	UR Projects	38,813.00	10 yrs	2022/23	6,468.83	194.07	32,344.17	
					2023/24	6,468.83	161.72	25,875.33	
					2024/25	6,468.83	129.38	19,406.50	
					2025/26	6,468.83	97.03	12,937.67	
					2026/27	6,468.83	64.69	6,468.83	
					2027-28	6,468.83	32.34	-	
	2020/21	UR Projects	227,919.00	10 yrs	2024/25	37,986.50	1,139.60	189,932.50	
					2025/26	37,986.50	949.66	151,946.00	
					2026/27	37,986.50	759.73	113,959.50	
					2027/28	37,986.50	569.80	75,973.00	
					2028/29	37,986.50	379.87	37,986.50	
					2029/30	37,986.50	189.93	-	
Storm SDC	2018/19	UR Projects	22,837.00	10 yrs	2022/23	3,806.17	114.19	19,030.83	
					2023/24	3,806.17	95.15	15,224.67	
					2024/25	3,806.17	76.12	11,418.50	
					2025/26	3,806.17	57.09	7,612.33	
					2026/27	3,806.17	38.06	3,806.17	
					2027-28	3,806.17	19.03	-	
		2020/21	UR Projects	6,480.00	10 yrs	2024/25	1,080.00	32.40	5,400.00
						2025/26	1,080.00	27.00	4,320.00
2026/27						1,080.00	21.60	3,240.00	
2027/28						1,080.00	16.20	2,160.00	
2028/29						1,080.00	10.80	1,080.00	
2029/30						1,080.00	5.40	-	

		Principal	Term		Principal	Interest	Balance	
Transportation SDC	2018/19	UR Projects	564,270.00	10 yrs	2022/23	94,045.00	2,821.35	470,225.00
					2023/24	94,045.00	2,351.13	376,180.00
					2024/25	94,045.00	1,880.90	282,135.00
					2025/26	94,045.00	1,410.68	188,090.00
					2026/27	94,045.00	940.45	94,045.00
					2027-28	94,045.00	470.23	-
					2020/21	UR Projects	300,601.00	10 yrs
				2025/26	50,100.17	1,252.50	200,400.67	
				2026/27	50,100.17	1,002.00	150,300.50	
				2027/28	50,100.17	751.50	100,200.33	
				2028/29	50,100.17	501.00	50,100.17	
				2029/30	50,100.17	250.50	-	
Parks SDC	2020/21	UR Projects	410,740.00	10 yrs	2024/25	68,456.67	2,053.70	342,283.33
					2025/26	68,456.67	1,711.42	273,826.67
					2026/27	68,456.67	1,369.13	205,370.00
					2027/28	68,456.67	1,026.85	136,913.33
					2028/29	68,456.67	684.57	68,456.67
					2029/30	68,456.67	342.28	-



INDEPENDENCE

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Section 5 – Personnel Information

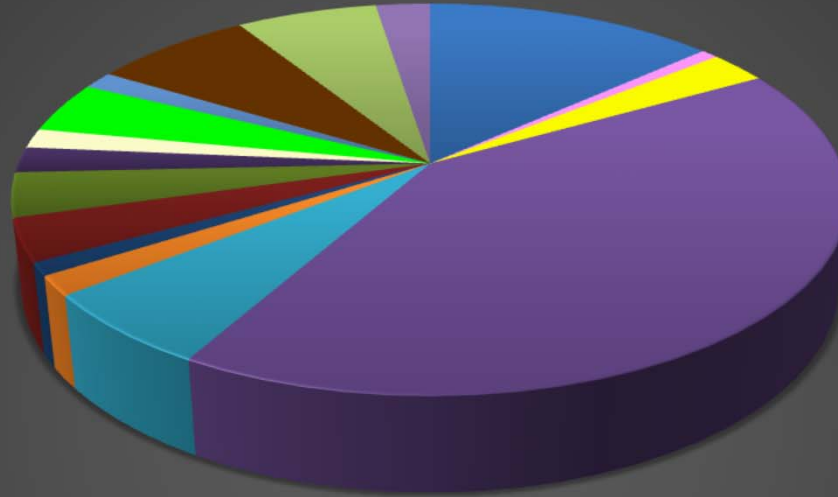
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Personnel Costs By Function	FY 2019/20	FY 2018/21	FY 2021/22
	Actual	Est YE	Budget
Administration & Finance	826,244	851,000	945,000
Municipal Court	43,757	49,000	55,500
Information Technology	161,775	170,000	188,000
Police	2,639,200	2,781,000	2,925,000
Community Services - Library	402,658	456,000	436,000
Community Services - Museum	94,733	107,000	114,000
Parks	61,264	67,000	75,000
Building Inspection	229,064	240,000	250,000
Economic Development	254,570	250,000	259,000
Community Development	128,337	140,000	149,000
Transportation	100,800	103,000	113,000
Grants	0	0	299,000
Tourism & Events	85,880	96,000	102,000
Water	498,209	504,500	520,000
Sewer	430,795	440,000	458,000
Storm	<u>160,604</u>	<u>166,500</u>	<u>177,000</u>
Total Salaries & Benefits	6,117,890	6,421,000	7,065,500

Personnel Costs by Function



- ▣ Administration & Finance
- ▣ Police
- ▣ Parks
- ▣ Community Development
- ▣ Tourism & Events
- ▣ Storm
- ▣ Municipal Court
- ▣ Community Services - Library
- ▣ Building Inspection
- ▣ Transportation
- ▣ Water
- ▣ Information Technology
- ▣ Community Services - Museum
- ▣ Economic Development
- ▣ Grants
- ▣ Sewer

