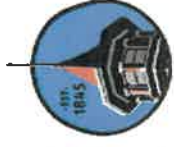


INDEPENDENCE
Oregon's Story Begins Here

Adopted Budget

FY 2020 - 2021



INDEPENDENCE
Oregon's Story Begins Here

FYE 2021 Independence Budget

Fund/Department Uses	Actual		Budget 19/20	Proposed	Budget 20/21	
	17/18	18/19			Approved	Adopted
Non-Departmental	1,067,233	952,683	2,051,000	2,167,461	2,167,461	2,167,461
Administration	1,115,856	1,201,567	1,612,620	1,209,950	1,209,950	1,209,950
Court	109,589	98,021	56,660	74,150	74,150	74,150
Information Technology	166,641	183,261	221,190	231,730	231,730	231,730
Police Department	2,791,643	2,924,802	3,325,554	3,480,865	3,480,865	3,480,865
Community Service - Library	436,526	512,155	540,590	544,450	544,450	544,450
Community Service - Museum	82,731	106,055	132,160	141,050	141,050	141,050
Building Inspection GF	166,960	184,493	257,760	273,870	273,870	273,870
Economic Development	336,031	441,971	566,155	448,500	448,500	448,500
Community Development	152,658	201,420	225,605	177,540	177,540	177,540
Parks	174,561	230,154	221,140	247,200	247,200	247,200
Pool	43,997	42,307	55,730	54,890	54,890	54,890
General Fund Total	6,644,426	7,078,889	9,266,164	9,051,656	9,051,656	9,051,656
G.O. Bond	396,068	396,669	399,919	397,869	397,869	397,869
Tourism and Events	269,931	270,373	414,246	175,181	175,181	175,181
Information Services	91,694	121,537	161,792	124,465	124,465	124,465
Building Repair/Replacement	75,373	48,873	818,785	371,231	371,231	371,231
Equipment/Vehicle Reserve	70,513	51,077	70,497	72,040	72,040	72,040
Economic Development Loans	218,196	234,597	634,180	633,267	633,267	633,267
Transportation	559,238	545,695	2,105,238	1,542,772	1,542,772	1,542,772
Transportation SDC	32,935	575,656	828,110	541,370	541,370	541,370
Capital Projects	0	0	0	1,873,000	1,873,000	1,873,000
Parks SDC	738,960	856,664	626,766	528,815	528,815	528,815
Parks Capital Reserve	51,613	124,784	158,530	300,208	300,208	300,208
Water	2,775,590	2,382,015	4,022,316	3,590,729	3,590,730	3,590,729
Water SDC	202,691	145,246	1,352,485	352,529	352,529	352,529
Sewer	2,205,874	3,201,890	6,765,419	8,418,506	8,418,506	8,418,506
Sewer SDC	5,183	65,864	2,026,122	2,265,395	2,265,394	2,265,395
Storm	510,787	535,186	692,236	788,187	788,187	788,187
Storm SDC	5,110	27,875	185,297	253,328	253,328	253,328
Special Assessment	27,941	27,941	44,550	44,831	44,831	44,831
Urban Renewal Debt	5,105,410	846,792	926,314	1,026,639	1,026,639	1,026,639
Urban Renewal Projects	1,858,306	391,133	828,814	259,885	259,885	259,885
MINET Debt	7,618,633	813,726	819,432	808,623	808,623	808,623
GRAND TOTAL	29,464,472	18,742,482	33,147,211	33,420,527	33,420,527	33,420,527

FYE 2021 Independence Budget

EXPENSES BY CATEGORY	Personnel Services	Materials and Services	Capital Outlay	Debt Service	TOTAL
General Fund Total	5,094,500	1,789,695	0	61,491	6,945,686
G.O. Bond	0	0	0	397,869	397,869
Tourism and Events	97,000	62,500	0	0	159,500
Information Services	0	100,000	17,500	0	117,500
Building Repair/Replacement	0	100,000	110,000	0	210,000
Equipment/Vehicle Reserve	0	0	50,000	0	50,000
Economic Development Loans	0	445,000	0	0	445,000
Transportation	108,500	284,600	275,000	0	668,100
Transportation SDC	0	25,000	0	0	25,000
Capital Projects	0	540,000	1,333,000	0	1,873,000
Parks SDC	0	87,500	47,500	0	135,000
Parks Capital Reserve	0	0	205,000	0	205,000
Water	500,000	431,600	697,000	432,860	2,061,460
Water SDC	0	155,000	0	0	155,000
Sewer	437,000	745,050	5,001,000	147,550	6,330,600
Sewer SDC	0	185,000	0	0	185,000
Storm	166,000	136,200	155,000	0	457,200
Storm SDC	0	0	0	0	0
Special Assessment	0	0	0	27,942	27,942
Urban Renewal Debt	0	0	0	337,206	337,206
Urban Renewal Projects	0	2,500	25,000	0	27,500
MINET Debt	0	0	0	808,623	808,623
GRAND TOTAL	6,403,000	5,089,645	7,916,000	2,213,541	21,622,186

FYE 2021 Independence Budget

FUND BALANCE COMPARISON	FYE 19 EFB	FYE 20 est. EFB	Budget 20/21	
			Proposed EFB	Adopted EFB
General Fund Total	1,805,129	1,850,736	1,120,000	1,120,000
G.O. Bond	120,084	136,765	151,766	151,766
Tourism and Events	75,684	4,381	12,491	12,491
Information Services	111,365	34,165	6,965	6,965
Building Repair/Repla	105,231	166,231	46,231	46,231
Equipment/Vehicle R	20,585	21,940	22,040	22,040
Economic Developme	188,020	479,632	188,267	188,267
Transportation	606,905	439,522	268,810	268,810
Transportation SDC	114,855	350,647	329,327	329,327
Capital Projects	0	0	0	0
Parks SDC	307,001	304,991	68,290	68,290
Parks Capital Reserve	65,162	59,408	95,208	95,208
Water	890,651	595,804	151,589	151,590
Water SDC	1,185,311	214,939	42,204	42,204
Sewer	506,163	1,033,961	691,845	691,845
Sewer SDC	1,733,301	2,000,197	2,072,973	2,072,973
Storm	147,433	95,887	77,643	77,643
Storm SDC	129,031	216,328	215,028	215,028
Special Assessment	15,526	16,429	16,889	16,889
Urban Renewal Debt	52,375	89,219	179,183	179,183
Urban Renewal Proje	(511,768)	(1,084,235)	(964,620)	(964,620)
MINET Debt	0	0	0	0
GRAND TOTAL	7,668,044	7,026,948	4,792,129	4,792,130

FYE 2021 Independence Budget

100	General Fund Combined		Actual		FY 19/20			Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	% TD	Proposed	Approved	Adopted	
Beginning Bal	887,469	1,320,469	1,202,250	1,805,129	1,805,129	150%	1,850,736	1,850,736	1,850,736	
Overhead Allocation	NA	NA	3,094,855	2,321,141	3,094,855	75%	2,498,200	2,498,200	2,498,200	
SOURCES										
Non Departmental	6,371,010	6,552,206	3,588,754	3,319,852	3,763,357	93%	3,900,960	3,900,960	3,900,960	
Administration	108,526	35,548	425,238	319,362	604,410	75%	25,260	25,260	25,260	
Court	166,716	168,822	153,600	153,884	148,740	100%	159,100	159,100	159,100	
Information Technology	4,712	1,300	0	0	560		0	0	0	
Police	130,856	170,592	138,250	89,745	153,196	65%	222,900	222,900	222,900	
Comm. Svc. - Library	100,726	104,412	78,317	67,547	87,583	86%	72,000	72,000	72,000	
Comm. Svc. - Museum	2,798	700	9,200	100	100	1%	9,000	9,000	9,000	
Building Inspection	74,037	468,877	327,500	245,084	276,300	75%	197,500	197,500	197,500	
Economic Development	96,851	32,392	228,200	150,734	181,250	66%	110,000	110,000	110,000	
Community Development	14,496	27,551	20,000	5,414	8,000	27%	6,000	6,000	6,000	
Parks	6,698	1,149	0	781	800	#DIV/0!	0	0	0	
Pool	0	0	0	0	0	0%	0	0	0	
TOTAL SOURCES	7,077,426	7,563,549	4,969,059	4,352,503	5,224,296	88%	4,702,720	4,702,720	4,702,720	
USES										
Non Departmental	1,067,233	952,683	2,051,000	725,833	985,032	35%	2,167,461	2,167,461	2,167,461	
Administration	1,115,856	1,201,567	1,612,620	969,729	1,863,610	60%	1,209,950	1,209,950	1,209,950	
Court	109,589	98,021	56,660	47,897	66,034	85%	74,150	74,150	74,150	
Information Technology	166,641	183,261	221,190	152,902	209,587	69%	231,730	231,730	231,730	
Building Inspection	166,960	184,493	257,760	188,167	261,640	73%	273,870	273,870	273,870	
Police	2,791,643	2,924,802	3,325,554	2,393,787	3,286,806	72%	3,480,865	3,480,865	3,480,865	
Comm. Svc. - Library	436,526	512,155	540,590	393,970	554,122	73%	544,450	544,450	544,450	
Comm. Svc. - Museum	82,731	106,055	132,160	86,985	129,517	66%	141,050	141,050	141,050	
Economic Development	336,031	441,971	566,155	312,597	464,095	55%	448,500	448,500	448,500	
Community Development	152,658	201,420	225,605	123,357	181,975	55%	177,540	177,540	177,540	
Parks	174,561	230,154	221,140	131,681	219,590	60%	247,200	247,200	247,200	
Pool	43,997	42,307	55,730	38,594	51,535	69%	54,890	54,890	54,890	

FYE 2021 Independence Budget

General Fund Combined	Actual		FY 19/20			Budget 20/21			
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	% TD	Proposed	Approved	Adopted
100									
TOTAL USES	6,644,426	7,078,889	9,266,164	5,565,499	8,273,543	60%	9,051,656	9,051,656	9,051,656
Ending Balance	1,320,469	1,805,129	0	2,913,273	1,850,736		0	0	0
Net Operational Gain Made (Subsidy Needed)									
Non Departmental	5,303,777	5,599,523	1,537,754	2,594,019	2,778,325	169%	1,733,499	1,733,499	1,733,499
Administration	(1,007,330)	(1,166,019)	(1,187,382)	(650,367)	(1,259,200)	55%	(1,184,690)	(1,184,690)	(1,184,690)
Court	57,127	70,801	96,940	105,987	82,706	109%	84,950	84,950	84,950
Information Technology	(161,929)	(181,961)	(221,190)	(152,902)	(209,027)	69%	(231,730)	(231,730)	(231,730)
Building Inspection	(92,923)	284,384	69,740	56,917	14,660	82%	(76,370)	(76,370)	(76,370)
Police	(2,660,787)	(2,754,210)	(3,187,304)	(2,304,042)	(3,133,610)	72%	(3,257,965)	(3,257,965)	(3,257,965)
Comm. Svc. - Library	(335,800)	(407,743)	(462,273)	(326,423)	(466,539)	71%	(472,450)	(472,450)	(472,450)
Comm. Svc. - Museum	(79,933)	(105,355)	(122,960)	(86,885)	(129,417)	71%	(132,050)	(132,050)	(132,050)
Economic Development	(239,180)	(409,579)	(337,955)	(161,863)	(282,845)	48%	(338,500)	(338,500)	(338,500)
Community Development	(138,162)	(173,869)	(205,605)	(117,943)	(173,975)	57%	(171,540)	(171,540)	(171,540)
Parks	(167,863)	(229,005)	(221,140)	(130,900)	(218,790)	59%	(247,200)	(247,200)	(247,200)
Pool	(43,997)	(42,307)	(55,730)	(38,594)	(51,535)	69%	(54,890)	(54,890)	(54,890)

FYE 2021 Independence Budget

Non Departmental GF 900	Actual		Adopted Budget	FY 19/20 9 Mo Actual	Est YE	Budget to Est YE Variance	Budget 20/21	
	17/18	18/19					Proposed	Approved
SOURCES								
400110 Real Property Tax	1,856,395	1,950,381	1,995,800	2,012,356	2,069,135	73,335	2,172,600	2,172,600
400115 Real Property Tax- Prior	56,052	100,465	55,000	46,999	50,000	(5,000)	57,000	57,000
400130 Marijuana Tax	84,790	71,523	52,800	54,013	75,000	22,200	70,000	70,000
TAXES	1,997,237	2,122,369	2,103,600	2,113,368	2,194,135	90,535	2,299,600	2,299,600
400500 Lic. And Permit	1,913	3,422	2,000	1,735	2,000	0	2,000	2,000
400510 Bus. Lic.	3,966	2,185	4,000	355	1,500	(2,500)	4,000	4,000
400530 Dog Lic.	11,910	12,082	12,000	7,981	12,000	0	12,000	12,000
CHARGES FOR SERVICE	17,789	17,689	18,000	10,071	15,500	(2,500)	18,000	18,000
400305 State Liquor	139,150	155,961	174,000	112,855	174,100	100	197,900	197,900
400310 State Cigs	11,466	10,758	11,150	8,176	10,770	(380)	11,300	11,300
400315 State Rev. Sharing	72,830	98,779	110,000	80,435	95,000	(15,000)	110,000	110,000
400330 Payment in Lieu	11,493	17,586	12,000	13,229	13,230	1,230	15,000	15,000
INTERGOVERNMENTAL REVENUES	234,939	283,084	307,150	214,695	293,100	(14,050)	334,200	334,200
400650 Franchise Fees - Television	36,757	38,969	30,000	20,827	27,000	(3,000)	20,000	20,000
400605 Elec. Franchise Fee	418,643	420,929	430,000	299,517	430,000	0	430,000	430,000
400610 Nat.Gas	82,333	74,938	73,000	79,315	79,315	6,315	75,000	75,000
400615 Tele Franchise Fee	19,140	37,056	12,000	32,810	35,000	23,000	35,000	35,000
400600 Data Franchise Fee	119,236	120,802	120,000	126,199	130,000	10,000	145,000	145,000
400620 Solid Waste Fran.	78,275	85,046	70,000	76,552	102,000	32,000	105,000	105,000
FRANCHISE FEES	754,384	777,740	735,000	635,220	803,315	68,315	810,000	810,000
400210 Interest on Receivables	481	946	500	884	900	400	500	500
400299 Interest	16,307	21,958	15,000	24,299	25,000	10,000	15,000	15,000
400758 Miscellaneous	856	1,562	1,000	7,993	8,000	7,000	1,000	1,000
400830 Old City Hall - Principal	349,072	0	0	0	0	0	0	0
400831 Old City Hall - Interest	24	0	0	0	0	0	0	0
450900 Interfund Capital Loans Repayment	9,703	9,556	9,609	0	9,609	0	9,565	9,565
MISCELLANEOUS REVENUES	376,443	34,122	26,109	33,176	43,509	17,400	26,065	26,065
470000 Transfers In	0	0	0	0	0	0	0	0
470010 Xfer In - Overhead/Allocations	2,627,345	2,930,768	0	0	0	0	0	0
470020 Xfer in Franchise Fees	340,597	353,344	368,130	274,800	369,915	1,785	380,195	380,195
470030 SDG Admin Fees	22,276	33,090	30,765	38,522	43,883	13,118	32,900	32,900
TRANSFERS IN	2,990,218	3,317,202	398,895	313,322	413,798	14,903	413,095	413,095
TOTAL SOURCES	6,371,010	6,552,206	3,588,754	3,319,852	3,763,357	174,603	3,900,960	3,900,960