CITY OF INDEPENDENCE FYE 2021-2022
MANAGEMENT & NON- REPRESENTED SALARY SCHEDULE

	Class	ANNUAL SALARY						HOURLY RATE							
		Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7
1	Library Assistant I Office Assistant I Police Maint. Assistant Facilities Custodian	\$ 32,412.08	\$ 34,032.72	\$ 35,734.32	\$ 37,521.00	\$ 39,397.08	\$ 41,366.88	\$ 43,435.20	\$ 15.58	\$ 16.36	\$ 17.18	\$ 18.04	\$ 18.94	\$ 19.89	\$ 20.88
2	Museum Curator	\$ 34,032.72	\$ 35,734.32	\$ 37,521.00	\$ 39,397.08	\$ 41,366.88	\$ 43,435.20	\$ 45,606.96	\$ 16.36	\$ 17.18	\$ 18.04	\$ 18.94	\$ 19.89	\$ 20.88	\$ 21.93
3	Accountant I	\$ 35,734.32	\$ 37,521.00	\$ 39,397.08	\$ 41,366.88	\$ 43,435.20	\$ 45,606.96	\$ 47,887.32	\$ 17.18	\$ 18.04	\$ 18.94	\$ 19.89	\$ 20.88	\$ 21.93	\$ 23.02
4	Library Assistant II	\$ 37,521.00	\$ 39,397.08	\$ 41,366.88	\$ 43,435.20	\$ 45,606.96	\$ 47,887.32	\$ 50,281.68	\$ 18.04	\$ 18.94	\$ 19.89	\$ 20.88	\$ 21.93	\$ 23.02	\$ 24.17
5	No Classes Assigned	\$ 39,397.08	\$ 41,366.88	\$ 43,435.20	\$ 45,606.96	\$ 47,887.32	\$ 50,281.68	\$ 52,795.80	\$ 18.94	\$ 19.89	\$ 20.88	\$ 21.93	\$ 23.02	\$ 24.17	\$ 25.38
6	Accountant II	\$ 41,366.88	\$ 43,435.20	\$ 45,606.96	\$ 47,887.32	\$ 50,281.68	\$ 52,795.80	\$ 55,435.56	\$ 19.89	\$ 20.88	\$ 21.93	\$ 23.02	\$ 24.17	\$ 25.38	\$ 26.65
7	No Classes Assigned	\$ 43,435.20	\$ 45,606.96	\$ 47,887.32	\$ 50,281.68	\$ 52,795.80	\$ 55,435.56	\$ 58,207.32	\$ 20.88	\$ 21.93	\$ 23.02	\$ 24.17	\$ 25.38	\$ 26.65	\$ 27.98
8	Community Engagement Manager Downtown Manager Police Maint. Manager	\$ 45,606.96	\$ 47,887.32	\$ 50,281.68	\$ 52,795.80	\$ 55,435.56	\$ 58,207.32	\$ 61,117.68	\$ 21.93	\$ 23.02	\$ 24.17	\$ 25.38	\$ 26.65	\$ 27.98	\$ 29.38
9	Accounting Manager	\$ 47,887.32	\$ 50,281.68	\$ 52,795.80	\$ 55,435.56	\$ 58,207.32	\$ 61,117.68	\$ 64,173.60	\$ 23.02	\$ 24.17	\$ 25.38	\$ 26.65	\$ 27.98	\$ 29.38	\$ 30.85
10	Police Office Manager Public Works Office Manager Museum Manager	\$ 50,281.68	\$ 52,795.80	\$ 55,435.56	\$ 58,207.32	\$ 61,117.68	\$ 64,173.60	\$ 67,382.28	\$ 24.17	\$ 25.38	\$ 26.65	\$ 27.98	\$ 29.38	\$ 30.85	\$ 32.40
11	No Classes Assigned	\$ 52,795.80	\$ 55,435.56	\$ 58,207.32	\$ 61,117.68	\$ 64,173.60	\$ 67,382.28	\$ 70,751.40	\$ 25.38	\$ 26.65	\$ 27.98	\$ 29.38	\$ 30.85	\$ 32.40	\$ 34.02
12	City Recorder Librarian Building Inspector	\$ 55,435.56	\$ 58,207.32	\$ 61,117.68	\$ 64,173.60	\$ 67,382.28	\$ 70,751.40	\$ 74,289.00	\$ 26.65	\$ 27.98	\$ 29.38	\$ 30.85	\$ 32.40	\$ 34.02	\$ 35.72
13	HR Manager	\$ 58,207.32	\$ 61,117.68	\$ 64,173.60	\$ 67,382.28	\$ 70,751.40	\$ 74,289.00	\$ 78,003.48	\$ 27.98	\$ 29.38	\$ 30.85	\$ 32.40	\$ 34.02	\$ 35.72	\$ 37.50
14	No Classes Assigned	\$ 61,117.68	\$ 64,173.60	\$ 67,382.28	\$ 70,751.40	\$ 74,289.00	\$ 78,003.48	\$ 81,903.60	\$ 29.38	\$ 30.85	\$ 32.40	\$ 34.02	\$ 35.72	\$ 37.50	\$ 39.38
15	Building Official	\$ 64,173.60	\$ 67,382.28	\$ 70,751.40	\$ 74,289.00	\$ 78,003.48	\$ 81,903.60	\$ 85,998.84	\$ 30.85	\$ 32.40	\$ 34.02	\$ 35.72	\$ 37.50	\$ 39.38	\$ 41.35
16	Senior Planner Library Manger	\$ 67,382.28	\$ 70,751.40	\$ 74,289.00	\$ 78,003.48	\$ 81,903.60	\$ 85,998.84	\$ 90,298.80	\$ 32.40	\$ 34.02	\$ 35.72	\$ 37.50	\$ 39.38	\$ 41.35	\$ 43.41
17	Sergeant	\$ 70,751.40	\$ 74,289.00	\$ 78,003.48	\$ 81,903.60	\$ 85,998.84	\$ 90,298.80	\$ 94,813.80	\$ 34.02	\$ 35.72	\$ 37.50	\$ 39.38	\$ 41.35	\$ 43.41	\$ 45.58
18	No Classes Assigned	\$ 74,289.00	\$ 78,003.48	\$ 81,903.60	\$ 85,998.84	\$ 90,298.80	\$ 94,813.80	\$ 99,554.52	\$ 35.72	\$ 37.50	\$ 39.38	\$ 41.35	\$ 43.41	\$ 45.58	\$ 47.86
19	Economic Development Director IT Manager	\$ 78,003.48	\$ 81,903.60	\$ 85,998.84	\$ 90,298.80	\$ 94,813.80	\$ 99,554.52	\$ 104,532.24	\$ 37.50	\$ 39.38	\$ 41.35	\$ 43.41	\$ 45.58	\$ 47.86	\$ 50.26
20	No Classes Assigned	\$ 81,903.60	\$ 85,998.84	\$ 90,298.80	\$ 94,813.80	\$ 99,554.52	\$ 104,532.24	\$ 109,758.84	\$ 39.38	\$ 41.35	\$ 43.41	\$ 45.58	\$ 47.86	\$ 50.26	\$ 52.77
21	No Classes Assigned	\$ 85,998.84	\$ 90,298.80	\$ 94,813.80	\$ 99,554.52	\$ 104,532.24	\$ 109,758.84	\$ 115,246.80	\$ 41.35	\$ 43.41	\$ 45.58	\$ 47.86	\$ 50.26	\$ 52.77	\$ 55.41
22	Public Works Director Finance Director	\$ 90,298.80	\$ 94,813.80	\$ 99,554.52	\$ 104,532.24	\$ 109,758.84	\$ 115,246.80	\$ 121,009.20	\$ 43.41	\$ 45.58	\$ 47.86	\$ 50.26	\$ 52.77	\$ 55.41	\$ 58.18
23	No Classes Assigned	\$ 94,813.80	\$ 99,554.52	\$ 104,532.24	\$ 109,758.84	\$ 115,246.80	\$ 121,009.20	\$ 127,059.72	\$ 45.58	\$ 47.86	\$ 50.26	\$ 52.77	\$ 55.41	\$ 58.18	\$ 61.09
24	Police Chief	\$ 99,554.52	\$ 104,532.24	\$ 109,758.84	\$ 115,246.80	\$ 121,009.20	\$ 127,059.72	\$ 133,412.76	\$ 47.86	\$ 50.26	\$ 52.77	\$ 55.41	\$ 58.18	\$ 61.09	\$ 64.14
25	No Classes Assigned	\$ 104,532.24	\$ 109,758.84	\$ 115,246.80	\$ 121,009.20	\$ 127,059.72	\$ 133,412.76	\$ 140,083.44	\$ 50.26	\$ 52.77	\$ 55.41	\$ 58.18	\$ 61.09	\$ 64.14	\$ 67.35

CITY OF INDEPENDENCE FYE 2021-2022							
POLICE UNION SALARY SCHEDULE							
ANNUAL SALARY							
Position	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7
Police Officer	\$ 52,573.80	\$ 55,202.52	\$ 57,962.64	\$ 60,860.76	\$ 63,903.84	\$ 67,099.08	\$ 70,454.04
Records Technician	\$ 38,483.76	\$ 40,407.96	\$ 42,428.40	\$ 44,549.88	\$ 46,777.32	\$ 49,116.24	\$ 51,572.04
Community Service Officer	\$ 39,238.80	\$ 41,200.80	\$ 43,260.84	\$ 45,423.84	\$ 47,695.08	\$ 50,079.84	\$ 52,583.88