FYE 2021 Independence Budget

Non Departmental GF 900	Actual		FY 19/20 9 Mo Actual	Adopted Budget	Est YE	Budget to Est YE Variance	Budget 20/21		
	17/18	18/19					Proposed	Approved	Adopted
470010 Xfer In - Overhead/Allocations	NA	NA	2,321,141	3,094,855	3,094,855		2,498,200	2,498,200	2,498,200
USES									
90050 Transfers, Debt Service and Contingency									
850020 Chase Bank Loan-Principal (Museum)	0	0	0	0	0	0	48,791	48,791	48,791
851020 Chase Bank Loan-Interest (Museum)	0	0	0	0	4,032	4,032	12,700	12,700	12,700
870000 Disaster Recovery	0	0	2,807	0	50,000	50,000	25,000	25,000	25,000
970000 Transfer to Urban Renewal Debt Service	460,000	423,400	319,687	426,250	426,250	0	423,720	423,720	423,720
970000 Transfer to T&E	75,000	75,000	56,250	75,000	75,000	0	75,000	75,000	75,000
970000 Transfer to IS Equip. Fund	50,000	75,000	37,500	50,000	50,000	0	50,000	50,000	50,000
970000 Transfer to Transportation-RoW Fee	165,794	141,822	111,129	153,750	153,750	0	166,250	166,250	166,250
970000 Transfer to Building Repair/Replacement Fund	10,000	25,000	37,500	50,000	50,000	0	50,000	50,000	50,000
970000 Transfer to GF Equipment/Vehicle Fund	75,000	50,000	37,500	50,000	50,000	0	50,000	50,000	50,000
970000 Transfer to Parks Capital Reserve	50,000	50,000	22,500	30,000	30,000	0	30,000	30,000	30,000
970000 Transfer to Water Fund for MINET Debt	85,721	99,434	100,960	96,000	96,000	0	116,000	116,000	116,000
890900 Interfund Loan	95,718	13,027	0	0	0	0	0	0	0
990000 Contingency/Reserve	0	0	0	1,120,000	0	1,120,000	1,120,000	1,120,000	1,120,000
Total Transfers Out and Contingency	1,067,233	952,683	725,833	2,051,000	985,032	1,065,968	2,167,461	2,167,461	2,167,461
TOTAL USES	1,067,233	952,683	725,833	2,051,000	985,032	1,065,968	2,167,461	2,167,461	2,167,461
Net Operational Gain Made (Subsidy Needed)	5,303,777	5,599,523	2,594,019	1,537,754	2,778,325		1,733,499	1,733,499	1,733,499

FYE 2021 Independence Budget

Administration 111		Actual		FY 19/20			Budget to						
		18/19		Adopted		Est YE		Est YE		Variance			
		17/18	18/19	Budget	9 Mo Actual	Est YE	Proposed	Approved	Adopted				
SOURCES													
400730	Lien Search	6,375	6,200	6,500	4,700	6,500		6,000	6,000		6,000	6,000	6,000
400770	Rent - Parking lot	360	380	380	360	360		360	360	(20)	360	360	360
400772	Rent - City Buildings	110	109	0	62	65		65	0	65	0	0	0
400773	Rent - Water Tower	17,797	18,331	18,358	14,153	18,358		18,900	18,900	492	18,900	18,900	18,900
400800	Misc. Rev. (MERIT GRANT/HPC Grant)	65,000	5,000	400,000	110,659	400,000		0	0	0	0	0	0
400800	Misc. Rev.	208	2,414	0	0	0		0	0	0	0	0	0
400880	Sale of Surplus Property	12,500	0	0	3,635	3,635		0	0	3,635	0	0	0
400810	Reimbursement Rev.	6,176	3,114	0	185,793	175,000		0	0	175,000	0	0	0
	TOTAL SOURCES	108,526	35,548	425,238	319,362	604,410		25,260	25,260	179,172	25,260	25,260	25,260
USES													
Personnel Services													
601000	Salary	465,578	550,169	535,000	378,204	525,000		525,000	525,000	10,000	525,000	525,000	525,000
604000	Benefits and Taxes	278,304	296,167	322,000	236,313	317,000		317,000	317,000	5,000	317,000	317,000	317,000
	Total Personnel Services	743,882	846,336	857,000	614,517	842,000		842,000	842,000	15,000	842,000	842,000	842,000
Materials and Services													
610005	Advertising	2,108	2,749	2,500	797	2,500		2,800	2,800	0	2,800	2,800	2,800
610009	Bank Fees	31,045	31,593	34,000	29,340	32,000		35,000	35,000	2,000	35,000	35,000	35,000
610065	Donations	460	0	0	8,000	8,000		8,000	8,000	(8,000)	8,000	8,000	8,000
610075	Dues and Memberships	14,302	16,864	19,500	18,634	20,000		21,000	21,000	(500)	21,000	21,000	21,000
610081	Emp. Recognition	3,778	5,894	6,000	5,644	6,000		6,500	6,500	0	6,500	6,500	6,500
610105	Insurance Property	4,110	2,429	2,550	2,235	2,235		2,500	2,500	315	2,500	2,500	2,500
610115	Insurance General and Bonds	4,691	5,108	5,370	4,362	4,365		5,000	5,000	1,005	5,000	5,000	5,000
610125	Insurance Auto	3,151	2,950	3,100	2,687	2,690		3,100	3,100	410	3,100	3,100	3,100
610215	Lic. And Permits	851	868	1,000	0	0		1,000	1,000	1,000	1,000	1,000	1,000
610245	Misc.	2,452	6,522	0	1,999	302,000		(302,000)	0	(302,000)	0	0	0
610255	Newsletter	7,520	10,185	9,000	8,230	10,000		13,000	13,000	(1,000)	13,000	13,000	13,000
610270	Nuisance Abatement	8,150	5,185	8,000	0	0		8,000	8,000	8,000	8,000	8,000	8,000
610515	Prop. Taxes	14,970	4,551	5,000	4,700	4,700		4,850	4,850	300	4,850	4,850	4,850
610575	Rent	28,021	22,569	25,000	19,162	26,000		27,000	27,000	(1,000)	27,000	27,000	27,000
610750	Training/Travel	19,559	10,827	20,000	9,926	15,000		20,000	20,000	5,000	20,000	20,000	20,000
610999	Admin Grants M&S	32,500	5,000	400,000	110,659	400,000		0	0	0	0	0	0
	OPERATIONS	177,668	133,294	541,020	226,375	835,490		157,750	157,750	(294,470)	157,750	157,750	157,750
617000	Contract and Professional Services	1,386	550	3,000	2,337	3,000		3,000	3,000	0	3,000	3,000	3,000
617050	Contract Srvc	7,005	10,996	6,000	13,990	15,000		8,000	8,000	(9,000)	8,000	8,000	8,000
617052	Janitorial	5,809	4,367	4,900	2,859	2,900		0	0	2,000	0	0	0

FYE 2021 Independence Budget

Administration 111	Actual		FY 19/20			Budget to			
	18/19		Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
	17/18								
617400 Professional Services - Other Detail	21,653	53,520	20,000	7,960	20,000	0	20,000	20,000	20,000
617405 Professional Services-Acct.	39,650	37,868	52,000	41,250	52,000	0	54,000	54,000	54,000
617455 Professional Services - Legal	36,654	37,845	40,000	8,449	20,000	20,000	40,000	40,000	40,000
CONTRACT SERVICES	112,157	145,146	125,900	76,845	112,900	13,000	125,000	125,000	125,000
610600 Repairs and Maint.	67	199	0	0	0	0	0	0	0
610605 Repairs Building	13,334	5,952	7,500	3,190	4,500	3,000	7,500	7,500	7,500
610625 Repairs Equip	1,445	1,086	3,000	1,881	3,000	0	2,000	2,000	2,000
REPAIRS	14,846	7,237	10,500	5,071	7,500	3,000	9,500	9,500	9,500
610915 Utilities Elect.	19,788	19,255	20,000	14,158	20,000	0	20,000	20,000	20,000
610920 Utilities Garbage	915	407	500	285	320	180	500	500	500
610925 Gas	1,167	1,120	1,500	472	600	900	1,500	1,500	1,500
610965 Tele & Corp. IT	10,348	12,751	15,000	9,470	13,000	2,000	15,000	15,000	15,000
UTILITIES	32,218	33,533	37,000	24,385	33,920	3,080	37,000	37,000	37,000
610285 Office Supplies	14,151	16,450	18,000	8,224	15,000	3,000	18,000	18,000	18,000
610000 General Supplies and Materials	13	0	500	3,011	200	300	500	500	500
610325 Postage	561	420	700	660	600	100	700	700	700
SUPPLIES	14,725	16,870	19,200	11,895	15,800	3,400	19,200	19,200	19,200
610235 Mayor Council	6,463	7,415	7,000	5,670	7,000	0	7,500	7,500	7,500
610236 CM	13,897	11,736	15,000	4,971	9,000	6,000	12,000	12,000	12,000
MISCELLANEOUS EXPENSES	20,360	19,151	22,000	10,641	16,000	6,000	19,500	19,500	19,500
Total Materials and Services	371,974	355,231	755,620	355,212	1,021,610	(265,990)	367,950	367,950	367,950
TOTAL USES	1,115,856	1,201,567	1,612,620	969,729	1,863,610	(250,990)	1,209,950	1,209,950	1,209,950
Net Operational Gain Made (Subsidy Needed)	(1,007,330)	(1,166,019)	(1,187,382)	(650,367)	(1,259,200)		(1,184,690)	(1,184,690)	(1,184,690)

FYE 2021 Independence Budget

Court	Actual		FY 19/20			Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
116									
SOURCES									
400400 Fines Fees and Forfeitures	14,053	16,671	15,000	10,217	15,000	0	15,000	15,000	15,000
400405 Traffic Fines	132,954	126,605	120,000	121,819	110,000	(10,000)	120,000	120,000	120,000
400406 Traffic Fines Surcharge	528	135	600	495	600	0	600	600	600
400410 Parking Fines	3,690	2,160	2,000	1,535	2,000	0	2,500	2,500	2,500
400340 Intergovernmental	0	834	0	1,140	1,140	1,140	1,000	1,000	1,000
400415 Misc. & Court Billing Fees	15,491	22,417	16,000	18,678	20,000	4,000	20,000	20,000	20,000
TOTAL SOURCES	166,716	168,822	153,600	153,884	148,740	(4,860)	159,100	159,100	159,100
USES									
Personnel Services									
601000 Salary	44,757	46,792	21,000	21,256	30,000	(9,000)	32,000	32,000	32,000
604000 Benefits and Taxes	37,702	35,236	13,000	11,624	17,000	(4,000)	20,000	20,000	20,000
Total Personnel Services	82,459	82,028	34,000	32,880	47,000	(13,000)	52,000	52,000	52,000
Materials and Services									
610075 Dues and Memberships	75	38	50	113	37	13	50	50	50
610115 Insurance General	316	245	260	197	197	63	300	300	300
610245 Misc.	33	0	250	11	0	250	100	100	100
610750 Training/Travel	829	350	500	926	800	(300)	1,000	1,000	1,000
MISCELLANEOUS EXPENSES	1,253	633	1,060	1,247	1,034	26	1,450	1,450	1,450
617054 Contract Services - Judge	8,250	10,620	12,000	7,020	10,000	2,000	12,000	12,000	12,000
617400 Professional Services - Other Detail	13,850	2,219	3,000	2,600	3,200	(200)	3,500	3,500	3,500
617407 Professional Services - Legal	2,110	1,410	5,000	2,994	3,200	1,800	3,500	3,500	3,500
CONTRACT SERVICES	24,210	14,249	20,000	12,614	16,400	3,600	19,000	19,000	19,000
610625 Repairs Equip	0	0	200	0	200	0	200	200	200
REPAIRS	0	0	200	0	200	0	200	200	200
610285 Office Supplies	947	571	700	616	700	0	700	700	700
610325 Postage	720	540	700	540	700	0	800	800	800
SUPPLIES	1,667	1,111	1,400	1,156	1,400	0	1,500	1,500	1,500
Total Materials and Services	27,130	15,993	22,660	15,017	19,034	3,626	22,150	22,150	22,150
TOTAL USES	109,589	98,021	56,560	47,897	66,034	(9,374)	74,150	74,150	74,150
Net Operational Gain Made (Subsidy Needed)	57,127	70,801	96,940	105,987	82,706		84,950	84,950	84,950

FYE 2021 Independence Budget

Information Technology		Actual		FY 19/20			Budget to		Budget 20/21			
		17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted		
118	SOURCES											
	400750 IT Services Reimbursement	4,712	1,300	0	0	560	560	0	0	0	0	0
	TOTAL SOURCES	4,712	1,300	0	0	560	560	0	0	0	0	0
	USES											
	Personnel Services											
	601000 Salary	81,812	92,453	101,000	75,249	103,000	103,000	(2,000)	103,000	103,000	103,000	103,000
	604000 Benefits and Taxes	49,521	53,792	64,000	46,231	65,000	65,000	(1,000)	67,500	67,500	67,500	67,500
	Total Personnel Services	131,333	146,245	165,000	121,480	168,000	168,000	(3,000)	170,500	170,500	170,500	170,500
	Materials and Services											
	610000 Tools	877	494	500	0	250	250	250	500	500	500	500
	610075 Dues and Memberships	290	179	300	327	227	227	73	300	300	300	300
	610105 Insurance Property	546	600	630	551	550	550	80	630	630	630	630
	610115 Insurance General	0	245	260	3,069	3,070	3,070	(2,810)	3,100	3,100	3,100	3,100
	618083 Computer Equipment	14,719	15,993	18,000	10,582	14,000	14,000	4,000	18,000	18,000	18,000	18,000
	610245 Misc.	528	43	500	322	500	500	0	500	500	500	500
	610750 Training/Travel	1,259	50	7,000	1,895	3,000	3,000	4,000	7,000	7,000	7,000	7,000
	MISCELLANEOUS EXPENSES	18,219	17,604	27,190	16,746	21,597	21,597	5,593	30,030	30,030	30,030	30,030
	610053 Contract Svcs IS	2,388	26	5,000	3,048	5,000	5,000	0	5,000	5,000	5,000	5,000
	617050 Contract Svcs	0	2,122	2,000	2,575	3,250	3,250	(1,250)	3,500	3,500	3,500	3,500
	617052 Janitorial	955	861	1,000	578	580	580	420	500	500	500	500
	617400 Professional Services - Other Detail	0	0	2,000	0	0	0	2,000	2,000	2,000	2,000	2,000
	617407 Professional Services - Legal	0	0	3,500	0	0	0	3,500	3,500	3,500	3,500	3,500
	CONTRACT SERVICES	3,343	3,009	13,500	6,201	8,830	8,830	4,670	14,500	14,500	14,500	14,500
	610605 Repairs and Maint. - Building	1,209	756	500	413	500	500	0	500	500	500	500
	610625 Repairs Equip	4,421	7,568	7,500	1,742	2,500	2,500	5,000	7,500	7,500	7,500	7,500
	REPAIRS & REPLACEMENT	5,630	8,324	8,000	2,155	3,000	3,000	5,000	8,000	8,000	8,000	8,000
	610915 Utilities Elect.	4,653	4,814	5,000	3,539	4,700	4,700	300	5,000	5,000	5,000	5,000
	610920 Utilities Garbage	99	102	150	71	80	80	70	150	150	150	150
	610925 Gas	136	280	400	118	130	130	270	400	400	400	400
	610965 Tele & Corp. IT	2,587	2,410	1,200	1,848	2,400	2,400	(1,200)	2,400	2,400	2,400	2,400
	UTILITIES	7,475	7,606	6,750	5,576	7,310	7,310	(560)	7,950	7,950	7,950	7,950
	610285 Office Supplies	401	293	500	564	600	600	(100)	500	500	500	500
	610325 Postage	240	180	250	180	250	250	0	250	250	250	250
	SUPPLIES	641	473	750	744	850	850	(100)	750	750	750	750
	Total Materials and Services	35,308	37,016	56,190	31,422	41,587	41,587	14,603	61,230	61,230	61,230	61,230
	TOTAL USES	166,641	183,261	221,190	152,902	209,587	209,587	11,603	231,730	231,730	231,730	231,730
	Net Operational Gain Made (Subsidy Needed)	(161,929)	(181,961)	(221,190)	(152,902)	(209,027)	(209,027)		(231,730)	(231,730)	(231,730)	(231,730)