CITY OF INDEPENDENCE FYE 2021-2022					
PUBLIC WORKS UNION SALARY SCHEDULE					
ANNUAL SALARY					
Position	Step 1	Step 2	Step 3	Step 4	Step 5
Utility I	\$38,568.00	\$40,500.00	\$42,528.00	\$44,652.00	\$46,896.00
Utility II	\$43,212.00	\$45,372.00	\$47,652.00	\$50,028.00	\$52,536.00
Utility III	\$49,692.00	\$52,176.00	\$54,780.00	\$57,516.00	\$60,384.00
Assistant Foreman	\$57,192.00	\$60,108.00	\$63,048.00	\$66,204.00	\$69,516.00
Foreman	\$79,224.00	\$69,204.00	\$72,660.00	\$76,296.00	\$80,112.00
Leadworker	\$49,692.00	\$52,176.00	\$54,780.00	\$57,516.00	\$60,384.00
Supervisor	\$59,628.00	\$62,616.00	\$65,736.00	\$69,024.00	\$72,468.00



INDEPENDENCE

Oregon's Story Begins Here

Section 6 – Capital Improvement Plan

INDEPENDENCE
Oregon's Story Begins Here



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FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN

Summary

SUMMARY	Budgeted FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	TOTAL
COMMUNITY SERVICES	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ 700,000
INFORMATION SERVICES	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
PARKS/RECREATION	\$ 298,000	\$ 2,820,000	\$ 2,650,000	\$ 2,110,000	\$ 2,110,000	\$ 9,988,000
PUBLIC SAFETY	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 250,000
STORMWATER	\$ 475,000	\$ 605,000	\$ 775,000	\$ 125,000	\$ 125,000	\$ 2,105,000
TRANSPORTATION	\$ 2,940,000	\$ 1,300,000	\$ 4,550,000	\$ 700,000	\$ 700,000	\$ 10,190,000
WATER	\$ 950,000	\$ 1,500,000	\$ 2,950,000	\$ 1,850,000	\$ 400,000	\$ 7,650,000
WASTEWATER	\$ 582,000	\$ 3,770,000	\$ 6,883,000	\$ 733,000	\$ 659,000	\$ 12,627,000
TOTALS	\$ 5,330,000	\$ 10,045,000	\$ 18,558,000	\$ 5,568,000	\$ 4,044,000	\$ 43,545,000

**FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN
Community Services**

line #	COMMUNITY SERVICES	Rank	Source Type	Budgeted FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	TOTAL
1	Library Addition		Operating Revenue, Grants, Fundraising	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ 700,000
TOTALS				\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ 700,000

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST
Community Services

Project Title	Library Addition
Project Description	Adds approx. 4,000 square feet to existing building.
Project Source/Master Plan	Library Development Plan 2014
MP Rank, if any	N/A
Project Location	175 Monmouth St
Estimated Project Cost	\$700,000 (incl. 100,000 arch./engineering)
Suggested Project Fiscal Year(s)	2024
Revenue Source	Operating Revenue, Grants, Fundraising

Submitted by: Gloria Butsch
Responsible Department: Community Services
Date Submitted: 05/06/2020

FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN
Information Services

line #	INFORMATION SERVICES	Rank	Source Type	Budgeted FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	TOTAL
	Event Center Upgrade		Operating Funds	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
TOTALS				\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000

2022 – 2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title	Event Center Upgrade
Project Description	The Event Center video and audio systems are out of date and not fully working. Currently there is not adequate systems for many of the events that are expected to occur. Some monies will be paid back from the agreement with the Hotel but is expected to take a number of years to fully repay the costs of upgrades. This project will allow City and rental events to be user friendly and comfortable for the operator and the participants who use the event center.
Project Source/Master Plan	NA
MP Rank, if any	NA
Project Location	Independence Civic Center & Public Works
Estimated Project Cost	\$35,000
Suggested Project Fiscal Year(s)	FY 2022
Revenue Source	IS Equipment Fund

Responsible Department: Information Services

Date Submitted: May, 2021

FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN

Parks

Line #	PARKS/RECREATION	Rank	Source Type	Budgeted FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	TOTAL
1	Sunset Park Final Construction		SDC, Grants	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ 200,000
2	Dog Park Final Design /Engineering/Acquisition /Construction		SDC, Grants	\$ -	\$ 100,000	\$ 15,000	\$ 60,000	\$ -	\$ 175,000
3	South Riverview Park, South of Indp Landing Engineering and Design/Trail Acquisition		SDC, Grants, G.O. bond	\$ 108,000	\$ 150,000	\$ 200,000	\$ 2,000,000	\$ -	\$ 2,458,000
4	Independence Sports Fields		SDC, Grants, G.O. bond	\$ 40,000	\$ 100,000	\$ 200,000	\$ -	\$ -	\$ 340,000
5	Riverview Park - Master Plan Amph River Frontage, Engineering & Design		SDC, Grants, G.O. bond	\$ 20,000	\$ 2,000,000	\$ 1,775,000	\$ -	\$ -	\$ 3,795,000
6	Pool House Improvements		SDC / Grants/ Cap Impr Funds	\$ 25,000	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 825,000
7	Mtn. Fir Park/Inspiration Garden: Hardscape Construction, power		General Fund	\$ 40,000	\$ 20,000	\$ 10,000	\$ -	\$ -	\$ 70,000
8	Skate Park		Grants, Oper. Funds	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000
TOTALS				\$ 298,000	\$ 2,820,000	\$ 2,650,000	\$ 2,110,000	\$ -	\$ 7,878,000

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title	Sunset Park Final Design/Engineering
Project Description	Mass grading plan, drainage and path plan completed. . FYE 22-26 CIP Final design: irrigation, lighting, plantings, site furnishings, play areas, bike/ped connector trail, wayfinding, etc.
Project Source/Master Plan	2015 Parks & Open Space Master Plan
MP Rank, if any	
Project Location	South Independence between 8 th & 9 th and Maple & Chestnut streets
Estimated Project Cost	\$200,000
Suggested Project Fiscal Year(s)	FYE 2022: \$50,000 Finish Park amenities FYE 2023: \$50,000 Finish Park amenities FYE 2024: \$50,000 Finish Park amenities FYE 2025: \$50,000 Finish Park amenities
Revenue Source	SDC / Grants / Bonds / Operating Revenues

Responsible Department: Public Works

Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title	Dog Park Final Design and Construction
Project Description	Park design – landscaping / irrigation / finish grading Paving / concrete ADA access / drainage / lighting / Wayfinding & signage
Project Source/Master Plan	2015 Parks and Open Space Master Plan
MP Rank, if any	None
Project Location	Grand Street Dog Park
Estimated Project Cost	\$175,000
Suggested Project Fiscal Year(s)	FYE 2023 -\$100,000 - Purchase FYE 2024- \$15,000 – Design FYE 2025- \$60,000 - Construction
Revenue Source	Park Reserve / SDC / Grants / Donations / Operating Revenues

Responsible Department: Public Works

Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title	South Riverview Park, South of Independence Landing, Engineering and Design/Trail Acquisition
Project Description	Design and Construction for South Riverfront Park- Land purchase, bridges and path
Project Source/Master Plan	2015 Parks & Open Space Master Plan
MP Rank, if any	#4 for future trails
Project Location	South of Riverview Park
Estimated Project Cost	Existing CIP \$2,458,000 Future CIP : \$2,000,000
Suggested Project Fiscal Year(s)	FYE 2022 : \$108,000 – Feasibility Conceptuel Design (Grant) FYE 2023 : \$150,000 -CD's FYE 2024 : \$200,000 -CD's FYE 2025 : \$2,000,000 -Construction Future: \$2,000,000 -Construction
Revenue Source	SDC/Grants/Bonds

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title	Independence Sports Fields
Project Description	Conceptual design, operating structures and costs to finish parking lots, lighting, irrigation, site furnishing, landscaping, signage and create additional field space and sports opportunities
Project Source/Master Plan	2015 Parks & Open Space Master Plan
MP Rank, if any	
Project Location	Independence Sports Park
Estimated Project Cost	TBD
Suggested Project Fiscal Year(s)	FYE 2022 - \$40,000 Future: TBD
Revenue Source	SDC / Grants / Bonds / Operating Revenues