FYE 2021 Independence Budget

Police Department	Actual		FY 19/20			Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
212									
SOURCES									
412301 Bullet Proof Vest Grant	0	0	3,000	674	1,200	(1,800)	3,000	3,000	3,000
412305 Cert Homeland Security Grant	17,912	0	20,000	11,984	16,485	(3,515)	43,400	43,400	43,400
412306 Cert Program (Non-Grant)	5,000	8,000	8,000	528	2,525	(5,475)	2,000	2,000	2,000
412355 Cert Equipment Grant	0	0	0	0	0	0	22,000	22,000	22,000
412311 Drug Enforcement Grant	0	900	0	0	0	0	0	0	0
412321 DUJI Grant	4,331	5,394	2,000	2,074	2,500	500	1,000	1,000	1,000
412330 Distracted Driver Grant	0	0	0	642	1,000	1,000	2,000	2,000	2,000
413310 Bike Helmet Grant	0	0	2,000	0	0	(2,000)	500	500	500
413360 Ped Safety	2,433	4,388	2,000	729	1,400	(600)	2,000	2,000	2,000
413371 Seat Belt	4,535	4,940	2,000	675	1,200	(800)	1,000	1,000	1,000
GRANTS	34,211	23,622	39,000	17,306	26,310	(12,690)	76,900	76,900	76,900
400280 CERT - Workers Comp	2,417	20,820	5,000	5,964	5,960	960	5,000	5,000	5,000
400270 SRO	56,503	61,425	62,000	52,666	101,250	39,250	101,250	101,250	101,250
INTERGOVERNMENTAL	58,920	82,245	67,000	58,630	107,210	40,210	106,250	106,250	106,250
400536 Pound Fees	855	845	750	665	750	0	750	750	750
400540 Forfeiture/Impound	348	12	500	8	5	(495)	8,000	8,000	8,000
400545 UV Impound	555	630	500	775	1,000	500	500	500	500
400760 Nuis. Abatement	10,640	37,193	5,000	1,285	3,000	(2,000)	5,000	5,000	5,000
400775 Evidence Service	0	20	0	20	20	20	0	0	0
415405 Police Clean Up	2,224	1,913	1,500	1	1	(1,499)	1,500	1,500	1,500
400758 Misc. Police Rev.	16,453	15,519	20,000	8,655	12,000	(8,000)	20,000	20,000	20,000
400558 Police Service Fee	0	0	0	0	0	0	0	0	0
400759 Gym Membership	1,980	2,140	2,000	2,400	2,900	900	2,000	2,000	2,000
400815 Return to Work Program	4,670	6,453	2,000	0	0	(2,000)	2,000	2,000	2,000
MISCELLANEOUS	37,725	64,725	32,250	13,809	19,676	(12,574)	39,750	39,750	39,750
TOTAL SOURCES	130,856	170,592	138,250	89,745	153,196	14,946	222,900	222,900	222,900
USES									
Personnel Services									
601000 Salary	1,343,701	1,434,743	1,555,000	1,178,278	1,590,000	(35,000)	1,630,000	1,630,000	1,630,000
604000 Benefits and Taxes	942,184	945,360	1,130,000	830,186	1,130,000	0	1,158,000	1,158,000	1,158,000
Total Personnel Services	2,285,885	2,380,103	2,685,000	2,008,464	2,720,000	(35,000)	2,788,000	2,788,000	2,788,000
Materials and Services									
415405 Clean-Up Day	1,802	1,013	1,500	892	1,000	500	1,500	1,500	1,500

FYE 2021 Independence Budget

Police Department 212	Actual		FY 19/20			Budget to		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted	
610005 Advertising	0	0	750	0	0	750	750	750	750	
618015 Ammunition	0	9,135	6,500	295	500	6,000	6,500	6,500	6,500	
610065 Donations	4,350	3,450	5,700	3,325	4,450	1,250	5,700	5,700	5,700	
610075 Dues and Memberships	12,216	15,901	25,774	17,620	21,774	4,000	27,160	27,160	27,160	
610105 Insurance Property	4,371	4,796	5,050	4,410	4,410	640	5,050	5,050	5,050	
610115 Insurance General	44,186	43,819	46,000	43,125	43,125	2,875	46,000	46,000	46,000	
610125 Insurance Auto	14,090	13,817	14,500	14,237	14,237	263	14,500	14,500	14,500	
610215 Lic. And Permits	1,894	4,028	1,200	123	700	500	1,200	1,200	1,200	
610245 Misc.	2,114	2,960	3,500	1,066	3,500	0	3,500	3,500	3,500	
450020 Programs	10,464	16,588	24,500	13,171	19,500	5,000	19,500	19,500	19,500	
610575 Equipment Rent	5,649	6,973	8,250	6,457	8,420	(170)	8,160	8,160	8,160	
618017 Special Investigations	5,469	6,135	8,000	8,135	8,300	(300)	10,250	10,250	10,250	
610750 Training/Travel	11,425	9,087	18,000	8,643	14,500	3,500	18,000	18,000	18,000	
618800 Uniforms	10,899	17,852	18,000	6,534	12,000	6,000	18,000	18,000	18,000	
618010 Gym expenses	1,455	1,904	2,000	400	2,000	0	2,000	2,000	2,000	
610088 Forfeiture	0	0	0	0	0	0	0	0	0	
MISCELLANEOUS EXPENSES	130,384	157,458	189,224	128,433	158,416	30,808	187,770	187,770	187,770	
617050 Contract Svc	15,199	18,721	19,000	15,598	19,350	(350)	26,310	26,310	26,310	
617053 Contract Svcs IS	16,316	25,389	36,124	12,078	44,125	(10,139)	43,905	43,905	43,905	
617052 Contract Services - Radio Maint	25,951	24,805	28,920	17,847	20,920	8,000	13,200	13,200	13,200	
610057 911	97,259	104,568	114,830	85,593	114,130	700	118,390	118,390	118,390	
617400 Professional Services - Other Detail	438	612	3,700	1,170	1,700	2,000	3,700	3,700	3,700	
617407 Professional Services - Legal	4,399	1,933	8,500	1,216	1,500	7,000	8,000	8,000	8,000	
616000 Recruitment Expense	5,220	5,566	9,415	0	0	9,415	9,415	9,415	9,415	
CONTRACT SERVICES	164,782	181,594	220,489	133,502	201,725	18,764	222,920	222,920	222,920	
618000 Operating Supplies	11,636	6,803	17,961	10,350	17,960	1	17,960	17,960	17,960	
618083 Police Equipment	39,033	29,788	25,000	8,788	31,000	(6,000)	32,500	32,500	32,500	
618087 Fuel	20,457	26,622	28,000	15,439	25,000	3,000	28,000	28,000	28,000	
610285 Office Supplies	8,936	7,504	14,000	4,905	8,000	6,000	14,000	14,000	14,000	
610325 Postage	3,188	2,326	4,200	1,990	3,700	500	4,200	4,200	4,200	
OPERATING SUPPLIES	83,250	73,043	89,161	41,472	85,660	3,501	96,660	96,660	96,660	
610600 Repairs other	11	29	0	0	0	0	0	0	0	
610605 Repairs Building	5,921	10,431	5,580	3,164	5,580	0	5,580	5,580	5,580	
610625 Repairs Equip	4,306	1,672	6,000	3,114	6,000	0	6,000	6,000	6,000	
610685 Repairs Vehicles	18,883	15,454	18,750	13,755	22,750	(4,000)	18,750	18,750	18,750	
REPAIRS	29,121	27,586	30,330	20,033	34,330	(4,000)	30,330	30,330	30,330	
610915 Utilities Elect.	37,550	38,510	42,000	28,315	39,000	3,000	42,000	42,000	42,000	

FYE 2021 Independence Budget

Police Department	Actual		FY 19/20			Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
212									
610920	Utilities Garbage	795	815	850	900	(50)	850	850	850
610925	Gas	1,088	2,241	2,500	1,200	1,300	2,500	2,500	2,500
610965	Tele	35,703	35,511	38,000	25,647	3,000	39,200	39,200	39,200
	UTILITIES	75,136	77,077	83,350	55,544	7,250	84,550	84,550	84,550
415401	Cert Non-Grant	11,002	5,546	8,000	5,342	5,075	5,000	5,000	5,000
412305	Cert Homeland Security Grant	12,083	22,395	20,000	997	5,500	43,400	43,400	43,400
412355	CERT Equip. Grant Expenses	0	0	0	0	0	22,235	22,235	22,235
	GRANT EXPENSES	23,085	27,941	28,000	6,339	10,575	70,635	70,635	70,635
	Total Materials and Services	505,758	544,699	640,554	385,323	566,806	692,865	692,865	692,865
	TOTAL USES	2,791,643	2,924,802	3,325,554	2,393,787	3,286,806	3,480,865	3,480,865	3,480,865
	Net Operational Gain Made (Subsidy Needed)	(2,660,787)	(2,754,210)	(3,187,304)	(2,304,042)	(3,133,610)	(3,257,965)	(3,257,965)	(3,257,965)

FYE 2021 Independence Budget

Community Services - Library 513	Actual		FY 19/20		Budget to				
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted
SOURCES									
400709 Registration Fees (CCRLS)	74,472	73,797	60,000	47,260	63,000	3,000	60,000	60,000	60,000
400770 Misc. Library Revenue	12,954	12,417	11,000	6,667	9,000	(2,000)	11,000	11,000	11,000
CHARGES AND MISCELLANEOUS REVEN	87,426	86,214	71,000	53,927	72,000	1,000	71,000	71,000	71,000
400771 Library Ready-to-read Grant	2,255	0	2,217	0	1,563	(654)	0	0	0
415428 Designated Library Donations	50	101	5,000	100	500	(4,500)	1,000	1,000	1,000
415429 Undesignated Donations	35	0	100	0	0	(100)	0	0	0
415430 MI Together / LSTA Grants	10,960	18,097	0	13,520	13,520	13,520	0	0	0
DONATIONS AND GRANTS	13,300	18,198	7,317	13,620	15,583	8,266	1,000	1,000	1,000
TOTAL SOURCES	100,726	104,412	78,317	67,547	87,583	9,266	72,000	72,000	72,000
USES									
Personnel Services									
601000 Salary	224,953	249,813	249,000	202,145	275,000	(26,000)	245,000	245,000	245,000
604000 Benefits and Taxes	116,199	135,597	163,000	116,386	158,000	5,000	169,000	169,000	169,000
Total Personnel Services	341,152	385,410	412,000	318,531	433,000	(21,000)	414,000	414,000	414,000
Materials and Services									
610005 Advertising	1,190	190	2,000	189	600	1,400	1,000	1,000	1,000
610009 Bank Fees	227	0	500	0	50	450	100	100	100
618030 AV Materials	5,754	5,829	6,500	3,739	6,000	500	7,000	7,000	7,000
618032 Books	22,469	22,030	27,000	11,956	26,500	500	28,000	28,000	28,000
618037 Periodicals	2,149	1,955	2,500	2,414	2,450	50	2,500	2,500	2,500
618038 Electronic Resources	0	1,806	2,500	725	2,400	100	2,500	2,500	2,500
610075 Donations	0	0	100	0	100	0	100	100	100
610075 Dues and Memberships	286	377	700	431	550	150	800	800	800
610105 Insurance Property	3,822	4,185	4,400	4,039	4,040	360	4,500	4,500	4,500
610115 Insurance General	1,088	649	690	294	295	395	800	800	800
610215 Lic. And Permits	151	344	1,000	795	1,000	0	1,000	1,000	1,000
610245 Misc.	51	201	500	654	400	100	500	500	500
450020 Programs	514	797	1,000	88	1,000	0	6,000	6,000	6,000
610575 Rent	930	655	1,200	713	1,786	(586)	3,700	3,700	3,700
610750 Training/Travel	0	1,404	2,500	0	2,500	0	3,000	3,000	3,000
610999 Grants Mat. & Srvc	3,001	28,224	5,000	0	2,500	2,500	2,000	2,000	2,000
MISCELLANEOUS EXPENSES	41,632	68,646	58,090	26,037	52,171	5,919	63,500	63,500	63,500
617050 Contract Srvc	3,464	7,404	4,000	4,193	4,600	(600)	4,500	4,500	4,500
617052 Contract Srvc. Janitorial	5,583	5,627	7,000	3,682	3,690	3,310	0	0	0
617054 Contract Services - Security	1,453	1,450	1,200	796	1,200	0	1,200	1,200	1,200
617400 Professional Services - Other Detail	0	266	500	1,161	1,161	(661)	500	500	500

FYE 2021 Independence Budget

Community Services - Library 513	Actual		FY 19/20			Budget to		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted	
	10,500	14,747	12,700	9,832	10,651	2,049	6,200	6,200	6,200	
CONTRACT SERVICES										
610000 General Supplies & Materials	0	0	0	0	2,000	(2,000)	5,000	5,000	5,000	
618083 Lib. Equip	2,714	4,942	10,000	10,034	10,000	0	15,000	15,000	15,000	
610285 Office Supplies	12,012	14,028	15,000	8,094	14,800	200	8,000	8,000	8,000	
610290 Overdue Exp	81	92	200	27	100	100	150	150	150	
610325 Postage	184	137	200	151	200	0	200	200	200	
SUPPLIES	14,991	19,199	25,400	18,306	27,100	(1,700)	28,350	28,350	28,350	
610605 Repairs Building	13,091	6,396	15,000	7,225	14,400	600	15,000	15,000	15,000	
610625 Repairs Equip	82	400	500	1,014	500	0	500	500	500	
REPAIRS	13,173	6,796	15,500	8,239	14,900	600	15,500	15,500	15,500	
610915 Utilities Elect.	8,670	9,508	10,000	6,934	9,000	1,000	10,000	10,000	10,000	
610920 Utilities Garbage	1,435	1,347	1,300	918	1,300	0	1,300	1,300	1,300	
610925 Gas	1,839	1,844	1,600	2,076	1,700	(100)	1,600	1,600	1,600	
610965 Tele	3,134	4,658	4,000	3,097	4,300	(300)	4,000	4,000	4,000	
UTILITIES	15,078	17,357	16,900	13,025	16,300	600	16,900	16,900	16,900	
Total Materials and Services	95,374	126,745	128,590	75,439	121,122	7,468	130,450	130,450	130,450	
TOTAL USES	436,526	512,155	540,590	393,970	554,122	(13,532)	544,450	544,450	544,450	
Net Operational Gain Made (Subsidy Needed)	(335,800)	(407,743)	(462,273)	(326,423)	(466,539)		(472,450)	(472,450)	(472,450)	

FYE 2021 Independence Budget

Community Services - Museum		Actual		FY 19/20			Budget to		Budget 20/21			
		17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted		
514	SOURCES											
	440101 Museum Grants	2,798	700	9,000	0					9,000	9,000	9,000
	440150 Museum Donations	0	0	200	100	100	(9,000)			0	0	0
	TOTAL SOURCES	2,798	700	9,200	100	100	(9,100)			9,000	9,000	9,000
	USES											
	Personnel Service											
	601000 Salary	40,422	57,481	59,000	47,278	64,500	(5,500)			69,000	69,000	69,000
	604000 Benefits and Taxes	22,838	23,850	30,000	22,353	30,000	0			30,000	30,000	30,000
	Total Personnel Services	63,260	81,331	89,000	69,631	94,500	(5,500)			99,000	99,000	99,000
	Materials and Services											
	610005 Advertising/Publicity	703	1,802	1,500	107	1,200	300			2,000	2,000	2,000
	610075 Dues and Memberships	449	253	500	388	500	0			500	500	500
	610105 Insurance Property	1,804	1,975	2,100	1,911	1,910	190			2,300	2,300	2,300
	610115 Insurance General	170	40	210	208	210	0			500	500	500
	610215 Licenses & Permits	0	844	0	0	1,150	(1,150)			1,200	1,200	1,200
	610750 Training/Travel	0	1,429	1,000	275	1,000	0			1,000	1,000	1,000
	610245 Misc.	0	482	1,000	36	100	900			1,000	1,000	1,000
	MISCELLANEOUS EXPENSES	3,126	6,825	6,310	2,925	6,070	240			8,500	8,500	8,500
	617050 Contract Services	5,047	3,669	5,500	4,045	4,800	6,000			5,500	5,500	5,500
	617400 Professional Services	0	1,500	0	1,311	700	(700)			1,000	1,000	1,000
	CONTRACT SERVICES	0	1,500	0	1,311	700	(700)			6,500	6,500	6,500
	450020 Programs	804	283	600	642	642	(42)			1,000	1,000	1,000
	450030 Exhibit Development & Maint	2,150	2,104	4,500	497	4,500	0			5,000	5,000	5,000
	450040 Equipment	863	2,904	5,000	34	5,000	0			5,000	5,000	5,000
	Operation Supplies	0	0	0	1,150	805	(805)			500	500	500
	610285 Office Supplies	630	1,238	2,000	1,470	1,200	800			1,000	1,000	1,000
	610305 Events	0	100	500	0	500	0			500	500	500
	441999 Grants Materials & Services	0	0	9,000	0	5,000	4,000			4,000	4,000	4,000
	610325 Postage	130	71	150	60	100	50			150	150	150
	SUPPLIES	4,577	6,700	21,750	3,853	17,747	4,003			17,150	17,150	17,150
	610600 Repairs and Maintenance	0	1,238	0	0	0	0			0	0	0
	610605 Repairs Building	2,441	0	4,500	316	450	4,050			4,500	4,500	4,500
	610625 Repairs Equip	0	0	300	138	200	100			300	300	300
	REPAIRS	2,441	1,238	4,800	454	650	4,150			4,800	4,800	4,800
	610915 Utilities Elect.	1,470	1,830	1,500	1,341	1,900	(400)			1,900	1,900	1,900
	610920 Garbage	0	0	200	175	250	(50)			300	300	300
	610925 Gas	1,690	1,427	1,700	1,914	1,200	500			1,500	1,500	1,500

FYE 2021 Independence Budget

Community Services - Museum	Actual		FY 19/20			Budget to Est YE		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted	
514										
610965 Tele	1,120	1,535	1,400	1,336	1,700	(300)	1,400	1,400	1,400	
UTILITIES	4,280	4,792	4,800	4,766	5,050	(250)	5,100	5,100	5,100	
Total Materials and Services	19,471	24,724	43,160	17,354	35,017	8,143	42,050	42,050	42,050	
TOTAL USES	82,731	106,055	132,160	86,985	129,517	2,643	141,050	141,050	141,050	
Net Operational Gain Made (Subsidy Needed)	(79,933)	(105,355)	(122,960)	(86,885)	(129,417)		(132,050)	(132,050)	(132,050)	

FYE 2021 Independence Budget

Parks	Actual		FY 19/20			Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
515									
SOURCES									
400771 Rental Income-Parks	899	1,149	0	781	800	800	0	0	0
410807 Designated Park Donations	477	0	0	0	0	0	0	0	0
410809 Parks - Undesignated	422	0	0	0	0	0	0	0	0
422000 Marine Board Grant	4,900	0	0	0	0	0	0	0	0
415424 Grant	0	0	0	0	0	0	0	0	0
TOTAL SOURCES	6,698	1,149	0	781	800	800	0	0	0
USES									
Personnel Services									
601000 Salary	29,476	33,617	39,000	26,717	38,000	1,000	44,000	44,000	44,000
604000 Benefits and Taxes	18,789	21,960	25,000	18,840	27,000	(2,000)	30,000	30,000	30,000
Total Personnel Services	48,265	55,577	64,000	45,557	65,000	(1,000)	74,000	74,000	74,000
Materials and Services									
610105 Insurance Property	1,970	2,072	2,200	1,993	1,995	205	2,200	2,200	2,200
610115 Insurance General	268	178	190	257	255	(65)	300	300	300
610125 Ins. Auto	2,390	2,594	2,750	2,286	2,290	460	2,400	2,400	2,400
610245 Misc.	87	1,528	2,700	61	2,700	0	2,800	2,800	2,800
610750 Training/Travel	65	0	0	0	0	0	800	800	800
MISCELLANEOUS	4,780	6,372	7,840	4,597	7,240	600	8,500	8,500	8,500
617050 Contract Svc	45,620	56,185	74,000	40,522	74,000	0	71,900	71,900	71,900
617435 Prof. Svc Eng.	0	28,907	0	350	400	(400)	2,500	2,500	2,500
CONTRACT SERVICES	45,620	85,092	74,000	40,872	74,400	(400)	74,400	74,400	74,400
610600 Facilities Maintenance	323	0	0	0	0	0	0	0	0
610605 Repairs Building	2,244	6,524	2,500	2,115	2,500	0	3,000	3,000	3,000
610625 Repairs Equip	4,900	3,845	8,000	1,748	8,000	0	8,000	8,000	8,000
610655 Repairs Ballfields	8,073	7,902	12,000	2,802	12,000	0	12,000	12,000	12,000
610685 Repairs Vehicles	2,610	875	2,500	1,440	2,500	0	2,500	2,500	2,500
610690 Flood Damage Repairs	0	14,131	0	0	0	0	0	0	0
610695 Boat Ramp Repair	4,331	0	0	0	0	0	3,000	3,000	3,000
REPAIRS	22,481	33,277	25,000	8,105	25,000	0	28,500	28,500	28,500
610915 Utilities Elect.	14,797	19,992	18,500	13,013	17,500	1,000	18,000	18,000	18,000
610920 Utilities Garbage	5,919	4,194	5,800	2,325	4,000	1,800	5,000	5,000	5,000
610965 Utilities - Telephone/Fax/Paging	1,198	1,211	1,750	908	1,200	550	1,300	1,300	1,300
UTILITIES	21,914	25,397	26,050	16,246	22,700	3,350	24,300	24,300	24,300
618083 Equip/ General Parks	24,821	20,231	18,500	14,246	18,500	0	22,000	22,000	22,000
610285 Office Supplies	356	0	1,250	192	1,250	0	1,000	1,000	1,000
SUPPLIES	25,177	20,231	19,750	14,438	19,750	0	23,000	23,000	23,000

FYE 2021 Independence Budget

Parks	Actual		FY 19/20				Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted	
610999 Grants & Designated Expenditures	981	0	0	0	0	0	0	0	0	
610800 Uniforms	0	0	0	854	1,000	(1,000)	1,000	1,000	1,000	
618000 Operational Costs	5,343	4,208	4,500	1,012	4,500	0	13,500	13,500	13,500	
SPECIAL OPERATING COSTS	6,324	4,208	4,500	1,866	5,500	(1,000)	14,500	14,500	14,500	
Total Materials and Services	126,296	174,577	157,140	86,124	154,590	2,550	173,200	173,200	173,200	
TOTAL USES	174,561	230,154	221,140	131,681	219,590	1,550	247,200	247,200	247,200	
Net Operational Gain Made (Subsidy Needed)	(167,863)	(229,005)	(221,140)	(130,900)	(218,790)		(247,200)	(247,200)	(247,200)	

FYE 2021 Independence Budget

Pool Support 518	Actual		FY 19/20		Budget to Est YE		Budget 20/21		
	17/18	18/19	Adopted Budget	6 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted
SOURCES									
400800 Misc. Rev.	0	0	0	0	0	0	0	0	0
TOTAL SOURCES	0	0	0	0	0	0	0	0	0
USES									
Materials and Services									
610105 Insurance Property	1,360	891	940	849	850	90	900	900	900
610115 Insurance General	247	266	290	383	385	(95)	390	390	390
610215 Lic. And Permits	132	269	500	411	500	0	600	600	600
610245 Misc.	70	118	200	0	200	0	200	200	200
MISCELLANEOUS EXPENSES	1,809	1,544	1,930	1,643	1,935	(5)	2,090	2,090	2,090
610050 Contract Srvc	20,000	20,000	22,500	22,500	22,500	0	25,000	25,000	25,000
CONTRACT SERVICES	20,000	20,000	22,500	22,500	22,500	0	25,000	25,000	25,000
610600 Repairs and Maint.	1,341	0	1,500	142	1,500	0	1,500	1,500	1,500
610605 Repairs Building	621	1,864	1,500	0	1,500	0	1,500	1,500	1,500
610625 Repairs Equip	8,152	3,265	6,500	743	6,500	0	6,500	6,500	6,500
REPAIRS	10,114	5,129	9,500	885	9,500	0	9,500	9,500	9,500
610915 Electric	2,011	2,160	4,500	1,938	2,400	2,100	2,500	2,500	2,500
610925 Gas	6,833	6,132	12,000	6,192	9,500	2,500	10,000	10,000	10,000
610965 Tele & Corp. IT	240	1,138	800	859	1,100	(300)	1,200	1,200	1,200
UTILITIES	9,084	9,430	17,300	8,989	13,000	4,300	13,700	13,700	13,700
618083 Pool Supplies	2,990	6,204	4,500	4,577	4,600	(100)	4,600	4,600	4,600
SUPPLIES	2,990	6,204	4,500	4,577	4,600	(100)	4,600	4,600	4,600
Total Materials and Services	43,997	42,307	55,730	38,594	51,535	4,195	54,890	54,890	54,890
TOTAL USES	43,997	42,307	55,730	38,594	51,535	4,195	54,890	54,890	54,890
Net Operational Gain Made (Subsidy Needed)	(43,997)	(42,307)	(55,730)	(38,594)	(51,535)		(54,890)	(54,890)	(54,890)

FYE 2021 Independence Budget

Building Inspection Department

660	SOURCES	Actual		FY 19/20			Budget to			
		17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
	401510 Building permits	34,619	399,715	275,000	110,313	125,000	(150,000)	150,000	150,000	150,000
	401513 Fire & Safety permits	4,553	3,113	2,500	27,743	30,000	27,500	2,500	2,500	2,500
	401514 Mechanical permits	3,984	12,517	5,000	5,927	6,000	1,000	5,000	5,000	5,000
	401516 Plan Check Fees	18,198	32,279	25,000	70,160	80,000	55,000	25,000	25,000	25,000
	401517 Plumbing Permit Fees	12,551	21,249	20,000	30,566	35,000	15,000	15,000	15,000	15,000
	401518 Sign Permits	132	304	0	375	300	300	0	0	0
	401519 Building Code Fines	0	(300)	0	0	0	0	0	0	0
	TOTAL SOURCES	74,037	468,877	327,500	245,084	276,300	(51,200)	197,500	197,500	197,500
	USES									
	Personnel Services									
	601000 Salary	82,751	93,390	145,000	104,751	145,000	0	152,000	152,000	152,000
	604000 Benefits and Taxes	61,967	60,052	90,000	61,428	90,000	0	96,000	96,000	96,000
	Total Personnel Services	144,718	153,442	235,000	166,179	235,000	0	248,000	248,000	248,000
	Materials and Services									
	610075 Dues and Memberships	231	48	350	701	800	(450)	600	600	600
	610105 Insurance - Property	546	600	630	551	550	80	575	575	575
	610115 Insurance - General Liability	704	723	780	251	250	530	300	300	300
	610125 Insurance - Auto	0	0	0	357	360		375	375	375
	610215 Licenses and Permits	76	105	150	225	250	(100)	300	300	300
	610750 Training/Travel	522	1,578	2,000	2,371	3,000	(1,000)	3,000	3,000	3,000
	610245 Miscellaneous	635	4,232	2,000	557	1,000	1,000	2,000	2,000	2,000
	MISCELLANEOUS	2,714	7,286	5,910	5,013	6,210	(300)	7,150	7,150	7,150
	610285 Office Supplies	1,652	1,195	2,000	3,103	3,500	(1,500)	2,000	2,000	2,000
	610325 Postage	240	189	200	180	200	0	200	200	200
	SUPPLIES	1,892	1,384	2,200	3,283	3,700	(1,500)	2,200	2,200	2,200
	610605 Repairs and Maintenance - Building	1,209	1,011	800	487	800	0	1,000	1,000	1,000
	610625 Repairs and Maintenance - Equipment	3,819	836	500	101	800	(300)	800	800	800
	610685 Repairs and Maintenance - Vehicles	0	808	200	0	0	200	800	800	800
	REPAIRS	5,028	2,655	1,500	588	1,600	(100)	2,600	2,600	2,600
	610915 Utilities - Electric	4,653	4,814	5,000	3,539	4,700	300	5,000	5,000	5,000
	610920 Garbage	99	102	150	71	100	50	120	120	120
	610925 Gas	136	280	400	118	150	250	300	300	300
	610965 Utilities - Telephone/Fax/Paging	2,619	2,499	2,800	3,723	4,000	(1,200)	3,500	3,500	3,500
	UTILITIES	7,507	7,695	8,350	7,451	8,950	(600)	8,920	8,920	8,920
	617052 Contract Services - Janitorial	1,020	861	800	578	580	220	0	0	0
	617050 Contract Services	2,324	2,122	2,000	2,575	2,600	(600)	3,000	3,000	3,000

FYE 2021 Independence Budget

Building Inspection Department		Actual		FY 19/20			Budget to			
		17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
660	Professional Services	1,757	9,048	2,000	2,500	3,000	(1,000)	2,000	2,000	2,000
	CONTRACT SERVICES	5,101	12,031	4,800	5,653	6,180	(1,380)	5,000	5,000	5,000
	Total Materials and Services	22,242	31,051	22,760	21,988	26,640	(3,880)	25,870	25,870	25,870
	TOTAL USES	166,960	184,493	257,760	188,167	261,640	(3,880)	273,870	273,870	273,870
	Net Operational Gain Made (Subsidy Needed)	(92,923)	284,384	69,740	56,917	14,560		(76,370)	(76,370)	(76,370)

FYE 2021 Independence Budget

Economic Development	Actual		FY 19/20			Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
670									
	336,031	441,971	566,155	312,597	464,095	102,060	448,500	448,500	448,500
TOTAL USES									
Net Operational Gain Made (Subsidy Needed)	(239,180)	(409,579)	(337,955)	(161,863)	(282,845)		(338,500)	(338,500)	(338,500)

FYE 2021 Independence Budget

Community Development 680	Actual		FY 19/20			Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
SOURCES									
400580 Development Fees	14,496	27,551	20,000	5,414	8,000	(12,000)	6,000	6,000	6,000
TOTAL SOURCES	14,496	27,551	20,000	5,414	8,000	(12,000)	6,000	6,000	6,000
USES									
Personnel Services									
601000 Salary	6,670	29,162	105,000	56,492	85,000	20,000	87,000	87,000	87,000
604000 Benefits and taxes	3,323	15,715	73,000	38,756	55,000	18,000	58,000	58,000	58,000
Total Personnel Services	9,993	44,877	178,000	95,248	140,000	38,000	145,000	145,000	145,000
Materials and Services									
610005 Advertising/Publicity	467	394	0	803	900	(900)	400	400	400
610075 Dues and Memberships	0	65	200	0	100	100	200	200	200
610105 Insurance Property	703	600	630	551	550	80	600	600	600
610115 Insurance General Liability	568	0	675	594	595	80	650	650	650
618083 Equipment	800	0	300	0	0	300	300	300	300
610245 Misc.	562	458	500	352	500	0	250	250	250
610750 Training/Travel	2,941	389	1,500	175	400	1,100	750	750	750
MISCELLANEOUS EXPENSES	6,041	1,906	3,805	2,475	3,045	760	3,150	3,150	3,150
617050 Contract Svcs	2,324	2,122	1,500	2,575	2,900	(1,400)	2,500	2,500	2,500
617052 Contract Svcs- Maint & Janitor	1,020	861	750	578	580	170	750	750	750
610400 Professional Services	122,698	140,597	30,000	14,268	25,000	5,000	15,000	15,000	15,000
CONTRACT SERVICES	126,042	143,580	32,250	17,421	28,480	3,770	18,250	18,250	18,250
610605 Repairs Building	1,209	1,011	700	571	700	0	800	800	800
610625 Repairs Equip	43	143	100	94	100	0	500	500	500
REPAIRS	1,252	1,154	800	665	800	0	1,300	1,300	1,300
610915 Utilities Elect.	4,653	4,814	5,000	3,539	4,700	300	5,000	5,000	5,000
610920 Garbage	99	102	150	71	100	50	90	90	90
610925 Gas	136	280	500	118	200	300	250	250	250
610965 Tele & Corp. IT	2,587	3,912	4,000	2,886	3,500	500	3,500	3,500	3,500
UTILITIES	7,475	9,108	9,650	6,614	8,500	1,150	8,840	8,840	8,840
610285 Office Supplies	1,615	615	600	742	850	(250)	500	500	500
610325 Postage	240	180	500	192	300	200	500	500	500
SUPPLIES	1,855	795	1,100	934	1,150	(50)	1,000	1,000	1,000
Total Materials and Services	142,665	156,543	47,605	28,109	41,975	5,630	32,540	32,540	32,540
TOTAL USES	152,658	201,420	225,605	123,357	181,975	43,630	177,540	177,540	177,540
Net Operational Gain Made (Subsidy Needed)	(138,162)	(173,869)	(205,605)	(117,943)	(173,975)		(171,540)	(171,540)	(171,540)