Responsible Department: Public Works

Date Submitted: 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title	Park System – Riverview Park Preferred Alternative
Project Description	Design and construction for Riverview Park improvements. Construct pedestrian and multi-use trail connections between Independence Landing Pk and the Willamette River Trail, install new landscaping, a river overlook and reshape the parking area.
Project Source/Master Plan	2015 Parks & Open Space Master Plan
MP Rank, if any	None. Complements Independence Landing Development
Project Location	Riverview Park Amphitheater
Estimated Project Cost	\$3,795,000
Suggested Project Fiscal Year(s)	FYE 2022: \$20,000 Lower Park Prem Design, FYE 2023 : \$2,000,000 Lower Park Const & Inspection, If grant funds available FYE 2024 : \$1,775,000 Lower Park Const & Inspection
Revenue Source	SDC / Grants / Bonds / Operating Revenues

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title	Pool House
Project Description	Remove and replace existing pool building.
Project Source/Master Plan	2015 Park & Open Space Master Plan
MP Rank, if any	
Project Location	Between 4 th & 5 th Streets, public swimming pool
Estimated Project Cost	\$925,000.00
Suggested Project Fiscal Year(s)	FYE 2022 \$25,000 Schematic Design FYE 2023 \$400,000 FYE 2024 \$400,000
Revenue Source	Building Replacement Fund / Parks Capital Improvement Fund / Grants / SDC

Responsible Department: Public Works

Date Submitted: 02/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title	Mtn. Fir Park / Inspiration Garden
Project Description	Finalize portions of the park including power, cameras and minor park amenities. Expect no additional improvements after FYE 2024.
Project Source/Master Plan	2015 Parks & Open Space Master Plan
MP Rank, if any	
Project Location	From Maple Street north to F Street
Estimated Project Cost	\$45,000
Suggested Project Fiscal Year(s)	FYE 2022: \$40,000 FYE 2023: \$20,000 FYE 2024: \$10,000
Revenue Source	SDC / Park Capital Improvement Fund / Operating Revenue / Grants

Responsible Department: Public Works

Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title	Skate Park
Project Description	Monmouth Independence Skate Park commitment
Project Source/Master Plan	2015 Parks & Open Space Master Plan
MP Rank, if any	
Project Location	S Curves in Monmouth
Estimated Project Cost	\$15,000
Suggested Project Fiscal Year(s)	FYE 2022: \$15,000
Revenue Source	Parks Reserve & Parks O/M

Responsible Department: Public Works

Date Submitted: 2/6/2020

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**FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN
Public Safety**

line #	PUBLIC SAFETY	Rank	Source Type	FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	TOTAL
1	Vehicle Replacement Program		Operating Revenues	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000
TOTALS				\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 300,000

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title	Vehicle replacement program
Project Description	The capitol vehicle replacement program is designed to replace one police patrol vehicle annually through a combination of lease and purchase. The program will make a vehicle purchase in FYE2022 to maintain our vehicle replacement schedule.
Project Source/Master Plan	Police Department
MP Rank, if any	N/A
Project Location	N/A
Estimated Project Cost	\$ 50,000 Annually
Suggested Project Fiscal Years ending	2022 - \$50,000 2023 - \$50,000 2024 - \$50,000 2025 - \$50,000 2026 - \$50,000
Revenue Source	Vehicle Reserve Fund

Submitted by: R. Mason

Responsible Department: Police

Date Submitted: 05/06/2020 Rev. 05/21

FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN

Stormwater

Line #	STORMWATER	Rank	Source Type	Budgeted FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	TOTAL
1	F Street Bridge Replacement - Stormwater portion		SDC, operating revenues	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ 85,000
2	Storm Drainage System Improvements - F Street/Falcon Loop		SDC, operating revenues	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ 260,000
3	Storm Drainage System Improvements - 7th Street		SDC, operating revenues	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
4	Storm Drainage System Improvements - Hoffman Rd. Airport Basin Improvements		SDC, operating revenues	\$ -	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ 800,000
5	Storm System Annual Operations and Maintenance		Operating revenues	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 375,000
6	Stormwater Master Plan Update		SDC, operating revenues	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
7	Stormwater SDC and Fee Study		SDC, operating revenues	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
8	Sweeper Purchase		Street & Storm Funds	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000
9	Water quality improvements MS4		Rev funds/SDC/Grants	\$ 20,000	\$ 30,000	\$ 40,000	\$ 50,000	\$ 50,000	\$ 190,000
10	Identified Master Plan Improvements		Rev funds/SDC/Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTALS				\$ 475,000	\$ 605,000	\$ 775,000	\$ 125,000	\$ 125,000	\$ 2,105,000

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #1	F Street Bridge Replacement – Storm Water component
Project Description	Replace existing bridge. The new bridge will allow greater storm drainage capacity than existing.
Project Source/Master Plan	Transportation System Plan
MP Rank, if any	This is the storm drainage system portion of the new bridge construction.
Project Location	F Street, between 7 th & 9 th Streets.
Estimated Project Cost	\$85,000
Suggested Project Fiscal Year(s)	FYE 2022-\$85,000
Revenue Source	SDC / Storm Utility

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #2	Storm Drainage System Improvements – F Street Falcon Loop
Project Description	Pipe existing ditch from F Street upstream and downstream to UGB (Falcon Loop). Use 60” pipe to match. 440 LF
Project Source/Master Plan	2005 Stormwater Master Plan
MP Rank, if any	
Project Location	F Street Apartments / Falcon Loop
Estimated Project Cost	\$260,000
Suggested Project Fiscal Year(s)	FYE 2024 \$260,000
Revenue Source	SDC / Operating Revenues

Responsible Department: Public Works

Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #3	Storm Drainage System Improvements - 7 th Street
Project Description	Existing 10" pipe is undersized and need to be replaced with 15" pipe. 380 LF. 7 th St.
Project Source/Master Plan	2005 Stormwater Master Plan
MP Rank or ID #, if any	
Project Location	7 th Street
Estimated Project Cost	\$50,000 Design/CD/Construction
Suggested Project Fiscal Year(s)	FYE 2023
Revenue Source	SDC or Storm Utility

Responsible Department: Public Works

Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #4	Storm Drainage System Improvements Airport Basin Improvements
Project Description	The existing ditch from Hoffman Road to Ash Creek is overgrown with vegetation and undersized. Regrade this ditch and increase the typical cross-section, trapezoidal 5 X 7 with 3:1 side slopes. Phase I completed 2016
Project Source/Master Plan	2005 Stormwater Master Plan
MP Rank, if any	
Project Location	3,500 LF of ditch between Hoffman Road, "S" curves and Ash Creek.
Estimated Project Cost	\$800,000
Suggested Project Fiscal Year(s)	FYE 2023: \$400,000 CD/Regrade ditch FYE 2024: \$400,000 Const, Regrade ditch, fence
Revenue Source	Storm Utility / SDC

Responsible Department: Public Works
Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #5	Stormwater Annual Operations and Maintenance (O&M)
Project Description	Pipe repair and maintenance
Project Source/Master Plan	O&M
MP Rank, if any	O&M
Project Location	Varies
Estimated Project Cost	\$75,000 ongoing annually
Suggested Project Fiscal Year(s)	2022: \$75,000 2023: \$75,000 2024: \$75,000 2025: \$75,000 2026: \$75,000
Revenue Source	Stormwater Utility Fund

Responsible Department: Public Works

Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #6	Stormwater Master Plan Update
Project Description	Update the 2005 Stormwater Masterplan for the purposes of updating the needs for storm drainage projects and operations. The City of Independence is adjacent to the Willamette River and Ash Creek has erosion and flooding issues. This plan will assist in future Capital Improvement Plans and funding decisions.
Project Source/Master Plan	Staff
MP Rank, if any	N/A
Project Location	N/A
Estimated Project Cost	\$150,000
Suggested Project Fiscal Year(s)	FYE 2022
Revenue Source	SDC , Operating revenues