FYE 2021 Independence Budget

	Transportation Operating Fund		Actual		FY 19/20			Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted		
	100,977	313,176	568,293	606,905	606,905	38,612	439,522	439,522	439,522		
SOURCES											
401301 Gas Tax	599,227	686,131	698,395	519,719	692,545	(5,850)	683,000	683,000	683,000		
401302 State Fund Exchange Program	0	0	217,000	0	0	(217,000)	250,000	250,000	250,000		
400600 Transfer In - Right-of-Way Fee Allocation	165,794	141,822	153,750	111,129	153,750	0	166,250	166,250	166,250		
400200 Investment Income	1,416	5,552	3,000	6,199	6,500	3,500	4,000	4,000	4,000		
400800 Miscellaneous Revenues	0	5,919	4,800	93	250	(4,550)	0	0	0		
412300 Grants	5,000	0	460,000	0	50,000	(410,000)	0	0	0		
TOTAL SOURCES	771,437	839,424	1,536,945	637,140	903,045	(633,900)	1,103,250	1,103,250	1,103,250		
USES											
Personnel Services											
601000 Salary	43,436	47,187	53,000	37,589	53,000	0	55,000	55,000	55,000		
604000 Benefits and Taxes	36,447	44,579	48,000	41,545	51,000	(3,000)	53,500	53,500	53,500		
Total Personnel Services	79,883	91,766	101,000	79,134	104,000	(3,000)	108,500	108,500	108,500		
Materials and Services											
610285 Office Supplies	549	880	1,500	279	1,500	0	1,500	1,500	1,500		
SUPPLIES	549	880	1,500	279	1,500	0	1,500	1,500	1,500		
610105 Insurance - Property	2,284	2,505	2,650	2,328	2,328	322	2,500	2,500	2,500		
610115 Insurance - General Liability	1,935	1,800	1,900	1,717	1,717	183	1,900	1,900	1,900		
610125 Insurance - Auto Liability	2,981	3,054	3,200	2,721	2,721	479	3,200	3,200	3,200		
610215 Licenses and Permits	122	0	400	13	400	0	500	500	500		
610750 Training/Travel	65	68	1,000	565	1,000	0	2,000	2,000	2,000		
610575 Rent	775	901	500	941	1,000	(500)	1,000	1,000	1,000		
413310 Traffic Safety Matching Grants	8,601	3,057	10,000	0	10,000	0	10,000	10,000	10,000		
610245 Miscellaneous	28	15	1,500	7	1,500	0	1,000	1,000	1,000		
MISCELLANEOUS	16,791	11,400	21,150	8,292	20,666	484	22,100	22,100	22,100		
610600 Repairs and Maintenance - Budget	0	0	0	880	0	0	0	0	0		
610605 Repairs and Maintenance - Building	94	366	1,000	0	1,000	0	1,000	1,000	1,000		
610625 Repairs and Maintenance - Equipment	11,386	17,703	20,000	4,606	20,000	0	15,000	15,000	15,000		
610665 Repairs and Maintenance - Roads	21,484	20,951	27,500	5,485	27,500	0	30,000	30,000	30,000		
610690 Flood Damage Repairs	0	3,000	0	0	0	0	0	0	0		
610675 Repairs and Maintenance - Utilities	8	4	20,000	18,122	20,000	0	20,000	20,000	20,000		
610685 Repairs and Maintenance - Vehicles	544	467	2,200	703	2,200	0	2,500	2,500	2,500		
REPAIRS	33,516	42,491	70,700	29,796	70,700	0	68,500	68,500	68,500		
610915 Utilities - Electric	75,248	82,243	85,000	61,873	83,000	2,000	85,000	85,000	85,000		
610920 Utilities - Garbage	890	827	1,000	562	700	300	1,000	1,000	1,000		
610965 Utilities - Telephone/Fax/Paging	1,965	1,997	3,000	1,479	1,900	1,100	2,200	2,200	2,200		

FYE 2021 Independence Budget

Transportation Operating Fund	Actual		FY 19/20			Budget to		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted	
220										
<i>UTILITIES</i>										
617050 Contract Services - Budget	78,103	85,067	89,000	63,914	85,600	3,400	88,200	88,200	88,200	
617052 Contract Services - Janitorial	420	2,891	1,000	4,472	6,000	(5,000)	4,400	4,400	4,400	
617407 Professional Services - Legal	313	319	500	225	250	250	0	0	0	
617435 Professional Services - Engineering	804	1,452	5,000	2,320	5,000	0	7,500	7,500	7,500	
<i>CONTRACT SERVICES</i>	3,914	26,095	650,000	2,794	190,000	460,000	50,000	50,000	50,000	
618083 Equipment/Operation Supplies	1,537	4,662	656,500	9,811	201,250	455,250	61,900	61,900	61,900	
618087 Fuel	4,978	7,072	5,000	2,631	5,000	0	5,000	5,000	5,000	
618230 Traffic Signs	5,272	5,802	7,000	4,681	7,000	0	7,000	7,000	7,000	
618235 Traffic Paint	1,457	3,615	4,000	698	4,000	0	4,000	4,000	4,000	
618800 Uniforms	10,487	19,982	22,000	14,673	22,000	0	25,000	25,000	25,000	
<i>OPERATIONS</i>	1,117	849	1,400	889	1,400	0	1,400	1,400	1,400	
	23,311	37,320	39,400	23,572	39,400	0	42,400	42,400	42,400	
Total Materials and Services	153,807	181,820	878,250	135,664	419,116	459,134	284,600	284,600	284,600	
Capital Expense										
720500 Capital Expense - Vehicles	8,815	0	9,000	6,650	9,000	0	0	0	0	
730000 Capital Expense - Equipment	5,000	6,700	3,000	3,072	3,000	0	5,000	5,000	5,000	
751000 Capital Expense - Roads	0	0	462,000	0	112,000	350,000	270,000	270,000	270,000	
Total Capital Expense	13,815	6,700	474,000	9,722	124,000	350,000	275,000	275,000	275,000	
Transfers, Debt Service and Contingency										
850510 Capital Equipment Lease - Principal	5,567	5,750	4,715	4,715	4,715	0	0	0	0	
851510 Capital Equipment Lease - Interest	600	417	89	108	89	0	0	0	0	
890900 Interfund Capital Loans Repayments	20,663	30,313	30,166	0	30,166	0	44,760	44,760	44,760	
970010 Transfer out - Overhead/Allocations	276,903	210,929	369,842	277,382	369,842	0	187,102	187,102	187,102	
970000 Transfer out	5,000	15,000	0	0	0	0	0	0	0	
970000 Transfer to Capital Projects Fund	0	0	0	0	0	0	315,500	315,500	315,500	
970000 Transfer to IS Equip. Fund	0	0	5,000	3,750	5,000	0	5,000	5,000	5,000	
970000 Transfer to Building R/R Fund	0	0	10,000	7,500	10,000	0	50,000	50,000	50,000	
970040 Assessments	3,000	3,000	3,500	2,625	3,500	0	3,500	3,500	3,500	
990000 Contingency	0	0	228,676	0	0	228,676	268,810	268,810	268,810	
Total Transfers, Debt and Contingency	311,733	265,409	651,988	296,080	423,312	228,676	874,672	874,672	874,672	
TOTAL USES	559,238	545,695	2,105,238	520,600	1,070,428	1,034,810	1,542,772	1,542,772	1,542,772	
Ending Balance	313,176	606,905	0	723,445	439,522	0	0	0	0	

FYE 2021 Independence Budget

Economic Development Loan Fund	Actual		FY 19/20		Budget to		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted
	355,817	283,000	194,168	188,020	188,020	(6,148)	479,632	479,632	479,632
230									
Beginning Bal									
SOURCES									
450010 Economic Development Loans	37,003	32,211	33,830	25,136	33,830	0	33,575	33,575	33,575
450900 Interfund Loan Proceeds/Repay	104,694	104,187	103,682	0	103,682	0	118,060	118,060	118,060
400200 Investment Interest	2,932	3,219	2,500	3,946	4,100	1,600	2,000	2,000	2,000
415425 Grants	0	0	300,000	300,000	300,000	0	0	0	0
400800 Miscellaneous Revenues	750	0	0	34	0	0	0	0	0
TOTAL SOURCES	145,379	139,617	440,012	329,116	441,612	1,600	153,635	153,635	153,635
USES									
Materials and Services									
415470 Façade Grant Program	26,500	0	20,000	0	0	20,000	20,000	20,000	20,000
490000 Economic Development Loans	0	0	200,000	0	100,000	100,000	100,000	100,000	100,000
610245 Miscellaneous	0	3,750	0	0	0	0	0	0	0
610080 Investment Opportunities	11,696	55,847	50,000	26,318	50,000	0	325,000	325,000	325,000
Total Materials and Services	38,196	59,597	270,000	26,318	150,000	120,000	445,000	445,000	445,000
Transfers, Debt Service and Contingency									
890900 Interfund Loan	100,000	100,000	0	0	0	0	0	0	0
970000 Transfer out - T&E Fund	80,000	75,000	0	0	0	0	0	0	0
990000 Contingency	0	0	364,180	0	0	364,180	188,267	188,267	188,267
Total Transfers, Debt and Contingency	180,000	175,000	364,180	0	0	364,180	188,267	188,267	188,267
TOTAL USES	218,196	234,597	634,180	26,318	150,000	484,180	633,267	633,267	633,267
Ending Balance	283,000	188,020	0	490,818	479,632	0	0	0	0

FYE 2021 Independence Budget

Tourism and Events Fund	Actual		FY 19/20			Budget to Est YE		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted
235	20,437	50,490	55,946	75,684	75,684	19,738	4,381	4,381	4,381
Beginning Bal									
SOURCES									
415480 Donations / Sponsors (Summer Series)	9,754	48,651	40,000	23,897	45,000	5,000	15,000	15,000	15,000
400125 Lodging Tax	3,072	1,915	175,000	11,070	30,000	(145,000)	75,000	75,000	75,000
400200 Investment Interest	39	459	300	150	300	0	300	300	300
400810 Royalties / Event Center	5,184	7,943	1,000	5,798	6,000	5,000	3,000	3,000	3,000
400771 Rent - Parks Use	6,003	2,185	4,000	240	3,000	(1,000)	2,500	2,500	2,500
400772 Rent - Stage Rental	400	0	0	0	0	0	0	0	0
415465 Independence Days	80,520	83,502	60,000	49,051	60,000	0	0	0	0
415470 Hops & Heritage	10	0	0	0	0	0	0	0	0
415475 Indy Goes Dark	40,002	0	0	0	0	0	0	0	0
470000 Transfers In	155,000	150,000	75,000	56,250	75,000	0	75,000	75,000	75,000
400810 Reimbursement Revenue	0	912	3,000	522	0	(3,000)	0	0	0
TOTAL SOURCES	299,984	295,567	358,300	146,978	219,300	(139,000)	170,800	170,800	170,800
USES									
Personnel Services									
601000 Salary	31,572	48,593	52,000	37,950	52,500	(500)	57,000	57,000	57,000
604000 Benefits and Taxes	27,741	31,229	38,000	26,455	36,500	1,500	40,000	40,000	40,000
Total Personnel Services	59,313	79,822	90,000	64,405	89,000	1,000	97,000	97,000	97,000
Materials and Services									
415465 Independence Days	54,542	78,857	60,000	75,622	78,000	(18,000)	15,000	15,000	15,000
415470 Hops & Heritage	182	87	0	0	0	0	0	0	0
415475 Indy Goes Dark	97,407	0	0	0	0	0	0	0	0
450010 Parks Events	26,748	45,581	45,000	52,180	53,000	(8,000)	15,000	15,000	15,000
450020 Programs	1,012	1,345	10,000	1,046	5,000	5,000	10,000	10,000	10,000
610005 Advertising/Marketing	219	20,898	35,000	8,315	12,000	23,000	5,000	5,000	5,000
610275 City Sponsorships	0	0	5,000	0	0	5,000	0	0	0
610075 Dues and Memberships	830	1,376	1,500	1,749	1,600	(100)	1,500	1,500	1,500
610083 Equipment/Operation Supplies	1,576	904	4,500	1,983	3,000	1,500	5,000	5,000	5,000
610245 Miscellaneous	44	1,604	500	0	500	0	500	500	500
610285 Office Supplies	194	161	500	59	300	200	500	500	500
617058 Contract Services - Misc.	21,880	26,500	30,000	32,500	35,000	(5,000)	0	0	0
617400 Professional Services	2,750	10,019	10,000	0	10,000	0	10,000	10,000	10,000
Total Materials and Services	207,384	187,332	202,000	173,454	198,400	3,600	62,500	62,500	62,500
Transfers, Debt Service and Contingency									
890900 Interfund Loan / Repayment	3,234	3,219	3,203	0	3,203	0	3,190	3,190	3,190
990000 Contingency	0	0	119,043	0	0	119,043	12,491	12,491	12,491
Total Transfers, Debt and Contingency	3,234	3,219	122,246	0	3,203	119,043	15,681	15,681	15,681

FYE 2021 Independence Budget

Tourism and Events Fund	Actual		Adopted Budget	FY 19/20		Budget to Est YE Variance	Budget 20/21	
	17/18	18/19		9 Mo Actual	Est YE		Proposed	Approved
235	269,931	270,373	414,246	237,859	290,603	123,643	175,181	175,181
TOTAL USES								
Ending Balance	50,490	75,684	0	(15,197)	4,381		0	0

FYE 2021 Independence Budget

GF Equipment/Vehicle Reserve Fund	Actual		FY 19/20			Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
115	2,538	7,029	20,497	20,585	20,585	88	21,940	21,940	21,940
Beginning Bal									
SOURCES									
470000 Transfers In	75,000	50,000	50,000	37,500	50,000	0	50,000	50,000	50,000
400200 Investment Interest	4	208	0	238	270	270	100	100	100
450010 Loan Proceeds	0	0	0	0	0	0	0	0	0
400800 Miscellaneous Revenues	0	14,425	0	0	0	0	0	0	0
TOTAL SOURCES	75,004	64,633	50,000	37,738	50,270	270	50,100	50,100	50,100
USES									
Capital Expense									
730000 Capital Expense - Equipment	0	0	0	0	0	0	0	0	0
740000 Capital Expense - Vehicles	44,865	51,077	50,000	48,913	48,915	1,085	50,000	50,000	50,000
Total Capital Expense	44,865	51,077	50,000	48,913	48,915	1,085	50,000	50,000	50,000
Transfers, Debt Service and Contingency									
850510 Lease Payments	25,648	0	0	0	0	0	0	0	0
990000 Contingency	0	0	20,497	0	0	20,497	22,040	22,040	22,040
Total Transfers, Debt and Contingency	25,648	0	20,497	0	0	20,497	22,040	22,040	22,040
TOTAL USES	70,513	51,077	70,497	48,913	48,915	21,582	72,040	72,040	72,040
Ending Balance	7,029	20,585	0	9,410	21,940		0	0	0