Responsible Department: Public Works

Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #7	Update System Development Charges and fees
Project Description	Update SDC Methodology and Fees based on new master plan to be adopted in 2022.
Project Source/Master Plan	
MP Rank, if any	
Project Location	None
Estimated Project Cost	FYE 2023 \$50,000
Suggested Project Fiscal Year(s)	FYE 2023
Operating funds	SDC

Responsible Department: Public Works

Date Submitted: 2/18/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #8	Sweeper Purchase
Project Description	<p>Historically, street and parking lot sweeping has been done for aesthetic purposes; however, environmental concerns and regulations given Independence’s proximity to the Willamette River take precedence over aesthetics. Street sweeping is necessary for the City to meet Total Maximum Daily Load requirements TMDL. Street sweeping removes:</p> <p>Metals – From vehicle wear, vehicle fluids, brake dust, weathering of structures, crustal materials. Metals commonly characterized in street dirt include aluminum, cadmium, chromium, copper, lead, nickel, and zinc.</p> <p>Organics – Nutrients – Include nitrogen and phosphorus.</p> <p>Particulate Matter (PM) – Refers to solid and liquid materials varying in size from aerosol to large grit that are suspended in the air. ESources can include industrial emissions, engine emissions, and particulate breakdown from traffic, soil erosion, and pollen.</p> <p>Trash and leaves</p>
Project Source/Master Plan	Fleet Maintenance
MP Rank, if any	None
Project Location	None
Estimated Project Cost	\$290,000 Purchase
Suggested Project Fiscal Year(s)	FYE 2022 \$145,000 Streets FYE 2022 \$145,000 Storm
Revenue Source	Street equipment and Storm equipment funds

Responsible Department: Public Works

Date Submitted: 4/12/19 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST STORM

Project Title #9	Water quality Improvements MS4
Project Description	Storm water quality improvements required by DEQ
Project Source/Master Plan	State regulations
MP Rank, if any	None
Project Location	None
Estimated Project Cost	Ongoing
Suggested Project Fiscal Year(s)	FYE 2022: \$20,000 FYE 2023: \$30,000 FYE 2024: \$40,000 FYE 2025: \$50,000 FYE 26: \$50,000
Revenue Source	Revenue funds

Responsible Department: Public Works

Date Submitted: 2/6/2020

FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN

Transportation

Line #	TRANSPORTATION	Rank	Source Type	Budgeted FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	TOTAL
1	F Street Bridge Replacement		10.27% city match ODOT Grant, split w/ stormwater	\$ 2,045,000	\$ -	\$ -	\$ -		\$ 2,045,000
2	TSP Update (Nearly complete)		ODOT Grant, SDC, IFA loans	\$ -	\$ -	\$ -	\$ -		\$ -
3	Annual Pavement Maintenance		Gas Tax, General Fund/STEP	\$ -	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 2,800,000
3a	Main Street Reconstruction Project		Gas Tax, General Fund/STEP	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 525,000
4	Sweeper Purchase		Street/Storm Funds	\$ 145,000	\$ -	\$ -	\$ -	\$ -	\$ 145,000
5	13th from E Street, 650' South		SDC/General Fund/Developer	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ 600,000
6	13th and Monmouth St Traffic Signal		SDC/General Fund/Developer	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ 750,000
7	Gun Club & Hoffman Safety Improvement Matching Funds		SDC/General Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
8	Southern Arterial		SDC/Grants	\$ 50,000		\$ 100,000			\$ 150,000
9	Street SDC and Fee Updates		SDC/General Fund	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
10	Chestnut Street Bridge		SDC/General Fund/Developer	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000
TOTALS				\$ 2,940,000	\$ 1,300,000	\$ 4,550,000	\$ 700,000	\$ 700,000	\$ 10,190,000

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST STREET

Project Title #1	F Street Bridge Replacement
Project Description	Replace existing bridge in its entirety.
Project Source/Master Plan	2007 Transportation System Plan (TSP)
MP Rank, if any	N/A: existing bridge is weight limited and has a very limited future lifespan.
Project Location	F Street, between 7 th & 9 th Streets
Estimated Project Cost	\$2,345,000 Estimated Total Project cost City Matching Funds: 10.27% ODOT Grant: 89.73%
Suggested Project Fiscal Year(s)	FYE 2021: \$300,000 Design Costs FYE 2022: \$2,045,000 Construction Costs
Revenue Source	SDC / State Local Fund Program /O&M

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #3	Transportation System Annual Operations and Maintenance (O&M)
Project Description	Pavement Maintenance - including overlay, grind and overlay, crack sealing and repaving of streets.
Project Source/Master Plan	O&M
MP Rank, if any	O&M
Project Location	Varies
Estimated Project Cost	Varies per budget year, ongoing, see below
Suggested Project Fiscal Year(s)	FYE 2022: See Main Street Project FYE 2023: \$700,000 FYE 2024: \$700,000 FYE 2025: \$700,000 FYE 2026: \$700,000
Revenue Source	Street Fund/STP state allocation

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #3a	Main Street Overlay project
Project Description	Main Street between F Street and the bridge this project will repave the roadway and replace water and storm lines.
Project Source/Master Plan	City Pavement Condition Index
MP Rank, if any	
Project Location	Main Street between F Street and the bridge
Estimated Project Cost	\$525,000
Suggested Project Fiscal Year(s)	FYE 2022
Revenue Source	State STEP, local gas tax and general fund

Responsible Department: Public Works

Date Submitted: 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #4	Sweeper Purchase
Project Description	Historically, street and parking lot sweeping has been done for aesthetic purposes; however, environmental concerns and regulations given Independence’s proximity to the Willamette River take precedence over aesthetics. Street sweeping is necessary for the City to meet Total Maximum Daily Load requirements TMDL. Street sweeping removes: Metals – From vehicle wear, vehicle fluids, brake dust, weathering of structures, crustal materials. Metals commonly characterized in street dirt include aluminum, cadmium, chromium, copper, lead, nickel, and zinc. Organics – Nutrients – Include nitrogen and phosphorus. Particulate Matter (PM) – Refers to solid and liquid materials varying in size from aerosol to large grit that are suspended in the air. ESources can include industrial emissions, engine emissions, and particulate breakdown from traffic, soil erosion, and pollen. Trash and leaves
Project Source/Master Plan	Fleet Maintenance
MP Rank, if any	None
Project Location	None
Estimated Project Cost	\$290,000 Purchase
Suggested Project Fiscal Year(s)	FYE 2022 \$145,000 Streets FYE 2022 \$145,000 Storm
Revenue Source	Street equipment and Storm equipment funds

Responsible Department: Public Works

Date Submitted: 4/12/19 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #5	13th Street Improvements
Project Description	Design and construct 13 th Street from E St, South 650'
Project Source/Master Plan	2007 Transportation System Plan (TSP)
MP Rank, if any	
Project Location	13th at E St, 650' South
Estimated Project Cost	\$600,000 Begin engineering
Suggested Project Fiscal Year(s)	2023 \$600,000 Imp turn pike road section Staff is currently seeking re-authorization/appropriations funding for this project in conjunction with the Chestnut Street Bridge
Revenue Source	Federal \ Street SDC \ Private Developer

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #6	13 th and Monmouth Traffic Light
Project Description	Design and construct Traffic Signal at Monmouth St and 13 th Note this project will likely be delayed as other options identified in the TSP will lower the congestion at this intersection.
Project Source/Master Plan	2007 Transportation System Plan (TSP)
MP Rank, if any	
Project Location	Monmouth and 13 th location
Estimated Project Cost	\$750,000 Begin engineering
Suggested Project Fiscal Year(s)	2024 \$750,000 Const, Eng & Insp
Revenue Source	Street SDC \ Private Developer \ Federal