FYE 2021 Independence Budget

Building Repair/Replacement Fund	Actual		FY 19/20			Budget to		Budget 20/21		
	17/18	18/19	Adopted Budget	6 Mo Actual	Est YE	Est YE	Variance	Proposed	Approved	Adopted
215	112,100	82,785	103,785	105,231	105,231	105,231	1,446	166,231	166,231	166,231
Beginning Bal										
SOURCES										
470000 Transfers In	45,000	70,000	95,000	47,500	95,000	95,000	0	205,000	205,000	205,000
400200 Investment Interest	1,058	1,319	0	510	1,000	1,000	1,000	0	0	0
450010 Loan Proceeds	0	0	650,000	0	650,000	650,000	0	0	0	0
TOTAL SOURCES	46,058	71,319	745,000	48,010	746,000	746,000	1,000	205,000	205,000	205,000
USES										
Materials and Service										
617400 Professional Services	0	0	30,000	0	0	0	30,000	100,000	100,000	100,000
Total Materials and Services	0	0	30,000	0	0	0	30,000	100,000	100,000	100,000
Capital Expense										
730000 Capital Expense - Building	75,373	48,873	720,000	433,372	685,000	685,000	35,000	110,000	110,000	110,000
Total Capital Expense	75,373	48,873	720,000	433,372	685,000	685,000	35,000	110,000	110,000	110,000
Transfers, Debt Service and Contingency										
355000 Reserve for PW Facility	0	0	0	0	0	0	0	115,000	115,000	115,000
990000 Contingency	0	0	98,785	0	0	0	98,785	46,231	46,231	46,231
Total Transfers, Debt and Contingency	0	0	98,785	0	0	0	98,785	161,231	161,231	161,231
TOTAL USES	75,373	48,873	818,785	433,372	685,000	685,000	133,785	371,231	371,231	371,231
Ending Balance	82,785	105,231	30,000	(280,131)	166,231	166,231	0	0	0	0

FYE 2021 Independence Budget

Information Services Equipment Fund	Actual		FY 19/20			Budget to			
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Budget 20/21		
							Proposed	Approved	Adopted
255 Beginning Bal	102,711	99,392	53,692	111,365	111,365	57,673	34,165	34,165	34,165
SOURCES									
400200 Investment Interest	875	1,010	600	236	300	(300)	300	300	300
470000 Transfers In	87,500	132,500	107,500	80,625	107,500	0	90,000	90,000	90,000
TOTAL SOURCES	88,375	133,510	108,100	80,861	107,800	(300)	90,300	90,300	90,300
USES									
Materials and Service									
610053 Contract Services- IS	72,195	30,626	105,000	113,845	140,000	(35,000)	100,000	100,000	100,000
Total Materials and Services	72,195	30,626	105,000	113,845	140,000	(35,000)	100,000	100,000	100,000
Capital Expense									
730000 Capital Expense - Equipment	0	90,911	45,000	17,487	45,000	0	17,500	17,500	17,500
731000 Capital Expense - Software	19,499	0	0	0	0	0	0	0	0
Total Capital Expense	19,499	90,911	45,000	17,487	45,000	0	17,500	17,500	17,500
Transfers, Debt Service and Contingency									
990000 Contingency	0	0	11,792	0	0	11,792	6,965	6,965	6,965
Total Transfers, Debt and Contingency	0	0	11,792	0	0	11,792	6,965	6,965	6,965
TOTAL USES	91,694	121,537	161,792	131,332	185,000	(23,208)	124,465	124,465	124,465
Ending Balance	99,392	111,365	0	60,894	34,165		0	0	0

FYE 2021 Independence Budget

General Obligation Bond Fund	Actual		FY 19/20		Budget to Est YE		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted
310									
Beginning Bal	80,248	97,644	138,875	120,084	120,084	(18,791)	136,765	136,765	136,765
SOURCES									
400110 Real Property Tax	397,704	399,593	399,920	410,126	401,000	1,080	397,870	397,870	397,870
400115 Real Property Tax- Prior	13,036	15,477	13,000	10,104	13,000	0	13,000	13,000	13,000
400200 Interest	2,724	4,039	1,800	3,088	2,600	800	2,000	2,000	2,000
TOTAL SOURCES	413,464	419,109	414,720	420,230	416,600	1,880	412,870	412,870	412,870
USES									
630030 2013 GO Bond Principal	220,000	225,000	235,000	0	235,000	0	240,000	240,000	240,000
631030 2013 GO Bond Interest	176,068	171,669	164,919	82,452	164,919	0	157,869	157,869	157,869
Total Transfers, Debt and Contingency	396,068	396,669	399,919	82,452	399,919	0	397,869	397,869	397,869
TOTAL USES	396,068	396,669	399,919	82,452	399,919	0	397,869	397,869	397,869
Ending Balance	97,644	120,084	153,676	457,862	136,765		151,766	151,766	151,766

FYE 2021 Independence Budget

Special Assessments Fund	Actual		FY 19/20			Budget to Est YE Variance	Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE		Proposed	Approved
330								
Beginning Bal	18,093	16,496	15,755	15,526	15,526	(229)	16,429	16,429
SOURCES								
400150 Special Assessments - Principal	8,657	9,540	9,990	6,492	9,990	0	10,080	10,080
400151 Special Assessments - Interest	5,618	5,324	4,715	2,824	4,715	0	4,222	4,222
400200 Investment Interest	69	107	90	103	140	50	100	100
470040 Transfers In Assessments	12,000	12,000	14,000	10,500	14,000	0	14,000	14,000
TOTAL SOURCES	26,344	26,971	28,795	19,919	28,845	50	28,402	28,402
USES								
Transfers, Debt Service and Contingency								
850100 OECD SPWF Hoffman Principal	19,901	20,896	21,941	21,941	21,941	0	23,038	23,038
851100 OECD SPWF Hoffman Interest	8,040	7,045	6,001	6,001	6,001	0	4,904	4,904
990000 Contingency	0	0	16,608	0	0	16,608	16,889	16,889
Total Transfers, Debt and Contingency	27,941	27,941	44,550	27,942	27,942	16,608	44,831	44,831
TOTAL USES	27,941	27,941	44,550	27,942	27,942	16,608	44,831	44,831
Ending Balance	16,496	15,526	0	7,503	16,429		0	0

FYE 2021 Independence Budget

Transportation SDC Fund		Actual		FY 19/20			Budget to			
420		17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
	Beginning Bal	449,678	504,721	655,794	114,855	114,855	(540,939)	350,647	350,647	350,647
	SOURCES									
	400590 System Development Charges	72,998	153,466	150,000	135,415	160,000	10,000	150,000	150,000	150,000
	400591 SDC Installment-Principal	10,847	12,698	5,871	21,901	32,151	26,280	20,863	20,863	20,863
	400592 SDC Installment-Interest	0	5,332	4,976	29	7,780	2,804	15,360	15,360	15,360
	400200 Investment Interest	4,133	7,794	5,000	4,776	5,000	0	4,500	4,500	4,500
	450900 Interfund Loans/Repayments	0	6,500	6,469	0	43,969	37,500	0	0	0
	TOTAL SOURCES	87,978	185,790	172,316	162,121	248,900	76,584	190,723	190,723	190,723
	USES									
	Materials and Services									
	617435 Professional Services - Engineering	25,743	0	50,000	0	0	50,000	25,000	25,000	25,000
	Total Materials and Services	25,743	0	50,000	0	0	50,000	25,000	25,000	25,000
	Capital Expense									
	751000 Capital Expense - Street System	0	0	100,000	0	0	100,000	0	0	0
	Total Capital Expense	0	0	100,000	0	0	100,000	0	0	0
	Transfers, Debt Service and Contingency									
	890900 Interfund Loan Repayment	0	564,270	0	0	0	0	0	0	0
	970000 Transfer out - Capital Projects	0	0	0	0	0	0	150,000	150,000	150,000
	970000 Transfer out - Urban Renewal Projects	0	0	0	0	0	0	25,000	25,000	25,000
	970030 Transfer out - Admin Fees	4,192	8,386	7,794	7,866	9,608	(1,814)	8,543	8,543	8,543
	970040 Assessments	3,000	3,000	3,500	2,625	3,500	0	3,500	3,500	3,500
	990000 Contingency	0	0	666,816	0	0	666,816	329,327	329,327	329,327
	Total Transfers, Debt and Contingency	7,192	575,656	678,110	10,491	13,108	665,002	516,370	516,370	516,370
	TOTAL USES	32,935	575,656	828,110	10,491	13,108	815,002	541,370	541,370	541,370
	Ending Balance	504,721	114,855	0	266,485	350,647		0	0	0

FYE 2021 Independence Budget

Parks SDC Fund	Actual		FY 19/20			Budget to		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted	
	106,616	(385,834)	425,966	307,001	307,001	(118,965)	304,991	304,991	304,991	
430										
Beginning Bal										
SOURCES										
400590 System Development Charges	145,602	196,921	200,000	220,817	250,000	50,000	200,000	200,000	200,000	200,000
400591 SDC Installment-Principal	0	0	0	25,592	25,592	25,592	10,511	10,511	10,511	10,511
400592 SCD Installment-Interest	0	0	0	47	47	47	8,813	8,813	8,813	8,813
400200 Investment Interest	908	2,578	800	4,914	5,100	4,300	4,500	4,500	4,500	4,500
415427 Grant	0	1,350,000	0	0	0	-	0	0	0	0
450900 Interfund Capital Loans	100,000	0	0	0	0	-	0	0	0	0
TOTAL SOURCES	246,510	1,549,499	200,800	251,370	280,739	79,939	223,824	223,824	223,824	223,824
USES										
Materials and Services										
617435 Professional Services - Engineering	177,013	1,790	150,000	17,722	50,000	100,000	87,500	87,500	87,500	87,500
Total Materials and Services	177,013	1,790	150,000	17,722	50,000	100,000	87,500	87,500	87,500	87,500
Capital Expense										
711100 Capital Expense - Parks System	532,944	838,528	100,000	2,193	100,000	0	47,500	47,500	47,500	47,500
711200 Capital Expense - Ballfield Development	21,723	0	0	0	0	0	0	0	0	0
752600 Master Plan	0	0	0	0	0	0	0	0	0	0
Total Capital Expense	554,667	838,528	100,000	2,193	100,000	0	47,500	47,500	47,500	47,500
Transfers, Debt Service and Contingency										
890900 Interfund Capital Loans Repayment	0	6,500	6,469	0	43,969	(37,500)	105,000	105,000	105,000	105,000
970000 Transfer out - Parks Capital Reserve	0	0	75,000	56,250	75,000	0	210,000	210,000	210,000	210,000
970030 Transfer out - Admin Fees	7,280	9,846	10,000	12,320	13,780	(3,780)	10,526	10,526	10,526	10,526
990000 Contingency	0	0	285,297	0	0	285,297	68,290	68,290	68,290	68,290
Total Transfers, Debt and Contingency	7,280	16,346	376,766	68,570	132,749	244,017	393,815	393,815	393,815	393,815
TOTAL USES	738,960	856,664	626,766	88,485	282,749	344,017	528,815	528,815	528,815	528,815
Ending Balance	(385,834)	307,001	0	469,886	304,991		0	0	0	0

FYE 2021 Independence Budget

Parks Capital Reserve	Actual		FY 19/20			Budget to			Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted		
425	15,197	64,196	43,530	65,162	65,162	21,632	59,408	59,408	59,408		
Beginning Bal											
SOURCES											
470000 Transfers In	100,000	115,000	105,000	78,750	105,000	0	240,000	240,000	240,000		
400200 Investment Interest	612	750	0	977	1,050	1,050	800	800	800		
412300 Grant	0	10,000	10,000	74,582	75,800	65,800	0	0	0		
TOTAL SOURCES	100,612	125,750	115,000	154,309	181,850	66,850	240,800	240,800	240,800		
USES											
Capital Expense											
752000 Capital Expense-Infrastructure	45,445	111,917	105,000	58,391	170,800	(65,800)	200,000	200,000	200,000		
730000 Capital Expense-Equipment	0	6,700	3,000	2,235	3,000	0	5,000	5,000	5,000		
740000 Capital Expense-Vehicles	1	0	9,000	6,650	9,000	0	0	0	0		
Total Capital Expense	45,446	118,617	117,000	67,276	182,800	(65,800)	205,000	205,000	205,000		
Transfers, Debt Service and Contingency											
850510 Equipment Lease - Principal	5,302	5,750	4,715	4,715	4,715	0	0	0	0		
851510 Equipment Lease - Interest	865	417	89	108	89	0	0	0	0		
990000 Contingency	0	0	36,726	0	0	36,726	95,208	95,208	95,208		
Total Transfers, Debt and Contingency	6,167	6,167	41,530	4,823	4,804	36,726	95,208	95,208	95,208		
TOTAL USES	51,613	124,784	158,530	72,099	187,604	(29,074)	300,208	300,208	300,208		
Ending Balance	64,196	65,162	0	147,372	59,408		0	0	0		

FYE 2021 Independence Budget

Sewer Operating Fund	Actual		FY 19/20			Budget to			
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted
	1,282,861	1,110,328	235,437	506,163	506,163	270,726	1,033,961	1,033,961	1,033,961
510									
Beginning Bal									
SOURCES									
400702 Sewer Billing	1,991,707	2,090,321	2,113,000	1,637,101	2,182,000	69,000	2,272,550	2,272,550	2,272,550
400705 Connection Fees	16,135	14,600	10,000	22,136	25,000	15,000	10,000	10,000	10,000
450010 Loan Proceeds	0	457,915	3,469,000	1,437,364	3,319,000	(150,000)	5,071,000	5,071,000	5,071,000
450900 Interfund Loan Proceeds/Repayment	15,633	15,558	15,482	0	15,482	0	30,195	30,195	30,195
400200 Investment Interest	9,866	8,453	500	574	800	300	800	800	800
400800 Miscellaneous Revenues	0	10,878	0	332	350	350	0	0	0
470000 Transfer from Sewer SDC	0	0	922,000	691,500	922,000	0	0	0	0
TOTAL SOURCES	2,033,341	2,597,725	6,529,982	3,789,007	6,464,632	(65,350)	7,384,545	7,384,545	7,384,545
USES									
Personnel Services									
601000 Salary	215,475	234,007	240,000	187,276	252,000	(12,000)	250,000	250,000	250,000
604000 Benefits and Taxes	139,739	153,783	175,000	135,021	180,000	(5,000)	187,000	187,000	187,000
Total Personnel Services	355,214	387,790	415,000	322,297	432,000	(17,000)	437,000	437,000	437,000
Materials and Services									
610075 Dues and Memberships	91	427	400	787	1,000	(600)	1,000	1,000	1,000
610105 Insurance - Property	2,472	2,698	2,850	4,059	4,060	(1,210)	4,200	4,200	4,200
610115 Insurance - General Liability	8,700	8,447	8,900	8,331	8,330	570	8,500	8,500	8,500
610125 Insurance - Auto Liability	2,278	2,400	2,550	2,195	2,195	355	2,400	2,400	2,400
610215 Licenses and Permits	4,149	4,993	5,000	5,099	5,200	(200)	5,500	5,500	5,500
610575 Rent	775	901	800	941	1,200	(400)	1,200	1,200	1,200
610750 Training/Travel	1,249	778	2,500	3,644	6,500	(4,000)	5,500	5,500	5,500
610245 Miscellaneous	153	2,057	3,000	1,507	2,000	1,000	3,000	3,000	3,000
MISCELLANEOUS	19,867	22,701	26,000	26,563	30,485	(4,485)	31,300	31,300	31,300
610000 General Supplies	12	0	0	0	0	0	0	0	0
610285 Office Supplies	6,801	1,498	2,000	1,850	2,000	0	2,500	2,500	2,500
610325 Postage	3,632	3,572	5,000	3,094	5,000	0	5,000	5,000	5,000
SUPPLIES	10,445	5,070	7,000	4,944	7,000	0	7,500	7,500	7,500
610605 Repairs and Maintenance - Building	4,432	957	5,000	416	3,000	2,000	5,000	5,000	5,000
610625 Repairs and Maintenance - Equipment	29,460	45,520	30,000	10,319	27,000	3,000	30,000	30,000	30,000
610665 Repairs and Maintenance - Roads	2,261	2,769	5,000	4,507	5,000	0	5,000	5,000	5,000
610675 Repairs and Maintenance - Utilities	14,765	13,851	30,000	42,294	62,000	(32,000)	40,000	40,000	40,000
610685 Repairs and Maintenance - Vehicles	948	1,391	3,000	1,013	3,000	0	3,000	3,000	3,000
REPAIRS	51,866	64,488	73,000	58,549	100,000	(27,000)	83,000	83,000	83,000
610915 Utilities - Electric	34,380	34,587	40,000	24,716	34,000	6,000	40,000	40,000	40,000
610920 Utilities - Garbage	890	827	900	561	700	200	1,000	1,000	1,000

FYE 2021 Independence Budget

Sewer Operating Fund	Actual		FY 19/20			Budget to		Budget 20/21				
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted			
										1,965	1,997	2,600
610965 Utilities - Telephone/Fax/Paging	37,235	37,411	43,500	26,756	36,600	6,900	43,400	43,400	43,400	43,400		43,400
UTILITIES	450	495	500	0	500	0	550	550	550	550		550
610010 Agent Fees	420	2,891	0	4,472	6,000	(6,000)	4,400	4,400	4,400	4,400		4,400
617050 Contract Services - Budget	313	320	500	225	300	200	0	0	0	0		0
617052 Contract Services - Janitorial	0	0	500	0	500	0	500	500	500	500		500
617053 Contract Services - IS	1,572	574	2,000	0	2,000	0	2,000	2,000	2,000	2,000		2,000
617058 Contract Services - Misc.	42,711	18,575	18,500	1,716	18,500	0	77,000	77,000	77,000	77,000		77,000
617400 Professional Services	3,742	4,739	5,000	2,162	5,000	0	10,000	10,000	10,000	10,000		10,000
617407 Professional Services - Legal	157,484	347,139	639,000	294,035	500,000	139,000	430,000	430,000	430,000	430,000		430,000
617435 Professional Services - Engineering.	206,692	374,733	666,000	302,610	532,800	133,200	524,450	524,450	524,450	524,450		524,450
CONTRACT SERVICES	22,033	20,666	24,000	17,681	24,000	0	30,000	30,000	30,000	30,000		30,000
618025 Chemicals	8,261	11,988	8,000	5,076	8,000	0	8,500	8,500	8,500	8,500		8,500
618083 Equipment/Operation Supplies	5,535	5,741	7,000	4,671	7,000	0	7,500	7,500	7,500	7,500		7,500
618087 Fuel	7,193	10,105	8,000	4,570	8,000	0	8,000	8,000	8,000	8,000		8,000
618089 Lab Analysis	1,138	849	1,400	964	1,400	0	1,400	1,400	1,400	1,400		1,400
618800 Uniforms	44,160	49,349	48,400	15,281	24,400	24,000	55,400	55,400	55,400	55,400		55,400
OPERATIONS	370,265	553,752	863,900	452,384	755,285	108,615	745,050	745,050	745,050	745,050		745,050
Total Materials and Services												
Capital Expense												
740000 Capital Expense - Vehicles	8,815	0	9,000	6,650	9,000	0	0	0	0	0		0
730000 Capital Expense - Equipment	46,645	6,700	3,000	3,072	3,000	0	110,000	110,000	110,000	110,000		110,000
752000 Capital Expense - Sewer System	27,175	0	3,023,000	1,921,919	3,023,000	0	4,891,000	4,891,000	4,891,000	4,891,000		4,891,000
Total Capital Expense	82,635	6,700	3,035,000	1,931,641	3,035,000	0	5,001,000	5,001,000	5,001,000	5,001,000		5,001,000

FYE 2021 Independence Budget

Sewer Operating Fund	Actual		FY 19/20			Budget to		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Budget 20/21	
							Proposed	Approved
510								
Transfers, Debt Service and Contingency								
850330 2013 Sewer Refunding Bond	120,000	125,000	105,000	0	105,000	0	80,000	80,000
850510 Equipment Lease-Principal	5,567	5,750	4,715	4,715	4,715	0	0	0
851330 2013 Sewer Refunding Bond-Interest	75,599	73,198	70,700	35,346	70,700	0	67,550	67,550
851510 Equipment Lease-Interest	600	417	89	108	89	0	0	0
890900 Interfund Capital Loans/Repayment	100,000	200,000	0	0	0	0	0	0
970000 Transfer out	45,000	70,000	0	0	0	0	0	0
970010 Transfer out - Overhead/Allocations	911,625	1,633,094	1,215,527	911,645	1,215,527	0	1,046,204	1,046,204
970020 Transfer out - Franchise Fee	139,369	146,189	147,910	114,597	152,740	(4,830)	159,079	159,079
970000 Transfer to IS Equip. Fund	0	0	25,000	18,750	25,000	0	15,000	15,000
970000 Transfer to Building Repair/Replacement Fund	0	0	15,000	11,250	15,000	0	50,000	50,000
355000 Debt Reserve	0	0	125,778	0	125,778	0	125,778	125,778
990000 Contingency	0	0	741,800	0	0	741,800	691,845	691,846
Total Transfers, Debt and Contingency	1,397,760	2,253,648	2,451,519	1,096,411	1,714,549	736,970	2,235,456	2,235,456
TOTAL USES	2,205,874	3,201,890	6,765,419	3,802,733	5,936,834	828,585	8,418,506	8,418,506
Ending Balance	1,110,328	506,163	0	492,437	1,033,961	0	0	0

FYE 2021 Independence Budget

Sewer SDC Fund	Actual		FY 19/20			Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
515 Beginning Bal	1,339,273	1,537,177	1,781,936	1,733,301	1,733,301	(48,635)	2,000,197	2,000,197	2,000,197
SOURCES									
400590 System Development Charges	87,640	135,839	130,000	157,299	145,000	15,000	130,000	130,000	130,000
400591 SDC Installment-Principal	13,373	9,014	7,783	21,664	30,398	22,615	18,430	18,430	18,430
400592 SDC Installment-Interest	0	6,107	5,590	38	6,455	865	13,393	13,393	13,393
400200 Investment Interest	12,386	21,778	12,000	16,919	20,000	8,000	15,000	15,000	15,000
450900 Interfund Loans/Repayments	89,688	89,250	88,813	0	88,813	0	88,375	88,375	88,375
TOTAL SOURCES	203,087	261,988	244,186	195,920	290,666	46,480	265,198	265,198	265,198
USES									
Materials and Services									
617435 Professional Services - Engineering	0	0	200,000	3,746	15,000	185,000	185,000	185,000	185,000
Total Materials and Services	0	0	200,000	3,746	15,000	185,000	185,000	185,000	185,000
Capital Outlay									
752000 Capital Expense - Sewer System	0	0	0	0	0	0	0	0	0
752600 Master Plan	0	0	45,500	0	0	45,500	0	0	0
Total Capital Outlay	0	0	45,500	0	0	45,500	0	0	0
Transfers, Debt Service and Contingency									
890900 Interfund Loans	0	58,316	0	0	0	0	0	0	0
970000 Transfer to Sewer Fund	0	0	922,000	691,500	922,000	0	0	0	0
970030 Transfer out - Admin. Fee	5,183	7,548	6,889	8,948	8,770	(1,881)	7,422	7,422	7,422
990000 Contingency	0	0	851,733	0	0	851,733	2,072,974	2,072,974	2,072,974
Total Transfers, Debt and Contingency	5,183	65,864	1,780,622	8,948	8,770	1,771,852	2,080,395	2,080,395	2,080,395
TOTAL USES	5,183	65,864	2,026,122	12,694	23,770	2,002,352	2,265,395	2,265,395	2,265,395
Ending Balance	1,537,177	1,733,301	0	1,916,527	2,000,197	0	0	0	0

FYE 2021 Independence Budget

Water Operating Fund	Actual		FY 19/20			Budget to		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE	Variance	Proposed	Approved	Adopted
530	721,797	645,367	934,021	890,651	890,651	(43,370)	595,804	595,804	595,804	595,804
Beginning Bal										
SOURCES										
400701 Water Billing	2,336,988	2,394,932	2,566,000	1,818,034	2,475,000	(91,000)	2,500,000	2,500,000	2,500,000	2,500,000
400705 Connection Fees	16,082	19,146	10,000	23,886	25,000	15,000	10,000	10,000	10,000	10,000
400706 Water/Sewer Write-Off	(2,250)	(28,676)	0	(95)	(200)	(200)	0	0	0	0
400750 Public Works Services	7,059	9,450	5,000	2,107	2,500	(2,500)	3,000	3,000	3,000	3,000
400778 Rental Income - Flow Meter	1,442	3,533	1,500	1,751	1,900	400	1,500	1,500	1,500	1,500
400710 Fees & Other Charges	48,272	55,199	50,000	41,933	50,000	0	55,000	55,000	55,000	55,000
400800 Miscellaneous	0	1,962	0	1,241	1,250	1,250	0	0	0	0
400810 Refunds/Reimbursements	3,408	1,162	0	0	0	0	0	0	0	0
400880 Sale of Surplus Property	2,500	0	0	0	0	0	0	0	0	0
400200 Investment Interest	6,897	11,246	7,000	10,318	12,000	5,000	7,000	7,000	7,000	7,000
450900 Interfund Loans/Repayments	22,641	32,281	32,125	0	32,125	0	151,710	151,710	151,710	151,710
470000 Transfers in - GF for MINET Debt	85,721	99,434	96,000	100,960	103,000	7,000	116,000	116,000	116,000	116,000
470000 Transfers In - Water SDC	170,400	27,630	320,670	240,503	320,670	0	150,715	150,715	150,715	150,715
TOTAL SOURCES	2,699,160	2,627,299	3,088,295	2,240,638	3,023,245	(65,050)	2,994,925	2,994,925	2,994,925	2,994,925
USES										
Personnel Services										
601000 Salary	238,538	265,679	274,000	213,992	288,000	(14,000)	288,000	288,000	288,000	288,000
604000 Benefits and Taxes	160,199	178,347	199,500	160,470	212,000	(12,500)	212,000	212,000	212,000	212,000
Total Personnel Services	398,737	444,026	473,500	374,462	500,000	(26,500)	500,000	500,000	500,000	500,000
Materials and Services										
610009 Bond Agent Fees	1,000	1,000	1,100	550	1,100	0	1,100	1,100	1,100	1,100
610075 Dues and Memberships	218	601	900	797	900	0	1,400	1,400	1,400	1,400
610105 Insurance - Property	4,912	5,383	5,700	3,617	3,615	2,085	4,000	4,000	4,000	4,000
610115 Insurance - General Liability	2,565	3,639	3,850	2,190	2,190	1,660	2,400	2,400	2,400	2,400
610125 Insurance - Auto Liability	2,197	2,319	2,450	2,123	2,125	325	2,400	2,400	2,400	2,400
610215 Licenses and Permits	1,548	2,182	2,400	1,606	2,400	0	2,400	2,400	2,400	2,400
610575 Rent-Equip	775	1,595	600	941	1,000	(400)	1,200	1,200	1,200	1,200
610750 Training/Travel	2,769	2,515	3,000	1,937	3,000	0	3,500	3,500	3,500	3,500
610245 Miscellaneous	1,418	1,539	2,200	86	2,200	0	2,200	2,200	2,200	2,200
MISCELLANEOUS	17,402	20,773	22,200	13,847	18,530	3,670	20,600	20,600	20,600	20,600
610285 Office Supplies	880	1,531	2,200	1,864	2,200	0	2,500	2,500	2,500	2,500
610325 Postage	8,157	5,800	7,500	5,171	7,500	0	7,500	7,500	7,500	7,500
SUPPLIES	9,037	7,331	9,700	7,035	9,700	0	10,000	10,000	10,000	10,000
610605 Repairs and Maintenance - Building	2,301	1,914	2,500	634	2,500	0	2,500	2,500	2,500	2,500
610625 Repairs and Maintenance - Equipment	19,820	10,210	20,000	18,006	22,000	(2,000)	22,000	22,000	22,000	22,000

FYE 2021 Independence Budget

Water Operating Fund	Actual		FY 19/20		Budget to		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted
530									
Transfers, Debt Service and Contingency									
850410 Water Bond 2016A Principal	0	0	55,000	0	55,000	0	55,000	55,000	55,000
850420 Water Bond 2016B Principal	50,000	55,000	0	0	0	0	0	0	0
850440 Chase Bank - Principal	0	0	70,106	0	70,106	0	72,140	72,140	72,140
850510 Equipment Lease-Principal	5,567	5,750	4,715	4,715	4,715	0	0	0	0
851410 Water Bond 2016A Interest	36,200	36,199	36,200	18,100	36,200	0	34,550	34,550	34,550
851420 Water Bond 2016B Interest	1,733	906	0	0	0	0	0	0	0
851440 Chase Bank - Interest			23,200	11,837	23,200	0	21,170	21,170	21,170
851510 Equipment Lease-Interest	600	417	89	108	89	0	0	0	0
630400 Loans to MINET	314,044	300,132	300,000	254,609	354,000	(54,000)	250,000	250,000	250,000
890900 Interfund Loans/Repayments	112,875	12,812	12,750	0	12,750	0	12,790	12,790	12,790
970000 Transfers out	60,000	70,000	0	0	0	0	0	0	0
970010 Transfer out - Overhead/Allocations	1,241,404	931,980	1,280,202	960,152	1,280,202	0	1,102,501	1,102,501	1,102,501
970020 Transfer out - Franchise Fee	163,582	167,067	179,620	127,262	173,250	6,370	175,000	175,000	175,000
970000 Transfer to IS Equip. Fund	0	0	25,000	18,750	25,000	0	15,000	15,000	15,000
970000 Transfer to Building Repair/Replacement Fund	0	0	15,000	11,250	15,000	0	50,000	50,000	50,000
355000 Debt Reserve	0	0	22,800	0	22,800	0	22,390	22,390	22,388
990000 Contingency	0	0	550,634	0	0	550,634	151,589	151,589	151,591
Total Transfers, Debt and Contingency	1,986,005	1,580,263	2,575,316	1,406,783	2,072,312	503,004	1,962,129	1,962,130	1,962,129
TOTAL USES	2,775,590	2,382,015	4,022,316	2,155,942	3,318,092	704,224	3,590,729	3,590,730	3,590,729
Ending Balance	645,367	890,651	0	975,347	595,804	0	0	0	0