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #7	Gun Club and Hoffman Safety improvements
Project Description	Sidewalk Construction on Gun Club and Hoffman Roads to provide safe pedestrian travel around schools in the area. This project is being led by Polk County and is making slow but steady progress.
Project Source/Master Plan	Safe Routes to Schools and TSP
MP Rank, if any	
Project Location	West side of Gun Club and South Side of Hoffman
Estimated Project Cost	\$100,000.00 Grant Match for Safe Routes to school funding and County funding for this project
Suggested Project Fiscal Year(s)	FYE 2022: \$100,000
Revenue Source	Street Fund/Grant

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #8	Southern Arterial including rail crossing and extension to Talmadge or 99W.
Project Description	Schematic design resources for an at grade crossing near Mt Fir and East West connector location.
Project Source/Master Plan	2007 Transportation System Plan (TSP) More information including construction costs will be coming up in the TSP revision.
MP Rank, if any	
Project Location	SE Independence, near Corvallis Rd
Estimated Project Cost	\$50,000 for schematic design. Construction costs are significant and will be identified as project develops.
Suggested Project Fiscal Year(s)	FYE 2022 \$50,000 FYE 2024 \$100,000
Revenue Source	Street SDC \ Private Developer \ Federal\State

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #9	Transportation SDC methodology and fee update
Project Description	With the finalization of the Transportation System Plan the information will be available to update the SDC methodology and fees. This is a large effort as the current methodology is dated and needs to be reconstructed. The fee study will address the Pavement Condition Index, and sidewalk/street tree improvements.
Project Source/Master Plan	N/A
MP Rank, if any	N/A
Project Location	N/A
Estimated Project Cost	FYE 2022 \$75,000
Suggested Project Fiscal Year(s)	FYE 2022
Revenue Source	SDC's and General Fund

Responsible Department: Public Works

Date Submitted: 02/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #10	Chestnut Street Bridge
Project Description	Construct Bridge on Chestnut to span South Ash Creek to connect with 13 th street and ultimately 16 th street upon developer improvements. This bridge is key to allowing alternative access out of the south area and relieve congestions at Monmouth and 7 th and other intersections on Monmouth Street. It is also key to development in the south of Independence.
Project Source/Master Plan	2007 Transportation System Plan (TSP)
MP Rank, if any	
Project Location	Southwest Chestnut at South Ash Creek
Estimated Project Cost	\$3,000,000 Staff is currently pursuing federal funds for this project.
Suggested Project Fiscal Year(s)	FYE 2024
Revenue Source	Federal \ Street SDC \ Private Developer

Responsible Department: Public Works

Date Submitted: 2/6/2020

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FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN

Water

Line #	WATER	Rank	Source Type	Budgeted FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	TOTAL
1	I Street Intertie		SDC, operating revenues	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
2	Water System annual operations and maintenance		Operating revenues	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,200,000
2A	Main Street Waterline		Operating revenues	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ 175,000
3	Replace steel water mains		SDC, operating revenues	\$ -	\$ 500,000	\$ 300,000	\$ 150,000	\$ -	\$ 950,000
4	Hydrogeologic Study on Local Aquifers		SDC, operating revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
5	Willamette Wellfield Joint Pilot Test With Monmouth		SDC, operating revenues	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
6	Polk Wellfield New Well #4		SDC, operating revenues	\$ 490,000	\$ -	\$ -	\$ -	\$ -	\$ 490,000
7	Master Plan Update		SDC, operating revenues	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ 140,000
	SDC Methodology and Rate Study		SDC, operating revenues	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
8	Willamette Wellfield and Water Treatment Plant		SDC, operating revenues	\$ -	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 100,000
9	South Area Transmission Main Oversizing		Developer, SDC	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 400,000
10	New Reservoir SOUTH 1.25MG		SDC, operating revenues	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
11	Replace meters		Operating revenues	\$ -	\$ -	\$ -	\$ 1,300,000	\$ -	\$ 1,300,000
12	Water pH study and balancing implementation		SDC, operating revenues	\$ 15,000	\$ 100,000	\$ 50,000	\$ -	\$ -	\$ 165,000
	Water Treatment Facility Control System			\$ 10,000	\$ 50,000				\$ 60,000
13	New Public Works Facility		SDC, operating revenues	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 375,000
14	Water line F St Bridge		SDC, operating revenues	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000
TOTALS				\$950,000	\$1,500,000	\$2,950,000	\$1,850,000	\$400,000	\$7,650,000

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #1	I Street Intertie
Project Description	New 10" intertie pipeline from south pump station to I Street to connect to Monmouth water system for emergency water supplies to both cities.
Project Source/Master Plan	Water Master Plan
MP Rank, if any	
Project Location	I Street to Monmouth system
Estimated Project Cost	\$200,000
Suggested Project Fiscal Year(s)	FYE 2023
Revenue Source	SDC/O&M

Responsible Department: Public Works

Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #2	Water System annual operations and maintenance (O/M)
Project Description	Pipe Replacement/Operations and Maintenance activities including repair of leaking water mains and laterals
Project Source/Master Plan	O/M
MP Rank, if any	
Project Location	Varies
Estimated Project Cost	\$300,000 ongoing annually
Suggested Project Fiscal Year(s)	FYE 2022: See Main Street Project FYE 2023: \$300,000 FYE 2024: \$300,000 FYE 2025: \$300,000 FYE 2026: \$300,000
Revenue Source	Operating revenues

Responsible Department: Public Works
Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #2A	Main Street Waterline repair and replacement in conjunction with Main Street overlay project.
Project Description	Pipe Replacement lateral improvements and hydrants
Project Source/Master Plan	O/M
MP Rank, if any	
Project Location	Varies
Estimated Project Cost	FY 2022 \$175,000 ongoing annually
Suggested Project Fiscal Year(s)	
Revenue Source	Operating revenues

Responsible Department: Public Works

Date Submitted: 5/2021

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #3	Replace Steel Water Mains
Project Description	Replace 4 inch steel main to 8 inch on Corvallis Rd/possible transmission line from Willamette River Wells?
Project Source/Master Plan	Recent recommendation from city water engineer
MP Rank, if any	
Project Location	Corvallis Rd
Estimated Project Cost	
Suggested Project Fiscal Year(s)	FYE 2023: \$500,000 FYE 2024: \$300,000 FYE 2025: \$150,000
Revenue Source	SDC / Operating Revenues

Responsible Department: Public Works
Date Submitted: 2/18/2020 rev. 5/2021

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #4	Willamette Wellfield Joint Pilot Test with Monmouth
Project Description	Filtration System Pilot Test to determine treatment options for the South Wellfield. Also include flow testing and sand testing of operating well.
Project Source/Master Plan	Water System Master Plan
MP Rank, if any	
Project Location	Corvallis Road
Estimated Project Cost	Future project costs shown in Willamette Wellfield development item. Upcoming Masterplan will refine project and development costs.
Suggested Project Fiscal Year(s)	FYE 2022 \$35,000
Revenue Source	SDC / Water Operating Fund

Responsible Department: Public Works
Date Submitted: 2/6/2020 rev. 5/2021

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #5	4 th Polk Street Well
Project Description	Construct Well #4 in the Polk Street wellfield. Currently well is drilled but none of the infrastructure (power, well pump, distribution piping) is in place. This will provide an additional source for a number of years.
Project Source/Master Plan	
MP Rank, if any	N/A
Project Location	Polk Street well field / Independence Sports Complex
Estimated Project Cost	\$490,000
Suggested Project Fiscal Year(s)	FYE 2022 \$490,000
Revenue Source	SDC / Operating Revenues

Responsible Department: Public Works

Date Submitted: 2/6/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #6	Water Master Plan update
Project Description	Amend existing water masterplan to add revisions and projects to inform Capital Improvement Plan, SDC methodology and rate study.
Project Source/Master Plan	Existing masterplan needs updating for operational and growth planning purposes.
MP Rank, if any	N/A
Project Location	N/A
Estimated Project Cost	\$140,000
Suggested Project Fiscal Year(s)	FYE 2022: \$140,000
Revenue Source	SDC / Operating Revenues