FYE 2021 Independence Budget

Water SDC Fund	Actual		Adopted Budget	FY 19/20 9 Mo Actual	Est YE	Budget to Est YE Variance	Budget 20/21		
	17/18	18/19					Proposed	Approved	Adopted
535	480,526	385,999	1,228,884	1,185,311	1,185,311	(43,573)	214,939	214,939	214,939
SOURCES									
400590 System Development Charges	63,982	95,394	80,000	103,927	110,000	30,000	80,000	80,000	80,000
400591 SDC Installment-Principal	8,882	5,986	5,169	15,055	20,855	15,686	12,180	12,180	12,180
400592 SDC Installment-Interest	0	4,056	3,713	25	4,267	554	8,845	8,845	8,845
400200 Investment Interest	3,269	7,247	3,000	12,687	14,000	11,000	5,000	5,000	5,000
450010 Bond Proceeds - Water Rights	0	800,000	0	0	0	0	0	0	0
450900 Interfund Loans/Repayments	32,031	31,875	31,719	0	31,719	0	31,565	31,565	31,565
TOTAL SOURCES	108,164	944,558	123,601	131,694	180,841	57,240	137,590	137,590	137,590
USES									
Materials and Services									
617435 Professional Services - Engineering	0	72,041	220,000	2,185	24,000	196,000	155,000	155,000	155,000
Total Materials and Services	0	72,041	220,000	2,185	24,000	196,000	155,000	155,000	155,000
Capital Expense									
752000 Capital Expense - Water System	28,780	1,490	800,000	5,355	800,000	0	0	0	0
Total Capital Expense	28,780	1,490	800,000	5,355	800,000	0	0	0	0
Transfers, Debt Service and Contingency									
890900 Interfund Loans	0	38,813	0	0	0	0	0	0	0
970030 Transfer out - Admin. Fee	3,511	5,272	4,258	5,949	6,543	(2,285)	4,610	4,610	4,609
970000 Transfer out - Water Fund	170,400	27,630	320,670	240,503	320,670	0	150,715	150,715	150,715
990000 Contingency	0	0	7,557	0	0	7,557	42,204	42,204	42,205
Total Transfers, Debt and Contingency	173,911	71,715	332,485	246,452	327,213	5,272	197,529	197,529	197,529
TOTAL USES	202,691	145,246	1,352,485	253,992	1,151,213	201,272	352,529	352,529	352,529
Ending Balance	385,999	1,185,311	0	1,063,013	214,939	0	0	0	0

FYE 2021 Independence Budget

540	Storm Drain Operating Fund		Actual		FY 19/20			Budget to		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted	
	74,220	101,901	111,436	147,433	147,433	35,997	95,887	95,887	95,887	
SOURCES										
	400703 Storm Drain Billing	583,002	580,000	470,585	627,500	47,500	658,800	658,800	658,800	658,800
	400706 Write Off	(256)	(3,418)	0	0	0	0	0	0	0
	400200 Investment Interest	363	1,134	800	1,237	600	500	500	500	500
	400800 Miscellaneous	195	0	0	105	110	0	0	0	0
	470000 Transfer from Storm SDC	0	0	0	0	0	33,000	33,000	33,000	33,000
	TOTAL SOURCES	538,468	580,718	580,800	471,927	629,010	48,210	692,300	692,300	692,300
USES										
	Personnel Services									
	601000 Salary	79,718	84,872	89,000	69,686	94,000	(5,000)	96,000	96,000	96,000
	604000 Benefits and Taxes	52,000	61,704	66,000	49,981	68,000	(2,000)	70,000	70,000	70,000
	Total Personnel Services	131,718	146,576	155,000	119,667	162,000	(7,000)	166,000	166,000	166,000
	Materials and Services									
	610105 Insurance - Property	409	449	475	433	435	40	500	500	500
	610115 Insurance - General Liability	7,400	7,999	8,400	9,285	9,285	(885)	9,500	9,500	9,500
	610125 Insurance - Auto	2,197	2,319	2,450	2,123	2,125	325	2,300	2,300	2,300
	610215 Licenses and Permits	367	145	500	13	500	0	500	500	500
	610575 Rent	773	900	500	941	900	(400)	900	900	900
	610750 Training/Travel	1,383	293	2,000	125	2,000	0	2,000	2,000	2,000
	610245 Miscellaneous	965	1,076	3,700	7	1,000	2,700	1,000	1,000	1,000
	MISCELLANEOUS	13,494	13,181	18,025	12,927	16,245	1,780	16,700	16,700	16,700
	610285 Office Supplies	650	1,058	2,000	279	1,500	500	1,500	1,500	1,500
	610325 Postage	965	1,024	1,500	0	1,000	500	1,000	1,000	1,000
	SUPPLIES	1,615	2,082	3,500	279	2,500	1,000	2,500	2,500	2,500
	610605 Repairs and Maintenance - Building	395	823	1,000	245	1,000	0	1,000	1,000	1,000
	610625 Repairs and Maintenance - Equipment	13,631	18,345	20,000	6,492	20,000	0	15,000	15,000	15,000
	610665 Repairs and Maintenance - Roads	0	1,608	2,000	0	2,000	0	2,000	2,000	2,000
	610675 Repairs and Maintenance - Utilities	20,808	28,941	30,000	7,313	30,000	0	30,000	30,000	30,000
	610685 Repairs and Maintenance - Vehicles	1,746	1,242	2,500	1,877	2,500	0	2,500	2,500	2,500
	REPAIRS	36,580	50,959	55,500	15,927	55,500	0	50,500	50,500	50,500
	610915 Utilities - Electric	1,348	1,372	1,400	1,014	1,400	0	1,400	1,400	1,400
	610920 Utilities - Garbage	890	827	1,000	562	900	100	1,000	1,000	1,000
	610965 Utilities - Telephone/Fax/Paging	1,965	1,997	2,600	1,479	2,200	400	2,200	2,200	2,200
	UTILITIES	4,203	4,196	5,000	3,055	4,500	500	4,600	4,600	4,600
	617000 Contract & Professional Service	3,908	6,638	13,000	8,398	13,000	0	14,000	14,000	14,000
	617052 Contract Services - Janitorial	313	319	400	225	300	100	0	0	0
	617058 Contract Services - Misc.	253	278	250	0	250	0	250	250	250

FYE 2021 Independence Budget

Storm Drain Operating Fund	Actual		FY 19/20			Budget to		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted	
540										
617407 Professional Services - Legal	1,455	770	1,000	1,582	2,000	(1,000)	2,000	2,000	2,000	
617435 Professional Services - Engineering.	4,238	7,550	27,000	8,523	27,000	0	30,000	30,000	30,000	
CONTRACT SERVICES	10,167	15,555	41,650	18,728	42,550	(900)	46,250	46,250	46,250	
618025 Chemicals	36	0	1,200	0	1,200	0	1,500	1,500	1,500	
618083 Equipment/Operation Supplies	4,276	5,847	5,500	1,948	5,500	0	5,500	5,500	5,500	
618087 Fuel	5,235	5,760	6,500	4,709	6,500	0	7,000	7,000	7,000	
618089 Lab Analysis	0	0	250	0	250	0	250	250	250	
618800 Uniforms	1,117	849	1,300	902	1,300	0	1,400	1,400	1,400	
OPERATIONS	10,664	12,456	14,750	7,559	14,750	0	15,650	15,650	15,650	
Total Materials and Services	76,723	98,429	138,425	58,475	136,045	2,380	136,200	136,200	136,200	
Capital Expense										
730000 Capital Outlay - Equipment	5,000	6,700	3,000	3,072	3,000	0	5,000	5,000	5,000	
740000 Capital Expense - Vehicles	8,815	0	9,000	6,650	9,000	0	0	0	0	
752000 Capital Expense - Storm System	0	35,310	50,000	0	50,000	0	150,000	150,000	150,000	
Total Capital Expense	13,815	42,010	62,000	9,722	62,000	0	155,000	155,000	155,000	

FYE 2021 Independence Budget

Storm Drain Operating Fund	Actual		FY 19/20		Budget to		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted
540									
Transfers, Debt Service and Contingency									
850510 Capital Equipment Lease- Principal	5,567	5,750	4,715	4,715	4,715	0	0	0	0
851510 Capital Equipment Lease- Interest	600	417	89	108	89	0	0	0	0
890900 Interfund Loan/Repayment	31,805	31,651	31,498	0	31,498	0	31,345	31,345	31,345
970000 Transfer out	12,500	12,500	0	0	0	0	0	0	0
970020 Transfer out - Franchise Fees	37,646	40,088	40,600	32,941	43,925	(3,325)	46,116	46,116	46,116
970010 Transfer out - Overhead/Allocations	197,413	154,765	229,284	171,963	229,284	0	162,383	162,383	162,383
970000 Transfer to IS Equip. Fund	0	0	2,500	1,875	2,500	0	5,000	5,000	5,000
970000 Transfer to Building Repair/Replacement Fund	0	0	5,000	3,750	5,000	0	5,000	5,000	5,000
970040 Assessments	3,000	3,000	3,500	2,625	3,500	0	3,500	3,500	3,500
990000 Contingency	0	0	19,625	0	0	19,625	77,643	77,643	77,643
Total Transfers, Debt and Contingency	288,531	248,171	336,811	217,977	320,511	16,300	330,987	330,987	330,987
TOTAL USES	510,787	535,186	692,236	405,841	680,556	11,680	788,187	788,187	788,187
Ending Balance	101,901	147,433	0	213,519	95,887		0	0	0

FYE 2021 Independence Budget

Storm Drain SDC Fund	Actual		FY 19/20			Budget to	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Budget 20/21
545	74,944	112,777	148,476	129,031	129,031	(19,445)	216,328
Beginning Bal							
SOURCES							
400590 System Development Charges	41,380	40,786	36,000	98,670	100,000	64,000	36,000
400591 SDC Installment-Principal	821	1,162	478	3,671	3,670	3,192	0
400592 SDC Installment-Interest	0	377	343	7	10	(333)	0
400200 Investment Interest	742	1,804	0	2,157	2,300	2,300	0
TOTAL SOURCES	42,943	44,129	36,821	104,505	105,980	69,159	37,000
USES							
Materials and Services							
610435 Professional Services	0	0	0	0	0	0	0
617435 Professional Services - Engineering	0	0	10,000	0	10,000	0	0
Total Materials and Services	0	0	10,000	0	10,000	0	0
Capital Expense							
752000 Capital Expense - Storm Drain System	0	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0	0
Transfers, Debt Service and Contingency							
890900 Interfund Capital Loans Repayment	0	22,837	0	0	0	0	0
970000 Transfer out - Storm Drain Fund	0	0	0	0	0	0	33,000
970030 Transfer out - Admin Fees	2,110	2,038	1,824	5,117	5,184	(3,360)	1,800
970040 Assessments	3,000	3,000	3,500	2,625	3,500	0	3,500
990000 Contingency	0	0	169,973	0	0	169,973	215,028
Total Transfers, Debt and Contingency	5,110	27,875	175,297	7,742	8,684	166,614	253,328
TOTAL USES	5,110	27,875	185,297	7,742	18,684	166,614	253,328
Ending Balance	112,777	129,031	0	225,794	216,328	0	0

FYE 2021 Independence Budget

Urban Renewal Debt Svc. Fund	Actual		FY 19/20			Budget to		Budget 20/21	
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Est YE Variance	Proposed	Approved	Adopted
341	89,818	47,570	43,364	52,375	52,375	9,011	89,219	89,219	89,219
Beginning Bal									
SOURCES									
400110 Property Taxes - Current	374,576	404,502	440,500	422,611	449,400	8,900	496,700	496,700	496,700
400115 Property Taxes - Prior	10,856	18,737	15,000	9,511	10,000	(5,000)	15,000	15,000	15,000
400200 Interest Income	3,659	4,958	1,200	3,542	3,700	2,500	2,000	2,000	2,000
450010 Loan Proceeds	4,214,071	0	0	0	0	0	0	0	0
470000 Transfers In for Debt Service	460,000	423,400	426,250	319,687	426,250	0	423,720	423,720	423,720
TOTAL SOURCES	5,063,162	851,597	882,950	755,351	889,350	6,400	937,420	937,420	937,420
USES									
Materials and Services									
610019 Bond Costs	32,644	0	0	0	0	0	0	0	0
Total Materials and Services	32,644	0	0	0	0	0	0	0	0
Transfers, Debt Service and Contingency									
631200 2010 ICC Principal	4,500,000	335,000	350,000	0	350,000	0	0	0	0
630000 2016A ICC Refunding - Principal	30,000	30,000	35,000	0	35,000	0	35,000	35,000	35,000
630210 2017A ICC Refunding - Principal	0	0	0	0	0	0	360,000	360,000	360,000
631211 2010 ICC Interest	173,438	27,393	14,000	6,985	14,000	0	0	0	0
631212 2016A ICC Refunding - Interest	305,054	304,149	303,256	151,621	303,256	0	302,206	302,206	302,206
631000 2017A ICC Refunding - Interest	64,274	150,250	150,250	75,125	150,250	0	150,250	150,250	150,250
990000 Contingency	0	0	73,808	0	0	73,808	179,183	179,183	179,183
Total Transfers, Debt and Contingency	5,072,766	846,792	926,314	233,731	852,506	73,808	1,026,639	1,026,639	1,026,639
TOTAL USES	5,105,410	846,792	926,314	233,731	852,506	73,808	1,026,639	1,026,639	1,026,639
Ending Balance	47,570	52,375	0	573,995	89,219	0	0	0	0

FYE 2021 Independence Budget

Urban Renewal Projects Fund	Actual		FY 19/20		Budget to Est YE		Budget 20/21		
	17/18	18/19	Adopted Budget	9 Mo Actual	Est YE	Variance	Proposed	Approved	Adopted
441									
Beginning Bal	(1,996,470)	(1,686,448)	(1,583,184)	(511,768)	(511,768)	1,071,416	(1,084,235)	(1,084,235)	(1,084,235)
SOURCES									
400110 Property Taxes - Current	124,859	134,801	146,800	140,870	149,800	3,000	165,500	165,500	165,500
400115 Property Taxes - Prior	3,701	5,924	5,000	3,171	3,500	(1,500)	6,000	6,000	6,000
400830 Lind Loan Pmt. Principal	184,118	0	0	0	0	0	0	0	0
400831 Lind Loan Pmt. Interest	16,380	0	0	0	0	0	0	0	0
400880 Sale of Surplus Property	0	180,077	0	155,197	155,197	155,197	180,000	180,000	180,000
412350 Rent	0	0	0	3,075	3,200	3,200	3,000	3,000	3,000
415620 Grants	320,000	20,900	0	0	0	0	0	0	0
450900 Interfund Loans	295,717	997,263	200,000	0	0	(200,000)	0	0	0
450010 Loan Proceeds	1,223,553	226,848	125,000	0	0	(125,000)	0	0	0
470000 Transfer In	0	0	0	0	0	0	25,000	25,000	25,000
TOTAL SOURCES	2,168,328	1,565,813	476,800	302,313	311,697	(165,103)	379,500	379,500	379,500
USES									
Materials and Services									
610245 Miscellaneous	33,919	0	500,000	500,283	500,300	(300)	0	0	0
617058 Contract Services	0	0	0	3,023	3,050	(3,050)	0	0	0
617407 Professional Services - Legal	1,225	9,547	0	3,582	4,000	(4,000)	2,000	2,000	2,000
610435 Professional Services - Engineering.	521	67,836	0	998	3,000	(3,000)	500	500	500
Total Materials and Services	35,665	77,383	500,000	507,886	510,350	(10,350)	2,500	2,500	2,500
Capital Expense									
700000 Capital Expense - Real Property	0	11,859	0	8,545	0	0	0	0	0
751000 Capital Expense - Infrastructure	1,616,828	97,079	125,000	0	170,000	(45,000)	25,000	25,000	25,000
Total Capital Expense	1,616,828	108,938	125,000	8,545	170,000	(45,000)	25,000	25,000	25,000
Transfers, Debt and Contingency									
890900 Interfund Loan Repayment	205,813	204,812	203,814	0	203,814	0	232,385	232,385	232,385
990000 Contingency	0	0	0	0	0	0	0	0	0
Total Transfers, Debt and Contingency	205,813	204,812	203,814	0	203,814	0	232,385	232,385	232,385
TOTAL USES	1,858,306	391,133	828,814	516,431	884,164	(55,350)	259,885	259,885	259,885
Ending Balance	(1,686,448)	(511,768)	(1,935,198)	(725,886)	(1,084,235)		(964,620)	(964,620)	(964,620)