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #7	Water SDC Methodology and Rate Study
Project Description	Amend existing water SDC methodology and rate studies after Water masterplan is finalized.
Project Source/Master Plan	Existing SDC methodology and rates needs to be updated based on new masterplan.
MP Rank, if any	N/A
Project Location	N/A
Estimated Project Cost	\$50,000
Suggested Project Fiscal Year(s)	FYE 2023: \$50,000
Revenue Source	SDC / Operating Revenues

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #8	Willamette Wellfield and Water Treatment System
Project Description	A future water source for Independence is being developed over time. Development of Willamette Wellfield and preliminary design of treatment system. To inform what the full project will entail.
Project Source/Master Plan	Masterplan
MP Rank, if any	
Project Location	N/A
Estimated Project Cost	\$100,000
Suggested Project Fiscal Year(s)	2023-2026: \$25,000 per year estimated.
Revenue Source	Water Operating and SDC Funds

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #9	South Area Transmission Main oversizing
Project Description	Upsizing pipe in new development for future growth: Development will take care of most of the projects in the area but there are some upsizing of existing lines that will be necessary and can be repaid with SDC's
Project Source/Master Plan	Master plan/City Eng
MP Rank, if any	N/A
Project Location	South area, City limits, UGB
Estimated Project Cost	\$400,000
Suggested Project Fiscal Year(s)	FYE 2023: \$200,000 FYE 2024: \$200,000
Revenue Source	SDC / Water Operating Revenues/Developer

Responsible Department: Public Works

Date Submitted: 2/18/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #10	New South Reservoir 1.25 MG
Project Description	Additional 1.25 MG reservoir at south end of town for existing capacity and growth. Property purchase and reservoir development is necessary.
Project Source/Master Plan	Master plan/City Eng
MP Rank, if any	N/A
Project Location	South Independence area. Location TBD
Estimated Project Cost	\$2,000,000
Suggested Project Fiscal Year(s)	FYE 2024 \$2,000,000
Revenue Source	SDC / Water Operating Revenues

Responsible Department: Public Works

Date Submitted: 2/18/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #11	Replace Meters
Project Description	Meter replacements throughout the City as they are at end of life and new reader technologies are available.
Project Source/Master Plan	Master Plan
MP Rank, if any	N/A
Project Location	City Wide
Estimated Project Cost	\$1,300,000
Suggested Project Fiscal Year(s)	FYE 2025 \$1,300,000
Revenue Source	SDC / Water Operating Revenues

Responsible Department: Public Works

Date Submitted: 2/18/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #12	Water pH study and balancing implementation
Project Description	With different wells balancing pH is good for the long-term operations of the system and helps with Water Quality. This will study the pH at different locations and balance the levels.
Project Source/Master Plan	Master plan/City Eng
MP Rank, if any	
Project Location	Multiple locations in City at water sources.
Estimated Project Cost	\$165,000
Suggested Project Fiscal Year(s)	FYE 2022: \$15,000 FYE 2023: \$100,000 FYE 2024: \$50,000
Revenue Source	SDC / Operating Revenues

Responsible Department: Public Works

Date Submitted: 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #13	Water Facilities Control System
Project Description	Water Treatment Facility – Control Sys. <ul style="list-style-type: none"> • SCADA systems • SCADA programming • Water computer system at Public Works Shop
Project Source/Master Plan	2015 Facilities Plan
MP Rank, if any	
Project Location	Pump and control locations / Public Works shop
Estimated Project Cost	FYE 2022 \$10,000 FYE 2023 \$50,000
Suggested Project Fiscal Year(s)	FYE 2022 and 2023 Continue improvements for SCADA system and programing.
Revenue Source	SDC / O&M

Responsible Department: Public Works
Date Submitted: 2/18/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #14	New Public Works Facility
Project Description	Save funds to construct a new Public Works facility and add interim improvements to existing facility. Purchase property and building or construct new building.
Project Source/Master Plan	
MP Rank, if any	
Project Location	TBD
Estimated Project Cost	TBD: \$3+ Million
Suggested Project Fiscal Year(s)	FYE 2022-2026 \$75,000 per year - Water Funds, There are equivalent sewer funds for this project. See sewer CIP
Revenue Source	Operating / SDC / Bond

Responsible Department: Public Works

Date Submitted: 2/18/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #15	Water line – F St Bridge
Project Description	Replace waterline at F St Bridge project
Project Source/Master Plan	Public Works Director
MP Rank, if any	N/A
Project Location	F St
Estimated Project Cost	\$77,000
Suggested Project Fiscal Year(s)	FYE 2022 \$10,000 – Construction
Revenue Source	SDC / Water Operating Revenues

Responsible Department: Public Works

Date Submitted: 3/9/2020 rev. 5/21

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FY 2021 - 2025 CAPITAL IMPROVEMENT PLAN

Wastewater

Line #	WASTEWATER	Rank	Source Type	Budgeted FYE 2022	FYE 2023	FYE 2024	FYE 2025	FYE 2026	TOTAL
1	Lagoon Improvements - site work		SRF, OIFA	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ 120,000
2	Wastewater Treatment Facility Control System		SDC, SRF, OIFA	\$ 57,000	\$ 50,000	\$ -	\$ -	\$ -	\$ 107,000
3	Recycled Water Use Implementation PHASE 1B (inc Williams St Pump Sta)		SDC, SFR grant/loan, OIFA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4	Recycled Water Use Implementation phase II		SDC, SRF grant/loan, OIFA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
3	West Interceptor - replacement		SDC, SFR grant/loan	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000
4	Sewer System annual operations and maintenance		Operating revenues	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000
5	C Street Interceptor Replacement		SDC, SRF, OIFA	\$ -	\$ -	\$ 2,750,000	\$ -	\$ -	\$ 2,750,000
6	Dredge and Aerate Lagoons		SFR grant/loan, OIFA	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 4,000,000
7	I/I Study & improvements		SDC/Operating	\$ -	\$ 200,000	\$ 333,000	\$ 333,000	\$ 334,000	\$ 1,200,000
11	Update WW Master Plan		SDC/Operating	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
8	Update SDC Rates and Fees		SDC	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000
9	9TH ST UPGRADE PHASE I		SDC/Operating	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000
14	9TH ST UPGRADE PHASE II		SDC/Operating	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
15	South Area WW Improvements		SDC/Operating/SRF Grant/Loan	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
10	Treatment Plant Facilities Plan		SDC/Operating	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
11	Sewer Lift Station Generators		Operating revenues	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ 300,000
12	Public Works Facility Improvements		OIFA/Op Fund	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 375,000
TOTALS				\$ 582,000	\$ 3,770,000	\$ 6,883,000	\$ 733,000	\$ 659,000	\$ 12,627,000

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #1	Sewer System - Lagoon Improvements
Project Description	Lagoon Improvements – site work <ul style="list-style-type: none"> • Riprap banks • Lagoon depth transmitters
Project Source/Master Plan	2015 Facilities Plan
MP Rank, if any	#2 for Treatment
Project Location	Sewer lagoons
Estimated Project Cost	FYE 2023: \$120,000
Suggested Project Fiscal Year(s)	FYE 2023 Construct with Phase 2 of Treatment Improvements
Revenue Source	SDC / SRF

Responsible Department: Public Works

Date Submitted: 2/18/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #2	Wastewater Treatment Facility Control System
Project Description	Wastewater Treatment Facility – Control Sys. <ul style="list-style-type: none"> • SCADA systems • SCADA programming • WWTF computer at Public Works Shop
Project Source/Master Plan	2015 Facilities Plan
MP Rank, if any	
Project Location	Sewer lagoons / Public Works shop
Estimated Project Cost	FYE 2022 \$57,000 FYE 2023 \$50,000
Suggested Project Fiscal Year(s)	FYE 2021 Continue improvements for SCADA system and programing
Revenue Source	SDC / SRF / O&M

Responsible Department: Public Works

Date Submitted: 2/18/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #3	Sewer System Improvements – West Interceptor replacement
Project Description	West interceptor - replacement. Gun Club Rd to lagoon pump station.
Project Source/Master Plan	2005 Wastewater Master Plan Project under review in new master plan
MP Rank, if any	
Project Location	Gun Club Road east to sewer lagoons
Estimated Project Cost	FYE 2024 \$1,400,000
Suggested Project Fiscal Year(s)	FYE 2024: \$1,400,000
Revenue Source	Construct with Phase II treatment improvements. SRF Loan / OIFA grant/loan

Responsible Department: Public Works
Date Submitted: 2/18/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #4	Sewer System annual operations and maintenance (O/M)
Project Description	Ongoing pipe replacement and smoke and flow testing. Emergency repairs and maintenance
Project Source/Master Plan	N/A
MP Rank, if any	
Project Location	Varies
Estimated Project Cost	Ongoing \$250,000
Suggested Project Fiscal Year(s)	FYE 2022: \$250,000 FYE 2023: \$250,000 FYE 2024: \$250,000 FYE 2025: \$250,000 FYE 2026: \$250,000
Revenue Source	Operating revenues

Responsible Department: Public Works

Date Submitted: 2/18/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #5	C Street Interceptor Replacement
Project Description	Replace trunk line.
Project Source/Master Plan	Master Plan
MP Rank, if any	No rank. This is a recent finding, and impacts the capacity of the Riverview Pump Station. Project under review in new master plan
Project Location	C Street
Estimated Project Cost	FYE 2024: \$2,750,000
Suggested Project Fiscal Year(s)	FYE 2024:
Revenue Source	SRF / O&M/SDC

Responsible Department: Public Works

Date Submitted: 2/18/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #6	Dredge and Aerate Lagoons
Project Description	Remove Solids from Lagoons add screen and add Aeration in order to comply with NPDES permit requirements
Project Source/Master Plan	Master Plan
MP Rank, if any	
Project Location	City Waste Water Lagoons
Estimated Project Cost	FYE 2023: \$2,000,000 FYE 2024: \$2,000,000
Suggested Project Fiscal Year(s)	FYE 2023/4
Revenue Source	SRF Loan / O&M / Sewer SDC

Responsible Department: Public Works

Date Submitted: 2/18/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #7	Infiltration and Inflow Study and Improvements
Project Description	Look for Infiltration and Inflow in sewer lines and design projects to reduce flows.
Project Source/Master Plan	Master Plan
MP Rank, if any	
Project Location	Entire Sewer system
Estimated Project Cost	FYE 2023: \$200,000 FYE 2024-2026 \$333,000 per year
Suggested Project Fiscal Year(s)	FYE 2023-2026
Operating funds	Operating funds/SDC

Responsible Department: Public Works

Date Submitted: 4/12/19 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #8	Update System Development Charges and fees
Project Description	Update SDC Methodology and Fees based on new master plan to be adopted in 2021.
Project Source/Master Plan	
MP Rank, if any	
Project Location	None
Estimated Project Cost	FYE 2022 \$50,000
Suggested Project Fiscal Year(s)	FYE 2022
Operating funds	SDC

Responsible Department: Public Works

Date Submitted: 2/18/2020

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #9	9 th St Upgrade
Project Description	Upgrade to 9 th St lift Station to increase force main size to lagoons and update controls, wet well and odor control.
Project Source/Master Plan	Master Plan 2005, 2015 Facilities Plan
MP Rank, if any	
Project Location	9 th St Lift Station
Estimated Project Cost	FYE 2023: \$1,000,000
Suggested Project Fiscal Year(s)	FYE 2023
Revenue Source	SRF / OIFA /Operating / State / Federal

Responsible Department: Public Works
Date Submitted: 2/18/2020 rev. 5/2021

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #10	Sanitary Sewer SDC Methodology and Rate Study
Project Description	Amend existing sewer SDC methodology and rate studies after sewer masterplan is finalized.
Project Source/Master Plan	Existing SDC methodology and rates needs to be updated based on new masterplan.
MP Rank, if any	N/A
Project Location	N/A
Estimated Project Cost	\$75,000
Suggested Project Fiscal Year(s)	FYE 2022: \$75,000
Revenue Source	SDC / Operating Revenues

Responsible Department: Public Works

Date Submitted: 2/6/2020 rev. 5/21

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #11	Generators for all wastewater pump stations.
Project Description	Install generators for all wastewater pump stations that currently are unserved. Towing generator to each station is not feasible for long term power outages. This provides resiliency for any emergency event.
Project Source/Master Plan	
MP Rank, if any	
Project Location	(4) locations throughout City
Estimated Project Cost	FYE 2022: \$75,000 FYE 2023: \$75,000 FYE 2024: \$75,000 FYE 2025: \$75,000
Suggested Project Fiscal Year(s)	
Revenue Source	Construct with Phase I treatment improvements. SRF/OM/SDC

Responsible Department: Public Works

Date Submitted: 5/2021

2022-2026 CAPITAL IMPROVEMENT PROJECT REQUEST

Project Title #12	New Public Works Facility
Project Description	Save funds to construct a new Public Works facility and add interim improvements to existing facility. Purchase property and building or construct new building.
Project Source/Master Plan	
MP Rank, if any	
Project Location	TBD
Estimated Project Cost	TBD: \$3+ Million
Suggested Project Fiscal Year(s)	FYE 2022-2026 \$75,000 per year - Sewer Funds, There are equivalent water funds for this project. See water CIP
Revenue Source	SRF / Operating / SDC / Bond

Responsible Department: Public Works

Date Submitted: 2/18/2020 rev. 5/21



INDEPENDENCE

Oregon's Story Begins Here

Section 7 – Glossary of Terms / Acronyms

INDEPENDENCE

Oregon's Story Begins Here



Glossary of Acronyms

CERT – Community Emergency Response Team

CCIS – City County Insurance Services

CCRLS – Chemeketa Cooperative Regional Library Service

CIP – Capital Improvement Plan

DEQ – Department of Environmental Quality

DPSST – Department of Public Safety Standards and Training

FTE – Full Time Equivalent

FYE – Fiscal Year Ending

GAAP – Generally Accepted Accounting Principals

GFOA – Government Finance Officers Association

IDA – Independence Downtown Association

IFA or OIFA – Infrastructure Financing Authority / Oregon Infrastructure Financing Authority

IPOA – Independence Police Officers Association

LGIP – Local Government Investment Pool

LGPI – Local Government Personnel Institute

LOC – League of Oregon Cities

MWVCOG – Mid-Willamette Valley Council of Governments

O & M – Operations and Maintenance

OAMR – Oregon Association of Municipal Recordors

OAWU – Oregon Association of Water Utilities

OCCMA – Oregon City/County Management Association

OGFOA – Oregon Government Finance Officers Association

OIFA or IFA – Oregon Infrastructure Financing Authority

PCTA – Polk County Tourism Alliance

PERS – Public Employees Retirement System

PSAP – Public Safety Answering Point

RARE – Resource Assistance for Rural Environments

RMS – Records Management System

RST – Regional Solutions Team

RWUP – Recycled Water Use Plan

SCADA – Supervisory Control and Data Acquisition. System used for electronic monitoring of water and sewer systems.

SDC – System Development Charge

SEDCOR – Strategic Economic Development Corporation

SRF (short for CWSRF) – Clean Water State Revolving Fund. Financing program from DEQ

STEAM – Science, Technology, Engineering, Arts, Mathematics

TSP – Transportation System Plan